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VOLUME I V  
BEFORE THE SECRETARY OF  
THE UNITED STATES DEPARTMENT OF AGRICULTURE  
AGRICULTURAL MARKETING SERVICES

In the Matter of Proposed ) Docket Numbers  
Amendments to Tentative ) AO-14-A77, et al ,  
Marketing Agreements ) DA-07-02  
and Orders )

National Public Hearing  
Thursday, March 1, 2007  
9 13 o'clock a m  
Holiday Inn Select  
15471 Royalton Road  
Strongsville, Ohio 44136

BEFORE  
JUDGE VICTOR W PALMER  
US ADMINISTRATIVE LAW JUDGE  
UNITED STATES DEPARTMENT OF AGRICULTURE

COURT REPORTERS OF AKRON, CANTON AND CLEVELAND  
1-800-804-7787

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E X H I B I T S

MARKED

RECEIVED

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- - -

1                   JUDGE PALMER:        Why don't we get  
2 you sworn in.

3                                   GARY GENSKE  
4 having been first sworn by the judge, was  
5 examined and testified under oath as follows:

6                   JUDGE PALMER:        Mr. Genske has been  
7 called to the stand and has been sworn, and we  
8 have a projector. Is this what we call  
9 Powerpoint?

10                  MR. GENSKE:         Yes.

11                  JUDGE PALMER:        So we are going to  
12 do a Powerpoint projection of a lot of numbers.  
13 I see I have here a printed out copy of this.  
14 Should we mark that?

15                  MR. YALE:            Yes. We need to  
16 mark that as an exhibit.

17                  JUDGE PALMER:        Mark this as 20.  
18 (Thereupon, Exhibit 20 was marked for  
19 purposes of identification.)

20                  JUDGE PALMER:        It is Exhibit 20,  
21 it is a compilation of data.

22                  MR. YALE:            Regarding farm  
23 income and expenses.

24                  JUDGE PALMER:        All right, sir.

25

## 1 DIRECT EXAMINATION

2 BY MR. YALE:

3 Q. Mr. Genske, would you for the reporter.  
4 spell your name.

5 A. It is Gary Genske, G-a-r-y G-e-n-s-k-e.

6 Q. And, Mr. Genske, how are you employed?

7 A. I am self-employed in our own CPA firm.

8 Q. What is the name of that firm?

9 A. Genske, Mulder & Company, CPAs.

10 Q. Can you describe that firm?

11 A. Yes. It is a three-office accounting firm  
12 in California. We have 16 partners.

13 approximately 60 employees, and we specialize in  
14 accounting and supporting the dairy industry.

15 Q. And in that regard, how many dairy farms --  
16 or how would you describe the scope of your  
17 practice in terms of the number of farms, the  
18 production, etcetera?

19 A. Yes. Our firm represents about a little  
20 over 10 percent of the milk produced in the  
21 country in 27 states, from Hawaii to the East  
22 Coast.

23 And our client base is primarily in the  
24 Western United States, where we represent more  
25 than 20 percent of the milk produced in the

1 Western United States. And by the way. I am  
2 also a dairy farmer.

3 Q. I was going to ask that as the next  
4 question. Where are you a dairy farmer at?

5 A. We have two dairies milking 4500 cows in  
6 Roswell, New Mexico, on two farms.

7 Q. Is that 4500 total or 4500 each?

8 A. We have about 10,000 total head of cow.  
9 4500 milking through the barn three times a day.

10 Q. Now, how did you begin working with dairy  
11 accounting?

12 A. I became employed in about the end of 1973  
13 or beginning of '74, I don't quite remember the  
14 exact date, with a firm that had some dairy  
15 clients, and this is the area that I became most  
16 interested in. And from that, I opened my own  
17 firm in 1981.

18 Q. And that is the firm you just described?

19 A. Yes.

20 Q. All right. Are you licensed by any state  
21 in any capacity?

22 A. Yes. Certified Public Accountant. State of  
23 California.

24 Q. And where did you get your degree?

25 A. Long Beach, after I got out of the

1 military.

2 Q. Okay. And how long -- what was your  
3 military experience?

4 A. I graduated in Saginaw, Michigan from high  
5 school and decided to buy a new car at my wife's  
6 recommendation, instead of going to college.

7 But immediately turning 18, I got drafted, and  
8 the new car had to go away.

9 But anyway, I ended up going into the  
10 military, I made three tours to Vietnam.

11 Q. And you were discharged, honorable  
12 discharge?

13 A. Yes.

14 Q. Now, have you, in your position  
15 specializing in dairy accounting, do you make  
16 any lectures or write any works or anything in  
17 that regard?

18 A. Yes. Some of the material you see here  
19 today is just some of the material that we  
20 publish in dairy publications across the  
21 country.

22 And these materials today are out of a  
23 presentation that I made at the Tulare Farm  
24 Show, the largest farm show in the country, for  
25 dairies anyway, just a couple of weeks ago. I

1 am presenting it again in Orlando. Florida and  
2 in northern California in two months. I have  
3 been lecturing on these matters for, oh, at  
4 least 20 years and writing articles.

5 Q. Have you ever been a witness as an expert  
6 regarding farm income or expenses?

7 A. Numerous times.

8 MR. YALE: Your Honor, we  
9 would move that he be recognized as an expert in  
10 dairy farm income and expenses.

11 JUDGE PALMER: Is anybody  
12 interested in doing a voir dire, and if so, we  
13 would reserve it. But I want to find out if  
14 anybody wants to Very good, we accept him as  
15 an expert

16 BY MR. YALE:

17 Q Could you give us a producer perspective in  
18 terms of income and cost of operating a dairy  
19 farm today? Before you do that, I want to ask  
20 you, so we have something to compare against.  
21 based upon your years of experience in analysis  
22 of dairy farm income and dairy farmers.  
23 expenses, and different regions and the like, do  
24 you have a rule of thumb in terms of what you  
25 expect a dairy farm to generate per

1 hundredweight in order to be profitable, return  
2 a standard of living to the owner-operators, to  
3 retire debt, return on investment, is there some  
4 kind of a number? We see these numbers. Is  
5 there a number we should at the end of the day  
6 be able to compare it to to determine whether  
7 they met a minimum level?

8 A. Yes.

9 Q. And what is that number?

10 A. Well, as you will see, going through these  
11 slides, there are different levels of cost of  
12 production. The East Coast has at least a \$2.50  
13 per hundredweight higher cost of production than  
14 those in the West. And a lot of reasons are  
15 climate, size of operation and marketing and all  
16 sorts of things.

17 But I can point that we will see net  
18 profits here.

19 Q. Right. On a net profit basis, what would  
20 you expect to see per hundredweight to determine  
21 that they reach a satisfactory level of  
22 profitability, generally?

23 A. You will see our projection for 2007. We  
24 should probably see on the bottom line, at a  
25 minimum of \$1.50 per hundredweight.

1 Q. As we look through these and watch you make  
2 your presentation, if that number is above that.  
3 then we have met the standard, in your opinion.  
4 that ought to be met by a dairy farmer If it  
5 is below that, then they are behind?

6 A. They are definitely behind The East  
7 Coast, not just taking my word for that, on the  
8 East Coast, we review pretty much the same  
9 materials produced by the Farm Credit Lending  
10 System. They have their own cost study, and  
11 they project approximately \$2 a hundredweight  
12 has to be added for owner's living and debt  
13 payment.

14 Q. Very well, if you'd provide that  
15 perspective, and I may ask questions as we go  
16 through.

17 STATEMENT FOR THE RECORD OF GARY GENSKE

18 A. Slide number 1 -- and I am just getting  
19 over a cold. so I am going to get through this  
20 somehow.

21 Slide number 1 is one of our analyses of --  
22 the only reason I show it is to give you a  
23 sample of what our normal dairy profit and loss  
24 statement looks like. It also shows a  
25 comparison of milking cows two times a day

1 versus three times. That is almost irrelevant  
2 for today. But it is kind of fun to look at and  
3 there is always a debate in the accounting world  
4 about two versus three times milking per day.

5 I would like to go down this statement  
6 quickly. Above here, we will look at the  
7 various income components. And again, of the  
8 approximately 500 large dairy clients that we  
9 have within our firm, every profit and loss  
10 statement is essentially prepared in this same  
11 manner.

12 They are reviewed, not just simply  
13 compiled, which includes some audit procedures  
14 done, so we can accurately inform the readers of  
15 the financial statement of the true  
16 profitability of that organization within a  
17 given time.

18 So these financial statements are prepared  
19 in accordance with generally accepted accounting  
20 principles, on the accrual method of accounting.  
21 much like you would see on the stock exchanges.  
22 This presentation, however, is elaborated  
23 somewhat so that producers can use these numbers  
24 as benchmarks. They don't want to look like the  
25 average guy, they want to be better than the

1 average.

2 So included in these statements are, of  
3 course, the income components. And from the  
4 income components and deducted from the income  
5 are the feed costs, which is the next set of --  
6 first set of expenses. Deducted from that is  
7 the herd replacement cost. It is estimated that  
8 approximately one third of a dairy herd is  
9 turned over in a year, replaced. They sell off  
10 the low producing and sick and remove the dead  
11 cows and have to replace with new cattle. That  
12 is a major cost of operation segregated here.

13 And then we have the other operating costs  
14 that represent, as you can see, a wide detail of  
15 expenses that producers can, you know, try to  
16 measure their own, on their own, to try to  
17 improve operations and whatnot.

18 And average statistical data down below.  
19 this represents, as you will see in some of the  
20 other slides as well, so that the formats are  
21 basically the same, just so that now you  
22 understand how the numbers flow.

23 The average statistical data at the bottom  
24 represents the two time a day milking herd size  
25 average with 1759 milking a day, three times was

1 1950 cows milking a day. The average  
2 production. two times 68 pounds per cow per day.  
3 and then we have the butterfat tests. These are  
4 component tests, butterfat and solids nonfat.  
5 Then the herd turnover rates, as I said, roughly  
6 33 percent, or a third of the herd, is turned  
7 over every year.

8         Just to make it clear, three times a day  
9 is, in our opinion, more profitable than milking  
10 two times a day.

11         The next slide -- all of a sudden, it is  
12 not working. Thank you very much.

13         This is just another example of some of the  
14 material that we publish, and there is always a  
15 debate over what kind of herds are profitable.  
16 Jerseys versus Holsteins. And it is not here to  
17 support some of the questions today, it is just  
18 an illustration of some of the materials that we  
19 publish and produce.

20         Again, by the way, the Holsteins, if we  
21 look right here at the bottom, I have got my  
22 arrow pointed, if I can point it, right in that  
23 area, you will notice the average net profit per  
24 cow in this comparison between Jerseys and  
25 Holsteins, in this certain given amount of time

1 was as you see there, Holsteins coming up a  
2 little bit better.

3 Okay. The background on this looks like an  
4 old Chino, California dairy, that is probably  
5 demolished, where homes sit today. We will talk  
6 about the sales of real estate and how it has  
7 impacted the dairy industry to a large degree.

8 But the next slide covering that photo is  
9 the current published USDA herd size, comparing  
10 1998 with 2005. And the indication there is, of  
11 course, in 1998, there were only 220 dairies  
12 that milked -- well, that had over 2000 head.  
13 And by the end of '05, there were 523 dairy  
14 farms in the country of that size.

15 And you can also see that when you look at  
16 herds of 500 on up, that represents about half  
17 of the milk produced in the country. Of the 523  
18 over 2000, I would say somewhere between a half  
19 and two-thirds of those are clients of our firm  
20 and are mainly located in the West.

21 I would like to skip to the next one. The  
22 next slide shows a compilation -- I might add.  
23 we produce and have produced for 25 years cost  
24 studies, income and expense analysis that are  
25 very similar to the first page of our exhibit

1 here. We produce cost studies for these  
2 different states, California -- and have for 25  
3 years, by the way -- California, Idaho. Texas.  
4 Washington, New Mexico and Arizona.

5 We produce an additional one that has not  
6 been produced that long for the High Plains  
7 States as well. It is not here today.

8 Like I say, there are -- some of these same  
9 kind of reports are produced by the Farm Credit  
10 System, representing New York, Pennsylvania, New  
11 Jersey and I believe Vermont, which I do reflect  
12 numbers later on from that study in here as  
13 well.

14 This is the average dairy income and  
15 expense summary for the entire decade of the  
16 '90s. The question this usually answers is. "I  
17 am a California dairyman, and my property is  
18 being sold for development, where is the best  
19 place to go that is still somewhat close to  
20 California?"

21 This is what has historically answered  
22 that. This does not answer that question any  
23 longer, however.

24 But the points here for today are that the  
25 net income per cow we'll focus on is just to the

1 right of this arrow up here. And the average  
2 for all six states for that whole decade was  
3 \$317.

4 The average per hundredweight for that  
5 entire period is slightly above, is \$1.31 net  
6 profit per hundredweight.

7 Now, there is a lot of data and numbers and  
8 a lot of things that producers and whatnot look  
9 at in this. But it is enough to just point that  
10 much out. Because the next slide is -- and now  
11 I will compare the '90s with so far in this  
12 millennium or this decade in just a moment.

13 We can see in the years 2005 -- 2000  
14 through 2005, the net profit per cow has dropped  
15 from the \$317 down \$206 profit per cow. The  
16 hundredweight net income has dropped down to \$1  
17 a hundredweight. And recall that dairymen must  
18 have \$1.50 in the West and probably \$2 in the  
19 East for break even, when you consider the  
20 owner's living allowance and enough to cover  
21 their principal debt reduction. And not having  
22 that spread does not allow dairymen to modernize  
23 and make much of a living.

24 We will compare in the next slide the '90s  
25 with the 2000s. As you can see, these are just

1 simply the hundredweight costs from the previous  
2 two slides.

3 The 1990s average at the bottom, as you  
4 will see, was 11.16, average cost of production  
5 now. In 2000 to 2005 it was 12.87. an increase  
6 of \$1.71 a hundredweight, and a 15 percent  
7 increase.

8 The next slide tells a better story of the  
9 more current conditions. This is slide number  
10 7. Cost of the '90s again was 11.16. It is  
11 broken down by region. And just in '04 and '05  
12 alone, we have seen the cost of production in  
13 those two years alone going up to \$13.50. \$2.34  
14 a hundredweight increased cost over the '90s  
15 decade, a 21 percent increase in cost in '04 and  
16 '05. And of course, '06 those costs are higher  
17 yet, which I will be updating this and  
18 publishing this soon with the '06 numbers  
19 included.

20 Just to recite the last three lines, the  
21 10-year average milk price in the '90s was  
22 \$13.40 a hundredweight. And if we were to say.  
23 all right, dairy farmers require at least the  
24 cost of production increase, which is 21  
25 percent, we should be paid on an average across

1 the country 16.21. And, in fact, last year. if  
2 I had to recall, I think, our dairy averaged \$11  
3 on its milk price.

4 And so we ask where that spread is going.  
5 Of course. I will editorialize, if I have all  
6 day. to do that.

7 I would like to skip now to the next,  
8 number 8. Our projection a year ago for the  
9 year 2006, knowing that fuel prices at that time  
10 and interest rates were rapidly growing, again,  
11 we saw milk prices starting to decline. We  
12 projected \$1.81 a hundredweight loss at the  
13 bottom line on an average.

14 I don't have the December 31s completed.  
15 Our firm is preparing year-end financials for  
16 all of our clients right now. Probably late  
17 April, early May, we will have the actual  
18 numbers. However, slide 9 shows everything  
19 through September of all of our client base.

20 The loss, however, not as great as we  
21 projected a year ago, almost a year ago right  
22 now, only came up at 83 cents a hundredweight  
23 loss. An average producer milking 1800 cows  
24 lost \$284,000 through the nine months ending  
25 September of 2006.

1           The losses that we had predicted that did  
2 not materialize is the fuel costs started coming  
3 down in the last third of this year. So we  
4 overestimated last year the cost of fuel.  
5 Interest rates did not continue to rise, they  
6 pretty much flattened out. And we did not  
7 predict the milk income quite accurately. We  
8 predicted 12.35, this is only 12.01 that has  
9 actually materialized. But probably by the end  
10 of the year it will be right close to that.

11           This is also, if we look at this net.  
12 again. down here near this arrow, the 83 cents.  
13 these are actual financial statements issued. I  
14 have dairy clients milking a thousand cows that  
15 have lost over a million dollars. And I have  
16 some dairy clients that have no debt and put in  
17 a lot of their own labor that may have made 2 or  
18 300.000 in profit.

19           And in California, there is a quota system.  
20 and those that own quota pay a little more.  
21 Those that have -- those that have what is  
22 called milk shipping rights or pool quota in  
23 California, get paid \$1.70 more a hundredweight  
24 for their milk. So those guys stood somewhat of  
25 a chance in coming out about even. That is by

1 far the minority in the entire West.

2 So what you see here nationally is our  
3 average client lost 83 cents a hundredweight  
4 when that should have been flipped around at  
5 \$1.50 at least profit to cover all debts.

6 The next slide is just simply the bottom  
7 portion. I didn't know the media source here  
8 today, so if we all have copies, we have already  
9 seen this on the previous page.

10 The next page, 11, or slide, is  
11 considerably more detail by year by state  
12 Again, this produces a lot of detailed  
13 information for anybody wanting to know about  
14 any particular time, and the profitability or  
15 not, again, of each location.

16 Now, I have included the New England at the  
17 bottom. And that is right off from their own  
18 reports through the Farm Credit System of  
19 averages. I share my numbers with them and they  
20 share theirs with me.

21 Just to tell you what this all means, is in  
22 Arizona, for example, in the entire decade of  
23 the 2000s, they have averaged 27 cents a  
24 hundredweight net profit. And obviously, they  
25 are probably close to just barely cash flowing,

1 not allowing anyone to do much in expanding, a  
2 lot of maintenance is deferred until milk prices  
3 will get better.

4 The next state down is California, it is  
5 \$1.12 a hundredweight. Again, it needs to be  
6 that \$1.50 on an average.

7 Below that you can see the Midwest, which  
8 is the Colorado, Nebraska, Kansas, we  
9 consolidate all of our clients and we call it  
10 the High Plains, have only netted 39 cents a  
11 hundredweight.

12 Idaho, which used to be the most profitable  
13 state in the country, is 65 cents a hundred.  
14 New Mexico, \$1.18; Texas, 68 cents, on down  
15 through Washington, \$1.34.

16 In the West United States right now, the  
17 State of Washington, in my opinion, it probably  
18 has a little bit of an advantage. It seems like  
19 the entire State of Washington's production per  
20 cow is always averaging a little higher; and the  
21 fact the state will pretty much not allow new  
22 dairy construction at all and have not for the  
23 last several years, they seem to have gotten a  
24 little better foothold in that corner of the  
25 country in the State of Washington on their milk

1 marketing. So they have done a little bit  
2 better in this decade than the average.

3 The next page is simply the totals from  
4 each location, which I didn't know the media  
5 here today, so I have included that.

6 Page 13 is our projection for the year  
7 2007. I truly believe -- I am not an advocate  
8 of milk futures being paid -- being acquired by  
9 dairymen. But the futures market indicates a  
10 \$15 milk price, which is much improved from our  
11 \$11 from last year. But we have some serious  
12 issues coming up. I have read articles where up  
13 to 25 to 30 percent of our corn crop by the year  
14 2008 will be going into ethanol plants that are  
15 currently under construction.

16 And, of course, corn at \$4 plus per bushel  
17 not only raises the corn price, but when we feed  
18 12 to 15 pounds of corn grain a day out of a  
19 total 55-pound ration, and then on top of that.  
20 we feed approximately 30 to 40 pounds of corn  
21 silage, when all of that feed is diverted into  
22 producing ethanol, we are going to then have to  
23 go out and buy other commodities to replace  
24 corn, and of course, that has raised all  
25 commodities up to approximately \$40 to \$50 more

1 per ton.

2 When our average grain price in 2006 was  
3 approximately \$145 a ton -- our grain is mixed  
4 with several commodities -- we would expect that  
5 the average producer will be paying in the  
6 neighborhood of 180 a ton, and that is with 3  
7 something corn, a bushel. Now we are going to  
8 see 4 to \$5 corn by the end of possibly '07 and  
9 into '08.

10 The biggest increase of cost that we are  
11 going to have as a producer is the feed cost. I  
12 have increased -- I have simply taken the  
13 September results and put what we estimate to be  
14 a change from the 2006 September numbers. And  
15 the biggest cost increase, of course, is going  
16 to be grain.

17 Twenty percent hardly covers that \$40 per  
18 ton increase. It would be more like a 30  
19 percent increase. However, on an average, some  
20 producers have locked some up ahead of time, of  
21 about, in my office alone, we work with about  
22 100 large dairy clients, and I don't think five  
23 have booked ahead. Just about all of them are  
24 on the market at these higher prices right now.

25 And everywhere I go and everybody I talk to

1 says the same thing. Nobody has booked. Prices  
2 were rapidly increasing toward the end of last  
3 year, as the Government indicated they would  
4 back all these ethanol plants. So a lot of this  
5 corn is being diverted. So all other  
6 commodities will go up.

7       So where we had about a \$6 per  
8 hundredweight feed cost in September, right  
9 there. we are at about \$7.32. And I believe  
10 that that is really accurate for this coming  
11 year. Also being in the dairy business. I feel  
12 it.

13       The herd replacement cost, obviously, if  
14 you are raising heifers or somebody else is  
15 raising your replacement cows and the feed costs  
16 are up 10 percent or more, those costs also have  
17 to go up.

18       We feel labor will probably go up slightly  
19 because of immigration issues. I have a feeling  
20 that somehow we are going to end up with more  
21 cost of operation with labor. It is not a  
22 material increase.

23       The bST hormone, producers across the  
24 country are not only being paid not to use it,  
25 there are a lot of co-ops, Cal Dairy, the third

1 largest dairy co-op, I believe it's the third.  
2 in California after August will not accept milk  
3 with that in it anymore. And some of the other  
4 co-ops are following. So that cost will go  
5 down.

6 Environmental costs continue to go up for  
7 all dairymen. That is Clean Air Standards,  
8 Clean Water Standards. In New Mexico, we have  
9 to get a new permit every five years. On our  
10 own dairies, we spent last year over 250,000 in  
11 mostly capital improvements that don't even show  
12 up as a period expense. And as the milk prices  
13 get better, repairs and deferred maintenance  
14 will also get taken care of.

15 Going up to the top here, if I had to think  
16 about it again, milk income, of course, we are  
17 going to use this \$15 a hundredweight for next  
18 year as our average for the year. Then the  
19 significant thing that has happened is the dairy  
20 farmers normally sell off all of their bull  
21 calves. I have only cut that by 25 percent.

22 But a year ago from today, we were getting  
23 about \$175 for day old bull calves. Today we  
24 are getting \$30. So I may not have cut this  
25 calf thing enough. I only have a 25 percent.

1 and it should probably be more like an 80  
2 percent drop. But we will see. Hopefully that  
3 calf market will come back.

4 The last thing that we have predicted to  
5 change materially between '06 and '07, believe  
6 it or not, I believe production could be  
7 dropping for several reasons. Dairy farmers are  
8 always trying to find ways to feed their cows.  
9 You have to feed them 50 to 65 pounds of feed a  
10 day, that when they try to cheapen their ration,  
11 their feed ration, production suffers. Also,  
12 with the shortage -- or the lack of the use of  
13 bST will also cut production.

14 So I would say, and I am going to predict a  
15 year from now, that 66 pound average in our  
16 client base might be that production average  
17 versus last year at 68 pounds per cow.

18 So in spite of the fact that we are all  
19 celebrating the \$15 increase in milk price.  
20 let's look down at our cost to production.  
21 15.17. We are lucky, us farmers, for 30 some  
22 years, we have been waiting for the pendulum to  
23 swing back and forth. It seems like when it  
24 gets good, it never stays good, then it swings  
25 back where it's just horrific like last year.

1 And now that we see the pendulum coming back to  
2 the profit side, the costs are just going to eat  
3 us alive.

4 I am predicting that we on an average could  
5 see a 34 cent a hundredweight net profit next  
6 year. But again, if it is not \$1.50. there is  
7 no room for reducing debt or much for owner's  
8 living.

9 On our dairies, I am proud to say that our  
10 cost of production is low, but over the last --  
11 in this decade, we have probably averaged only  
12 between 23 and 40 cents profit. I can say very  
13 precisely that our debt per cow today is higher  
14 than it has ever been.

15 Our operating lines of credit are in place.  
16 so that if we do run short in the cash flow, we  
17 have an operating line of credit we can borrow  
18 back against. There are a lot of unfortunate  
19 people in the dairy business who do not have the  
20 luxury of that line of credit.

21 So we are going to be survivors, but we are  
22 not happy survivors.

23 Number 14, again, is just simply trying to  
24 enlarge the bottom of the previous page.

25 Finally, number 15, it is really an ad that

1 I try to drop from airplanes. But I do produce  
2 this in every place I can. The unique thing  
3 about this is that regardless of what anybody  
4 says or anybody publishes, this is something  
5 that is near and dear to my heart, because I  
6 produced this myself, and I am about ready to  
7 update this again.

8 This is the seventh annual illustration  
9 explaining why we should be paid more for our  
10 milk. I am not going to editorialize on the CWT  
11 program at the moment.

12 About the middle '90s, I am trying to move  
13 it, about the middle '90s, I started noting  
14 rapid increase in prices. Traditionally what  
15 happens is, as I said before, retail prices  
16 were. in the middle '90s. at about \$2.50 a  
17 gallon for milk, \$3.50 a pound on average for  
18 cheese.

19 By the way, I didn't go to Nielsen. I  
20 didn't go to anybody else, you are looking at  
21 the guy that produces those numbers themself. I  
22 go around to retail stores myself. Of course.  
23 we travel all over the country. So guess what I  
24 do in my evenings, I am in the dairy case at  
25 stores.

1           And at this particular time period.  
2   dairymen were paid \$12.10 a hundredweight back  
3   in that same year.

4           Now, if we compare -- this is through March  
5   of '06. I am about ready to do the '07 one.  
6   Retail prices have gone up to \$3.75 a gallon for  
7   milk. I think that is published everywhere.  
8   The unfortunate thing is, what you see published  
9   also includes retailers that are selling milk as  
10  loss leaders. Now, how is that a good marketing  
11  plan for anybody? But that is always held  
12  against dairymen. "Well, we are only getting \$3  
13  for our milk." Well, sure, that is a loss  
14  leader for the store to draw people in.

15          So, anyway, as of March 6, we saw -- I saw  
16  milk at about \$3.75 a gallon. This is higher  
17  than the California average. Again, I will not  
18  pick up loss leaders in this number. And cheese  
19  is at 4.50 a pound. But dairy farmers were paid  
20  at that time, and this is in California, \$10.80  
21  a hundredweight. Now, if dairymen were paid  
22  based on the change in retail prices, we should  
23  be expecting 21.20 a hundredweight for our milk.

24          Again, as the milk prices paid to dairy  
25  farmers drops, retail prices don't, but the

1 minute the dairy farmer finds a way through a  
2 lack of milk supply, my experience in 34 years  
3 of watching this says that that is the excuse  
4 the retailers give to ratchet the prices up even  
5 more. Dairy farmers start getting paid a little  
6 more, they, say, "Oh, the cost of milk is going  
7 up, we have to raise the retail prices."

8 I am showing you here that the pendulum  
9 swings back and forth, it seems like the retail  
10 prices have constantly gone off and producer  
11 prices have not.

12 Anything that takes more off the backs of  
13 the dairy farmers is ridiculous. We have  
14 nowhere to go to try to recapture our costs. So  
15 that is my slide presentation.

16 MR. YALE: Why don't we trade  
17 places so I can ask questions.

18 (Thereupon, a discussion was held off  
19 the record.)

20 CONTINUED DIRECT EXAMINATION

21 BY MR. YALE:

22 Q. One question I forgot to ask. You talked  
23 about you owned a farm or two farms in New  
24 Mexico. How is that milk marketed? Well, I  
25 mean, generally. Who do you sell your milk

1 through or to?

2 A. Dairy Farmers of America.

3 Q. Now, I just want to follow up on that last  
4 slide. Let me try to paraphrase what I think  
5 you were trying to say. That is, you have shown  
6 through your numbers -- and we will go a little  
7 bit further on that -- there is not enough  
8 income for farmers.

9 I think the last slide is simply to show  
10 there is money in the market. If some more of  
11 that came back to the farmers, they could reach  
12 the levels that you believe they should be  
13 reaching?

14 A. We don't have a mechanism in place to  
15 capture that nationwide. That's correct.

16 Q. Now, as we went through these numbers, it  
17 appears that there are few instances, few years  
18 and few regions in which your target of \$1.50  
19 was reached and almost none in recent years; is  
20 that true?

21 A. That's correct.

22 Q. Now, the question that one has to ask.  
23 though, is that if this is, in fact, the  
24 reality, and has been for some time, why do we  
25 continue to see the investment in large dairy

1 farms and more large dairy farms in the country?

2 A. Well, aside from the addiction to it, there  
3 has been a considerable source of funds outside  
4 of farming that have played a big role in these  
5 500 large farms and a very large number of those  
6 are clients. A lot of our clients from the Los  
7 Angeles area have seen three major economic  
8 booms on real estate. The last being, of  
9 course, the Chino, Corona, California, that area  
10 is approximately 35 miles west, and the only  
11 area undeveloped around Los Angeles.

12 And so producers last year, up until this  
13 short, in my mind, short-term home building  
14 slow-down, were on their 30-, 40-acre dairy  
15 farms milking a thousand cows, were being paid  
16 500,000 to 600,000 an acre for that land. Of  
17 course, that allows them to go bigger somewhere  
18 else.

19 And the fact of the matter is, you cannot  
20 build, economically speaking, a dairy, a  
21 thousand-cow dairy farm anymore. Environmental  
22 rules require that you have so much more land.  
23 and in order to cover all the costs and make it  
24 a profitable enterprise, they have to -- my  
25 recommendation actually is to grow to a 2000

1 milking facility for a lot of reasons. I won't  
2 get into that.

3 Some have done 4000 construction projects.  
4 This past year, there were over 95 new dairies  
5 being planned in the new hot area of the West  
6 Texas panhandle. And it looks like today that  
7 only about five of those look like they are  
8 going to go through now.

9 Q. What was that number again?

10 A. There were about 95 new dairies in the West  
11 Texas panhandle, and those dairies would be 3,  
12 4, 5000 and a couple 10,000.

13 That shouldn't bother anybody, because we  
14 only have 9 million cows in the country. So it  
15 is just replacing them from somewhere else. It  
16 isn't 10,000 new cows. They are going to go  
17 from somewhere else.

18 They have clients that are going to be  
19 forced to sell out this year and they will be  
20 bought up by people that have these real estate  
21 funds.

22 Other source of funds also, I might add, is  
23 producers from outside the United States are  
24 coming in, from the sale of their real estate in  
25 quota or based shipping rights in another

1 country, Europe, coming into this country and  
2 flooding with new dollars into the economy as  
3 well.

4 Q. Now, as part of that, you mentioned that  
5 they have the farms and they have the huge price  
6 per acre. Does tax policy contribute to that  
7 decision to build that dairy larger?

8 A. Is this a let's do away with tax --

9 Q. No, it is not. The purpose of the  
10 question, Gary --

11 A. Yes, the answer is "yes."

12 Q. Okay. That is a policy issue that we have  
13 no control over, but it is also a major driving  
14 force in dairy; is that right?

15 A. Yes. If someone gets \$20 million for their  
16 real estate, they can do a tax-free exchange  
17 into another \$20 million piece of property and  
18 not pay any income tax. It is all deferred, it  
19 doesn't go away. It is deferred into the new  
20 facility.

21 If you have a 3000 to 4000 per cow cost to  
22 build. that is a 6. 7000-cow dairy.

23 Q. Okay. That was the question. You answered  
24 my next question, is, how does that translate  
25 into the next dairy?

1           So they go from 3 to 500 to 5 to 6000 with  
2 the same dollars?

3   A.    Right.

4   Q.    Now, at the same time, based upon these  
5 economics, do you see people who are outside of  
6 there -- you talked about it being an addiction.  
7 You have people from California expanding with  
8 their money and Europe with theirs.

9           Is the dairy industry attracting outside  
10 investors into building dairies under the  
11 current economic situation?

12   A.    Not too much in my experience, no.  
13 Dairying is so specialized that if you don't  
14 really know how to run a dairy or know much of  
15 the economics of it, just being an investor in  
16 one, large corporate dairy farms just about  
17 always fail.

18           When I say that, I don't mean the  
19 proprietor, large proprietor run dairies. I am  
20 talking about -- I could make mention of a lot  
21 of large corporate grain companies and even a  
22 couple of co-ops that have actually built their  
23 own dairy farms and failed, because they just  
24 don't have -- you can't have employees run and a  
25 corporate board micromanaging. It has to be

1 hands-on. So I don't see a lot of that.

2 Q. In your statement, I believe, for 2006  
3 through September, you have estimated an 83 cent  
4 per hundredweight average loss. And this would  
5 be page 10 or slide 10 of Exhibit 20. I believe  
6 it is.

7 You know, that is a number. How does that  
8 translate into the operation of the farm? What  
9 starts to happen at the farm when these types of  
10 numbers are occurring?

11 A. I indicated one small area earlier and that  
12 is, the maintenance is not kept up with.  
13 Equipment begins to start running into the  
14 ground.

15 The biggest areas that are affected are  
16 probably in the feed side. I personally know  
17 one dairy that just started feeding the absolute  
18 cheapest commodities they could, and of course,  
19 that cuts their production, and it is a recipe  
20 for disaster.

21 They are trying to hold out until the  
22 higher milk price pendulum swings back. But  
23 probably the biggest area is they don't get rid  
24 of nonproducing cows.

25 Dairy farmers are given loans based on the

1 number of cows they have in their herds.  
2 operating loans for their dairy herds. I should  
3 say. They will then keep -- to keep the bankers  
4 happy, they will keep noses around that  
5 shouldn't be there and don't produce much milk.

6       Again, those cows will start producing less  
7 milk. When the operation produces less milk at  
8 a low milk price time, it is a recipe for  
9 disaster. Some of those are going to happen  
10 very, very soon.

11 Q.   So then aside from, you mentioned that in  
12 these low prices, they change their grain  
13 ration, they hold on to lesser cattle. What are  
14 some of the other things that dairymen do, what  
15 do they do with their livestock? Is there any  
16 reduction in their total numbers, or is there  
17 anything else that they do in an effort to try  
18 to maintain cash flow for a short term?

19 A.   Well, a lot of producers raise their own  
20 replacements, their own born heifers, they will  
21 sell off that livestock, which will eventually  
22 come back in a higher cost to replace cows  
23 later, buying them back on the open market at  
24 probably 6 to \$800 a head higher.

25       On the livestock side, you said?

1 Q. Yeah.

2 A. Cattle that should be sold off and replaced  
3 with new cattle aren't, and so production drops.

4 Q. Cattle that should be retained for the  
5 future, they get rid of?

6 A. And sometimes they have to downsize to make  
7 payments at the bank, yes.

8 Q. Now, you mentioned in your discussion a  
9 thing called -- I don't know whether it was a  
10 feed line or a cattle line. Would you like to  
11 explain how this is set up in terms of the cash  
12 flow for a typical dairy farm, in terms of their  
13 feed line, cattle line and their other debt  
14 structure?

15 A. Typically, in areas where, in the Farm  
16 Credit System that exists all over the country  
17 -- our two dairies are financed by the Farm  
18 Credit System in New Mexico. You have three  
19 primary loans. One is real estate facility  
20 loan, mortgages, and the second would be cattle  
21 operating loan, and the third is the feed  
22 operating loan.

23 If dairy operations also are involved in  
24 farming some of their own crops, they may have a  
25 crop loan as well. Crop loans theoretically are

1 to be repaid when the value of the crop comes  
2 off the ground.

3 The cattle loans, banks will allow up to  
4 \$700, 800 per cow in an operating loan.

5 And on the feed loan, if we buy -- in the  
6 fall, we will buy harvested corn and silage and  
7 inventory it to carry us until next harvest. We  
8 get loans to carry those commodities, as well as  
9 grain commodities, if we make good buys on those  
10 a head.

11 But the physical inventories of those  
12 commodities, the value of those has to match the  
13 operating loan as well.

14 And where -- and what has happened now. I  
15 would say probably 75 percent of my clients are  
16 not conforming to their loan requirements  
17 because they have fallen behind.

18 Q. And that means they don't have the cash to  
19 buy the cattle when they need them?

20 A. Yes.

21 Q. Or take advantage of availability of feeds  
22 at reasonable prices when they need them?

23 A. That definitely has been a serious problem.  
24 yes.

25 Q. And when they reach that situation, is that

1 an indication that their equity within that  
2 whole operation has pretty well been expired, in  
3 terms of used up in one way or another, or is  
4 there some equity left?

5 A. Well, the majority of dairies have some  
6 equity, they have definitely been eating away at  
7 that equity.

8 The equity in a dairy operation is what has  
9 been feeding them for the last five years. So  
10 there is -- there has been a gradual  
11 deterioration of dairy producers' net worth.

12 Q. So is it safe to say that the milk --  
13 representing who you have intimate knowledge of.  
14 and it is about 50 percent of the milk supply,  
15 has been made available to the consuming public.  
16 only because the dairymen have been willing to  
17 give up their equity in their operations to  
18 supply it?

19 A. Well, that is a way to say it, yes.

20 Q. And how long can that continue, to be able  
21 to maintain a healthy dairy production?

22 A. Well, the question is, how long can it go  
23 along that way. And really, that is in the  
24 bankers' hands, because if the bank fails to  
25 renew these lines of credit, which are annually

1 renewable, as these loans start coming up, we  
2 are seeing, okay, let's refinance the real  
3 estate and pull money out. Of course, the banks  
4 see \$15 coming, but they don't see that -- and  
5 now they are starting to realize that cost  
6 increase that is going to follow right along  
7 with it -- I am sorry, I started rambling.

8 Q. The idea was, how long can this last?

9 A. Well, we can't see another year of it.  
10 because the banks simply are not allowed to lend  
11 money to operations that continually lose. And  
12 so far, the large dairy lenders have kind of  
13 looked the other way, hoping the future will be  
14 brighter. They have history watching that  
15 pendulum swing back and forth too.

16 Some of the smaller lenders will pull the  
17 rug out from underneath dairymen immediately.  
18 This is really happening now. I am spending a  
19 lot of my time in negotiations with clients and  
20 banks right now.

21 Q. You mentioned big dairy lenders. Are there  
22 several lenders that dominate the financing of  
23 dairy farms?

24 A. Wells Fargo Bank in the West has actually  
25 spread all over the country. There is Rabobank

1 does, Bank of America, Farm Credit System is  
2 located all over the country, independently-  
3 owned branches. There is Bank of the West and  
4 several others.

5 I know there are names of banks that don't  
6 come to me at the moment in Wisconsin and New  
7 York that do some dairy lending as well. They  
8 pretty much all have what is called these normal  
9 and conforming lines of credit available to  
10 profitable dairymen.

11 Q. But it is relatively concentrated into a  
12 few lenders?

13 A. Yes.

14 Q. So that if once for a lender the industry  
15 reaches a point, there could be significant  
16 number of farms that are impacted by those  
17 decisions?

18 A. Yes, that is becoming apparent now.

19 Q. I can't remember the year, but wasn't there  
20 a period of time, I believe, when Bank of  
21 America, back in the early '90s, late '80s,  
22 early '90s, called a significant number of  
23 loans?

24 A. That timing was paralleled with the real  
25 estate decline in the middle '90s as well, yes.

1 Actually, today, of a hundred large dairy  
2 clients in just my office, no one banks with  
3 Bank of America. They have completely downsized  
4 to the point where they -- it better be a very,  
5 very solid operation before they will get  
6 involved.

7 Q. When that happened, though, that was a very  
8 dislocating situation within the dairy industry.  
9 having to deal with that type of restructuring  
10 that that resulted, right?

11 A. That's correct.

12 Q. Did that result in a number of people going  
13 out of the business?

14 A. Yes. As the illustration shows, in '96,  
15 there were some 117,000 dairies recognized as  
16 individual dairy farms by the U.S. Government.  
17 We are down into the 70,000 range now. And I  
18 know three or four are going out this year  
19 myself.

20 Q. Now, I want to move, kind of change  
21 subjects here, all on the same topic. There  
22 towards the end, you indicated a prediction of  
23 \$15 milk for 2007 and expenses of \$15.17. And  
24 really what that is is just to kind of get you  
25 thinking. But the real question is, do you see

1 a direct correlation between the price of milk  
2 and the cost of the feed and the fuel?

3 By that I mean, if there is an increase in  
4 fuel or feed cost, do you necessarily see an  
5 increase in milk prices?

6 A. Never.

7 Q. Okay.

8 A. We have no mechanism in place to recapture  
9 any cost whatsoever. It is just simply, here is  
10 our milk, will you please get the best you can  
11 for it.

12 Q. And kind of wrapping up here, just a couple  
13 of other quick issues.

14 You indicated, I think just a little bit  
15 ago, you said there were at one time 95 farms  
16 planned for the panhandle of Texas and now there  
17 are only five in construction.

18 What is the time lag from the time a  
19 decision is made to build the dairy, until the  
20 dairy is built, so that if we were to look --  
21 for example, I would assume that it is 2005 or  
22 2006 is now having an impact on the milk  
23 construction in 2007, is that a fair statement?

24 A. Yes.

25 Q. So how far -- I mean, what is the time lag

1 from the time the decision is made, irrespective  
2 of what will happen in the short term on prices.  
3 that the dairy is going to go forward and be  
4 built?

5 A. Well, the timing in getting a dairy built  
6 in California right now, I don't think you are  
7 going to see many new dairies built at all  
8 because of environmental regulations. And we  
9 are predicting in California, if you clear all  
10 the hurdles, environmental impact reports and  
11 whatnot, it could take at least five years. And  
12 who knows what the economic situation will be in  
13 five years.

14 In the Texas panhandle, however, permitting  
15 process to allow dairies to be constructed have  
16 been very lax. They are trying to attract  
17 dairies. Even in that case, there is a  
18 permitting process and approval of neighborhoods  
19 and everything else of perhaps as much as six  
20 months, without objections, construction can  
21 then begin and the construction, in best case  
22 scenarios, is seven, eight, nine months and  
23 worst case, with bad weather and materials, it  
24 can be a year total construction time.

25 Q. Okay. Now, we had a Penn State economist

1   testify yesterday who looked at the ratio or I  
2   think he called it a milk margin for  
3   Pennsylvania. But looking at that, he showed.  
4   or indicated that dairy producers in  
5   Pennsylvania are coming off of a very bad year.  
6   their cash flow was tight, and are not in a very  
7   strong position to enter 2007.

8           Does that describe what you see in the  
9   dairy industry, the producers that you work for?

10   A.   In Pennsylvania, yes, absolutely.

11   Q.   What about in the Southwest?

12   A.   I think I have shown -- that is one of the  
13   reasons -- that was the question that was going  
14   to be asked. Here are my numbers. They speak  
15   for themselves. And the answer is, yes, of  
16   course. it is a severe impact.

17           MR. YALE:           I don't have any  
18   other questions at this time.

19           JUDGE PALMER:       All right. Let's  
20   continue. Do we have some questions for the  
21   witness? Yes, sir.

22                           CROSS-EXAMINATION

23   BY MR. GALARNEAU:

24   Q.   Hi, my name is Clay Galarneau, with  
25   Michigan Milk Producers, Mr. Genske. Welcome

1 this morning. Just a few questions on some of  
2 the slides you had. I appreciate the  
3 information.

4 A. Can I have your card later?

5 Q. Yes.

6 A. I am headed for Michigan this afternoon.

7 Q. On page 1 toward the bottom, you have  
8 the -- well, first off, your analysis is looking  
9 at the milking two times a day versus three  
10 times a day. And at the bottom you show average  
11 milking cows of 1759 under two times per day and  
12 1950 under the three times per day. I was  
13 curious why that number would be different?

14 A. The profit and loss statements of all of  
15 the two-time-a-day producers that we have netted  
16 in 1700 milking.

17 Q. Oh, so it is not a comparison of the same  
18 farms under two scenarios?

19 A. No, no, no, these are true financial  
20 results. But there is a second answer to that.  
21 And that is, if you visualize milking, let's use  
22 an example. 3000 cows per milking shift. if you  
23 can milk 3000 cows in eight hours, and you can  
24 run 3000 cows through your barn, okay, so --  
25 well, okay. I will just back up and say it is

1 really a function of --

2 Q. I understand, it's two different  
3 populations.

4 A. Two different complete populations running  
5 their operations differently.

6 Q. All right. In the expense line, you have  
7 labor. And did I understand that that does not  
8 include an owner salary?

9 A. That's correct.

10 Q. Also, in the income and loss statement, are  
11 there any other incomes, like MILC payments or  
12 any other Government programs?

13 A. That is in the other income, MILC.

14 Q. Oh, that line, "Other."

15 A. In the line, "Other," up above, as well as  
16 "Co-Op Patronage Dividends," if there are any.

17 Q. Do I also understand that you do not  
18 encourage farmers to sell milk futures?

19 A. I definitely do not.

20 Q. Could you explain why, briefly?

21 A. In my opinion, and the short answer is, it  
22 is gambling. And I will also explain, if you  
23 look through my data, dairy farmers for the last  
24 several years have all lost money at trying to  
25 attempt to fix a minimum price for their milk.

1           And I even have a bigger answer for that.  
2 if you want it.

3 Q.    I bet there is.

4 A.    If you want to have a beer regarding that  
5 later.

6 Q.    On page 13 then --

7 A.    Well, let's go back. Why do we encourage  
8 them to buy milk futures, when they can go  
9 out --

10 Q.    You mean sell?

11 A.    Sell or buy. You can do either. Quits or  
12 calls. They could do gold, they could do  
13 silver, they could do pork bellies. You see  
14 what I am saying? Trying to get them involved  
15 in an investment arena -- you got me started.

16 Q.    I didn't want to debate that subject. But  
17 on page 13, when you projected 2007 milk income.  
18 you are projecting \$15 based on your analysis of  
19 average milk futures.

20 A.    I was using that as a guide, and my  
21 experience shows that a lot of things can play  
22 into it.

23           Actually, I think there are several things  
24 that can affect the milk futures this year, and  
25 that is importation of more heifers that would

1 be perceived the production would be higher.  
2 milk futures will drop out of the sky.

3 Reduced production could raise the milk  
4 futures. So what any of us can do is just kind  
5 of look at all the indicators that move the milk  
6 price, and looking at some of the historical  
7 prices and how -- what factors contributed to  
8 those conditions. We have 54,000 cows being  
9 retired in the end of March and first of April.

10 We also have the possibility of a second  
11 herd retirement program before the end of the  
12 year. That would tend to raise those futures.  
13 Those futures are going to be all over the board  
14 by the time this year is over. You wait and  
15 see. But this is my best guess.

16 Q. It is your best guess. You also mentioned  
17 you were an accountant?

18 A. Correct.

19 Q. CPA. Probably conservative, conservative  
20 in your estimates of income and maybe slightly  
21 aggressive in your expense analysis?

22 A. Not aggressive at all. I have showed you  
23 the September figures, and again, they are what  
24 they are. And I would like anybody to tell me  
25 that these expenses I project for next year will

1 be lower. If anything, they will be higher. Is  
2 that what you are saying, am I being  
3 conservative in estimating the increases or just  
4 conservative in estimating the income?

5 Q. I thought you might be aggressive on  
6 allocating the expenses.

7 A. No, sir.

8 Q. Okay. You also, I believe I understood you  
9 to say that you felt there was a ballpark number  
10 of \$1.50 a hundredweight that allows a farmer  
11 the net income that he needs to clear in order  
12 to have a salary and pay down debt.

13 A. Yes, sir.

14 Q. Your average herd size here is about --  
15 well, you have it on here -- about 2000 cows?

16 A. Yes.

17 Q. Or slightly less than that. But it looks  
18 like annual milk volume, 40 million pounds, plus  
19 or minus?

20 A. I would have to do the math.

21 Q. At \$1.50 a hundredweight, at 40 million  
22 pounds of milk, it would generate \$600,000?

23 A. If you did the math.

24 Q. How much of that would be the farmer's  
25 salary, versus debt repayment?

1 A. Probably average draw for a dairy farmer.  
2 which would be cash draws for about everything.  
3 it would be somewhere between 80 and 100.000 a  
4 year. If you remember, I was talking about  
5 these operating lines of credit. It requires  
6 they be repaid. If you don't have the cash flow  
7 to pay them back, pretty soon the bank won't  
8 give you the money to borrow. Dairy cow loans  
9 usually are set up, they are annually renewable  
10 and are financed out on seven years. So that  
11 means you need a hundred dollars per cow a year  
12 to profit, just on the cow loan alone, not  
13 talking about the real estate or any of the  
14 other loans, net profit. They just flat out  
15 don't have it to repay debt.

16 Q. Well, but looking at your income statements  
17 and your projections as well, when depreciation  
18 is a noncash expense, wouldn't that be used to  
19 repay debt?

20 A. That is just one narrow definition of  
21 depreciation.

22 The other is that that is the cash that is  
23 supposed to go back in the operation to keep it  
24 operating efficiently, replacement of equipment  
25 and all of that.

1           So then do you -- you say, okay. I will  
2 forego -- that is why I mentioned earlier. I  
3 will forego the investment, any new equipment.  
4 but I will have to then try to keep the bank  
5 happy. There isn't enough -- you can't put a  
6 \$1.50 or a dollar profit over \$1.50 of costs.

7           MR. GALARNEAU:       Thank you.

8           JUDGE PALMER:       Other questions?  
9 Mr. Vetne.

10                                   CROSS-EXAMINATION

11 BY MR. VETNE:

12 Q.       Good morning, Mr. Genske, my name is John  
13 Vetne, I am counsel for Agri-Mark and others.  
14 Let me first ask you about your advertisement.

15           Is this material and your future  
16 publications available on a Web site?

17 A.       The detailed material on all pages except  
18 this one is, yes.

19 Q.       And it is available to nonclients?

20 A.       Well, maybe.

21 Q.       "Maybe"?

22 A.       Yes.

23 Q.       You don't need a password to get in?

24 A.       Yes, you do. In fact, we are revising the  
25 page, instead of two passwords, it now only has

1 to be one. At the moment, I can't tell you what  
2 my wife is doing with that.

3 Q. Okay. But the password is available  
4 without cost?

5 A. Just call me, yes.

6 Q. I want to make sure I understand what these  
7 lines and columns mean. I am just looking at  
8 page 1 for an example. In response to a  
9 question, you said the line for "Labor" under  
10 "Other Operating Expenses" does not include  
11 owner salary. Is that also true for a corporate  
12 farm in which the owner has an identified  
13 salary?

14 A. I don't have a situation like that. We  
15 have -- I strongly urge farmers not to  
16 incorporate, so I don't even have any  
17 corporations in the dairy industry. I might  
18 have one, excuse me, that came to me that way.

19 Q. No corporations, no LLCs?

20 A. LLCs, but those are characterized as  
21 distributions, not expense to salaries, that is  
22 correct.

23 Q. Is the table or schedule on page 1  
24 basically a summary of how income and expenses  
25 are reported on Federal tax returns?

1 A. No, sir.

2 Q. Okay. How does it differ?

3 A. This is accrual basis accounting. Income  
4 tax reporting is a different accounting system,  
5 which is called cash basis accounting.

6 Q. All right. In the line under "Other  
7 Operating Expenses" for taxes and licenses,  
8 would Federal income taxes be included as one of  
9 those expenses under that line?

10 A. No, sir.

11 Q. Okay. State income taxes?

12 A. No, sir.

13 Q. That would be someplace else. Where  
14 would --

15 A. Well, that is part of the \$1.50 that they  
16 would have to have.

17 Q. So that would come as a function of the net  
18 income at the bottom, on the bottom line?

19 A. What would?

20 Q. Federal or state income taxes.

21 A. No, it would be in addition to that net  
22 profit at the bottom, not part of.

23 Q. Not part of. But it would come out of  
24 that?

25 A. Yes, sir.

1 Q. And the way this is set up, I note -- maybe  
2 you can explain. A line for revenue produced by  
3 the sale of cull cows, let me ask you if that is  
4 implicitly included in the lines under "Herd  
5 Replacement Cost"?

6 A. The caption "Herd Replacement Cost" has two  
7 components. The loss on sale of cows is a  
8 function of matching the cost of the replacement  
9 cow with the proceeds received from the sale of  
10 the cull cow.

11 Q. There is a revenue from the sale of cull  
12 cows, but if that revenue is less than the  
13 combination of acquisition costs and  
14 depreciation, it is shown as a loss?

15 A. That's correct. It is netted in there, the  
16 income is netted against the cost for  
17 replacement.

18 Q. And what is the standard amortization  
19 period for depreciation of dairy cows?

20 A. For cash basis or accrual basis accounting?

21 Q. As it shows on this schedule, accrual  
22 basis?

23 A. It would be seven years, a seven-year life.

24 Q. And what percent of the acquisition cost is  
25 depreciated during that seven years?

1 A. A hundred percent of the cost.

2 Q. If you depreciate a hundred percent of the  
3 cost, how do you have a loss on sale of cows?

4 A. If you pay \$2,000 for a cow and she is  
5 replaced within three years, we haven't written  
6 that whole cow off, we have only written off  
7 three years' worth, and there is a big cost  
8 remaining, matched against a beef check.

9 Q. I see. The loss on sale of cull cows would  
10 be a result of cull cows that are sold before  
11 the end of the depreciation cycle?

12 A. Whatever it is, yes. This is the best I  
13 have ever seen a lawyer talk about things like  
14 this.

15 Q. That is because I didn't wait until last to  
16 ask questions.

17 A. That was a compliment.

18 Q. Thank you. Okay. I am looking still at  
19 page 1, but on other pages, pages 7, 11, 12, you  
20 have information from various client regions,  
21 California, Idaho, Texas, Washington, New  
22 Mexico, Arizona and High Plains, for example, on  
23 page 7.

24 A. Yes, sir.

25 Q. Where you have aggregated information such

1 as on page 1, how is that weighted by your  
2 various client regions?

3 A. How is it weighted where?

4 Q. Okay. What portion of the aggregated data  
5 on page 1 represents production by cows in  
6 California to the total?

7 A. Oh, it is just simply the average of all  
8 the financial statements that we prepare from  
9 all the regions on page 1, in the year early  
10 2000 this is -- okay. That answered that.

11 Q. Pardon?

12 A. I think that answered that.

13 Q. Okay. So the average represented on page 1  
14 represents a total production of your clientele,  
15 and what portion of that total production is  
16 from the different regions, from California.  
17 from New Mexico?

18 A. I don't know at this time. This particular  
19 slide or report has been done, completed for a  
20 couple of years now. So, honest to goodness, we  
21 try to make a fair representation. I get the  
22 call all the time, what is more profitable, two  
23 times or three times. And there is no one  
24 answer. This is just how they fell in our  
25 sample of financial statements for those years.

1 There are no tricks.

2 People really want to know and they will  
3 make judgments based on numbers that we produce.  
4 So, I mean, they have to be pretty reliable.

5 Q. In your sample of financial statements,  
6 this doesn't represent the product of all your  
7 financial statements, page 1, for example?

8 A. Well, there may be a few excluded that are  
9 not finished at the time we do these. But it is  
10 more than 90 some percent, yes.

11 Q. So it is not a sampling of your clients?  
12 When you say "sample," you are sampling the  
13 whole population of your clients?

14 JUDGE PALMER: It is his entire  
15 clientele except a few that have been excluded?

16 BY MR. VETNE:

17 Q. It is your entire clientele?

18 A. Yes.

19 Q. Okay. You don't know sitting here -- well.  
20 let's say for the most recent year, 2006, nine  
21 months ending 2006 on page 9, what portion of  
22 your clientele, in terms of volume, was  
23 production in California, compared to the total.  
24 New Mexico compared to the total?

25 A. Just California alone? If this is a

1 deposition, I am told I am not supposed to  
2 guess.

3 Q. Well, estimate.

4 A. Am I allowed to guess?

5 JUDGE PALMER: You can guess.

6 BY MR. VETNE:

7 Q. You are allowed to give a judgment range.

8 JUDGE PALMER: Well. I just told  
9 him he can guess.

10 THE WITNESS: Would you repeat  
11 the question?

12 BY MR. VETNE:

13 Q. Approximately what portion of the total  
14 represented in the data on page 9, nine months  
15 into September 30, of your total volume  
16 production in your clientele is California milk?

17 A. I have never been asked that question  
18 before, and really, we handle a third of New  
19 Mexico. 25 percent of Texas. So, really. I  
20 don't have a feel for it. In Idaho, we do 20.  
21 25 percent. Twenty percent of California, by  
22 the way.

23 Q. Twenty percent of California milk  
24 production?

25 A. Is produced from our clients, yes.

1 Q. And a third of New Mexico milk production?

2 A. Yes.

3 Q. And Washington?

4 A. Again, these are only estimates. We have  
5 not run those numbers for three or four years.

6 Q. Right, just roughly.

7 A. And we continue to grow. Arizona, maybe  
8 20-some percent. Washington, 20-some percent.

9 Q. I notice on the map on the last page in  
10 your advertisement, shows the location of your  
11 clientele.

12 Do the averages reflected, where your  
13 client base is aggregated, include all of your  
14 clientele, including clients outside of the  
15 identified regions or states that you  
16 represented? For example, New York.  
17 Pennsylvania, Virginia, Ohio?

18 A. They would all be included.

19 Q. They would all be included?

20 A. Yes, yes.

21 Q. Do you produce any separate publication for  
22 the Northeast clientele region?

23 A. I do not.

24 Q. What portion of your clientele are from the  
25 Northeast states identified here?

1 A. Oh, in many states, we may have only one  
2 producer, up to three, four, five, not enough to  
3 produce a cost study with.

4 Q. Okay. You may have answered this. In a  
5 couple of the pages, let's look at page 12  
6 again. nine months ending September 30. in  
7 several pages where you break down costs or  
8 income per cow, Washington seems like a good  
9 place to dairy, and yet observing NASS data.  
10 production has grown by nearly a hundred percent  
11 in New Mexico over the last ten years and  
12 Washington has been stagnant. I would wonder  
13 why.

14 And you said that the state has regulated  
15 in a manner that doesn't permit new production  
16 growth?

17 A. Or severely restricted new production  
18 growth. yes.

19 Q. Is that basically the reason why there  
20 hasn't been --

21 A. I think so, yes.

22 Q. You make reference in a couple of pages to  
23 New England. In one instance, you indicated  
24 that was Farm Credit information. Is that Farm  
25 Credit information wherever you identify New

1 England?

2 You mention it on page 11, but there is  
3 also New England data on page 12.

4 A. That's correct.

5 Q. It is not your produced data?

6 A. That's correct. I also have Japan and  
7 Germany, if someone cares. They don't do any  
8 better either.

9 Q. With respect to the portion of your client  
10 base that is California, what portion of that  
11 milk volume is quota milk?

12 A. Probably about half.

13 Q. Half of the volume?

14 A. I would say so, yes.

15 Q. Which is a volume substantially in excess  
16 of California quota milk to total California  
17 milk production?

18 A. That is correct.

19 Q. And that latter number is 20 percent or so.  
20 is that correct, or less?

21 A. What latter number?

22 Q. Quota milk, California quota milk to total  
23 California milk production.

24 A. Yes, I think so, about that.

25 Q. I am looking at page 8, and in addition, on

1 page 9 -- on page 8, you show a net income for  
2 calendar year ending December 31, 2006 for your  
3 entire client base.

4 A. That is not correct. Page 8, you said?

5 Q. Page 8.

6 A. Is a loss.

7 Q. I am sorry. You show a negative net  
8 income.

9 A. Correct.

10 Q. Okay.

11 A. Okay, there is a lawyer.

12 Q. A parenthetical net income.

13 (Laughter.)

14 Q. I assume that number includes some farms  
15 that had positive net income and other farms  
16 that had negative net income greater than 181?

17 A. I will tell you that this is only our  
18 projection that we put out a year ago. This  
19 isn't any actual result.

20 Q. In your projection, would you project that  
21 some of your farmer clients would have a  
22 positive net income and some would have a  
23 negative net income greater than 181?

24 A. Have a loss greater than 181?

25 Q. Yes.

1 A. Yes, sir.

2 Q. And some would have a number that is not in  
3 parentheses?

4 A. Yes.

5 Q. As far as the regional distribution of  
6 those variations, if you can comment, would they  
7 tend to follow the regional differences that you  
8 have elsewhere noted for the various production  
9 regions of clients that you represent?

10 A. Well, that was a compound question. Could  
11 you break that down into about three or four?

12 Q. Okay. Elsewhere you have shown, as we  
13 discussed, that profitability is somewhat higher  
14 in Washington than in some of the other regions  
15 in which you have clients, perhaps a bit lower  
16 in the High Plains States and so forth.

17 Do you expect that the aggregate  
18 projections that you make on page 8 would  
19 reflect a similar distribution of either greater  
20 loss or some measure of profit that follows the  
21 general pattern, for example, on page 12?

22 A. My page 8 and page 13 are simply my  
23 estimate of the consolidation of all of the  
24 financial statements that we issue for all of  
25 our clients in all of the areas that we service.

1           So the combination and results we estimated  
2 for '06 on page 8 was prepared in the same  
3 manner as the page 13 for our projection. There  
4 is no difference in the method of trying to get  
5 to a true net bottom line.

6 Q.    My question probably wasn't clear.

7                   JUDGE PALMER:        I think I  
8 understand it. He is saying that you did say in  
9 respect to page 8 that the \$1.81 loss will be  
10 greater for some dairy farmers and less for  
11 others, and he is wondering when you are looking  
12 at those that would be greater or lesser, would  
13 that be equivalent to the regions that you have  
14 identified as being more profitable?

15 BY MR. VETNE:

16 Q.    On page 12. Washington, for example for --

17 A.    Do we have any big winners and big losers  
18 in each area?

19 Q.    Yes.

20 A.    The answer is "yes."

21 Q.    It would more or less correspond with the  
22 data on page 12 among your clientele?

23 A.    Yes.

24 Q.    And, again, your clientele is not  
25 represented in the New England line on page 12?

1 A. That's correct.

2 MR. VETNE: Thank you.

3 JUDGE PALMER: Let's take a recess  
4 for 10 minutes.

5 (Thereupon, a recess was taken.)

6 JUDGE PALMER: Are there any more  
7 questions for the witness? Yes, sir, Mr. Schad.

8 CROSS-EXAMINATION

9 BY MR. SCHAD:

10 Q. Good morning, Mr. Genske. My name is  
11 Dennis Schad, I work for Land O'Lakes. I would  
12 like to say I appreciate your coming. And your  
13 numbers, I have not seen before, and I am sure  
14 they will add value to the hearing record.

15 I have probably just a few questions.

16 JUDGE PALMER: I bet you do.

17 BY MR. SCHAD:

18 Q. If we go to page 9, and it is one of your  
19 financial records, and I am using it because I  
20 am learning -- I just want to understand how you  
21 define an average. When I see a number, for  
22 instance, of milk amount of 4 million 1, is that  
23 the weighted average of your 500 farms?

24 A. It is, when you enter in all these profit  
25 and loss statements and tell the computer to

1 divide by the number of statements that exist.

2 yes.

3 Q. Okay. So it is just --

4 A. But there are a few different ways -- there  
5 is a weighted average -- you know what I am  
6 saying? When you just simply compile the  
7 results of all these operations and then tell  
8 the computer out here on the right. "Okay. Do  
9 an average of all these columns," that is what  
10 this is. But there are three or four ways to  
11 say "average."

12 Q. I am understanding. Thank you. Mr. Vetne  
13 asked a lot of the questions I wanted to ask.  
14 But I would like to go to page 11. And  
15 yesterday Mr. Yale put into evidence Exhibit 19.  
16 and I am going to give you my copy of Exhibit  
17 19, and had -- you have it?

18 A. There happens to be one sitting here.

19 Q. Oh, great. If there were six pages there.  
20 would you turn to what would be page 6.

21 A. I better look at what you have.

22 JUDGE PALMER: Let me look at 19  
23 for a minute and see what you are talking about.

24 Okay.

25

1 BY MR. SCHAD:

2 Q. And Number 19 --

3 A. Can you tell me if this is the document?

4 Q. I believe it is.

5 JUDGE PALMER: Take the witness to  
6 the page you want him to look at. Open it to it  
7 for him. These are not numbered, actually.

8 BY MR. SCHAD:

9 Q. And what this was reported to be yesterday  
10 was a report from ERS reporting an average for  
11 two different states, Vermont and Ohio. Page 6  
12 that I pointed you to is Ohio, monthly average  
13 costs of producers' cost per milk sold 2003.

14 A. Yes, I see.

15 Q. I would like you also to turn to page 11 on  
16 yours.

17 A. Yes.

18 Q. Okay. On yours, on page 11, you have a  
19 grouping for Midwest, and I will identify page  
20 11 as -- would you identify page 11?

21 JUDGE PALMER: It is identified by  
22 itself. It is in the exhibit. Go ahead.

23 THE WITNESS: Exhibit 20, page  
24 11.

25

1 BY MR. SCHAD:

2 Q. My question is, would you tell me more  
3 about the grouping called Midwest?

4 A. Yes. The Midwest would represent a  
5 combination of our dairy clients from Colorado.  
6 South Dakota, Nebraska, Iowa, Kansas. I think  
7 that is about it.

8 Q. Okay. What I was intending to ask you was  
9 a comparison between the Ohio and your Midwest.  
10 Would you feel comfortable making a comparison  
11 between the two documents, that both purport an  
12 average cost of production for 2003?

13 A. This report represents an Ohio -- I haven't  
14 seen this. So I am --

15 Q. I understand.

16 A. It is Ohio, and it is a compilation of --  
17 well, can you tell me what it is?

18 Q. It is from the Economic Research Service of  
19 USDA. It is published monthly and it purports  
20 to show --

21 JUDGE PALMER: You know. I don't  
22 think we are going to get very far with him  
23 doing this. He didn't use this particular  
24 report to prepare his. He used his own  
25 materials and they are different, they are

1 different. That is the way they are.

2 We will let everybody argue it in  
3 brief. He isn't going to be able to tell us  
4 whether he has all the hay and the straw and --

5 MR. SCHAD: I wasn't going to  
6 go into detail.

7 BY MR. SCHAD:

8 Q. I don't think you can make a comparison.  
9 because you don't have any farms in that part of  
10 the Midwest. I was going to ask you if that  
11 would be true.

12 A. There are two items that are on here that  
13 are the opportunity cost of unpaid labor and  
14 capital recovery of machinery and equipment.  
15 Those two items are not captured in my profit  
16 and loss summaries. So those are the  
17 differences between the two that I can see.

18 JUDGE PALMER: He had one other  
19 one. Do you have farms in Ohio?

20 THE WITNESS: Yes.

21 JUDGE PALMER: How many?

22 THE WITNESS: One or two. I am  
23 not sure. We have 16 partners.

24 MR. SCHAD: Thank you very  
25 much.

1                   JUDGE PALMER:        I don't mean to  
2 push, but I think it is time we have to push.  
3 Any more questions? Mr. Wellington.

4                   Mr. Wellington, you didn't hear my  
5 admonition earlier. I would like to get you on  
6 today. One of the ways to get you on today is  
7 to get this witness off.

8                   And since his testimony is really  
9 about numbers, I got a lot of questions about  
10 numbers through Mr. Vetne, for example, how he  
11 prepared the report, et cetera, et cetera. I  
12 don't know that we need a lot -- I am going to  
13 be using my authority under the Rules of  
14 Practice, if I need to -- I didn't say that  
15 earlier, but it says in the Rules of Practice.  
16 "When necessary, in order to prevent undue  
17 prolongation of the hearing, the judge may limit  
18 the number of times any witness may testify to  
19 the same matter, or the amount of corroborative  
20 or cumulative evidence."

21                   I think there is a tendency sometimes  
22 to say, here is a witness, let's ask him about  
23 other things. Go ahead, sir. With that  
24 admonition, go ahead.

25                   MR. WELLINGTON:        Actually, there

1 were some things about prices that I would be  
2 curious of his opinion on. I don't think we  
3 need to talk about that.

4 THE WITNESS: Call me later.

5 CROSS-EXAMINATION

6 BY MR. WELLINGTON:

7 Q. I guess my questions would be limited to  
8 pages 11 and 12, on the New England data. That  
9 is where most of my members are at.

10 A. Yes.

11 Q. In fact, I gave you my card, because when I  
12 looked at this table, my first impression was  
13 that you would be recommending all your clients  
14 come to New England based upon the profit there.

15 A. I know better than that.

16 Q. You know better than that?

17 A. Yes.

18 Q. Your numbers here are basically  
19 representative of your clients, but they are not  
20 necessarily representative of the average  
21 producer in the state you operate in or in New  
22 England; would you agree with that?

23 A. It is representative of all but the New  
24 England, yes, sir.

25 Q. All but New England?

1 A. All but New England.

2 Q. Are you familiar at all -- you said you had  
3 to use Farm Credit numbers. Are you familiar at  
4 all with those or you just basically received a  
5 number from them and plugged it in?

6 A. I have their report and I just simply  
7 transcribed their numbers that I could easily  
8 match up as the apples-to-apples comparison and  
9 transcribed them onto this from their reports.

10 JUDGE PALMER: That is strictly in  
11 respect to New England. The rest are your  
12 numbers?

13 THE WITNESS: Correct, the rest  
14 are mine.

15 BY MR. WELLINGTON:

16 Q. And that's what I'm saying. My concern is  
17 that, this be used to say New England farmers  
18 are doing so much better than the rest of the  
19 country.

20 A. Well, again, this was a bank that produced  
21 this.

22 Q. Right.

23 A. Again, I might also add that banks receive  
24 information in all different forms. I am not  
25 even saying they are from reliably prepared

1 statements. They have to show bankers they are  
2 doing well or they won't get their lines  
3 renewed.

4 Q. Correct, and if you are getting a loan from  
5 Farm Credit, do you typically have to be better  
6 managed than the average operation, would you  
7 think?

8 A. Farm Credit or any of the major lenders.  
9 yes. Or you don't get a loan.

10 Q. So you don't know this to be typical for  
11 New England? I guess that is my bottom line.

12 A. It is their report.

13 Q. Okay. But if they came out with their  
14 report that showed something different from  
15 this, you wouldn't necessarily disagree?

16 A. No.

17 MR. WELLINGTON: Okay. Thank you.

18 JUDGE PALMER: Thank you.

19 Mr. Wellington. Those were precise and on  
20 point. I am sorry I gave you all the  
21 admonitions.

22 MR. WELLINGTON: That is fine.

23 JUDGE PALMER: Anyone else? Yes.

24 Mr. Beshore.

25

1 CROSS-EXAMINATION

2 BY MR. BESHORE:

3 Q. Good morning, Mr. Genske.

4 A. Good morning.

5 Q. Just a couple of quick questions. With  
6 respect to the New England information, can you  
7 be more precise in terms of the source of that  
8 information, which Farm Credit organization  
9 within New England or names of individuals they  
10 communicate with?

11 A. Yes. I don't have the report with me. But  
12 I do have it back in my office. And all of the  
13 different Farm Credit offices say their name  
14 slightly differently across the country. So all  
15 I can, at this time, is say it is a Farm Credit  
16 consolidated report.

17 JUDGE PALMER: Well, what I am  
18 going to do, I am going to ask you to send that  
19 information to Mr. Yale, and Mr. Yale will  
20 communicate it to Mr. Beshore.

21 MR. BESHORE: Fine.

22 BY MR. BESHORE:

23 Q. Now, with respect to a couple of lines of  
24 information on your summaries, and we can look  
25 at the first page of Exhibit 20, and I am

1 calling your attention to it, just to clarify a  
2 question or two about the average statistical  
3 data for average number of milking cows and  
4 average daily production per cow at the bottom.

5 A. Which page?

6 Q. Page 1. I assume on any of the tables  
7 where those lines appear, they would have been  
8 calculated the same way?

9 A. Correct.

10 Q. Okay. How do you determine the average  
11 number of milking cows, and is that strictly a  
12 number that reflects lactating cows or all cows  
13 of milking age, including those that are dry?

14 A. It is only the cows going through the barn  
15 and in the tank, in the milk tank. You also  
16 have a hospital pen. The milk from those do not  
17 go in the milk tank. These are actual cows  
18 milking in the milk tank.

19 You have, in addition to those hospital  
20 cows, a small number, and in addition to that,  
21 roughly 15 to 20 percent of dry cows in those  
22 numbers.

23 Q. In regard to herd size, the herd size is  
24 here. If you were to include the dry cows and  
25 the hospital cows, you would increase that by 20

1 percent roughly?

2 A. Just multiply those by 118 percent or  
3 something like that.

4 Q. Okay. Now, average daily production per  
5 cow then, is that -- how do you calculate that  
6 figure?

7 A. We have the production reports from  
8 different co-ops and creameries, and we, as one  
9 of the inputs of this, of course, we input the  
10 average number of cows being milked for that  
11 operation and the production totals.

12 So the computer just calculates the average  
13 for us.

14 Q. And again, that is on cows going through  
15 the milking parlor?

16 A. They call them wet cows, yes.

17 Q. Wet cows. Now, any -- you do not have any  
18 figures on here for yearly average production  
19 per cow, but we see that figure on USDA and NASS  
20 data routinely.

21 A. Well, mine is here.

22 Q. The yearly average?

23 A. Yes.

24 Q. I am sorry, can you point me to that?

25 A. It is right below the number of milk cows.

1 the number at the bottom, under stats.

2 Q. That is average daily production milk cows?

3 A. That's correct.

4 Q. But if we are going to translate, if we  
5 wanted a number for average annual production  
6 per cow, just per each individual cow, the cow  
7 is not going to produce 365 days a year?

8 A. No, you would multiply this, for example.  
9 this 68 pounds by 305 days.

10 Q. And that would be --

11 A. That is the lactating period average, yes.

12 MR. BESHORE: Okay. Thank you.

13 JUDGE PALMER: Any more questions?

14 Yes, sir, Mr. Rosenbaum.

15 CROSS-EXAMINATION

16 BY MR. ROSENBAUM:

17 Q. Steve Rosenbaum with International Dairy  
18 Foods Association. I have a question about the  
19 last page of your Exhibit 20. That document  
20 purports to have information regarding the  
21 trends in retail fluid milk prices and retail  
22 cheddar cheese prices from April 1996 to March  
23 2006; is that correct?

24 A. That is those two single periods of time,  
25 yes.

1 Q. And have I understood correctly --

2 JUDGE PALMER: I think I will  
3 simplify things. The document is here, but I  
4 don't think that could be used as good evidence  
5 of cheese prices, if that is where you are  
6 going.

7 MR. ROSENBAUM: Your Honor, he put  
8 it in the record, not me.

9 JUDGE PALMER: Oh, I understand.  
10 But I would say right now, I will make a ruling  
11 that we have other ways to find out what the  
12 cheese prices are, rather than something he has  
13 on this one-page document that basically is a  
14 flier to prospective clients and people that  
15 want to use his service.

16 And I am not saying his figures are  
17 right, wrong or anything else, but I would  
18 suspect that they are probably a little bit  
19 idealized.

20 And since it would take us a long  
21 time to go through how he put these figures  
22 together. I am not going to receive the last  
23 page of this document to establish anything  
24 about what the fluid milk prices, the cheddar  
25 cheese prices or the producer pay prices are.

1           I am not tearing it off. I will  
2 leave it with the group. But I am just saying.  
3 if anybody --

4           MR. STEVENS:           Your Honor?

5           JUDGE PALMER:         Yes.

6           MR. STEVENS:         I mean. I think  
7 that the other parts of the document we talked  
8 about, certainly, this part of the document is  
9 an ad.

10          JUDGE PALMER:         Basically it is an  
11 ad.

12          MR. STEVENS:         Certainly, it can  
13 accompany the record, and you can make your  
14 points in the brief.

15          MR. ROSENBAUM:       Well. I don't know  
16 what that means, to say it accompanies the  
17 record.

18          MR. STEVENS:         It is part of the  
19 record.

20          MR. ROSENBAUM:       Well, it has to be  
21 removed. If it is not being admitted into  
22 evidence, it should be removed and it should be  
23 marked --

24          JUDGE PALMER:         Let's do that.

25          MR. STEVENS:         Well --

1                   MR. ROSENBAUM:       The rules provide  
2   that if a document is not being admitted into  
3   evidence, then it is to be separately marked.

4                   MR. STEVENS:           We already have one  
5   document that's been offered of proof. And it  
6   is in the record.

7                   JUDGE PALMER:           Yes, we did.

8                   MR. ROSENBAUM:       I know. All I am  
9   saying is, this is a hybrid of a document.  
10   partly in and partly out. I don't think that is  
11   a proper way to handle it. I am with you, that  
12   things can accompany the record. I am  
13   suggesting --

14                  JUDGE PALMER:       Let me hear from  
15   Mr. Yale. He is standing behind -- quiet for a  
16   minute.

17                  MR. ROSENBAUM:       I am suggesting we  
18   simply remove that page and mark it as Exhibit  
19   20-A. but not admitted.

20                  JUDGE PALMER:       Wait a minute,  
21   everybody. Let me hear from Mr. Yale.

22                  MR. STEVENS:           Let's hear from  
23   other people and see where we go.

24                  MR. ROSENBAUM:       I'm sorry.

25                  JUDGE PALMER:       What would you say

1 to that?

2 MR. YALE: Your Honor, this  
3 was not admitted, it was testified to say that  
4 this represented those actual prices. He said  
5 himself that this was a number that he  
6 collected, and its purpose was only to show in  
7 the marketplace, in his opinion, there was more  
8 money that could be available to pass on to  
9 producers. That is all that is there, and that  
10 is all it was used for. It was testified to  
11 that. We are not going to use it to say this is  
12 what retail cheese prices are or anything else.

13 It is perfectly admissible, based on  
14 what he testified to and no more than that. And  
15 your own instruction said how far it could go  
16 and it ought to go.

17 MR. ROSENBAUM: Your Honor, we  
18 cannot have a situation where a witness is  
19 permitted to testify that "I have looked at  
20 certain data and I draw conclusions from that  
21 that there is money in the marketplace." You  
22 cannot allow a witness to testify to that, which  
23 he has testified to, and not allow me to  
24 challenge the validity of that analysis.

25 JUDGE PALMER: Go ahead, let's

1 keep going. I thought I could shorten it, but I  
2 can't.

3 THE WITNESS: I will be short.

4 JUDGE PALMER: Well, maybe not.

5 Go ahead. Mr. Rosenbaum.

6 BY MR. ROSENBAUM:

7 Q. Your document purports to show that retail  
8 fluid prices rose from \$2.50 a gallon in April  
9 1996 to \$3.75 a gallon in March of 2006.  
10 correct?

11 A. Loss leaders excluded, as the asterisk  
12 shows.

13 Q. That is your definition of what a loss  
14 leader is?

15 A. That's correct.

16 Q. And are you aware of the fact that the  
17 Bureau of Labor Statistics itself tracks milk  
18 prices?

19 A. I am aware of the Nielsen reports issued  
20 through the State of California that reports all  
21 milk sales, yes.

22 Q. Do you know that the Bureau of Labor  
23 Statistics, to use their phraseology. sends  
24 economic assistance to record the prices of  
25 80,000 items each month, for purposes of

1 computing the consumer price index and other  
2 purposes?

3 A. But you are also aware that many of the  
4 respondents to that use milk as a loss leader to  
5 get people into their stores. And that, many  
6 times, is used as a -- well, we are only getting  
7 3.25 for milk in this area, so dairymen can't  
8 make more.

9 Q. What about cheddar cheese, are you saying  
10 that is done with that as well?

11 A. Is what doing with what?

12 Q. Loss Leaders.

13 A. I routinely don't see any severely  
14 discounted cheese prices.

15 MR. ROSENBAUM: I would like to  
16 mark a couple of documents, if I could, as  
17 Exhibits 21 and 22, Your Honor.

18 JUDGE PALMER: All right.  
19 (Thereupon, Exhibits 21 and 22 were  
20 marked for purposes of  
21 identification.)

22 JUDGE PALMER: So now we have  
23 marked for identification two documents, one is  
24 Exhibit 21, it refers to cheese, and the other  
25 one is 22, it refers to what?

1 MR. ROSENBAUM: Milk.

2 JUDGE PALMER: Oh, I see, milk.

3 Okay.

4 BY MR. ROSENBAUM:

5 Q. Showing you Exhibit 21, do you see that the  
6 Bureau of Labor Statistics reports that the  
7 price per pound of cheddar cheese was \$3.436 in  
8 April of 1996?

9 A. Yes. \$3.436. yes.

10 Q. Whereas you, in your last page of Exhibit  
11 20, you were indicating a price of \$2.30 a  
12 pound; is that right?

13 A. That's correct.

14 Q. And do you see that the Bureau of Labor  
15 Statistics reports that in March of 2006, the  
16 price of cheese per pound is \$4.365?

17 A. Yes, I see it.

18 Q. And you report in your last exhibit, last  
19 page of Exhibit 20, a price of \$4.50 a pound.  
20 correct?

21 A. Correct.

22 Q. Now, your statement that there has been a  
23 95 percent increase in retail cheddar cheese  
24 price between April of 1996 and March of 2006,  
25 is based upon the assumption that the cheddar

1 cheese price was \$2.30 in March 1996 and \$4.50  
2 in March of 2006, correct?

3 A. That is my personal observation of prices  
4 at that time. But that is what it is saying,  
5 yes.

6 Q. That is the math. It is a \$2.20 increase.  
7 divided by \$2.30?

8 A. Yes.

9 Q. And you would, I am sure, agree with me  
10 that if one substituted the Bureau of Labor  
11 Statistics numbers, the percentage change  
12 increase would be, well, less than 30 percent?

13 A. Could be, yes.

14 Q. Well, it would be four --

15 JUDGE PALMER: We will accept your  
16 math.

17 THE WITNESS: I understand how  
18 it's done.

19 JUDGE PALMER: And if your math is  
20 wrong, somebody will point it out.

21 BY MR. ROSENBAUM:

22 Q. And would you agree with me that, if one  
23 were to pick other months for comparison, for  
24 example, let's say December 1999 as compared to  
25 the most recent date available, January 2007.

1 one would have concluded that there was a quite  
2 small increase in cheddar cheese prices only  
3 from \$3.845 to \$4.059.

4 A. They are Government numbers, they must be  
5 right.

6 JUDGE PALMER: I tell you what, we  
7 are going to receive it, because it is a Bureau  
8 of Labor Standards Statistic and we will receive  
9 21 and we will also receive 22. You have some  
10 questions, I presume, Mr. Rosenbaum.

11 BY MR. ROSENBAUM:

12 Q. Back to the last page of your Exhibit 20.  
13 with respect to retail fluid prices -- retail  
14 fluid milk prices, you are, once again,  
15 comparing what you thought was the April 1996  
16 price. versus the March 2006 price, correct?

17 A. That is what I observed then, yes.

18 Q. And you will see, looking at Exhibit 22.  
19 your number of \$2.50 for April of 1996 is pretty  
20 darn close to the BLS number of \$2.537, correct?

21 A. Yes.

22 Q. But there is quite a disparity between the  
23 \$3.75 per gallon that you list in the last page  
24 of your exhibit for March 2006, as I say, \$3.75,  
25 and the BLS corresponding figure, which is only

1 \$3.161, correct?

2 A. The numbers are different. But these  
3 answer different questions than what are asked  
4 when these are prepared.

5 Q. Well, you have no reason to challenge that  
6 BLS is being consistent in its methodology  
7 between 1996 data and 2006 or 2007 data, do you?

8 A. I have no opinion on it.

9 Q. And I had asked you about the effect of  
10 choosing other comparison months for milk.  
11 Let's do the same ones we did for cheese.

12 If one was to compare the price of a gallon  
13 of fresh, whole, fortified milk in December of  
14 1999, which is shown as \$2.875, to the current  
15 price. the most current price, January 2007.  
16 which is \$3.067, you would agree with me that  
17 that would show a quite modest increase in  
18 retail fluid milk prices?

19 A. And there are a whole lot more Costco type  
20 sales going on today than what there were back  
21 then, and Wal-Mart.

22 Q. And do you understand that BLS engages in  
23 sampling methodologies in an effort to come up  
24 with what it believes to be actual average  
25 prices?

1 A. I don't know what they do.

2 MR. ROSENBAUM: That is all I have.

3 JUDGE PALMER: All right. Fine.

4 Let's receive some exhibits, since I have a  
5 whole bunch of them here. Let's receive 20,  
6 which was his statement, we will also receive 21  
7 and 22.

8 (Thereupon, Exhibits 20, 21 and 22  
9 were received into evidence.)

10 JUDGE PALMER: At this point in  
11 time, we will receive the whole of 20. Are  
12 there any other questions for this witness?  
13 Yes, Mr. Vetne.

14 CROSS-EXAMINATION

15 BY MR. VETNE:

16 Q. Mr. Genske, I noticed a difference in the  
17 data reported in your exhibit. On page 1 of  
18 your exhibit near the bottom, you report an  
19 average solids nonfat test for producers that  
20 are your clients. And on page 8, 9, 10, 13 and  
21 14, you do not provide that data. You provide  
22 an average protein test instead. I wanted to  
23 ask you about that.

24 The protein test that is reported on the  
25 other pages seems to be approximately 3 percent

1 or slightly over 3 percent.

2 For the period in which you do not report  
3 protein, would the protein portion be similar  
4 where total solids, not fat, are 8.7 percent,  
5 protein would be 3 percent, so whatever 3  
6 percent is of 8.7 is the percentage of protein  
7 and total solids.

8 A. You can feed cattle and change the  
9 components of protein -- excuse me, of butterfat  
10 and solids nonfat. I don't believe there is yet  
11 a way to feed cattle or care for cattle any  
12 differently to get a higher protein content. So  
13 the protein content is just about always around  
14 3 percent, 3.05 or something like that.

15 Q. All right. And protein is a bit -- or  
16 Mr. Metzger may say substantially higher in  
17 Jersey herds.

18 A. Yes.

19 Q. So is the mix of Jerseys to Holsteins in  
20 your clientele consistent from year to year?

21 A. Actually not. There has been an increase  
22 in our clients' interest in Jerseys, but it is  
23 still very small to the total.

24 Q. For those years in which protein is  
25 reported but not solids nonfat, do you know

1 sitting here whether there is a significant  
2 variation from the 8.7 percent observed on page  
3 1 for the earlier years?

4 A. No. It pretty well runs a standard rate in  
5 that range.

6 Q. And those aggregates that are averaged in  
7 your data reflect regional differences in both  
8 solids nonfat and protein, correct?

9 A. Correct.

10 JUDGE PALMER: Does that conclude  
11 it? I think so. Thank you very much, sir.  
12 Thank you. I appreciate your coming all the way  
13 to give us your testimony and your help.

14 (Thereupon, a discussion was held off  
15 the record.)

16 (Thereupon, Exhibit 23 was marked for  
17 purposes of identification.)

18 MR. VETNE: You have a prepared  
19 statement on Proposals 10 and 11, don't you? Do  
20 you have any preliminary remarks before you read  
21 your testimony?

22 MR. WELLINGTON: No.

23 JUDGE PALMER: Let the record show  
24 that was Mr. Vetne and this is Mr. Wellington  
25 now testifying from his prepared remarks. Go

1 ahead. Exhibit 23, so marked.

2 STATEMENT FOR THE RECORD OF ROBERT D. WELLINGTON

3 MR. WELLINGTON: My name is Robert  
4 D. Wellington. I testified earlier this week on  
5 Proposals 1 and 2, and I now wish to do so  
6 regarding Agri-Mark Proposals 10 and 11.

7 Proposal Number 10. Under current  
8 Federal Order provisions, both the butterfat and  
9 protein prices use the Grade AA butter price as  
10 a value for all types of butter production,  
11 resulting from the use of Class III and Class IV  
12 milk. While that may be an appropriate value  
13 for Class IV component value calculations, it is  
14 not so for all Class III component values. The  
15 intent of Proposal Number 10 is to adjust the  
16 protein price component to compensate the USDA's  
17 use of the Grade AA butter price to represent  
18 the price of whey butter in the Class III price  
19 calculation.

20 The Class III yield calculation for  
21 milk testing 3.5 percent butterfat and 2.99  
22 percent true protein assumes 90 percent  
23 butterfat retention in cheese with the remaining  
24 fat being used to produce butter. However,  
25 because this butterfat is a residual of the

1 cheese making process, it cannot be manufactured  
2 into Grade AA butter, but is used for whey  
3 butter production.

4           The 10 percent of the butterfat not  
5 used in cheese production represents  
6 approximately 0.35 pounds of butterfat for every  
7 hundred pounds of milk testing 34.5 percent  
8 butterfat. That butterfat is manufactured into  
9 0.42 pounds of butter, according to USDA's  
10 formulas. However, the butterfat and protein  
11 formulas further dictate that the resulting 0.42  
12 pounds of whey butter be priced as if it were  
13 sold as Grade AA butter.

14           It is illegal under USDA's own  
15 regulations for whey butter to be labeled and  
16 sold as Grade AA butter, and such product does  
17 not have that Grade AA value in the marketplace.

18           Agri-Mark's whey butter selling  
19 prices average \$0.074 per pound below that of  
20 Grade AA butter. That \$0.074 difference  
21 multiplied by the 0.42 pounds of whey butter for  
22 each hundredweight of milk equals \$.02957 per  
23 hundredweight of milk. This overstates the  
24 Class III milk value by that amount. Using USDA  
25 standard of 2.9 pounds of protein in that same

1 hundredweight of milk, the value per pound of  
2 protein should be reduced by \$.01 (\$.02957  
3 divided by 2.99.)

4 Accordingly, we propose the following  
5 order amendment: For the order language, amend  
6 Section 1000.50(n) by including the following  
7 additional paragraph: (4), I guess it's (n)(4),  
8 Subtract \$.010 from the price computed pursuant  
9 to paragraph (n)(2) and (n)(3) of this section.

10 That concludes my testimony on  
11 Proposal 10.

12 I will continue on with Proposal 11.  
13 This proposal seeks to amend the Class III  
14 product price formulas by reducing the  
15 adjustment for cheese manufactured in 500-pound  
16 barrels contained in the protein price formula  
17 from 3 cents to no greater than 1.5 cents per  
18 pound.

19 USDA has noted in past decisions that  
20 the historical difference between the NASS  
21 prices of 40-pound -- that should be 40-pound  
22 block cheddar and 500-pound barrel cheddar has  
23 averaged about 3 cents. This was a primary  
24 reason for establishing and maintaining that  
25 surcharge to barrel prices in the Class III

1 product price formula. However, since January  
2 1st, 2000. that price difference has averaged  
3 less than 1.5 cents per pound. Those prices  
4 have been drawing even closer together in the  
5 past several years. In 2004 and 2005. those  
6 differences averaged less than one cent per  
7 pound. In 2006, that difference was less than a  
8 quarter of one cent per pound.

9 As we reviewed the two alternative  
10 proposals in the hearing record regarding this  
11 same issue and provision of the orders, we have  
12 concluded that either of those two proposals was  
13 a better way of dealing with this price  
14 distortion problem, rather than just making a  
15 one-time price adjustment that could likely need  
16 further amendment in the future.

17 Accordingly, Agri-Mark withdraws its  
18 support for Proposal 11 at this time. We look  
19 forward to reviewing the hearing evidence and  
20 testimony regarding proposals 12 and 13 and will  
21 likely register our support for one of these  
22 proposals later in the hearing process.

23 JUDGE PALMER: All right. Let me  
24 see if I understood that definition on Proposal  
25 10.

1           The way you read it is .010, and that  
2 is really a penny per hundredweight?

3           MR. WELLINGTON: Exactly, Your Honor.  
4 Thank you.

5                                 DIRECT EXAMINATION

6 BY MR. VETNE:

7 Q. Mr. Wellington, I have just a few  
8 additional questions. You referred to  
9 Agri-Mark's whey butter. Does Agri-Mark process  
10 its own whey cream into whey butter?

11 A. Yes, it does.

12 Q. Does that processing take place at the  
13 cheese plant in which milk is converted to  
14 cheese?

15 A. It used to. But we've just changed that  
16 and we now transport it to our regular butter  
17 facility in West Springfield.

18 Q. So your cheese plants are located in  
19 Vermont and New York; is that correct?

20 A. That's correct.

21 Q. And from that location, whey cream is  
22 transported to Springfield, Massachusetts?

23 A. Yes.

24 Q. Does Agri-Mark, in addition -- well, let me  
25 ask this: Does Agri-Mark process all of its own

1 whey cream or is some sold?

2 A. Pretty much all of its own whey cream it  
3 processes.

4 Q. Is the skim component, or the skim  
5 byproduct whey-whey skim, is that also processed  
6 at the Springfield plant?

7 A. No. The whey is actually processed at our  
8 Middlebury facility. To the extent that it is  
9 made at our Middlebury facility, it is condensed  
10 at our Cabot facility and brought over to  
11 Middlebury, and it is separated to try to get  
12 some of the lactose out at our Chateaugay  
13 facility, and the lactose is land spread and the  
14 protein is brought over. That is a rather  
15 complex procedure that doesn't relate to this  
16 proposal.

17 Q. Can you spell Chateaugay for the reporter,  
18 please?

19 A. Oh, gosh. C-h-a-t-e-a-u-g-a-y.

20 Q. This is in New York?

21 A. That is in New York. The northernmost tier  
22 of New York, very close to Canada and Vermont.

23 Q. So the whey byproduct is transported and  
24 consolidated to one facility?

25 A. Yes.

1 Q. And the whey butter is transported to a  
2 different facility from all of your plants?

3 A. That's correct.

4 Q. And none of this price difference that you  
5 are suggesting in the amended order language.  
6 Section 1000.50(n), captures the additional cost  
7 of transporting?

8 A. No, it does not.

9 MR. VETNE: Thank you.

10 THE WITNESS: I would make one  
11 correction, Your Honor, when you said that order  
12 language was one penny, I think you said per  
13 hundredweight. It is really a penny per pound.

14 JUDGE PALMER: Per pound. I am  
15 sorry. I didn't understand that. It makes a big  
16 difference.

17 THE WITNESS: It sure does.

18 MR. VETNE: The witness is  
19 available.

20 CROSS-EXAMINATION

21 BY MR. GALARNEAU:

22 Q. Clay Galarneau with Michigan Milk Producers  
23 Association.

24 JUDGE PALMER: I got it right that  
25 time.

1 MR. GALARNEAU: Thank you.

2 BY MR. GALARNEAU:

3 Q. Good morning, Bob.

4 A. Good morning, Clay.

5 Q. Bob, you provided the current yield  
6 analysis on whey butter being .42 pounds per 100  
7 pounds of milk in the current yield formula?

8 A. That is the butter yield that I use, and I  
9 use the same for whey, for whey butter.

10 Q. Whey butter, that's correct. Do you have  
11 what the yield is for cheese in the current  
12 formula?

13 A. For 3.5 percent milk, yes. Well. I believe  
14 it is like 9.6 something, I think Mr. Yale  
15 actually quoted it. I don't have the exact  
16 number with me, though.

17 Q. How about the pounds of whey from a hundred  
18 pounds of milk?

19 A. I think that is somewhere around .586,  
20 something like that. I am sorry, 5.86 pounds,  
21 something in that area. I just don't have the  
22 numbers in front of me.

23 Q. I will have to get those at a later time  
24 then. That is really where I was headed. So if  
25 you are not prepared to talk about that, then

1 thank you.

2 A. Okay. Those numbers are actually derived  
3 from the formulas, so they can be -- I have  
4 derived them and I have them on my computer, I  
5 just don't have them with me.

6 MR. GALARNEAU: Thanks.

7 JUDGE PALMER: Other questions?

8 Yes. Mr. Yale.

9 CROSS-EXAMINATION

10 BY MR. YALE:

11 Q. Good morning, Bob.

12 A. Good morning.

13 Q. In your testimony earlier this week, and  
14 correct me if I am wrong, you testified that  
15 Agri-Mark does not produce any of the commodity  
16 cheddar cheese that is reported to NASS, or does  
17 not report any cheddar cheese to NASS?

18 A. We don't report any cheddar cheese to NASS.

19 Q. And part of that is because the volume is  
20 small and erratic?

21 A. Of our commodity sales, yes.

22 Q. Yes. You are not here to testify whether  
23 the 90 percent butterfat recovery is right or  
24 wrong, you are simply saying that because the  
25 formula implies 90 percent, therefore. 10

1 percent of that is whey butter and it should be  
2 considered at a different price?

3 A. That is true. And, in fact, I will give  
4 you this, Ben. If the department decided it  
5 should be 94 percent butterfat retention, then  
6 it would be 6 percent of the butterfat would be  
7 then worked through this formula, and then that  
8 is how -- that is the level of the correction.  
9 I am not tied into one cent per pound  
10 correction, I am tied into represent the value  
11 of whey butter.

12 Q. What is whey butter used for?

13 A. It can be used, actually, for -- some  
14 people use it for table use. But, primarily,  
15 our customers use it for baking needs.  
16 commercial type baking needs.

17 Q. Would that be listed as -- is that treated  
18 in your report, or maybe it is beyond the point  
19 of reporting, is that a Class III or a Class IV  
20 product?

21 A. That would be a class -- I think we treat  
22 it as a Class IV use of butterfat. I don't  
23 think it matters on the butterfat side whether  
24 it is III or IV, because it has the same price.  
25 But I am pretty sure that is a Class III

1 use of that. That is a good question. Ben. I  
2 am not sure offhand.

3 Q. And if they didn't buy the whey butter.  
4 then the market would -- they would have to get  
5 the regular Grade AA butter, is it a replacement  
6 for Grade AA butter?

7 A. Yes. And, in fact, that is sort of how  
8 this works, is that there are people out there  
9 who would prefer to use Grade AA butter. But  
10 they can get it -- they can get whey butter  
11 cheaper.

12 If they can get whey butter cheaper.  
13 depending how much cheaper, they can mix whey  
14 butter in with Grade AA butter, a certain  
15 percentage, and still get the flavor they want  
16 in their baked goods and other things.

17 They sort of substitute the ability -- if  
18 we lower the spread, for example, in the spring  
19 when we have a lot more whey butter, well, they  
20 are more inclined to use it. If we don't have a  
21 lot of whey butter in the fall, they turn around  
22 and use more -- well, you say that is more  
23 expensive.

24 That is why I went through and tried to get  
25 a calculation -- well, I did get a calculation.

1 7.4 was our pounds. When I look at our largest  
2 customers that buy both whey butter, and most of  
3 our whey butter and Grade AA butter, the  
4 difference was around 7 cents.

5 Q. Is that a consistent number?

6 A. Yes, it is. The 7 cents is very  
7 consistent. The 7.4 is a weighted average of  
8 all our sales. The reason why it is higher is  
9 that smaller customers will buy more when that  
10 difference is higher.

11 So if, for example, whey butter is very  
12 rarely frozen or other things. It is a fresh  
13 product, for the most part. So in the spring  
14 when we have more, if we say, "Well, we will  
15 give it to you for 8 cents under or 9 cents  
16 under." because we want to move the product.  
17 then they will say, "Oh, yeah, we'll be willing  
18 to buy more." So the average works out to be  
19 7.4.

20 Q. Now, the whey butter can also be used to  
21 add to the fat in the vat for making cheese; is  
22 that correct?

23 A. I can tell you we don't do that. And I  
24 don't know any 40-pound block cheese makers that  
25 do. I don't know of any. We certainly don't do

1 that. There may be other cheese makers making  
2 other varieties that do that, but we do not.

3 Q. Now, and this is not a reflection on your  
4 integrity or reporting, but I want to kind of  
5 take -- sometimes people consider it a lawyer  
6 view that looks at things evil and the like, so  
7 bear with me with this question. You indicated  
8 that this is 74 cents a pound and that it --

9 A. 7.4 cents.

10 Q. 7.4 cents per pound. How can somebody who  
11 is not in Agri-Mark verify that number, whether  
12 that is correct, or whether that represents a  
13 price that is national in scope, or a weighted  
14 average like we have with the NASS butter and  
15 the NASS cheese?

16 I mean, is there a reported price, can I go  
17 to the Dairy Market News and see that whey  
18 butter is going at this price or is there a  
19 publication of some national butter  
20 manufacturers or something that reports this as  
21 the weekly price?

22 A. I don't believe there is, Ben. It is a  
23 negotiated price. Our understanding is, there  
24 are other whey butter makers, and so we have to  
25 be competitive or we are not going to move the

1 product

2 But in the sense of, you know, do you  
3 believe my number, it would be the same as if  
4 your past witness had details of his stuff  
5 These are details, I sat down with my cost  
6 accountants

7 In fact, I will tell you that my original  
8 proposal. when I talked to USDA, had 12 cents as  
9 the difference, instead of 7 4 I got that 12  
10 cents, because I asked our cost accountants,  
11 when I saw there was a problem, I said. "What is  
12 the difference in price?" And they said. "Oh.  
13 12 cents " So I thought, "Wow, that is a lot of  
14 money " I went to USDA and whatever

15 But when I am preparing for this testimony  
16 here. I want to make sure I really understand it  
17 and get on the stand and back my numbers

18 And so as I sat down, I found out a lot of  
19 that difference was they were looking at  
20 different packaging Our Grade AA butter is in  
21 a, sort of a cardboard container and other  
22 things

23 And then finally, when I zeroed in and  
24 said, no, we need the same packaging, I want to  
25 look at the same customers that we have, and we

1 do have customers who buy both Grade AA butter.  
2 We sell it in -- it is basically a waxy-like  
3 paper, one pound print.

4 When I did that, that is where we came up  
5 with the 7.4. So there is a lot of detailed  
6 work, sitting down with my accountants and my  
7 plant people so I would understand the process  
8 and we make sure we had a good number.

9 Q. Now, again, and I am not challenging yours.  
10 but my question is, is there a way to see --  
11 well, let me back up. You indicated that there  
12 are times when the price of the Grade AA butter.  
13 the spread narrows and there are times that it  
14 widens, right?

15 A. On a seasonal basis, yes.

16 Q. They are two different commodities?

17 A. Right.

18 Q. There is a certain amount of arbitrage that  
19 can go between the two. You can move one into  
20 the other use, like you say, at the bakery.

21 A. Yes.

22 Q. But do you ever have a situation where that  
23 price actually approaches Grade AA butter  
24 prices?

25 A. It could get closer when butter supplies

1 are extremely tight, and so people are looking  
2 for butter, and if they can't find it because it  
3 is tight, then they might be more willing to  
4 settle for whey butter, so they will approach  
5 that price.

6 This is the price over the last. I believe  
7 it was about three years that we put data in  
8 for, and just because I looked at the most  
9 recent numbers. It can, but also, when there is  
10 a lot of butter and Grade AA butter was cheaper,  
11 like it actually was last year, they are more  
12 inclined to say, "No, I will use the good  
13 stuff." So it can move the other way too.

14 Q. You write that this penny represents about  
15 3 cents a hundredweight?

16 A. Approximately, yes.

17 Q. In milk prices?

18 A. Yes.

19 Q. So this would be locked into the regulation  
20 that if the spread changed one way or the other.  
21 first of all, outside of Agri-Mark and those who  
22 were in it, we wouldn't know whether it was an  
23 appropriate number or not, right?

24 A. I can only testify --

25 Q. I know you can only testify -- that is my

1 point. It is only a privately known number.  
2 there is no public information that would be  
3 able to tell us that the market, for whatever  
4 reason, the fundamentals have changed, for  
5 whatever reason and now whey butter is worth  
6 more or less in relationship to Grade AA butter?

7 A. That is true. I would hope there might be  
8 some other witnesses that relate to what the  
9 whey butter relationship is. But I think my  
10 numbers are not atypical. We have a significant  
11 volume of whey butter. We sell somewhere in the  
12 area of about 5 million pounds of whey butter.  
13 We don't sell whey butter for other uses unless  
14 it is on a very rare basis.

15 I mentioned -- Mr. Vetne mentioned that  
16 there is whey butter that -- do we make it all  
17 into whey butter. And pretty much we do, but on  
18 occasion, if someone wants some whey cream. I am  
19 not sure what the use would be, but I am sure we  
20 would sell it to him if the price is right. But  
21 that is rarely that we do that.

22 MR. YALE: I don't have any  
23 other questions.

24 JUDGE PALMER: Other questions?  
25 Mr. Beshore.

## 1 CROSS-EXAMINATION

2 BY MR. BESHORE:

3 Q. Marvin Beshore. Bob, is it, to your  
4 knowledge -- well, Dairy Market News doesn't  
5 publish any information regarding whey butter  
6 prices?

7 A. I don't believe so, Marv, it is not  
8 something I track on a regular basis. So I am  
9 not aware of it.

10 Q. Are you aware of any published reporting of  
11 prices in that market?

12 A. No, and I asked some of my accounting  
13 people and they didn't have any other numbers  
14 that they use. It was basically competitively  
15 set. It is a give and take. They said our  
16 customers will say to them, "I can get it  
17 cheaper elsewhere," or whatever.

18 Then they have to decide if they can  
19 believe the customer or not and how much they  
20 want to move the product. No, I am not aware of  
21 that, Marv.

22 Q. Would you think the lack of market  
23 information -- I mean, Dairy Market News  
24 publishes ranges of prices on just about  
25 everything they can get data on.

1 A. Sure.

2 Q. Would you think the lack of published data  
3 might reflect the fact that that is a very small  
4 market?

5 A. It could be, Marv. I don't know. For us.  
6 it is a relatively large market, and it is --  
7 the formulas do reflect that they use the Grade  
8 AA price, and we can clearly say that is not the  
9 Grade AA price, that there is a difference. We  
10 can say what our difference is.

11 Is this difference the exact amount year  
12 in. year out? No. I mean. it can be more or  
13 less. But you have to determine a number. We  
14 think this is a fairly representative number of  
15 it.

16 Certainly for our operations, it is  
17 representative.

18 Q. Do you purchase whey cream for processing?

19 A. We do, but it is a relatively small amount  
20 and I think we only really buy it from one or  
21 two customers. The overwhelming majority of  
22 whey cream is our own.

23 Q. So the 5 million pound figure, is that an  
24 annual production figure?

25 A. Yes, yes.

1 Q. Are you familiar with the fact that, at  
2 least in some states, whey cream can be used in  
3 AA labeled retail consumer butter?

4 A. No. I would like to know which states they  
5 are.

6 Q. Okay. You are not familiar with that in  
7 Wisconsin, there is a Wisconsin AA label?

8 A. AA butter or AA whey butter?

9 Q. AA butter.

10 A. Really? That I wasn't aware of. We don't  
11 sell -- I don't believe we have any customers in  
12 Wisconsin. but I am not sure.

13 Q. There has been testimony at the prior  
14 hearings that much whey cream is recirculated in  
15 the cheese making process, so that the, you  
16 know, the amount of it, the proportion of it  
17 that winds up in cheddar cheese can be very  
18 high.

19 A. There was, but most of the discussion I  
20 recall, Marv, was that it might have been more  
21 likely done in barrel production, or I know  
22 there was a discussion that it might be done in  
23 Italian cheese production.

24 I don't think it is done in block  
25 production, and that is sort of what we focus in

1 on, the make allowance and other issues. So  
2 that is really why I think we are here, because  
3 we do block production, we have whey cream left  
4 over, we turn it into whey butter, we sell it at  
5 a certain price, so we are trying to have that  
6 reflected in what we pay for the milk.

7 Q. But to the extent that it is done, just  
8 taking your comments, to the extent that it is  
9 done in barrel production or mozzarella  
10 production, all that milk and all that butterfat  
11 is being priced under the same formula here?

12 A. Well, it is. But I think we have a focus  
13 on -- we are trying to get to a common price. I  
14 thought that is the block cheese price, so we  
15 are focusing on that. We can look at a lot  
16 of -- I mean, yields of mozzarella are  
17 dramatically different from yields of cheddar.  
18 We are all trying to focus in on one process.  
19 one price. one yield. That is where I was  
20 trying to go to on this.

21 MR. BESHORE: Okay. Thanks.

22 JUDGE PALMER: Other questions? I  
23 have one about this whey butter as compared to  
24 whey powder. You said whey powder was becoming  
25 profitable. Can this whey butter be made into

1 whey powder?

2 THE WITNESS: Oh, no. The whey  
3 powder is the protein and the lactose in milk.  
4 It is very similar to an extent like nonfat dry  
5 milk powder. It is very digestible.

6 I didn't mention that when we had our  
7 conversation two days ago on the record. But,  
8 no, it can't be, because they are different  
9 components.

10 JUDGE PALMER: You can't curtail  
11 the manufacture of whey butter to use something  
12 some part to make a whey powder?

13 THE WITNESS: Not at all, not at  
14 all.

15 JUDGE PALMER: All right. I just  
16 wanted that clarified. Yes, Mr. Yale.

17 CROSS-EXAMINATION

18 BY MR. YALE:

19 Q. What percentage of butterfat is in the whey  
20 butter as you market it, is it 40 percent, 80  
21 percent?

22 A. It is 80 percent.

23 Q. Just like regular --

24 A. It meets basically all the standards.

25 Q. Then the 20 percent is whey skim. If 80

1 percent is butterfat, what is the other 20  
2 percent?

3 A. Oh, it is other solids, moisture, mostly  
4 moisture. There are some other milk solids in  
5 it.

6 Q. Do those other milk solids carry the same  
7 percentage to the water as they do in just the  
8 whey skim?

9 A. I think likely they do. But I don't know  
10 for sure.

11 Q. Very good.

12 JUDGE PALMER: Yes, Mr. Beshore.

13 CROSS-EXAMINATION

14 BY MR. BESHORE:

15 Q. Just one other question, Bob. Who are  
16 Agri-Mark's major competitors in selling whey  
17 butter?

18 A. I am not sure. I think our customers can  
19 get it from other areas of the country, like  
20 they do regular butter. I am not sure if  
21 perhaps Great Lakes does some. On occasion we  
22 might buy some from them. There are other  
23 cheese makers who make them.

24 Q. Who make whey butter?

25 A. Well, yeah, I think similar that we might

1 do. But I don't know, Marv, I don't have the  
2 list of who our competitors are for that.

3 Q. Okay.

4 A. There is not a lot of whey butter makers,  
5 and in fact. I am not sure what Land O'Lakes  
6 does, for example, with whey butter. They might  
7 do whey cream and sell it for some other use.

8 MR. BESHORE: Thanks.

9 JUDGE PALMER: Any other questions  
10 at all? It appears not. I am sorry,  
11 Mr. Schaefer.

12 CROSS-EXAMINATION

13 BY MR. SCHAEFER:

14 Q. Good morning, Bob.

15 A. Good morning.

16 Q. Two questions, I think. The first one is.  
17 is when we look at the issue that you brought up  
18 here with the whey butter, doesn't that become a  
19 butter issue, rather than a protein issue, and  
20 wouldn't it more appropriately be addressed in  
21 the butterfat price portion of the Class III  
22 formula, rather than in the protein portion?

23 A. Well, but if it did, it would create a  
24 different butterfat value for cheese than it  
25 would for -- or for Class III and for Class IV.

1 So that is why we sort of used protein as a  
2 residual catch-all in the way we calculate the  
3 formulas now.

4 So that is why I did this. I said, "Okay.  
5 We are going to keep the butterfat component the  
6 same for Class III and Class IV, then the only  
7 place I have to put this as sort of a  
8 clearinghouse for the value is in the protein."  
9 Hence, that is why I put it into the protein.

10 Q. And the second question I have deals with  
11 your order language. And as I view the intent  
12 of your proposal is to -- with your specific  
13 numbers here, to reduce the protein price by a  
14 penny?

15 A. At 90 percent butterfat retention. yes.

16 Q. Correct, with what you have in your figures  
17 here.

18 A. Yes.

19 Q. As I read your order language. I don't  
20 think I would get that. But your intent is to  
21 reduce it by a penny?

22 A. Yes.

23 Q. So we need to write the proper order  
24 language if this proposal is accepted as you've  
25 presented it?

1 A. I would certainly say you were the experts  
2 more than I. So my answer is yes.

3 Q. Thank you, Bob.

4 JUDGE PALMER: You are completed.  
5 Thank you very much. It looks like we are at  
6 the luncheon recess. I just want to get a fix  
7 now on who we are going to be hearing from after  
8 lunch. So let's go off the record now.

9 (Thereupon, a luncheon recess was  
10 taken at 12:04 p.m., with the  
11 proceedings to be continued at  
12 1:00 p.m.)

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1 examined and testified under oath as follows:

2 MR. STEVENS: Your Honor. I think  
3 before we left, we were going to admit Exhibit  
4 23.

5 JUDGE PALMER: Yes. We will  
6 receive Exhibit 23 at this time.

7 (Thereupon, Exhibit 23 was received  
8 into evidence.)

9 JUDGE PALMER: The witness is  
10 sworn. And we are identifying his statement as  
11 Exhibit 24, with a statistical sheet attached.  
12 which will be 24-A.

13 DR. CRYAN: Your Honor, before  
14 I begin, I would like to explain that 24-A is a  
15 pair of graphs that were in the text of the  
16 statement, and it didn't come out when they were  
17 copied correctly. So in order to complete the  
18 record. I have offered a sheet that contains two  
19 graphs. Say when.

20 JUDGE PALMER: Go ahead. You may  
21 start.

22 STATEMENT FOR THE RECORD OF ROGER CRYAN, PH.D.

23 DR. CRYAN: Thank you. Your  
24 Honor. I thank the department for the  
25 opportunity to present our proposal. Our

1 proposal is number 17, as noticed in the Federal  
2 Register.

3 My name is Dr. Roger Cryan. I am the  
4 Vice-President for Milk Marketing and Economics  
5 for the National Milk Producers Federation, or  
6 NMPF, where I have been employed for the past  
7 six years. Prior to that, I was the economist  
8 for the Atlanta Milk Market Administrator in the  
9 USDA.

10 I am a graduate of the Johns Hopkins  
11 University and hold an M.A. and a Ph.D. in  
12 agricultural economics from the University of  
13 Florida. I am a Secretarial appointee to the  
14 USDA Advisory Committee on Agricultural  
15 Statistics, and I have been involved with  
16 agriculture and agricultural economics for over  
17 25 years.

18 MR. BESHORE: Your Honor, before  
19 Dr. Cryan proceeds with the remainder of the  
20 statement, may I move that his testimony be  
21 received as that of an expert in his field?

22 JUDGE PALMER: I would believe  
23 there is no objection. We have heard from the  
24 doctor before, and he will be treated as an  
25 expert.

1                   THE WITNESS:           Thank you. Your  
2 Honor. NMPF is the voice of America's dairy  
3 farmers, representing nearly three-quarters of  
4 the country's 62,000 commercial dairy farms  
5 through their membership in NMPF's 32-member  
6 cooperative associations.

7                   NMPF proposes that USDA change the  
8 manufacturing cost allowances, also known as  
9 make allowances, for cheddar cheese, nonfat dry  
10 milk, butter and whey, by incorporating monthly  
11 energy cost adjusters. In the appendix attached  
12 to this statement, NMPF offers specific language  
13 to effect that change.

14                  Indexing Energy Costs in the Federal  
15 Order Make Allowances. Energy cost is by far  
16 the most volatile component of manufacturing  
17 costs. Other costs tend to increase more  
18 steadily and more gradually over time, and are.  
19 at least partially -- and are offset, at least  
20 partially, by increased manufacturing  
21 productivity.

22                  But energy costs are different.  
23 Short-term, but often dramatic, energy price  
24 increases in recent years have often  
25 overshadowed and at times overwhelmed other cost

1 and productivity changes.

2           The current Class III and IV price  
3 formulas include fixed make allowances that  
4 incorporate an energy cost that is estimated at  
5 a single point in time. Given the increasing  
6 volatility of energy prices, a fixed energy cost  
7 component no longer makes sense.

8           For example, make allowances that  
9 were based upon the extraordinarily high energy  
10 costs of late 2005 would now be clearly  
11 excessive. Since that time, natural gas prices  
12 have decreased, regressing toward their  
13 long-term norms.

14           On the other hand, the make  
15 allowances that were applied in late 2005 were  
16 based in part upon 1998 energy costs and failed  
17 to reflect the costs of processing certain dairy  
18 products. The Producer Price Indices in figure  
19 1, which is incomplete, essentially illegible in  
20 this statement, but is reproduced in Exhibit  
21 24-A, demonstrates this point.

22           The use of a fixed point in time  
23 estimate of energy costs in calculating make  
24 allowances can unfairly disadvantage both dairy  
25 processors and dairy producers. When energy

1 prices rise dramatically, fixed make allowances  
2 fail to provide adequately for plant costs.  
3 When they fall precipitously, they provide an  
4 unfair windfall to processors at the expense of  
5 producers.

6 NMPF proposes a change that would be  
7 fair to all participants in the dairy industry.  
8 NMPF urges USDA to adopt a rule that  
9 incorporates a mechanism for monthly adjustments  
10 of processors' energy costs. NMPF further  
11 suggests that the energy costs adjustment  
12 mechanism be based on published Producer Price  
13 Indices or their functional equivalent. Such  
14 indexing would allow specific and regular  
15 adjustments, both up and down, to reflect dairy  
16 manufacturing plants' true costs of natural gas  
17 and electricity. Such a mechanism would be more  
18 equitable than the currently employed  
19 point-in-time estimate and it would contribute  
20 to maintaining the viability of processing  
21 pooled milk on each market.

22 NMPF recommends that the energy index  
23 adjustments be calculated from the Producer  
24 Price Indices for Industrial Natural Gas, BLS  
25 Series WPU0553, Base equals December 1990. and

1 the Industrial Electric Power Distribution Price  
2 Index. BLS Series WPU0543, with a base of 1982.  
3 weighted by the direct costs of electricity and  
4 fuels per pound of product, as estimated for  
5 2004 by USDA/RBS and CDFA and for 2005 by  
6 Dr. Stephenson, or on the basis of an  
7 alternative presented below and discussed below.

8 NMPF does not believe that the  
9 long-term problem of energy costs can be  
10 addressed simply by making a new point-in-time  
11 estimate and maintaining the current method of  
12 calculating make allowances. Although a modest  
13 one-time adjustment could make the formulas  
14 appear more equitable under certain conditions,  
15 subsequent changes in the energy market could  
16 quickly render a new fixed make allowance  
17 obsolete even before it is implemented.

18 Any make allowance calculation based  
19 on a fixed point-in-time estimate will unfairly  
20 penalize processors when energy prices go above  
21 the baseline in the revised survey and unfairly  
22 penalize producers when the energy prices go  
23 below the baseline. Energy cost indexing makes  
24 sense and should be added to the formula.

25 Calculating the Energy Cost

1 Adjustment. Whatever make allowances result  
2 from this proceeding, NMPF proposes that they be  
3 adjusted each month to account for the rise and  
4 fall of energy costs. NMPF recommends that the  
5 electricity and fuels elements of plant costs be  
6 inflated or deflated according to the following  
7 formula. I believe everyone can look at the  
8 formula.

9           The resulting make allowances would  
10 be equal to a base make allowance, plus an  
11 energy cost adjustment. The energy costs to be  
12 inflated should be derived from the energy  
13 elements of each cost survey in proportion to  
14 their weight in the final calculation of each  
15 base make allowance.

16           The objective of the formula is to  
17 adjust the energy components of the cost of  
18 processing for each benchmark commodity. Energy  
19 is by far the most volatile element of the  
20 processing costs. Automatic adjustments to  
21 energy costs will cause the make allowance to  
22 more consistently reflect the costs that it is  
23 intended to reflect. The resulting make  
24 allowance would be neither too high, nor too  
25 low. as energy costs swing up and down.

1                   Setting the Energy Cost Base    The  
2    proposed language attached to this statement is  
3    based explicitly upon USDA's economic impact  
4    analysis, entered into the record as Exhibit  
5    Number 7    That analysis developed an energy  
6    indexing calculation based upon the proposal as.  
7    quote, "presented by NMPF at the reconvened  
8    hearing concerning Class III and IV make  
9    allowances during the week of September 14th.  
10   2006," unquote, and that hearing is docket  
11   number AO-14-A74, but using the ultimate  
12   weighting of manufacturing cost data sources  
13   used in the tentative final decision in that  
14   proceeding

15                   The numbers generated by the USDA  
16    analysis generally reflect NMPF's present  
17    proposal as applied to the current Federal Order  
18    make allowances, and given the limitations of  
19    the available data, those numbers could serve as  
20    a basis for implementing NMPF's proposal

21                   USDA's analysis states that, quote.  
22    >Data from the Cornell study concerning energy  
23    costs per pound have not yet been released to  
24    the public," unquote

25                   The USDA analysis, therefore.

1 constructs an approximation based primarily upon  
2 energy costs compiled by the California  
3 Department of Food and Agriculture. However, at  
4 the September 14th hearing Dr. Mark Stephenson  
5 of Cornell University did present survey data  
6 regarding manufacturing costs. In his  
7 testimony, he offered data on total energy costs  
8 for each of the four benchmark products.  
9 including fuel and electricity costs for each  
10 product.

11 Table 1 contains those costs from  
12 Dr. Stephenson's testimony, in addition to  
13 previously presented data on energy costs from  
14 the California Department of Food and  
15 Agriculture and USDA's Rural Business-  
16 Cooperative Service. All these are from the  
17 record of the make allowance proceeding.  
18 Transcript, there is a reference here to the  
19 transcript pages in which Dr. Stephenson's  
20 numbers were presented, and the exhibit in which  
21 the rest of the numbers were presented by  
22 myself.

23 As an economist, I believe this  
24 additional data may represent a truer  
25 calculation of processors' energy costs. NMPF

1 encourages USDA to consider this data.

2           If the Secretary decides upon an  
3 alternative make allowance or an alternative  
4 method of establishing the make allowance, we  
5 urge that a corresponding energy cost indexing  
6 methodology be adopted. If this proceeding  
7 leads to recalculated make allowances, it should  
8 also produce an energy cost index adjuster that  
9 corresponds to the data used to produce those  
10 make allowances.

11           The Secretary may decide to  
12 administratively update make allowances based  
13 upon annual or biannual manufacturing cost  
14 surveys of manufacturing costs, as has been  
15 proposed. If so, such surveys should tabulate  
16 electricity and fuel costs, and an energy cost  
17 index adjuster should be applied to those costs.  
18 Without indexing, even an annual make allowance  
19 revision based on an annual cost data will  
20 result in the application of energy costs up to  
21 24 months old. Given the volatility of energy  
22 costs, not just from year to year, but from  
23 month to month, a monthly index based update is  
24 the only way to achieve equity in milk pricing.

25           Use of Industrial Natural Gas and

1 Industrial Electricity PPIs. Producer Price  
2 Indices are published by the Bureau of Labor  
3 Statistics, BLS, as a measure of changes in the  
4 prices of a large number of inputs to  
5 production. The prices for some inputs are  
6 measured separately for residential customers.  
7 commercial customers and industrial customers.  
8 Industrial customers include manufacturing and  
9 mining. These indices are published monthly in  
10 mid-month for the previous month.

11 The Producer Price Index for  
12 Industrial Natural Gas is designated as BLS  
13 Series WPU0553 and has a base of December 1990.  
14 meaning that the base -- that the index for  
15 December 1990 is set to 100. This series tracks  
16 the average price of natural gas sold by  
17 utilities to industrial customers, defined as  
18 manufacturing and mining operations. I indicate  
19 here that a note from the economist who works  
20 most directly with the PPI at BLS is attached.  
21 It is attached to the original exhibit in which  
22 the other data is presented. That is the  
23 exhibit referenced in the previous page from the  
24 previous hearing.

25 The detail of this note clearly

1 distinguishes the Industrial Natural Gas Index  
2 as the one most directly applicable to  
3 manufacturers' costs of energy.

4           The Producer Price Index for  
5 Industrial Electric Power Distribution is  
6 designated as BLS Series WPU0543. Its base  
7 period is 1982; that is, the index is set equal  
8 to 100 for the annual average of 1982. This  
9 series tracks the average price of electricity  
10 sold by utilities to industrial customers  
11 defined as manufacturing and mining operations.

12           Both of these series can be retrieved  
13 from the following page in the Web site of the  
14 Bureau of Labor Statistics using their Series ID  
15 numbers, and that URL is  
16 <http://data.bls.gov/cgi-bin/srgate>.

17           Evidence for Applicability of an  
18 Energy Cost Adjuster. The only consistent  
19 series of manufacturing costs over time is for  
20 California. This series provides a means of  
21 testing the fit of proposed energy cost  
22 adjustments to the make allowance.

23           The graph below, and more accurately.  
24 the graph in Figure 2 in Exhibit 24-A, shows the  
25 annual California cost survey results for

1 cheddar cheese and nonfat dry milk, along with  
2 make allowances for each adjusted with the  
3 electricity and natural gas adjusters originally  
4 proposed by NMPF in January 2006. Although the  
5 energy costs do not account for all of the  
6 long-term changes in manufacturing costs, they  
7 do appear to clearly account for much of the  
8 year-to-year variation.

9           Energy, especially natural gas, costs  
10 are a large share of the cost of processing of  
11 nonfat dry milk. Cheese costs in California  
12 have been trending downward over 15 years. This  
13 long-term trend may or may not be representative  
14 of the nation at large.

15           Nevertheless, the proposed make  
16 allowance adjustment does reflect much of the  
17 year-to-year variation in California cheese  
18 processing costs. The graph shows how closely  
19 an adjusted make allowance fits the changes in  
20 California costs for cheese and nonfat dry milk.

21           The proposed butter cost adjustment  
22 also correlates with changing costs in  
23 California butter plants, but uniquely among  
24 these plants, non-energy costs have risen  
25 considerably more than energy costs, so that it

1 does not show up easily in a simple graph.

2 California whey costs were not  
3 collected before 2003. For this reason, one is  
4 unable to directly test the fit over time of our  
5 proposed energy index for whey as one can for  
6 butter, nonfat dry milk and cheese. However,  
7 whey drying is so similar to nonfat dry milk  
8 production, that one can reasonably assume, as  
9 USDA did in order reform and in the 2002 Class  
10 III and IV price decision, the whey processing  
11 costs are closely related to nonfat dry milk  
12 processing costs. NMPF suggests that the  
13 evidence for nonfat dry milk also represents  
14 evidence for whey. That is to say, evidence of  
15 that principle.

16 Monthly Application of Energy Cost  
17 Adjuster. The energy price indices that NMPF  
18 proposes to be used are calculated each month by  
19 the Bureau of Labor Statistics. The make  
20 allowance should be made as current as possible  
21 by monthly updating. This would result in  
22 smaller, although more frequent, changes than if  
23 adjustments were made quarterly or annually.

24 Just as the milk price formulas are  
25 calculated and applied each month as a formula

1 of the dairy product prices, so should an energy  
2 cost formula be calculated and applied each  
3 month in the revised formulas.

4 Figure 1 demonstrates quite clearly  
5 how variable energy prices are on a  
6 month-to-month basis. Federal Order make  
7 allowances cannot effectively approximate true  
8 processing costs unless they are updated as  
9 frequently as is practicable.

10 Compatibility with and Comparison to  
11 Other Proposals. It is worth noting that NMPF's  
12 proposed energy cost adjustment is compatible  
13 with any milk price formula that makes use of  
14 make allowances. However, the energy cost base  
15 must be set to correspond with the costs in the  
16 period upon which those make allowances are  
17 based.

18 As such, the various economic  
19 analyses of the NMPF proposal by USDA and by  
20 Professor Bailey, don't truly capture the impact  
21 of our proposals, except as a simple add-on to  
22 another proposal. These analyses considered the  
23 NMPF proposal as Scenario J and treated it as an  
24 isolated change to the current status quo.

25 Cross-examination of at least one

1 witness in this proceeding suggests that the  
2 best way to address volatile processing costs is  
3 to establish especially large make allowances in  
4 order to cover any potential cost increase.  
5 NMPF and that witness do not agree.

6           As the record demonstrates, aside  
7 from milk prices, energy costs are the most  
8 volatile faced by dairy product manufacturers.  
9 and the only costs that tend to both rise and  
10 fall.

11           Applying an energy cost adjuster to  
12 the make allowance avoids the need to establish  
13 an overly generous fixed make allowance to  
14 accommodate this volatility. Allowing the make  
15 allowance to be adjusted as energy costs  
16 fluctuate is the most fair to both dairy  
17 processors and milk producers.

18           As a result, applying NMPF's proposal  
19 will tend to reduce the underlying make  
20 allowance necessary to accommodate ongoing  
21 manufacturing prices. In addition, energy price  
22 risk imposes additional costs on processors of  
23 benchmark dairy products and reducing these  
24 risks through an energy cost adjuster, will have  
25 the effect of reducing processing costs.

1                   Over the long-run then, the NMPF  
2 proposal will not have a negative effect on  
3 producer revenue and rather should have a small  
4 positive impact.

5                   Conclusion: The manufacturing cost  
6 allowances in Federal Order milk price formulas  
7 should be adjusted on a regular basis to reflect  
8 continuing fluctuations in energy costs. The  
9 use of an energy price index in the formula is  
10 the best and fairest way to deal with this  
11 issue.

12                   Revised make allowances with energy  
13 cost indexing would provide specific relief to  
14 plants squeezed by higher energy costs, then  
15 reduce make allowances again when the squeeze is  
16 off.

17                   We urge Dairy Programs and the  
18 Secretary of Agriculture to consider an energy  
19 cost adjuster that incorporates monthly cost  
20 indexing.

21                   I have attached as an appendix  
22 specific language that we propose to effect this  
23 change.

24                   And, again, I thank the Secretary for  
25 the opportunity to testify today, and I am

1 prepared to answer questions.

2 JUDGE PALMER: Are there  
3 questions? Yes, Mr. Beshore.

4 DIRECT EXAMINATION

5 BY MR. BESHORE:

6 Q. Dr. Cryan, just a question or two for  
7 clarification. On page 2 of your prepared  
8 statement. Exhibit 24, on the second line. as  
9 you read the statement, I believe you inserted  
10 the word toward the end of that line, "offset."

11 A. Yes, between "are" and the comma, it should  
12 say "offset."

13 Q. "Are offset, at least partially, by  
14 increased market productivity"?

15 A. That's correct.

16 Q. On page 2, there are two footnotes at the  
17 bottom, which you did not read. However, are  
18 they information regarding the sources of some  
19 of your data in the text which you have authored  
20 and which you wish to have made part of your  
21 testimony?

22 A. Yes. I would.

23 Q. There is some other data in Exhibit 24  
24 which you did not read, such as the equation at  
25 the top of page 5. I take it that you would

1 also wish that equation printed on the top of  
2 page 5 of Exhibit 24 to be a part of your  
3 testimony, as if literally read?

4 A. Yes, I do.

5 Q. And the same would go for the data on  
6 Table 1 on page 5 of 24?

7 A. Yes, sir.

8 MR. BESHORE: That is all the  
9 questions I have at this time.

10 JUDGE PALMER: Any questions?

11 Mr. Schad.

12 CROSS-EXAMINATION

13 BY MR. SCHAD:

14 Q. Good afternoon, Roger. My name is Dennis  
15 Schad. I work for Land O'Lakes. Hopefully I  
16 just have a couple of questions.

17 Would you agree with me that if the  
18 department chooses an energy adjustment, that  
19 the base that they choose is a very important  
20 component of their choice, the base time period?

21 A. It is important that you correspond to the  
22 base period for the data.

23 Q. Thank you. And we have a temporary final  
24 decision. If you were to recommend to the  
25 department what the base period should be, what

1 would you recommend?

2 A. I think the department in its economic  
3 analysis has correctly interpreted our intention  
4 with respect to defining a base period. If they  
5 choose to move forward on a -- if they were to  
6 apply it to that decision, I would suggest that  
7 they consider the data presented by  
8 Dr. Stephenson at the hearing that I have  
9 presented again here, in order to complete that.

10 But at least in general concept, they have  
11 applied the energy cost index adjuster as we  
12 have intended in the economic analysis.

13 Q. And just for the record, just the time  
14 period that you understand the Preliminary  
15 Economic Analysis to give?

16 A. It is somewhat mixed. I believe it is  
17 applied -- I don't know, I don't remember -- I  
18 think I remember, but I can't say for sure what  
19 basis they used for CDFA and for  
20 Dr. Stephenson's data.

21 So I wouldn't -- I don't want to give you  
22 an answer, because I don't know the answer.

23 Q. Just one more question. If the department  
24 chooses Proposal 1 and updates the temporary  
25 final decision using the CDFA 2005 numbers, you

1 would expect an adjustment to the base to  
2 reflect that?

3 A. I think that is consistent with the  
4 approach they took to the economic analysis, and  
5 again. I would recommend that they consider the  
6 numbers that Dr. Stephenson presented in order  
7 to get the numbers right, in order to establish  
8 a base that corresponds appropriately to the  
9 numbers that were used to establish the make  
10 allowance.

11 I think, you know, it is not about -- I am  
12 not even sure which one establishes a higher or  
13 lower base. But I think the numbers should  
14 be -- whatever information that is available  
15 should be applied consistently and  
16 comprehensively.

17 MR. SCHAD: Thank you.

18 JUDGE PALMER: Yes, Mr. Yale.

19 CROSS-EXAMINATION

20 BY MR. YALE:

21 Q. Good afternoon. Have you done any analysis  
22 to determine the use of forward contracting of  
23 energy costs or other risks offsetting by plants  
24 for their energy costs?

25 A. I have not.

1 Q. And you would agree, would you not, that  
2 plants have the ability to contract and offset  
3 the volatility that you talk about in your  
4 energy prices?

5 A. I am vaguely aware that there are futures  
6 instruments to address certain energy costs, but  
7 as I said, I have not studied the issue. I do  
8 not know whether the energy costs faced by dairy  
9 processors can be effectively -- the risk can be  
10 effectively managed through futures markets.

11 Q. If your proposal is adopted, would there be  
12 the need for them to use energy futures to  
13 offset their risk? Would they have any risk in  
14 energy costs?

15 A. It would be mitigated. It depends on the  
16 plant. No plant has characteristics which are  
17 perfectly aligned with any average. But they  
18 would tend to be mitigated.

19 Q. Okay. Do you know whether the mitigation  
20 would be more favorable to more processors than  
21 others, or less? You say -- let me rephrase the  
22 question.

23 You indicate that the profile for the  
24 plants are different, so the amount of energy  
25 that each plant uses is different, right?

1 A. I would think so.

2 Q. Do you know whether the offsetting of these  
3 energy costs would result in some plants  
4 obtaining a windfall by receiving more offset  
5 than what they are entitled to?

6 A. I am sorry, ask me the question again.

7 Q. Do you know whether some plants' energy  
8 usage is such that the reduction in the make  
9 allowances would more than offset any change --  
10 or increase in the make allowances or  
11 adjustment, let's just say adjustment in the  
12 make allowances, would be different from what  
13 their actual adjustments and their actual energy  
14 costs were?

15 A. Anytime you have a survey, if the survey --  
16 if the survey of energy costs effectively  
17 represents average energy costs, then  
18 necessarily certain plants have energy costs  
19 below the average and others have energy costs  
20 above the average.

21 So it would -- certainly there would be  
22 corresponding results.

23 Q. I want to go back to this other point. You  
24 are aware as an economist that the use of  
25 futures markets is a tool that can be used to

1 reduce volatility of a commodity such as energy.  
2 not set price, but it can be used to reduce  
3 volatility, the risk of volatility to a company?

4 A. I am aware of futures markets. I am aware  
5 of their potential to manage risk. I am also  
6 aware that there are people like your own  
7 witness that say futures markets are gambling.

8 Q. He has talked about the gambling of his  
9 Class III futures, right? He didn't talk about  
10 energy futures, did he?

11 A. He talked about futures.

12 Q. Do you adopt Gary Genske's testimony?

13 A. No, I do not.

14 Q. And do you adopt his view that use of  
15 futures is risky and gambling, is that your  
16 testimony?

17 A. It depends on the circumstances. There are  
18 speculators and there are hedgers.

19 Q. And a hedger is one that generally uses the  
20 product or sells the product?

21 A. Well, a hedger is one that uses futures  
22 instrument to offset price risk for something  
23 they are buying or selling. And a speculator.  
24 as my professor at Cornell said, is a sinner who  
25 is forgiven, because he adds liquidity to the

1 market.

2 Q. I would agree with that. Now, in your  
3 Exhibit 24-A, both Figures 1 and 2, it shows  
4 some run-ups from year to year. There is  
5 nothing that indicates any monthly change, so to  
6 speak, but it does appear in some of these  
7 periods, there appears to be a rather short-term  
8 fast run-up or down of prices; is that correct?

9 A. Yes, sir.

10 Q. All right. Now, have you looked at and  
11 determined on a month-to-month basis what you  
12 would anticipate the impact of the changes in  
13 manufacturing prices would be, or manufacturing  
14 make allowances would be as a result of your  
15 formula?

16 A. I have looked at those. I don't have the  
17 numbers in front of me. It has been quite some  
18 time since I first did that analysis, so I don't  
19 have those in front of me. I couldn't tell you  
20 what the results are.

21 Q. But you did do a month-to-month analysis?

22 A. I did.

23 Q. All right. Do you recall what the highest  
24 change was, up or down?

25 A. I do not.

1 Q. That could be computed based upon  
2 information you provided?

3 A. Yes, I believe it could be. And based  
4 on -- well, the department provided a set of  
5 annual numbers in their economic analysis, which  
6 has specific numbers for these Producer Price  
7 Indices, including their projections, based off  
8 another series.

9 And, of course, the graph in Exhibit 24-A.  
10 can indicate roughly how high the peaks were.

11 Q. Now, you would agree, would you not, that  
12 if processors are assured that their energy  
13 costs are going to be fully absorbed by the  
14 producers in the pay prices, that they would  
15 have no incentive to pass that cost on to their  
16 customers?

17 A. To pass it on to their customers?

18 Q. Yes.

19 A. It is my understanding that manufacturers  
20 will always try to get the highest price they  
21 can, because they have a profit incentive. I  
22 don't think that is accurate, the fact that  
23 their manufacturing costs are covered in the  
24 make allowance means that they will not attempt  
25 to get the highest price they can.

1 Q. Okay. So we take a scenario now that you  
2 have a processor, we have a make allowance, they  
3 have an opportunity to hedge their energy costs  
4 by some form of forward contracting or use of  
5 the futures market, they have the ability to  
6 pass some of that cost or at least attempt to  
7 pass some or all of that cost on to their  
8 customers. And in addition, they get a discount  
9 from their producers for their milk to cover  
10 those energy costs. You would agree that all  
11 three of those possibilities would be in  
12 existence if your proposal is adopted?

13 A. They are not consistent, they are not  
14 consistent. They are all -- I am sorry. Please  
15 restate the question.

16 Q. All right. As it stands today, if there is  
17 a change -- the processing plant, first of all,  
18 has the ability to hedge its costs through the  
19 futures market or forward contracting, or some  
20 other risk shifting mechanism, right, you would  
21 agree that exists today?

22 A. Today? It may. As I said, I am not  
23 specifically aware of instruments. But it may  
24 be an option.

25 Q. And it is also, as you indicate, that a

1 processor -- anybody, we all would like to pass  
2 on all the costs that we have on to our ultimate  
3 buyer, right, so that a customer who has higher  
4 energy costs would try to find some mechanism to  
5 pass some of that on to its buyers, if not all  
6 of it; is that correct?

7 A. We would all like to get the highest price  
8 we can for the products that we are selling.  
9 that's right.

10 Q. And also have an incentive to cover our  
11 costs and return a profit, right? Isn't that  
12 our ultimate goal?

13 A. Theoretically, they should be different.  
14 They should be independent of that. The desire  
15 to get the highest price the market will bear  
16 for your product is independent of what your  
17 costs are. Whether or not you can stay in  
18 business or not is not -- the two go together.

19 However, when you end up going to the  
20 market, you do what you can to get the highest  
21 price you can get.

22 Q. But both of those alternatives are  
23 available today?

24 A. There may be futures markets available.

25 Q. Okay.

1 A. And it is a free country, so people can get  
2 the highest price they can get.

3 Q. Okay. And your proposal does not take  
4 those opportunities away from them? Those  
5 opportunities will exist if your proposal is  
6 adopted?

7 A. Well, there is a difference. If our  
8 proposal is adopted and a processor's energy  
9 price risk has been mitigated or offset by the  
10 changes in the formula, in that case, the use of  
11 the futures markets would become gambling, it  
12 would become gambling.

13 Q. Okay. So we are going to replace the  
14 producer income as they hedge for the use of the  
15 futures market under your proposal?

16 A. We are going to apply a consistent and  
17 equitable make allowance, so that we don't -- we  
18 are going to apply a consistent and equitable  
19 make allowance so that processors' costs can be  
20 covered as they go up and down, with respect to  
21 volatile energy prices.

22 Q. I want to move on to a different topic.  
23 You are aware, are you not, that in the  
24 Southeast orders, there are provisions now for  
25 hauling credits that are adjusted based on fuel?

1 A. Yes.

2 Q. And as it stands now, the Class I prices or  
3 the prices that plants pay in the Southeast is  
4 based upon the manufacturing price formulas, as  
5 it stands now?

6 A. Presently?

7 Q. Yes.

8 A. Yes.

9 Q. And unless the department adopts the  
10 proposal I think you have that is pending now  
11 with the Class I and II, unless it adopts  
12 that -- let me just rephrase that.

13 If the department continues its policy of  
14 using III and IV formulas for setting Class I  
15 prices as it currently does, that your formula  
16 would have the impact, as fuel prices go up, of  
17 reducing the Class I price; is that correct?

18 A. Under the current relationship between  
19 manufacturing prices and Class I and II prices.  
20 that's correct. It is National Milk's position  
21 that that should be amended.

22 Q. Now. I know that, and I appreciate that.  
23 But I want to take that a step further.

24 Let's assume for the moment that they are  
25 decoupled, for want of another term, but it has

1 been used, that the I and II are decoupled from  
2 the III and IV.

3 A. "Decoupled" isn't quite the right word.

4 Q. What is the right word?

5 A. Simplified.

6 Q. I would not agree with that, but if that's  
7 the word you want to use, whatever. Simplified,  
8 decoupled. complicated.

9 If you take that position, you now have a  
10 situation where on the high utilization orders  
11 in which there is a peak in energy costs, their  
12 prices will not go down, but in the low Class I  
13 utilization orders, because of their higher  
14 manufacturing, they would have a lower price to  
15 producers; is that right?

16 A. I am sorry, could you say that again?

17 Q. All right. If you have a situation where  
18 there are two different formulas, Class I  
19 utilization orders, such as the Southeast, and  
20 Florida, would see very little change in their  
21 pricing from month to month, due to the energy  
22 changes. But those with high Class III and IV  
23 utilizations would see a much more difference in  
24 their prices, right?

25 A. That could be the result, yes.

1 Q. And have you done an analysis to compare  
2 the relationship between altered blends between  
3 the Southeastern order, or Florida order, and.  
4 say, the Mideast or the Central or the Southwest  
5 order?

6 A. For combining our Class I proposal in the  
7 other hearing and this?

8 Q. Yes.

9 A. No. I have not. I would point out, though.  
10 based on the department's analysis, which shows  
11 almost no long-term average impact on these  
12 class prices, that even though there would be  
13 variations, they would -- in the long run.  
14 according to that analysis, neither one would  
15 end up at a meaningful advantage, statistically  
16 significant advantage.

17 Q. Those are annual averages in the economic  
18 analysis?

19 A. I believe they are.

20 Q. They are not monthly?

21 A. The USDA analysis, I believe -- I think you  
22 should look at Exhibit 7. I would rather not  
23 rely on my memory.

24 Q. Okay. I want to change to another thing.  
25 Looking at page 3, you identify that you

1 want these changes to be based on published  
2 producer indices.

3 A. Producer Price Indices.

4 Q. Producer Price Indices. Is it National  
5 Milk's position that the data that is used to  
6 establish these prices, that plants -- minimum  
7 prices plants must pay and producers would  
8 receive is to be based on publicly available  
9 data in all the other areas, besides just fuel.  
10 there should be some public data available to  
11 determine the other aspects?

12 A. Please restate the question.

13 Q. Does National Milk have a policy that the  
14 data used to establish the minimum prices which  
15 producers receive and which plants must be paid  
16 be based upon data that is publicly available?

17 A. I don't believe we have such a position.

18 MR. VETNE: I would object to  
19 the question and answer.

20 JUDGE PALMER: Mr. Vetne, did you  
21 want to go on the record on that?

22 MR. VETNE: Well. I did.  
23 because the question is so broad it constitutes  
24 a trap. Who knows what might be lurking there,  
25 that. "Aha, we got you, because you made a very

1 broad generalization, in response to a question  
2 that didn't tell you what I had in mind."

3 JUDGE PALMER: Did we get an  
4 answer to it?

5 THE WITNESS: I said. "I don't  
6 believe we have such a policy."

7 JUDGE PALMER: I would overrule  
8 the objection. We have an answer.

9 (Thereupon, a discussion was held off  
10 the record.)

11 BY MR. YALE:

12 Q. Page 9, bottom of page 9, you talk about  
13 the California whey costs and you were unable to  
14 really track to see if there was any correlation  
15 between their make allowances and the changes in  
16 energy for whey. And you make a comment that  
17 whey drying is so similar to nonfat dry milk,  
18 that. you know. you go on.

19 Are you saying that -- are you mimicking or  
20 following the testimony that was given at these  
21 hearings that the drying of whey, the production  
22 of whey was basically a nonfat dry milk price  
23 plus the extra cost of energy and handling of  
24 that product?

25 A. Not necessarily. As I added a couple of

1 words when I read this, indicating that the  
2 whey -- that the evidence for nonfat dry milk  
3 can demonstrate the same principle not to be  
4 applied to whey drying, because they are similar  
5 processes. I think it was certainly an  
6 improvement that we have whey specific data now  
7 to establish these make allowances.

8 MR. YALE: I have no other  
9 questions.

10 JUDGE PALMER: Questions?  
11 Mr. Vetne.

12 CROSS-EXAMINATION

13 BY MR. VETNE:

14 Q. Good afternoon, Mr. Cryan, John Vetne, I  
15 represent Agri-Mark and other members of  
16 National Milk.

17 A. Good afternoon.

18 Q. We are here because of regulated make  
19 allowances. The accompanying exhibit with the  
20 sharp spikes in energy costs, prior to January  
21 of 2000, if there had been a similar spike or a  
22 spike of any other cost, that kind of change in  
23 make costs would have been reflected in pay  
24 prices surveyed by USDA to announce the MW or  
25 BFP, to the extent that competition for milk

1 procurement allowed an adjustment, correct?

2 A. I can't answer that question.

3 Q. Okay. You are not familiar with prior  
4 testimony that make allowance changes, cost  
5 changes were automatically captured in the MW  
6 price survey, to the extent those prices  
7 changed?

8 A. I know they are to some extent. But I  
9 can't make -- I wouldn't make a judgment. I  
10 don't want to answer that question. I am not --

11 Q. Okay. With respect to any processor or  
12 manufacturer of commodity dairy products  
13 included in establishing Class III and IV  
14 prices, if now an attempt was made to pass on a  
15 unique component like energy costs, that would  
16 in turn be recaptured into the regulated price.  
17 and the manufacturer then would not ultimately  
18 recover that additional cost, is that correct?

19 A. Can you state the question again, please

20 Q. It was an attempt to state the circularity  
21 issue

22 If a manufacturer, such as of nonfat dry  
23 milk, attempted to pass on increased energy  
24 costs that have spiked during a recent period,  
25 that increase would be recaptured in the NASS

1 survey --

2 A. That's right.

3 Q. -- and become part of the regulated  
4 producer price?

5 A. That's right, as I have testified, because  
6 of the nature -- because of the nature of the  
7 end product price formula for milk, the  
8 processor is in effect squeezed in between, can  
9 be squeezed based on the make allowance.

10 Q. Okay. The regulated price that would  
11 result from the use of an energy adjusted index  
12 would still only be a minimum price, and the  
13 amount -- if that is -- the amount of that  
14 recovery of that application of that index would  
15 still depend upon competition for milk?

16 A. The actual market price for milk would  
17 still depend -- anything over and above the  
18 minimum price would still depend on competition.  
19 that's correct.

20 Q. Yes, yes. So it does not necessarily  
21 follow that a reduction in a Class III or IV  
22 price because of an energy adjustment will  
23 remain in the pockets of the processor rather  
24 than producers?

25 A. Not necessarily, right, that's correct.

1 MR. VETNE: Thank you.

2 JUDGE PALMER: Yes, Mr. Galarneau.

3 CROSS-EXAMINATION

4 BY MR. GALARNEAU:

5 Q. Clayton Galarneau with Michigan Milk  
6 Producers. Hi, Roger.

7 Roger, many of your members of National  
8 Milk Producers Federation have balancing  
9 facilities?

10 A. Yes, they do.

11 Q. And those balancing facilities probably  
12 have wide fluctuations in their processing  
13 requirements at various times of the year?

14 A. Yes, I believe so.

15 Q. And would you think that would be why  
16 National Milk is looking for this energy  
17 adjuster, part of the reason why they would like  
18 that to be on a monthly basis, so that you could  
19 match energy costs with the production at the  
20 time that it is being produced?

21 A. I think that makes sense. There is  
22 seasonality of processing for balancing plants.  
23 and there could be a similar seasonality of  
24 energy. Certainly the electricity prices, and I  
25 haven't really looked at that issue

1 quantitatively, but the graph demonstrates a  
2 seasonality of electricity costs. And I expect  
3 there is some seasonality of natural gas costs.

4 And if you go with annual averages, you may  
5 not get an accurate -- you may not get a  
6 representative cost for a seasonal processing  
7 plant.

8 MR. GALARNEAU: That is all I had.  
9 Thanks. Roger.

10 THE WITNESS: Thank you.

11 JUDGE PALMER: Thank you. Any  
12 questions? Any questions over here?

13 Mr. Schaefer.

14 CROSS-EXAMINATION

15 BY MR. SCHAEFER:

16 Q. Good afternoon, Roger.

17 A. Good afternoon, Henry.

18 Q. On page 2 of your statement, in the second  
19 paragraph down towards -- the third from the  
20 bottom line of that paragraph --

21 A. I am sorry, which page?

22 Q. On page 2, I am sorry. Your  
23 next-to-the-last sentence starts out. "On the  
24 other hand, the make allowances that were  
25 applied in 2005 were based in part upon 1998

1 energy costs." Should that be 2000 --

2 A. Perhaps.

3 Q. -- or something later than that?

4 A. I would defer to you if the current make  
5 allowances that resulted from the May 2000  
6 decision were based on manufacturing costs for  
7 2000. I thought they were based on  
8 manufacturing costs for 1998. I thought the  
9 data introduced at the 2000 hearing was based on  
10 CDFA numbers for costs in 1998.

11 Q. I guess that is what I am saying, that make  
12 allowances that were applied in 2005, we didn't  
13 apply any new make allowances in 2005.

14 A. You applied the old make allowances.

15 Q. Oh, okay. If you are looking at it that  
16 way.

17 A. Right, yes.

18 Q. Okay. All right. I believe in some  
19 earlier questions --

20 A. I am sorry, let me clarify that. The  
21 reason I indicate specifically late 2005 is  
22 because that is when we had some energy cost  
23 spikes that represented -- you know, that  
24 produced a substantial squeeze, just over -- I  
25 mean, it is extreme over a matter of months, for

1 dairy processors, and that is why I identified  
2 late 2005, not because new make allowances were  
3 applied in late 2005, but because we were  
4 talking about make allowances and what their  
5 effect was during that spike in energy prices.

6 Q. We had some -- we had some earlier  
7 questions, I believe, on coordination of some of  
8 this data, since we have gotten data on the  
9 record of this hearing, and previous hearings  
10 that do not necessarily coordinate timewise.

11 For instance, Dr. Stephenson's data  
12 covered. I believe. parts of 2004. parts of  
13 2005, we now have CDFA data for 2005, although  
14 that CDFA data does not include a breakout of  
15 electric and natural gas prices.

16 So I would take it then, when we are  
17 looking at, if we would go with your proposal  
18 here and are trying to establish what energy  
19 costs that the adjustment should be applied to.  
20 that those costs should be adjusted to some sort  
21 of standardized time frame?

22 A. I would say that if the ultimate make  
23 allowance is based on some weighted average of  
24 Dr. Stephenson's numbers and the CDFA numbers,  
25 as I -- you know, as the previous one was, or

1 whatever weighting you have of whatever data you  
2 apply, that you could essentially establish a  
3 weighted -- a weighted base period

4 You could have the PPIs for the period you  
5 are looking at and then establish a base based  
6 on the same weighting that you are applying to  
7 the costs that you are putting into the -- that  
8 you are using to establish the make allowance

9 So, for example, for example. if you are  
10 saying that you have a product and you are  
11 saying that the CDFA -- and bear with me a  
12 little bit -- if the CDFA cost of processing is  
13 5 cents, and the Cornell cost of processing is 4  
14 cents, and they have equal volumes, and the  
15 two -- and you are coming up with a make  
16 allowance of 4 1/2 cents based on that equal  
17 weighting, you could say, here is the average --  
18 okay, let's say the CDFA number is based on  
19 2005, and these numbers, I think, are right  
20 But I wouldn't want to specify it

21 If the Cornell numbers are based on the  
22 middle of 2004 to the middle of 2005, you could  
23 say the Producer Price Index, the PPI, for 2005  
24 for that energy source is at 250 and the  
25 Producer Price Index for the same energy source

1 for the other period that is from the middle of  
2 2004 to the middle of 2005 is 200. then you  
3 could use 225 as the base cost for your  
4 calculation

5 So while the initial calculation may get a  
6 little bit involved, as it goes into the  
7 language, it is still just a number, just the  
8 same as in the language that I have offered as a  
9 base number to apply as a denominator below the  
10 current PPI

11 JUDGE PALMER I don't know if I  
12 should add this or not Wouldn't it be simpler  
13 to use sort of a rolling base, where you took  
14 the last 12 months and just kept upgrading it  
15 monthly?

16 THE WITNESS The problem -- in a  
17 given month, the costs that a plant faces are  
18 that month's prices

19 The base itself, in the make  
20 allowance that we are talking about, when we get  
21 a decision, for the most part, the make  
22 allowance would be a fixed number that would be  
23 based on some period that was surveyed

24 So we have a very volatile element of  
25 processing costs that we can adjust, because of

1 the availability of public numbers that indicate  
2 how the prices go up and down.

3 And by establishing a base that  
4 corresponds with the original make allowance, we  
5 can properly adjust the energy costs to cover  
6 that element of the processing cost.

7 JUDGE PALMER: All right. I will  
8 leave -- I'll stay out of it.

9 (Laughter.)

10 BY MR. SCHAEFER:

11 Q. In looking at the PPI indexes that you've  
12 discussed and told us here, I notice that they  
13 have a four-month correction, if you want to  
14 call it that. They revise their data over a  
15 four-month time period. Would you like to use  
16 the final numbers, or are you looking at using  
17 the initial numbers they come out with each  
18 month?

19 A. I think the most current numbers available  
20 are the best ones to use.

21 I think we have talked in some other cases  
22 about having some corrector after the fact. But  
23 in that case, it is generally because we are  
24 concerned about parties involved having some  
25 influence over the price. I don't believe the

1 dairy processors are going to substantially  
2 affect natural gas prices and electricity prices  
3 across the U.S. in order to manipulate any  
4 prices, any milk prices.

5 I think that would be counterproductive.

6 Q. In looking at table -- Exhibit 24-A and  
7 your Table 1, we notice that the natural gas  
8 prices are the most -- certainly very volatile.  
9 However, electric prices don't seem to show  
10 nearly that much volatility, when we look at  
11 this chart.

12 How would only using natural gas affect  
13 your proposal?

14 A. Well, half a loaf is better than none.  
15 That may be more than half. I would point out  
16 one of the reasons that the volatility of  
17 electricity doesn't show in this graph -- I am  
18 sorry. I will slow down. One of the reasons  
19 that volatility of electricity doesn't show up  
20 in this graph is because of the very large  
21 fluctuations in natural gas prices in the last  
22 seven years.

23 And also, the electricity is rising and  
24 falling in a band, where most of the other  
25 things are going up steadily. It is kind of

1 rising and falling, hiding behind the other  
2 ones.

3 I would encourage you to look at the  
4 numbers, consider the volatility on a  
5 statistical basis, rather than just eyeballing  
6 the graph, and consider whether to use  
7 electricity.

8 I acknowledge that the gas costs are a  
9 bigger problem than electricity, and certainly  
10 it would be better to have a gas adjuster than  
11 no adjuster.

12 Q. Along those same lines of volatility and  
13 input costs to the manufacturer, with the recent  
14 changes we see, have seen and heard about today  
15 in other costs, particularly on the farm side.  
16 you know, there has been a lot of talk about  
17 ethanol and so forth and so on, and potential  
18 labor cost changes and so forth. Are there any  
19 other factors that you think should be indexed?

20 A. With respect to processing costs at the  
21 dairy plant?

22 Q. Yes.

23 A. No. I think I probably testified to this  
24 at greater length in other circumstances. But I  
25 would suggest that many of the others are moving

1 more gradually. Even though labor is rising.  
2 there is a tendency for labor, for higher labor  
3 costs, higher labor prices to be offset by  
4 higher productivity.

5 And I believe that PPI, I believe any index  
6 for labor, any wage index, tends to be per unit  
7 of time, rather than per productive output, per  
8 unit of productive output. In fact. I have  
9 referenced a couple of papers that identify  
10 growing productivity in these industries.

11 MR. SCHAEFER: I believe that is  
12 all I have. Thank you, Roger.

13 JUDGE PALMER: Any other  
14 questions? You are excused, sir. Thank you  
15 very much.

16 THE WITNESS: Thank you.

17 MS. PICHELMAN: Your Honor, I would  
18 like to move that Exhibits 24 and 24-A be  
19 received into the record.

20 JUDGE PALMER: Yes, they are  
21 received.

22 (Thereupon, Exhibits 24 and 24-A were  
23 received into evidence.)

24 JUDGE PALMER: I am looking for  
25 my -- here it is. Is Mr. Yonkers now available?

1                   MR. ROSENBAUM:       Dr. Yonkers is  
2 available.

3                   JUDGE PALMER:        We are going to  
4 mark his statement first, and that would be 25.

5                               (Thereupon, Exhibit 25 was marked for  
6 purposes of identification.)

7                   ROBERT D. YONKERS, Ph.D.  
8 having been first sworn by the judge, was  
9 examined and testified under oath as follows:

10                   MR. ROSENBAUM:     Dr. Yonkers, we  
11 have marked your prepared written statement as  
12 Exhibit 25. If you would please read it for us.

13                               STATEMENT FOR THE RECORD OF  
14                   ROBERT D. YONKERS, Ph.D., and  
15                   DIRECT EXAMINATION BY MR. ROSENBAUM

16                   DR. YONKERS:        This testimony is  
17 submitted on behalf of the International Dairy  
18 Foods Association, or IDFA --

19                   JUDGE PALMER:        We need you to --  
20 oh, I see, you give your name later in the  
21 statement. All right, go ahead.

22                   DR. YONKERS:        -- a trade  
23 association representing manufacturers.  
24 marketers, distributors and suppliers of fluid  
25 milk and related products, ice cream and frozen

1 dairy desserts and cheese. IDFA represents the  
2 nation's dairy manufacturing and marketing  
3 industries and their suppliers. With a  
4 membership of 530 companies representing a \$90  
5 billion a year industry, IDFA is composed of  
6 three constituent organizations, the Milk  
7 Industry Foundation, or MIF, the National Cheese  
8 Institute, or NCI, and the International Ice  
9 Cream Association, or IICA.

10 IDFA's 220 dairy processing members  
11 run more than 600 plant operations and range  
12 from large multinational organizations to  
13 single-plant companies. Together they represent  
14 more than 85 percent of the milk, cultured  
15 products, cheese and frozen desserts produced  
16 and marketed in the United States.

17 As buyers and processors of milk, the  
18 members of IDFA and its constituent  
19 organizations have a critical interest in these  
20 hearings. Most of the milk bought and handled  
21 by IDFA members is purchased under the Federal  
22 Milk Marketing Orders, promulgated pursuant to  
23 the Agricultural Marketing Agreement Act of  
24 1937, or the AMAA.

25 I am Dr. Robert D. Yonkers. Chief

1 Economist and Director of Policy Analysis at the  
2 International Dairy Foods Association. I have  
3 held that position since June 1998. I hold a  
4 Ph.D. in agricultural economics from Texas A & M  
5 University in 1989, a Master's degree in dairy  
6 science from Texas A & M in 1981 and a Bachelor  
7 of Science degree in dairy production from  
8 Kansas State University in 1979. I have been a  
9 member of the American Agricultural Economics  
10 Association since 1984.

11 Prior to taking my current position  
12 at IDFA, I was a tenured faculty member in the  
13 Department of Agricultural Economics and Rural  
14 Sociology at The Pennsylvania State University,  
15 where I was employed for nine years. At Penn  
16 State, I conducted research on the impacts of  
17 changing marketing conditions, alternative  
18 public policies and emerging technologies on the  
19 dairy industry.

20 In addition, I had statewide  
21 responsibilities to develop and deliver  
22 extension materials and programs on topics  
23 related to dairy marketing and policy. I have  
24 written and spoken extensively on economic  
25 issues related to the dairy industry, and I have

1 prepared and delivered expert witness testimony  
2 to state legislatures and to Congress.

3 MR. ROSENBAUM: Your Honor, at this  
4 point, I would ask that Dr. Yonkers be  
5 recognized as an expert.

6 JUDGE PALMER: He is so  
7 recognized.

8 DR. YONKERS: Thank you. Your  
9 Honor. This hearing was called to consider  
10 whether any changes should be made in the Class  
11 III and Class IV milk pricing formulas. IDFA  
12 and its constituent groups submitted two of the  
13 proposals that were included in the notice of  
14 hearing, and my testimony will address both the  
15 reasons why those proposals should be adopted  
16 and why other proposals should not.

17 To summarize IDFA's positions, we  
18 support the adoption of Proposals 1, 9 and 12  
19 and oppose the adoption of Proposals 3, 7, 8,  
20 14, 15, 16, 17, 18 and 20. We have no position  
21 on Proposal 13 and the portion of Proposal 6  
22 that changes the butterfat shrink adjustment and  
23 yield factor from 1.20 to 1.211, but oppose the  
24 portion of Proposal 6 that would change the  
25 butterfat recovery factor from 90 to 94 percent.

1                   We support Proposal 2 insofar as it  
2 would call for annual surveys of the costs of  
3 manufacturing, but do not support that proposal  
4 to the extent that it would call for the  
5 automatic updating of the make allowances by  
6 USDA without a hearing.

7                   IDFA believes that Proposal 10 goes  
8 in the right direction, but that IDFA's own  
9 Proposal 9 is superior to Proposal 10. IDFA  
10 believes that Proposal 11 goes in the right  
11 direction, but IDFA's own Proposal 12 is  
12 superior to Proposal 11.

13                   We understand that Proposals 4 and 5  
14 have been withdrawn and, therefore, are not  
15 commenting on them.

16                   The Fundamental Features of Product  
17 Price Formulas. Let me begin by pointing out  
18 some fundamentals of the current minimum price  
19 setting mechanisms, which we believe provide  
20 critical insights into the approach that USDA  
21 must utilize when addressing the proposals  
22 before us and resolving any disagreements or  
23 uncertainties as to the underlying factual data.

24                   Since January 2000, Federal Orders  
25 have utilized the price of finished products to

1 determine the minimum milk prices that must be  
2 paid to farmers through a mechanism commonly  
3 referred to as a "product price formula."

4           Oversimplifying slightly, a product  
5 price formula sets the minimum price that  
6 farmers must be paid for their milk, at least by  
7 proprietary handlers, as the price handlers  
8 receive for their finished products, cheddar  
9 cheese, dry whey, butter and nonfat dry milk.  
10 minus the costs handlers incur in turning farm  
11 milk into those finished products, commonly  
12 referred to as the make allowance.

13           In performing this calculation. USDA  
14 must make assumptions as to how much of the  
15 finished products can be made from a given  
16 quantity of milk, the yield factors.

17           In general terms, a make allowance is  
18 the difference between the wholesale sales value  
19 of a manufactured dairy product and the cost to  
20 purchase the raw milk necessary for that  
21 product's production. This make allowance is  
22 used for many economic purposes, for example, to  
23 pay for the use of capital necessary to build  
24 and maintain the plant, to cover the nonmilk  
25 costs related to obtaining raw milk, to pay for

1 marketing the processed dairy product, to pay  
2 wages to employees of the manufacturing plant.  
3 to pay utility companies for the water.  
4 electricity and natural gas used to manufacture  
5 the dairy product, to buy ingredients other than  
6 raw milk and to cover a wide variety of other  
7 expenses, such as plant maintenance, equipment  
8 and insurance.

9           A hypothetical, but realistic example  
10 may help explain the concept of make allowances  
11 in product price formulas. Assume the example  
12 where the wholesale price of cheese is \$1.40 per  
13 pound and the total cost of manufacturing and  
14 marketing that cheese is 20 cents per pound of  
15 cheese. A manufacturing plant facing these  
16 assumed economic factors would be able to pay up  
17 to \$1.20, which is \$1.40 minus 20 cents, for the  
18 raw milk needed to manufacture each pound of  
19 cheese.

20           What if this hypothetical plant is  
21 regulated under a Federal Order? If the make  
22 allowance specified in the regulated minimum  
23 price is 20 cents, this example plant can pay  
24 all the costs associated with manufacturing and  
25 marketing cheese after paying the regulated

1 minimum milk price to the milk producers  
2 supplying the raw milk.

3           If, on the other hand, the make  
4 allowance specified in the regulations were 15  
5 cents, the plant would be required to pay a  
6 minimum price of \$1.25, or \$1.40 minus 15 cents.  
7 to milk producers supplying milk.

8           In this scenario, the plant would  
9 still receive the wholesale cheese price of  
10 \$1.40, but after being required to pay the  
11 minimum milk price of \$1.25, would only have 15  
12 cents left to cover the total costs of turning  
13 that milk into cheese.

14           But with actual total costs of  
15 manufacturing and marketing cheese of 20 cents,  
16 the plant would be unable to pay for one or more  
17 factors of manufacturing and marketing.  
18 Obviously, the plant could not continue to  
19 operate like this for any extended period of  
20 time.

21           It is easy to see through this simple  
22 but accurate example the critical need for a  
23 make allowance that covers the total costs of  
24 turning raw milk into a finished dairy product.  
25 Without an adequate level of make allowance, a

1 manufacturing plant could not continue to  
2 operate, as it would have insufficient funds  
3 available to pay the vital costs necessary for  
4 operating the plant.

5           What is equally important to  
6 recognize is that the handler cannot escape from  
7 its conundrum by raising its finished product  
8 prices either. We can see why this is so by  
9 returning to our example. Recall that the  
10 handler is selling cheese for \$1.40, the make  
11 allowance is 15 cents and the minimum price of  
12 milk is, therefore, \$1.25. The handler is  
13 losing 5 cents for every pound of cheese it  
14 makes, because its true cost of manufacturing is  
15 20 cents, but it only has 15 cents left over  
16 after it pays for its milk.

17           So why can't the handler simply raise  
18 its sales price to \$1.45? The problem lies in  
19 the Federal Order minimum price formula. As  
20 previously noted, the minimum price is the price  
21 of the finished product minus the make  
22 allowance. In our example, before any finished  
23 product price increase, the minimum milk price  
24 was \$1.40 minus 15 cents equals \$1.25.

25           After the finished product price

1 increase, the minimum milk price is \$1.45 minus  
2 15 cents equals \$1.30. Thus, all of the money  
3 derived from the increase in the finished  
4 product price has gone directly to the farmer in  
5 the form of a higher, legally mandated minimum  
6 milk price.

7           None of the money derived from the  
8 finished product price increase has gone to the  
9 handler. After paying the now higher minimum  
10 milk price, the handler still only has 15 cents  
11 left over, precisely the same amount as before  
12 it raised its finished product prices.

13           The same effect will result, no  
14 matter how much, or for that matter, how little,  
15 the handler attempts to raise its finished  
16 product prices.

17           You can plug any price increase you  
18 want into the equation. The result is always  
19 the same, because the pricing formula works as a  
20 ratchet. All of the finished product price  
21 increase gets passed on to the farmer in the  
22 form of a higher minimum milk price. None of it  
23 is available to the handler to make up for the  
24 shortfall between the make allowance and the  
25 handler's true cost of manufacturing. Any steps

1 it might take would be as futile as a dog  
2 chasing its own tail.

3 I would add to the foregoing the  
4 critical observation that exactly the same  
5 problems are created if USDA uses incorrect data  
6 or assumptions in determining the product price  
7 paid for the finished products or the yields  
8 that a manufacturer is assumed to achieve in  
9 turning raw milk into a finished product.

10 If, for example, the formulas were to  
11 assume that the processor is receiving \$1.40 for  
12 cheese. when the price is really \$1.35. the  
13 formula is condemning the processor to suffer a  
14 5-cent loss on every pound of cheese it sells,  
15 even assuming USDA has accurately set the make  
16 allowance and yield factors.

17 This is so, because the processor  
18 must pay the product price minus the make  
19 allowance to the producer as a minimum price.  
20 and if the product price is 5 cents too high,  
21 the amount the processor is allowed to keep will  
22 be 5 cents less than its cost of manufacture.  
23 even if the make allowance and yields are  
24 accurate.

25 For example, the processor would be

1 paying as a minimum milk price \$1.40 minus 20  
2 cents equals \$1.20, but if it only received  
3 \$1.35 for the cheese, the amount it would  
4 actually have in hand would be \$1.35 minus \$1.20  
5 equals 15 cents, which is 5 cents less than what  
6 the processor needs to cover its costs of  
7 manufacture.

8 BY MR. ROSENBAUM:

9 Q. Dr. Yonkers, let me just interrupt. In the  
10 example you just gave, the 20 cents is the make  
11 allowance, is that correct, the regulated make  
12 allowance?

13 A. Yes.

14 Q. Please continue.

15 DR. YONKERS: In reality, and as  
16 I will discuss later in greater detail. I  
17 believe that the current formulas contain  
18 precisely this kind of erroneous product price.  
19 because the current price formula overstates the  
20 amount that processors receive in the  
21 marketplace for whey cream.

22 Similarly, if the formulas  
23 overestimate how much finished product is being  
24 obtained from a given quantity of raw milk, for  
25 example, the yield factors, the formulas are

1    dooming manufacturers to incurring losses.  
2    because the formulas will assume that processors  
3    are selling more finished product, and thus  
4    obtaining greater revenues in the marketplace  
5    than is. in fact. the case.

6                Several of the yield factor proposals  
7    under consideration at this hearing would, if  
8    adopted. have this effect, and for that reason.  
9    must be rejected, as I will explain in greater  
10   detail shortly.

11               The foregoing aspects of the use of  
12   product price formulas illustrate how much  
13   heavier USDA's responsibilities have been since  
14   2000. Or to put it more bluntly, these aspects  
15   reveal how much damage, sometimes even  
16   catastrophic damage, USDA can cause if it gets  
17   things wrong.

18               Before 2000, USDA utilized a system  
19   which based minimum prices on the competitive  
20   pay price paid by manufacturing plants in  
21   Minnesota and Wisconsin to producers of  
22   unregulated Grade B, or manufacturing grade.  
23   milk to set regulated prices. This was known as  
24   the M&W price series. Thus, the free market for  
25   farm milk set the regulated price and resulted

1 in an implicit make allowance for each  
2 manufacturing plant, equal to the difference  
3 between the wholesale value received for the  
4 dairy product minus the value paid for the raw  
5 milk used to make that dairy product

6           This varied over time, based on many  
7 economic factors, such as the capacity  
8 utilization of the plant, variability in the  
9 cost of inputs other than raw milk, like wage  
10 rates, energy costs and interest rates, and of  
11 course, the competitive environment for raw  
12 milk

13           Market conditions automatically and  
14 continuously determined what the raw milk price  
15 should be and how much of the finished product  
16 price a processor would retain   USDA did not  
17 have to make those determinations, the market  
18 did so   To a large extent, the system was on  
19 auto pilot

20           Now, USDA must try to mimic these  
21 market forces through product price formulas.  
22 and market forces cannot step in to fix the  
23 situation if USDA has assumed finished product  
24 prices that are too high, established yield  
25 factors that are too high or established make

1 allowances that are too low

2           For the reasons I have already  
3 discussed, a processor in any of those scenarios  
4 will be required to pay a minimum milk price  
5 that leaves it an inadequate amount of money to  
6 cover its true costs of manufacture And the  
7 processor cannot raise its prices in the  
8 marketplace to try to compensate, because that  
9 will only increase the minimum milk price the  
10 processor owes

11           I believe that the recent vote in the  
12 Upper Midwest order, which I understand nearly  
13 resulted in the termination of that order, was a  
14 direct result of the considerations I have  
15 outlined Cooperatives with manufacturing  
16 facilities in that order concluded that the  
17 product price formulas did not accurately  
18 reflect their true costs of manufacture, and  
19 thus doomed them to slow financial ruin

20           The challenges I have outlined are  
21 only exacerbated by the exceedingly long time it  
22 has taken to update make allowances The  
23 Federal Order changes resulting from Agri-Mark's  
24 September 2005 request for an emergency hearing  
25 were not implemented until February 2007. 17

1 months later, and were themselves insufficient  
2 for the reasons IDFA has pointed out in its  
3 comments on the interim decision.

4           The sharply rising costs experienced  
5 during that intervening time could not be  
6 addressed at all, given the combination of the  
7 inherent inflexibilities of the finished product  
8 price formulas and the inadequate make  
9 allowances that had been adopted in those  
10 formulas. These hearings provide the  
11 opportunity to fix those defects.

12           I will make two critical additional  
13 observations before turning to the specific  
14 proposals before us.

15           First, there should be no concern  
16 that applying the principles I have espoused  
17 will result in make allowances that are too  
18 high, yield factors that are too low or product  
19 prices that are too low, such that producers  
20 will be cheated out of a rightful price for  
21 their milk.

22           We are only dealing here with minimum  
23 milk prices. Cooperative associations will pass  
24 on to their milk producer members all of the  
25 wholesale sales value of dairy products in

1 excess of that needed to cover the total costs  
2 of manufacturing.

3           Since cooperative associations are  
4 significant players in the manufacturing of  
5 dairy products, they are a considerable force to  
6 be reckoned with in the marketplace. In order  
7 to remain competitive in the marketplace for raw  
8 milk, a proprietary plant would have to pay an  
9 amount at least equal to the cooperative  
10 association in the above example, as an  
11 over-order premium.

12           In short, market forces will result  
13 in over-order premiums that will adjust the  
14 amount being paid to producers if make  
15 allowances are set at a level higher than the  
16 actual costs of processing, yield factors that  
17 set at a level below actual yields or product  
18 prices are assumed to be lower than they really  
19 are.

20           There is nothing revolutionary about  
21 relying on the market for these purposes. After  
22 all, it is exactly what Federal Orders did for  
23 the first 67 years of their existence.

24           My second overall observation goes to  
25 the completely mistaken notion that the product

1 pricing system provides a fixed margin for  
2 processors. but no safety provision for farmers.  
3 or that the system somehow forces farmers to  
4 bear the cost of cost increases at the  
5 manufacturing level.

6           Processors whose costs are above the  
7 make allowances must either reduce their costs  
8 or suffer losses, and processors whose costs are  
9 below the make allowances will face competitive  
10 pressures for milk supplies that will result in  
11 over-order premiums.

12           As for producers, they must be  
13 subject to price signals that will cause them to  
14 produce more milk when rising market demand for  
15 finished dairy products dictates the need for  
16 more milk and to produce less milk when falling  
17 product demand so dictates. No purpose would be  
18 served by regulated milk prices that induce  
19 increased production without any market outlet.

20           Balancing this economic necessity is  
21 the fact that, unlike regulated processors.  
22 producers are not subject to regulations that  
23 fix the maximum margin between their output  
24 price and input costs.

25           Indeed, one can only imagine the

1 screams of protest that would have issued in  
2 2004 and 2005, when we encountered the highest  
3 two-year period of farm milk prices on record.  
4 if dairy producers had been required by  
5 regulation to pass on those higher milk prices  
6 to their suppliers of grain or other inputs

7           Proposal Number 1   IDFA supports  
8 Proposal 1, which would update the make  
9 allowances used in the product price formulas  
10 used in all Federal milk -- excuse me, in all  
11 Federal Order minimum class prices to reflect  
12 the most recently published costs of processing  
13 data from the California Department of Food and  
14 Agriculture, or CDFA

15           On November 29th, 2006. CDFA  
16 published summary data from their latest study  
17 of processing costs   USDA noted that costs of  
18 processing data from both CDFA and CPDMP were  
19 representative of actual industry costs of  
20 processing, and were comparable in methodology.  
21 and therefore, both should be used in  
22 determining make allowances   This new data from  
23 CDFA has already been admitted as Exhibit 10

24           As USDA repeatedly noted in the  
25 recently implemented tentative decision

1 resulting from the January and September make  
2 allowance hearings, tentative decision, the CDFA  
3 data on the costs of processing represents an  
4 audited survey of manufacturing plants in that  
5 state. The CDFA survey data results have been  
6 endorsed and utilized by USDA since 2001 to set  
7 make allowances. There is, therefore, no reason  
8 not to incorporate the latest CDFA data in  
9 setting make allowances.

10 In the tentative decision, USDA only  
11 used the CPDMP data in setting the whey make  
12 allowance. IDFA submits that this was in error.

13 MR. BESHORE: Your Honor, may I  
14 just interpose or note an objection at this  
15 point? This starting here in the text of  
16 Exhibit 25 and for the next five pages or so.  
17 the testimony is essentially exceptions to a  
18 tentative final decision, which is under  
19 deliberation by the department, as opposed to  
20 comments on testimony in this hearing and what  
21 should be done in this hearing.

22 Now, I understand that the existing  
23 regulations are context for this hearing. But  
24 it is really stated as exceptions and argued as  
25 exceptions. It says USDA was wrong in this and

1 wrong in that, et cetera. I don't think it is  
2 appropriate.

3 JUDGE PALMER: I tend to agree.  
4 What do you think we should do with it,  
5 Mr. Rosenbaum?

6 MR. ROSENBAUM: Your Honor, there  
7 are proposals that were accepted into the  
8 hearing notice as to what the make allowance  
9 should be. Dr. Yonkers is testifying as to what  
10 he believes the make allowance should be.

11 JUDGE PALMER: Are you saying  
12 that -- he's differing from what has been  
13 proposed so far?

14 MR. ROSENBAUM: He is differing  
15 from what is currently in place and explaining  
16 how they should be changed.

17 JUDGE PALMER: All right. I will  
18 allow you to continue and note your objection.

19 MR. ROSENBAUM: Go ahead, please.

20 DR. YONKERS: USDA stated that in  
21 the CDFA survey -- excuse me, quote. "In the  
22 CDFA survey, dry whey drying costs may be  
23 unreasonably high because California has only  
24 three dry whey processing plants, where high  
25 cost plants appear to skew the costs

1 dramatically " That is 71 Federal Register.

2 Page 67485

3 No data was presented at the hearing  
4 that could allow USDA to reach such a  
5 conclusion, given that individual plant data was  
6 not revealed, and therefore, no determination  
7 can be made about the distribution of costs of  
8 processing among the three plants in the CDFA  
9 survey

10 In fact, the data that is available  
11 points to the opposite conclusion than that  
12 reached by USDA USDA NASS reported that there  
13 were only five plants in California producing  
14 dry whey in 2004, and the three plants, 60  
15 percent of all the dry whey plants in  
16 California, in the CDFA cost survey represented  
17 nearly 79 percent of the USDA NASS reported dry  
18 whey production in that state that year

19 The two plants not in the survey have  
20 far less volume processed on average than the  
21 three plants that were included in the CDFA  
22 survey

23 Given the record evidence as to the  
24 positive effect of economies of scale on  
25 processing costs per hundredweight with respect

1 to all dairy products, these two excluded plants  
2 in all likelihood had materially higher costs  
3 per hundredweight than the three surveyed  
4 plants The CDFA data, if anything,  
5 under-reports the average costs of processing  
6 dry whey for all five plants in that state

7 In addition, a comparison of the  
8 average volume processed per dry whey plant  
9 among NASS, CPDMP and CDFA reveals that it is  
10 the CPDMP data that is less comparable to the  
11 national average plant size than the CDFA data.  
12 not the other way around

13 The average dry whey plant in the  
14 CPDMP survey processed over 77 percent more  
15 volume than the NASS national average, while the  
16 average dry whey plant in CDFA survey only  
17 processed 16 percent more Therefore, the CDFA  
18 survey is more representative of the U S  
19 average than the CPDMP survey with respect to  
20 the costs of processing dry whey

21 USDA should, therefore, include both  
22 the CDFA and the CPDMP survey weighted average  
23 data in determining the dry whey make allowance  
24 Table 1 to this statement shows how USDA only  
25 used the CPDMP data to determine the dry whey

1 make allowance in the tentative decision and  
2 also shows how the latest CDFA data should be  
3 incorporated in determining the dry whey make  
4 allowance using the same methodology as that  
5 used by USDA to combine the CDFA and CPDMP data  
6 for the other three products.

7 JUDGE PALMER: You know, I still  
8 have a problem with this to this extent: I  
9 presume you filed exceptions to the tentative  
10 decision? This kind of material is in your  
11 exceptions to the tentative decision.

12 MR. ROSENBAUM: Some of these  
13 materials are, Your Honor, and some are not.

14 JUDGE PALMER: I think whatever  
15 happens to the tentative decision should be  
16 based upon that. What we should be talking  
17 about here is what is the appropriate standard  
18 for setting the make allowances the new proposal  
19 talks about. What troubles me a little bit is  
20 that this sounds like an appeal of the tentative  
21 decision.

22 MR. ROSENBAUM: Your Honor, there  
23 are various proposals, for example, Mr. Yale's  
24 proposal, which is not to use the CDFA data at  
25 all. That is an attack on the tentative

1 decision.

2 JUDGE PALMER: Well, I don't know  
3 if it is attack.

4 MR. ROSENBAUM: Well, it is saying  
5 and it is explaining why the rationale behind  
6 the inclusion of that data was mistaken.  
7 Mr. Yale is perfectly permitted under the notice  
8 of hearing to provide that evidence, not to  
9 object to it merely because it is inconsistent  
10 with the tentative decision.

11 JUDGE PALMER: Well, what I am  
12 talking about is the tone of this. It sounds so  
13 much like an appeal of the tentative decision.  
14 rather than, look, Mr. Secretary, here is the  
15 way the make allowances should be set and we  
16 should include this, without bringing back the  
17 tentative decision.

18 I think it is enough to say you have  
19 a disagreement with it without going back and  
20 forth. Maybe I am being unduly involved with  
21 the language. I don't want to think of this as  
22 another brief.

23 MR. ROSENBAUM: Well, I believe it  
24 is expert analysis by Dr. Yonkers.

25 JUDGE PALMER: I see some standing

1 up. I don't know if I need help or not. I will  
2 let you continue. Go ahead.

3 MR. YALE: Your Honor. I do  
4 want -- I mean, it is a fine line, but I mean,  
5 we share your concern, because we still have  
6 this open decision. And we are deeply concerned  
7 that when the department issues a final decision  
8 in that tentative final decision, what record it  
9 is going to use and how this may even overflow.  
10 whether they intentionally want it to or not.  
11 It is impossible for us to know.

12 JUDGE PALMER: This should be  
13 confined to this record, and whatever happens in  
14 the other would require whatever needs to be  
15 done there. Yes, Mr. Vetne? You wish to say  
16 something?

17 MR. VETNE: I do, Your Honor.  
18 I think the comments here are essential and  
19 relevant to the scope of this hearing.

20 We are facing a unique situation in  
21 this hearing, in that a portion of the Class III  
22 and IV price formula was heard on an emergency  
23 basis last year.

24 In July, the department issued a  
25 notice that said -- that agreed that we need to

1 look at the whole formula. So now we are here  
2 looking at the whole formula, including that  
3 portion that was examined on an emergency basis  
4 last year.

5           What is to be done by the department  
6 and the policies it will choose to apply in the  
7 future in this hearing, like at every prior  
8 hearing, is, in many respects, how have you done  
9 it in the past, and what is wrong with that or  
10 has gone wrong with that, compared to the  
11 future.

12           Here, the only anomaly we have is  
13 that the policy in the past is one that was  
14 announced only three months ago. But the whole  
15 picture, the whole picture, including that past  
16 policy, is at issue in this proceeding. That is  
17 how it was noticed.

18           JUDGE PALMER:       But the point. I  
19 think, is that it is not a final decision, it is  
20 a tentative decision, and you have got your own  
21 record from that one that they still have to  
22 look at. I don't think they can be looking at  
23 this one to do anything with the tentative one.  
24 Whatever you are saying here is for this  
25 particular case. I am going to leave those

1 statements in there and go ahead.

2 MR. ROSENBAUM: Could you please  
3 continue, Dr. Yonkers.

4 DR. YONKERS: The current  
5 incorporation of the CPDMP on cheese production  
6 costs also is in need of an important  
7 adjustment. As USDA noted, "The CPDMP study  
8 sample of cheese plants is not a random sample.  
9 It is a stratified random sample where  
10 randomness only applies to strata, size related  
11 groupings, of the surveyed plants." Close  
12 quote.

13 And later: "The sample design was  
14 intentionally biased to overrepresent large,  
15 lower cost plants. The record shows that large  
16 plant costs otherwise would have been seriously  
17 underrepresented if the survey had relied on a  
18 truly random selection of cheese plants." Close  
19 quote. 71 Federal Register, Page 67485.

20 Given these observations, which are  
21 entirely accurate, USDA in its tentative  
22 decision clearly should have corrected for this  
23 intentional bias in the CPDMP survey before  
24 applying the survey results to set make  
25 allowances for all Class III plants in the

1 Federal Order system. By using a stratified  
2 sample. Dr. Stephenson oversampled larger  
3 plants.

4           Given that larger plants are, other  
5 things being equal, more efficient, this meant  
6 that Dr. Stephenson was oversampling plants with  
7 relatively low costs of processing. If one does  
8 not adjustment for the fact that the survey  
9 results -- if one does not adjust for that fact.  
10 the survey results will significantly understate  
11 the costs of processing among cheese plants as a  
12 whole. Thus, if one does not adjust for that  
13 fact, one will set a make allowance that is too  
14 low.

15           The need to make this correction is  
16 particularly great given that the stratified  
17 sampling technique employed was chosen for the  
18 specific purpose of providing information that  
19 could, if properly adjusted, be used to set make  
20 allowances.

21           USDA itself sponsored and partially  
22 covered the expenses necessary to conduct the  
23 CPDMP survey of the costs of processing and was  
24 fully aware of the sampling technique to be  
25 used.

1           Having used a stratified sampling  
2 technique, one obviously must adjust for that  
3 stratification when using the survey results in  
4 determining average costs of processing by all  
5 cheese plants.

6           USDA in its tentative decision noted  
7 that, quote, "Even if the methodology used to  
8 calculate the estimated make allowance of  
9 \$0.2028 per pound of cheese was statistically  
10 acceptable, the department would not use it as  
11 the new make allowance for cheese. The use of  
12 different methodologies to establish make  
13 allowances for different products would likely  
14 result in unintended consequences that could  
15 distort the competitive situation between cheese  
16 plants and butter-nonfat dry milk plants."  
17 Close quote. 71 Federal Register, Page 67486.

18           The comment misperceives the  
19 situation. The use of different methodologies  
20 did not relate to CPDMP's calculation of a  
21 population weighted average for cheese, but not  
22 for the other products, but rather referred to  
23 the use of a sampling technique for cheese that  
24 was different than the sampling methodology  
25 employed for the other products.

1           The cheese costs of processing survey  
2 was developed using a stratified random sample.  
3 while the surveys for the other products used a  
4 nonstratified random sample   There was, thus,  
5 an inherent need to correct for stratification  
6 with respect to the cheese survey and inherently  
7 no need to do so for the other surveys

8           Having adopted a stratified sample  
9 technique for cheese, a methodology different  
10 than that employed for the other three products,  
11 one cannot fail to take the necessary next step  
12 and correct for that stratification, when  
13 applying the results to cheese plants as a whole  
14 as a necessary result of having decided to use a  
15 different sampling methodology in the first  
16 place

17           There was no a priori statistical  
18 reason to make a correction to the sample  
19 results for dry whey, butter and nonfat dry milk  
20 because a stratified sample had not been used

21           The fact that, as USDA states, quote.  
22 "CPDMP did not have similar population data  
23 available to do the comparable regression  
24 analysis for butter, nonfat dry milk and dry  
25 whey." close quote, thus becomes irrelevant

1                   USDA observes that, quote. "It is  
2 possible that if the regression methodology  
3 could be used for butter, nonfat dry milk and  
4 dry whey, that estimated average make allowances  
5 for those plants also would be higher than the  
6 weighted average costs from the plant samples "  
7 Close quote    71 Federal Register, Pages  
8 67486-7

9                   This might be true, but we do not  
10 know whether this is true, and do not need to  
11 know because a stratified sample was not used  
12 for these other products

13                  The reasons why such a stratified  
14 sample was used for cheese, and properly so,  
15 were recognized by USDA and discussed above  
16 Cheese plants cannot be saddled with a make  
17 allowance that is too low merely due to  
18 speculation as to whether the make allowance --  
19 as to what the make allowance might be for other  
20 products had alternative survey methodologies  
21 been utilized for them

22                  Therefore, USDA must correct for the  
23 intentional sample bias in the CPDMP cheese  
24 costs of processing survey and use the corrected  
25 population weighted average estimate for this

1 product's cost. It is, therefore, the weighted  
2 average processing costs for cheddar cheese  
3 plants outside of California that must be used.  
4 The top part of Table 1 of my exhibit, shows the  
5 method used by USDA in the tentative decision to  
6 determine the make allowances to be used from  
7 combining the CPDMP and CDFA data. IDFA  
8 believes that USDA should adopt the methodology  
9 shown in the bottom portion of the table when  
10 considering proposals at this hearing.

11 Specifically, the population weighted  
12 average processing cost for cheddar cheese, as  
13 testified to by Dr. Stephenson, should replace  
14 the sample weighted average cost used by USDA in  
15 the tentative decision by replacing the \$0.1638  
16 sample average with the \$0.2028 population  
17 average.

18 JUDGE PALMER: Just so that I  
19 follow along properly, that number applies to  
20 what, a hundredweight, or per pound?

21 DR. YONKERS: It is the make  
22 allowance for per pound of cheddar cheese.

23 JUDGE PALMER: Per pound. Go  
24 ahead.

25 DR. YONKERS: When the most

1 recently published CDFA data from Exhibit 10 is  
2 combined with the NASS 2005 dairy production  
3 volumes for the California and the rest of the  
4 country -- the most recent annual data  
5 available, the next data will be published in  
6 the April 2007 edition of the Dairy Products  
7 Annual Summary -- the results of these changes  
8 are that USDA should set make allowances at  
9 least as high as the following: For cheese.  
10 \$0.2017; for butter, \$0.1214; for nonfat dry  
11 milk, \$0.1630, and for dry whey, \$0.2069. These  
12 are the make allowances that USDA should adopt  
13 as a result of this hearing.

14 BY MR. ROSENBAUM:

15 Q. Dr. Yonkers, before we go on, could we turn  
16 to the very last page of your Exhibit 25, which  
17 contains Table 1. You can turn back to that.  
18 And let people get that in front of them, so  
19 that you can be perfectly clear what this table  
20 shows.

21 As you have testified, the top half, called  
22 the "Tentative Decision," is your replication of  
23 how USDA went about setting the make allowances  
24 that are now in effect; is that correct?

25 A. That's correct.

1 Q. And you do that separately for butter.  
2 nonfat powder, cheese and dry whey, correct?

3 A. That's correct.

4 Q. And taking cheese as an example, you start  
5 with a total of 2005 U.S. NASS volumes of 3.8 --  
6 is that billion?

7 A. Million pounds.

8 Q. Million bounds.

9 A. Excuse me, billion pounds, that's correct.

10 Q. Billion pounds. And then you show what the  
11 CDFA weighted average costs were coming out of  
12 the CDFA survey then in effect, correct?

13 A. That's correct. The data available at that  
14 time.

15 Q. Which was 17.69 cents, correct?

16 A. Correct.

17 Q. Then you have the California NASS volumes  
18 of 854,704,000 pounds; is that right?

19 A. Correct.

20 Q. As a matter of statistics, that number  
21 divided by the 3,812,950,000, gives you  
22 California share of NASS of 22 percent?

23 A. That's correct.

24 Q. Then you used -- you provide the sample  
25 weighted average cost from Dr. Stephenson's

1 survey, correct?

2 A. That's correct.

3 Q. Not readjusted in the way you suggest.

4 correct?

5 A. That's correct.

6 Q. And you have now the non-California NASS

7 volumes, the 2.9 million, correct?

8 A. Billion, correct.

9 Q. Billion. And the share by the

10 non-California states of NASS being 78 percent,

11 correct?

12 A. Correct.

13 Q. You then provide a weighted average of the

14 California and non-California make allowances

15 weighted by their relative portion of cheese

16 production volume, correct?

17 A. The California and the Cornell research

18 sample averages weighted by the NASS volume.

19 yes.

20 Q. And that creates the 16.67 cent make

21 allowance, correct?

22 A. That's correct.

23 Q. You then add marketing costs on top of

24 that, right?

25 A. That's correct.

1 Q. And come to 16.82 cents, correct?

2 A. Yes.

3 Q. And that is the current make allowance for  
4 cheese, correct?

5 A. Yes.

6 Q. Now, in the bottom half of this table --  
7 and you do the same thing for butter, nonfat  
8 powder and dry whey, correct?

9 A. Correct.

10 Q. Now, in the bottom half of this document,  
11 you provide what you think the make allowances  
12 in fact, should be, correct?

13 A. That's correct.

14 Q. And the last line, or the last row provides  
15 the numbers that are the same as were in the  
16 text of your statement; is that correct?

17 A. That's correct.

18 Q. With respect to cheese, you have done two  
19 things. You have weighted the Cornell data in  
20 the manner you think is appropriate, correct?

21 A. I have actually used the weighted average.  
22 the population weighted average that was  
23 testified to by Dr. Stephenson.

24 Q. Then you have also added the updated data  
25 from the California Department of Food and

1 Agriculture as to the cost of manufacture in  
2 California for cheese, correct?

3 A. That's correct.

4 Q. With respect to butter and nonfat powder,  
5 the only thing you have done is to incorporate  
6 the recent data from the California Department  
7 of Food and Agriculture as to the cost to  
8 manufacture those two products?

9 A. That's correct.

10 Q. And with respect to dry whey, you have done  
11 two things. First, you have incorporated  
12 California data, which USDA did not do, and you  
13 have done that for the reasons you have stated.  
14 correct?

15 A. Yes. I have incorporated data that was not  
16 used in determining the make allowances that are  
17 currently in place.

18 Q. And those were the California -- that was  
19 the California data, correct?

20 A. Correct.

21 Q. And you have explained in your testimony  
22 why you think that should be included, correct?

23 A. Yes.

24 Q. And in so doing, you have used the most  
25 recent California data; is that correct?

1 A. That's correct.

2 JUDGE PALMER: Let me see if I  
3 understand how those numbers work. I would like  
4 to just go into how this make allowance applies.  
5 It won't take me long. I am just a little  
6 confused.

7 The number you have, which is 20 --  
8 or .2017, which is just a little bit over 20  
9 cents per pound --

10 DR. YONKERS: That's correct, of  
11 cheese.

12 JUDGE PALMER: Okay. Is that the  
13 finished product? Does that apply to the  
14 finished product or the per pound of milk that  
15 is made into cheese? How does that work?

16 DR. YONKERS: The product price  
17 formulas that USDA has adopted since January 1  
18 of 2000 and are currently in place, as modified  
19 most recently last month, are all based on a per  
20 pound of product basis.

21 So it incorporates the price per  
22 pound of cheese, the cost to convert the milk  
23 necessary to make a pound of cheese, and then it  
24 factors the yield that you can get from a per  
25 pound of component.

1                   JUDGE PALMER:        So that applies  
2 against a much larger volume of milk?

3                   DR. YONKERS:         Yes, this -- the  
4 per pound of product prices, make allowances and  
5 then it is the yield factors which turn them  
6 into a per pound of component, and then USDA  
7 uses those to reach its standard. For instance,  
8 for butterfat, it uses 3.5 pounds of butterfat  
9 to determine the value of butterfat in milk  
10 containing 3.5 percent butterfat.

11                  JUDGE PALMER:        You are proposing.  
12 in effect, a 4 cent per pound of cheese  
13 increase. How would that relate back to a  
14 producer's price, in terms of -- if this is too  
15 complex or needs a little bit of computation.  
16 calculation, I will let you defer.

17                  But I am just wondering, how many  
18 pounds of milk would that be and how would that  
19 affect the hundredweight of milk sold by a dairy  
20 farmer or a dairy farmer's representative?

21                  DR. YONKERS:         Well, first of all,  
22 it is a little less -- it is quite a bit less  
23 than 4 cents. It is a little more than three.  
24 about three and about a third.

25                  JUDGE PALMER:        I stand corrected.

1 DR. YONKERS: But that is fine.  
2 USDA actually analyzed, I believe. Proposal 1 in  
3 its Preliminary Economic Analysis, Your Honor.  
4 and I do not remember the net revenue. It is in  
5 an earlier exhibit.

6 JUDGE PALMER: It is in the  
7 record. All right, go ahead.

8 MR. ROSENBAUM: I think we are back  
9 on page 17. I don't know, Your Honor. at what  
10 point you want to take a break.

11 JUDGE PALMER: You want to do it  
12 now? Let's take a short recess. He has  
13 finished Proposal 1. Let's take a five-minute  
14 recess.

15 (Thereupon, a recess was taken.)

16 JUDGE PALMER: On the record.

17 MR. ROSENBAUM: Dr. Yonkers, we  
18 were on page 17 of your statement, with Proposal  
19 2. If you could continue.

20 DR. YONKERS: Proposal 2. IDFA  
21 supports the concept of having USDA conduct an  
22 annual manufacturing cost survey of cheese, dry  
23 whey, butter and nonfat dry milk plants located  
24 outside of California, as contained in Proposal  
25 2.

1           As stated in my comments on using the  
2 most recent data available and in others'  
3 testimony at this hearing, make allowances  
4 determine the portion of a finished product's  
5 value that remains with the processor or, better  
6 stated, is not passed back to the farmer or  
7 cooperative first selling that milk.

8           Manufacturing costs change over time  
9 for a variety of reasons, both up and down.  
10 Maintaining a make allowance that properly  
11 rewards farmers and processors, both proprietary  
12 and cooperative, while not disrupting the market  
13 for end products is one way to ensure an orderly  
14 market.

15           Monitoring the costs associated with  
16 producing these products through a regular  
17 annual or or biannual survey of plant costs will  
18 provide data to the industry that will serve two  
19 very important functions.

20           First, these results will illuminate  
21 trends in plant costs where current regulations  
22 are becoming obsolete.

23           Second, this will provide ready input  
24 to future hearings on how these make allowances  
25 should be adjusted. This will facilitate a much

1 more rapid updating of make allowances than has  
2 been achieved in the last few years, during  
3 which we have, until this month, been living  
4 with make allowances based on costs surveys  
5 conducted in the late 1990s.

6           However, IDFA opposes the concept of  
7 automatic annual updates to the manufacturing  
8 make allowances based on such a survey. We  
9 believe that the hearing process provides the  
10 opportunity for the industry to provide  
11 important input as to the method by which the  
12 updated data should be utilized, given the  
13 complexities created by the use of stratified  
14 samples and the like.

15           Proposal 3. Proposal 3 would reduce  
16 the current make allowances by eliminating the  
17 use of CDFA cost of manufacturing data. IDFA  
18 opposes Proposal 3 for the reasons described in  
19 the section above in support of Proposal 1.

20           In addition, since USDA first adopted  
21 product price formulas for all classes as part  
22 of the Federal Order Reform process, it has  
23 correctly recognized that costs of processing  
24 from the CDFA survey should be included when  
25 determining the appropriate level of make

1 allowances. The CDFA survey provides audited  
2 data, collected by trained individuals pursuant  
3 to long-standing and well-regarded practices.  
4 It would be a big mistake for USDA to turn its  
5 back on the CDFA data.

6           Proposals 6, 7 and 8. IDFA opposes  
7 Proposals 6, 7 and 8, all of which propose to  
8 adopt changes in the yield factors used in the  
9 product price formulas. As noted earlier in my  
10 testimony, it is absolutely critical that USDA  
11 avoid adopting yield factors that are not  
12 representative of actual industry data.

13           In addition, USDA must consider the  
14 entirety of the processing sector regulated by  
15 Federal Orders, not merely the most efficient  
16 processing facilities.

17           In April 2003, USDA implemented the  
18 final rule resulting from the May 2000 national  
19 hearing, the last to consider proposals to  
20 change the yield factors. USDA correctly  
21 concluded that various factors should be  
22 included when setting yield factors, among them  
23 including an allowance for farm-to-plant shrink.  
24 allowances for secondary products like  
25 buttermilk, which has lower value in the

1 marketplace than nonfat dry milk, and using  
2 assumptions regarding butterfat retention in  
3 cheddar cheese, which allow for the range of  
4 retentions achieved by plants with different  
5 processing technology

6           If anything, USDA should modify the  
7 current yield factors to account for  
8 within-plant loss of components that reduce the  
9 capture rate of whey cream and the reality of  
10 the off-grade products that sell at a discount  
11 to the market prices as reflected in the NASS  
12 survey

13           The Yield Factor Cannot Be Set at a  
14 Level That Ignores Shrinkage   Component tests  
15 on producer milk are conducted at the farm bulk  
16 tank, but processors can only manufacture  
17 products from the components that actually reach  
18 the plant   Along the way, both milk and  
19 components are lost, as farm milk is transferred  
20 from the bulk tank to the transport tanker and  
21 again in the transfer from the tanker to the  
22 plant at the receiving area

23           Others will present actual data on  
24 the milk volume and component loss during the  
25 process of moving milk from the farm bulk tank

1 to the plant, but the data presented thus far  
2 suggests that the current yield factors are, if  
3 anything, on the high side because they reflect  
4 the low side of the true amount of farm-to-plant  
5 loss.

6 In addition, shrinkage results from  
7 the movement of milk and products within the  
8 manufacturing plant. Others will also testify  
9 about this loss, not only due to transferring  
10 milk in pipelines and other processing  
11 equipment, but also as reflected in the small  
12 percentage of every plant's output which is  
13 off-grade and must be sold at a discount to the  
14 NASS survey prices in the marketplace.

15 These sources of shrinkage are not  
16 accounted for in the make allowance or anywhere  
17 else in the product pricing formula. The  
18 shrinkage should be accounted for in the yield  
19 factor. USDA should reject any proposal calling  
20 for yield factors that ignore this significant  
21 factor, which is a market reality in the dairy  
22 industry.

23 BY MR. ROSENBAUM:

24 Q. Dr. Yonkers, before you go on, perhaps to  
25 clarify the sentence where you say. "These

1 sources of shrinkage are not accounted for in  
2 the make allowance," you are referencing there  
3 in-plant shrinkage, as well as off-grade sales;  
4 is that correct?

5 A. That's correct.

6 Q. The formulas do currently reflect shrinkage  
7 from the farm to plant, correct?

8 A. Farm to plant loss, that's correct.

9 Q. And your testimony as to that subject is in  
10 opposition to the proposals that would eliminate  
11 that shrinkage?

12 A. That's correct.

13 Q. But you also believe that there should be  
14 additional shrinkage built into the formulas,  
15 with respect to in-plant shrinkage and off-grade  
16 sales, correct?

17 A. That's correct.

18 Q. Please continue.

19 DR. YONKERS: Formulas can ignore  
20 the reality that secondary products like whey  
21 cream and buttermilk have lower value in the  
22 marketplace than sweet cream and nonfat dry  
23 milk. Secondary products, like the butterfat in  
24 whey cream, resulting from the manufacture of  
25 cheddar cheese and the buttermilk resulting from

1 the manufacture of butter, must be considered  
2 when setting yield factors for the product price  
3 formulas. Adopting yield factors which assume  
4 these secondary products have the same value as  
5 Grade AA butter in the case of whey cream, and  
6 the same value as nonfat dry milk in the case of  
7 dry buttermilk ignores the market reality.

8 Other witnesses will be testifying regarding the  
9 market value differences between these products.

10 BY MR. ROSENBAUM:

11 Q. Dr. Yonkers, we heard already from  
12 Mr. Wellington on that subject, correct?

13 A. That's correct.

14 Q. And there will be others?

15 A. There are other IDFA member companies that  
16 will be testifying.

17 Q. Please continue.

18 DR. YONKERS: Proposal 9. IDFA's  
19 Proposal Number 9 is intended to rectify the  
20 error in the current Class III formula that  
21 results in the valuation of all the fat that is  
22 used in cheddar production, but is not captured  
23 in the cheddar cheese as Grade AA butter. The  
24 specific factor in the current formula that  
25 causes this error is the 0.9 factor in the

1 protein formula This factor is in the part of  
2 the protein formula that adjusts for the  
3 difference between the fat value in cheese  
4 relative to the fat value in butter, the price  
5 paid for the Class III fat component

6 The practical effect of this factor  
7 is that 10 percent of the fat is priced at the  
8 Grade AA butter value This is an erroneous  
9 assumption in two ways First, not all fat --  
10 excuse me, not all fat not captured in cheddar  
11 cheese can be recovered And two, the fat that  
12 is recovered from the whey stream commands a  
13 lower value in the marketplace than Grade AA  
14 butter

15 IDFA member testimony, to be given  
16 later in this hearing, will speak to the  
17 specific recoveries and to the valuation of whey  
18 cream

19 The protein formula should include a  
20 factor to account for the difference between the  
21 whey cream value and the Grade AA butter value  
22 that is used to price Class III fat and to  
23 account for fat losses This should be done  
24 with a flat adjustment, similar to the Agri-Mark  
25 methodology in Proposal 10, but the adjustment

1 should be reflective of the actual difference in  
2 value between whey cream and Grade AA butter.

3 Proposal 10. IDFA supports the  
4 concept embodied in Agri-Mark's Proposal 10, but  
5 as noted above, believes that the adjustment  
6 must go beyond the difference in value between  
7 Grade AA and Grade B butter values.

8 Proposal 11. IDFA also believes that  
9 Proposal 11, which calls for the reduction of  
10 the 3 cent adjustment to the cheddar cheese  
11 barrel price to 1.5 cents, does not go far  
12 enough. Further elaboration is contained in our  
13 support of Proposal 12.

14 Proposal 12. The 3-cent adjustment  
15 to the NASS barrel price is supposed to  
16 represent the difference in the costs of  
17 processing cheddar cheese in 500-pound barrels,  
18 versus 40-pound blocks. Others will also  
19 testify and present actual plant data regarding  
20 the near zero actual difference between the  
21 costs of processing cheddar cheese in barrels.  
22 versus 40-pound blocks. Thus, the factual  
23 predicate for this adjustment will be shown to  
24 be mistaken.

25 In addition, the Cornell cheddar

1 cheese costs of processing data used by USDA in  
2 the tentative decision to determine the make  
3 allowances currently in use, included both block  
4 and barrel plant data. Therefore, any  
5 difference in the costs of manufacture for  
6 blocks versus barrels is already represented in  
7 the make allowances used in the Federal Order  
8 product price formula for cheddar cheese.  
9 Continuation of the 3-cent adjustment to the  
10 barrel price would result in double counting  
11 this factor.

12 BY DR. YONKERS:

13 Q. Dr. Yonkers, let me just stop you there for  
14 a minute, because I know this paragraph is  
15 perhaps something of a new concept. The current  
16 make allowances are based in part on the survey  
17 that Dr. Stephenson conducted of the cost of  
18 manufacture at cheddar cheese plants, correct?

19 A. Outside of California, that's correct.

20 Q. And his survey covered both barrel plants  
21 and block plants, correct?

22 A. That's correct.

23 Q. And, accordingly, if there is, in fact, a  
24 difference in the cost of processing cheddar  
25 cheese in barrels versus blocks, he picked that

1 up as part of his calculations of the cost of  
2 manufacture, correct?

3 A. That's correct. He made no adjustment to  
4 either the block or barrel plant costs of  
5 processing for the other.

6 Q. So having included both blocks and barrels  
7 in determining the current make allowances, is  
8 there any conceptual basis for making an  
9 additional 3-cent adjustment to account for the  
10 difference between blocks and barrels?

11 A. No.

12 Q. Okay. Why don't you continue on, please.

13 DR. YONKERS: Proposal 14. IDFA  
14 opposes the adoption of Proposal 14, which would  
15 use a combination of the NASS and CME wholesale  
16 product price data in the product price  
17 formulas. Proposal 14 would add needless  
18 complexities and represents overkill in light of  
19 the problem it tries to address.

20 It is our understanding that an issue  
21 the proponents sought to address with this  
22 proposal was the lag from market activity to  
23 reporting by NASS. In the worst case, a product  
24 sale on Monday morning is included in the report  
25 filed the following week to be sent to NASS.

1 where it is reviewed, tabulated and reported the  
2 following Friday.

3           We are sympathetic to the argument  
4 that this lag, especially in times of  
5 fast-moving or very volatile prices, can create  
6 significant divergence between NASS reported  
7 market prices, hence the cost or expected cost  
8 of the milk input and the actual market price  
9 for the product on a given day. Shortening the  
10 delay between the sale of a product and the  
11 corresponding NASS report would greatly reduce  
12 this divergence and its consequences.

13           We believe options are available to  
14 USDA-NASS to reduce this lag. For one, in this  
15 age of continuous and instantaneous  
16 communication, the NASS survey could be made  
17 electronic in reporting, review, auditing and  
18 tabulation.

19           In this way, the price and volume  
20 reports could even be available on Monday  
21 morning, eliminating four days from the lag.  
22 Adoption of such measures is more consistent  
23 with past workings of the Federal Order system  
24 since order reform and much simpler than  
25 Proposal 14.

1                    Proposal 15    IDFA opposes adoption  
2   of Proposal 15, which would substitute CME  
3   prices for NASS prices for all products except  
4   dry whey    The product price formulas used to  
5   determine minimum milk prices under the final  
6   rule are based on the wholesale selling prices  
7   of butter, cheddar cheese, nonfat dry milk and  
8   dry whey

9                    As a primary building block of  
10   Federal Order minimum prices, these wholesale  
11   prices determine what handlers pay and producers  
12   receive for all milk regulated under the Federal  
13   Order program

14                   Therefore, it is imperative that the  
15   wholesale selling prices used to determine  
16   minimum Federal Order producer prices, represent  
17   the wholesale value of the underlying product in  
18   the marketplace as accurately and completely as  
19   possible

20                   Accurately representing the average  
21   wholesale price of these products in the  
22   marketplace can only be accomplished by  
23   including the largest possible sampling of  
24   wholesale prices

25                   For that reason, the product prices

1 used to determine Federal Order minimum prices  
2 must represent actual market sales transactions  
3 In addition, the product price data should  
4 represent transactions from all areas of the  
5 country and not be limited geographically to any  
6 one sales region or adjusted to prices in any  
7 one region

8                   Finally, such price data should  
9 include the largest volume of manufactured dairy  
10 products as possible

11                   Currently, only the dairy product  
12 prices survey conducted weekly by the National  
13 Agricultural Statistics Service of USDA, meets  
14 these criteria

15                   Proposal 15 would replace the NASS  
16 dairy products prices survey with data from the  
17 Chicago Mercantile Exchange, or CME, spot  
18 markets   However, USDA in the final order --  
19 Federal Order final -- excuse me   However. USDA  
20 in the Federal Order Reform final rule discussed  
21 the many reasons why the CME is not a suitable  
22 data source for any of the four purchased  
23 products at issue

24                   First, noting that the CME weekly  
25 cash butter contract has been used in setting

1 the butterfat differential, the final rule  
2 states. "This price series has been criticized  
3 due to the thinness of trading."

4 With respect to cheese, USDA stated  
5 in the final rule, "Criticism of the cheese  
6 exchange trading, including inaccurate  
7 representation of cheese prices and accusations  
8 of market manipulation, reached the point that  
9 the National Cheese Exchange," or NCE.  
10 "discontinued trading, and cash trading of  
11 cheese moved to the CME. The CME also has  
12 received some criticism for thinness of  
13 trading." Close quote.

14 While there exists a cash contract  
15 for nonfat dry milk at the CME, USDA noted in  
16 the final rule that, quote, "There is very  
17 limited exchange trading of nonfat dry milk."  
18 Finally, there is no cash exchange market for  
19 dry whey.

20 All of the available evidence  
21 supports the correctness, both then and now, of  
22 USDA's decision in the Federal Order Reform  
23 final rule not to utilize CME data. To switch  
24 from the NASS data to the CME data would be to  
25 switch from a very broad, to an extremely thin,

1 representation of actual cheese transactions.

2           The same is true for butter and  
3 nonfat dry milk. For the period from January of  
4 2000 to December of 2005, the NASS survey  
5 volumes represented 15.4 percent of all U.S.  
6 butter production, while CME trading volumes  
7 consisted of only 4.6 percent.

8           Looking at nonfat dry milk over that  
9 same time frame, the NASS survey volumes  
10 represented 78.1 percent of all U.S. production,  
11 while CME trading volumes consisted of only 0.02  
12 percent.

13           JUDGE PALMER:       Where did you get  
14 those numbers from? I am not challenging them.  
15 I am just wondering if you have a source for the  
16 numbers you have.

17           DR. YONKERS:       NASS publishes an  
18 annual summary of dairy volumes, of manufactured  
19 dairy products, called Dairy Products. They  
20 also publish it monthly, but they publish an  
21 annual one of those.

22           JUDGE PALMER:       So you looked at  
23 those and you found that these were the  
24 percentages of the actual cheese transactions  
25 and the actual butter production --

1 DR. YONKERS: I got the  
2 production of butter and nonfat dry milk from  
3 that NASS publication for each of those years.  
4 So each of those years, there is a different  
5 annual summary.

6 And then the data on the CME trading  
7 volume, I actually got from a Web site  
8 maintained by the University of Wisconsin.  
9 called Understanding Dairy Markets, which has  
10 all this data available in a summary spreadsheet  
11 form.

12 JUDGE PALMER: All right. Go  
13 ahead.

14 DR. YONKERS: This thinness  
15 carries two consequences. First, it raises the  
16 very real prospect that the reported prices are  
17 not, in fact, representative of finished product  
18 transaction prices. But the prices used to set  
19 minimum milk prices must be accurate, if the  
20 entire pricing system is to function properly.

21 Second, these markets are  
22 sufficiently thin so as to encourage purchasing  
23 for the purpose of causing minimum milk prices  
24 to rise, if they formed the basis of minimum  
25 milk prices.

1           In addition to their thinness, the  
2 CME is not national in scope. In the final  
3 rule, USDA noted that, quote, "The scope of the  
4 surveys that have been undertaken by NASS, and  
5 their geographic representation, appears to be  
6 comprehensive." Close quote.

7           But because the CME spot prices  
8 represent transaction prices adjusted to the  
9 Chicago market only, the CME spot prices do not  
10 satisfactorily capture the national scope of  
11 manufactured dairy product markets.

12           Mr. McCully from Kraft will provide  
13 additional testimony regarding how the CME  
14 suffers from this shortcoming.

15           For the reasons I have just  
16 explained, the Federal Orders' reliance upon the  
17 NASS survey should be retained. In fact, many  
18 of the reasons cited for changing to the CME  
19 could be addressed, at least in part, by changes  
20 in the NASS survey process.

21           First, USDA should make reporting  
22 mandatory for all manufacturers of all products  
23 eligible to be reported in the NASS Dairy  
24 Products prices survey. This would even further  
25 improve the completeness of this data in

1 representing all eligible sales transactions.

2           Second, USDA should implement a  
3 method to verify that data submitted on the  
4 survey is accurate. This could be as simple as  
5 requiring manufacturers submitting data to  
6 include the names and contact information of  
7 their three largest volume customers each week,  
8 which USDA in turn could use to conduct spot  
9 checks by making certain that the data reported  
10 by manufacturers was consistent with what  
11 customers reported paying.

12           Third, USDA could require electronic  
13 reporting of the NASS dairy products prices  
14 survey data and report weekly data in a more  
15 timely fashion. For example, USDA could require  
16 that data for the prior week ending be reported  
17 by COB Monday, and issue the weekly Dairy  
18 Products Prices report on Tuesday.

19           Proponents of Proposal 15 also claim  
20 that the circularity associated with the use of  
21 NASS survey prices would be eliminated if USDA  
22 instead used the CME spot market prices.

23           This claim appears to be based on the  
24 concept that industry participants commonly use  
25 the CME as a reference price, and actual sales

1 prices for wholesale dairy product transactions  
2 occur at a set premium or a discount to the CME  
3 price.

4 Proponents claim that by adopting the  
5 CME instead of the NASS survey prices, market  
6 participants can merely adjust this discount or  
7 premium to account for any higher costs of  
8 processing.

9 This argument ignores marketplace  
10 realities. It is very difficult for sellers of  
11 homogeneous, nondifferentiated commodities, such  
12 as commodity cheddar, to extract a premium from  
13 the marketplace. The buyer's alternative is to  
14 purchase product from the CME where they will  
15 not have to pay the premium or to procure from a  
16 competitor that is not similarly increasing  
17 prices.

18 Proposal 16. We oppose Proposal 16  
19 because of both its increased complexity and the  
20 distortions that will result from assigning the  
21 value of a product, whey, whose yield is  
22 dependent upon a milk component that is not  
23 highly variable, other solids, to a component  
24 that is more highly variable, protein, across  
25 breeds.

1                   The current set of regulations  
2 represents an intuitive understanding of the  
3 components of dairy products. Products with  
4 protein, fat, other solids or some combination  
5 are priced with those components in mind.

6                   In the case of Class III milk, this  
7 means the protein and fat that remain in the  
8 cheese are priced based upon the value of the  
9 cheese. The other nonfat solids that remain can  
10 be dried and sold as dry whey, and their value  
11 in the current price formulas reflects this.

12                   As can be seen in the department's  
13 Preliminary Economic Analysis, the assignment of  
14 the value of whey to the protein component will  
15 increase the cost of high protein milk, while  
16 reducing the cost of low protein milk.

17                   Since the other solids components of  
18 milk do not move parallel to the protein content  
19 and are, in fact, relatively constant across  
20 breeds, these cost shifts are inconsistent with  
21 the whey yield that could be expected from high  
22 and low protein milk.

23                   Proposal 17. IDFA opposes adoption  
24 of Proposal 17, which would require automatic  
25 monthly updates to the make allowances based on

1 changes in price indices representing costs of  
2 electricity and other energy inputs

3 Monthly adjustments complicate the  
4 process of risk management By introducing  
5 another factor in the final benchmark price.  
6 regardless of how well-documented and known.  
7 there is a greater chance that that benchmark  
8 price will differ from an actual price to some  
9 market participant

10 In other words, there will be an  
11 increase in the basis risk for that participant  
12 This addition of risk into the markets for dairy  
13 products will retard the acceptance and use of  
14 risk management tools for dairy products at a  
15 time when risk management is becoming a  
16 commonplace part of producer, processor and  
17 end-user practices

18 Proposal 18 IDFA opposes the  
19 adoption of Proposal 18, which attempts in some  
20 way to use a simulated competitive pay price  
21 series in determining Federal Order minimum  
22 class prices for milk

23 The proponents of this proposal have  
24 not yet appeared at this hearing, and IDFA may  
25 need to return to present further testimony

1 following such an appearance

2                   However, we do know that USDA  
3 abandoned the competitive pay price series known  
4 as the M&W price series with the implementation  
5 of Federal Order reform amendments in January  
6 2000 That price series had been based on Grade  
7 B milk pay prices which had no minimum regulated  
8 price requirements

9                   However, over time, both the volume  
10 of Grade B milk production and the decline in  
11 the number of plants purchasing Grade B milk  
12 caused USDA to conclude that it was no longer  
13 competitive in any way

14                   In addition, during the Federal Order  
15 Reform process. USDA considered a competitive  
16 pay price for Grade A milk, but concluded doing  
17 so would not lead to a representative  
18 competitive pay price for milk

19                   As USDA noted in the April 1999 final  
20 decision on Federal Order Reform  
21 "Identification of a competitive pay price in  
22 today's dairy industry where 70 percent of the  
23 milk is currently covered under Federal milk  
24 marketing orders, appears to be an  
25 unsurmountable challenge After accounting for

1 state regulations, only about 2 percent of  
2 Grade A milk is unregulated, and it is unlikely  
3 that even this small amount of milk is not  
4 affected by regulated prices. Only about 5  
5 percent of the total milk marketed in the U.S.  
6 is Grade B or unregulated, and 42 percent of  
7 that milk is located in Minnesota and Wisconsin.  
8 The remainder is scattered among 23 states in  
9 amounts too small and delivered to too few  
10 processing plants to generate a competitive pay  
11 price. In areas where alternative markets  
12 exist, the price for unregulated milk likely is  
13 not below the price paid for regulated milk.  
14 since producers would prefer to sell their milk  
15 to regulated handlers to receive the higher.  
16 regulated price. Thus, unregulated handlers are  
17 compelled to meet the regulated price in order  
18 to attract sufficient supplies of milk. The  
19 circular result is that the regulated price  
20 ultimately becomes the competitive price. This  
21 process does not lead to a representative  
22 competitive pay price for milk." That is at 64  
23 Federal Register, 16092.

24 Little has changed since the time of  
25 that decision, as today very little milk is not

1 under either Federal Order or state milk price  
2 regulation in the U.S.

3 Proposal 20. IDFA opposes the  
4 adoption of Proposal 20, but because the  
5 proponents have not yet appeared at this  
6 hearing, I will present further testimony on  
7 this proposal after they have appeared.

8 A comment on the use of farm costs of  
9 production in determining the Federal Order  
10 minimum milk prices. In addition to this  
11 testimony on specific proposals, I note that  
12 several witnesses have indicated that USDA  
13 should consider farm costs of producing milk  
14 when setting Federal Order minimum prices for  
15 manufactured dairy products. While there are no  
16 proposals in the hearing notice directly  
17 addressing the use of such data by USDA, I offer  
18 the following comments.

19 As noted by USDA in its October 21st,  
20 2001 recommended decision on Class III and IV  
21 product price formulas, quote, "The record of  
22 this proceeding contains no new dairy farmer  
23 cost of production data that could be used to  
24 reflect both the supply and demand sides of the  
25 market for dairy products. There is no evidence

1 in the record that either USDA's Economic  
2 Research Service or the CDFA's costs of  
3 production have ever been used to price milk.

4 "If conditions increase supply costs,  
5 the quantity of milk produced would be reduced.  
6 due to lower profit margins. As the milk supply  
7 declines, plants buying manufacturing milk would  
8 pay a higher price to maintain an adequate  
9 supply of milk to meet their needs. As the  
10 resulting farm profit margins increase, so  
11 should the supply of milk. Likewise, the  
12 reverse would occur if economic conditions  
13 reduce supply costs. The price of feed is not  
14 directly included in the determination of the  
15 price for milk, but rather is one economic  
16 condition which may cause a situation in which  
17 the price of milk may increase or decrease. A  
18 change in feed prices may not necessarily result  
19 in a change in milk prices. For instance, if  
20 the price of feed increases but the demand for  
21 cheese declines, the milk price may not increase  
22 since milk plants would need less milk and  
23 therefore would not bid the price up in response  
24 to lower milk supplies. Also, other economic  
25 conditions could more than offset a change in

1 feed prices and, thus, not necessitate a change  
2 in milk prices. The pricing system continued in  
3 this decision will continue to account for  
4 changes in feed costs, feed supplies and other  
5 economic conditions, as explained above. The  
6 product price formulas adopted in this rule  
7 should reflect accurately the market values of  
8 the products made from producer milk used in  
9 manufacturing. As supply costs increase with a  
10 resulting decline in production, commodity  
11 prices would increase as a result of  
12 manufacturers attempting to secure enough milk  
13 to meet their needs. Such increases in  
14 commodity prices would mean higher prices for  
15 milk. The opposite would be true if supply  
16 costs were declining. Additionally, since  
17 Federal Order prices are minimum prices,  
18 handlers may increase their pay prices in  
19 response to changing supply/demand conditions  
20 even when Federal Order prices do not increase."  
21 Close quote. 66 Federal Register 54070.

22 This analysis of this issue by USDA  
23 is as correct today as it was then.

24 I note that proponents have  
25 introduced into evidence Exhibit 19, which

1 provides certain dairy farm costs of production  
2 data from a USDA Web site. However, the USDA.  
3 ERS Web site cited specifically notes that.  
4 quote, "Since cost-of-production data for any  
5 particular enterprise are only collected about  
6 every four to eight years, estimates for  
7 nonsurvey years use the actual survey year as a  
8 base and use price indices and other indicators  
9 to reflect year-over-year changes. This can  
10 cause discontinuities when new survey data  
11 replace those nonsurvey estimates. The  
12 magnitude of these discontinuities depends on  
13 how much technical and/or structural change  
14 occurred in the sector between the survey years,  
15 as well as changes in the sampling.  
16 questionnaire and other data collection  
17 procedures." Close quote.

18 With respect to Exhibit 19, all of  
19 the data presented, which purports to cover the  
20 years through 2006, was based on a survey  
21 conducted in the year 2000. Thus, the more  
22 recent years are based on five or six years of  
23 index updates and could bear little resemblance  
24 to actual costs of production in those years.

25 Even the updates for changes in

1 output per cow and number of cows per farm as  
2 listed by ERS are not consistent with data on  
3 those changes reported by USDA NASS for all of  
4 the United States.

5           For example, the ERS costs of  
6 producing milk for the entire U.S. data indicate  
7 that was based on a herd with 93 cows for 2000,  
8 but only 96 cows in 2005. I note that no such  
9 supporting data on herd size and output per cow  
10 were provided prior to 2000, an increase of only  
11 3.2 percent. Yet the data reported by NASS  
12 shows the average U.S. herd size increased from  
13 87 milk cows in 2000 to 115 milk cows in 2005.  
14 an increase of 32 percent or an order of  
15 magnitude greater. And, of course, as herd size  
16 increases, costs per hundredweight generally  
17 decrease.

18           For output per cow, the story is  
19 similar. The ERS costs of production data for  
20 the United States on average is based on an  
21 output per cow of 19,974 pounds in 2000 and  
22 increases to only 20,045 pounds in 2005, a total  
23 increase of less than 0.4 percent for the entire  
24 five-year period.

25           On the other hand, NASS reports that

1 the average milk output per cow in the United  
2 States increased from 18,197 pounds in 2000 to  
3 19,576 pounds in 2005, an increase of 7.6  
4 percent during those five years. Again, as  
5 production per cow increases, costs per  
6 hundredweight generally decrease.

7 In short, this data is very suspect,  
8 even assuming it would, if accurate, provide  
9 useful information for decision making at this  
10 hearing. And that concludes my direct  
11 testimony.

12 MR. ROSENBAUM: Your Honor, at this  
13 point, I would ask that Exhibit 25 be entered  
14 into evidence.

15 JUDGE PALMER: It is received.  
16 (Thereupon, Exhibit 25 was received  
17 into evidence.)

18 MR. ROSENBAUM: Dr. Yonkers is  
19 available for cross-examination.

20 JUDGE PALMER: Well, he covered a  
21 lot. I don't know where anybody wants to start.  
22 Mr. Beshore, are you going to start?

23 MR. BESHORE: I will start with  
24 one area and I may have some others later.

25 JUDGE PALMER: Yes, I am

1 wondering. He gave his testimony on a whole  
2 range of proposals. Would it make any sense to  
3 take it proposal by proposal?

4 MR. ROSENBAUM: I think that would  
5 end up being less efficient.

6 JUDGE PALMER: Just go on  
7 everything that is in here. All right.

8 CROSS-EXAMINATION

9 BY MR. BESHORE:

10 Q. Marvin Beshore. Dr. Yonkers, I would like  
11 to ask you a question, or maybe more than one.  
12 about the comment that you made at the paragraph  
13 at the top of page 23 of Exhibit 25, which  
14 Mr. Rosenbaum had some supplemented questions  
15 highlighted. in essence.

16 I take it -- this is your first full  
17 paragraph on that page.

18 A. Twenty-three?

19 Q. Yes. I take it that your point here is  
20 that the product prices which should be used in  
21 the cheese price formula should match the  
22 products that are manufactured by the plants in  
23 the make allowance formulas, make allowance  
24 calculations? That there should be an  
25 identity -- if the costs are based on blocks and

1 barrels, then both blocks and barrels should be  
2 used in the price series?

3 A. I do believe there should be a comparison.  
4 apples to apples comparison, between the data  
5 used for make allowance and for dairy product  
6 prices that are used, the wholesale dairy  
7 product prices used in the product price  
8 formulas. yes.

9 Q. Now, you advocate using the California  
10 data?

11 A. I do.

12 Q. Okay. Are you aware that that is based on  
13 the cost of producing 40-pound blocks only?

14 A. I am aware of that. I have spoken to  
15 people at CDFA who were unable to tell me the  
16 nature or by what amount that adjustment made in  
17 their cost of processing data. So I don't know  
18 what it does.

19 But I do know that their publications on  
20 this say that they have adjusted cost to  
21 40-pound block data.

22 Q. In other words, page 9 of Exhibit 9, which  
23 is the California Manufacturing Costs. Annual  
24 2005 publication, point 4 says, "The volume  
25 total includes both cheddar and Monterey jack

1 cheeses, but the costs reflect only costs for  
2 40-pound blocks of cheddar." That is what you  
3 are referring to?

4 A. That is what I am referring to.

5 Q. The next point says, these plants processed  
6 500-pound barrels or 40-pound blocks, three  
7 plants, packaging costs and packaging labor for  
8 40-pound blocks were substituted for these  
9 plants. You are familiar with that?

10 A. I don't have that in front of me. But I  
11 have no reason to doubt what you are reading is  
12 correct. Marvin.

13 Q. So if the resulting -- if the CDFA data is  
14 adjusted to reflect only the cost of producing  
15 40-pound blocks and if your point on page 23 is  
16 correct, that is the didactic point that there  
17 should be an identity between price series and  
18 cost data, would you eliminate the CDFA data  
19 from the make allowance cost calculations or  
20 eliminate barrels from the price series?

21 A. I guess I would make two points. Number  
22 one, this is my second reason for supporting  
23 Proposal 12, and I will have one member who will  
24 testify about the actual cost difference in  
25 blocks/barrels.

1           The second point I made, I will make, is I  
2 am extremely reluctant to abandon the CDFA data.  
3 because it is nearly a population enumeration.  
4 It represents an extremely large percentage of  
5 the volume of those products that are processed  
6 in that state.

7           It is audited data. If at some point in  
8 time, we have data from non-California plants  
9 that is audited and represents a significant  
10 volume, at that point, I would be willing and  
11 our members, I think, would be willing to  
12 consider not using CDFA data.

13           But right now, the data that we currently  
14 have available from the most recent Cornell  
15 survey does not fit that. It is not audited.  
16 It does not represent a sufficiently large  
17 volume of the production of those products,  
18 outside of California.

19 Q.    So the quality of the CDFA data, in your  
20 view, and perhaps the costs that it generates,  
21 are more important than the point made on page  
22 23 about identity of the cost data and the price  
23 series; is that correct?

24 A.    Well, the price series includes data from  
25 all across the United States, that the wholesale

1 dairy price data includes data from all across  
2 the United States. So it includes transaction  
3 prices from California and other non-Federal  
4 Order areas too.

5 MR. BESHORE: I don't have any  
6 other questions at this time.

7 JUDGE PALMER: Questions?  
8 Mr. Yale.

9 CROSS-EXAMINATION

10 BY MR. YALE:

11 Q. Good afternoon.

12 A. Good afternoon, Ben. Almost evening.

13 Q. I want to follow up on that last line of  
14 questions of Mr. Beshore, that the -- obviously,  
15 USDA has no control over what CDFA puts in their  
16 data, right, I mean, what they report?

17 A. That's correct. I don't believe they do.  
18 Maybe they do; I don't know. But my  
19 understanding is they have no control over what  
20 CDFA does in its survey of processing costs.

21 Q. But they do have control over what they  
22 include in the NASS, right?

23 A. Now, are you talking about going for make  
24 allowances now or to product prices?

25 Q. I am just talking about product prices.

1 The product pricing that was reported -- yeah.  
2 we are going from manufacturing costs in  
3 California to product pricing in the Federal  
4 system.

5 A. I hope they do because I have made some  
6 suggestions for improving that NASS reporting  
7 process.

8 Q. If they retain the NASS, they would have  
9 the ability to match, for example, just blocks  
10 and just price the blocks as opposed to blocks  
11 and barrels, right? They could report that?

12 A. Well, they report that now, they report  
13 blocks and barrels separately.

14 Q. Okay. But they could also exclude  
15 California from that survey as well, right?

16 A. They could, if they decided to.

17 Q. In fact, in the analysis that was in the  
18 economic analysis, it appears they did subtract  
19 out the California poundage from the NASS.  
20 didn't it?

21 A. In which economic analysis?

22 Q. The one they computed the make allowances.

23 A. I am not following your question. Ben.

24 Q. Did they not take out of the U.S.  
25 population of the pounds, the pounds that were

1 reported in California for doing the weighted  
2 average between CDFA and the Cornell?

3 A. Take out the pounds? Now, are we talking  
4 make allowances or are we talking dairy product  
5 prices?

6 Q. I understand. Let's start again.

7 The current make allowances are based upon  
8 a weighted average between CDFA and the Cornell  
9 prices?

10 A. That's correct.

11 Q. All right. And to do that, they took  
12 pounds of product for CDFA, right?

13 A. Oh, oh. They took the NASS data on total  
14 production in California and not just what was  
15 in the CDFA. Now I am with you.

16 Q. Right. Then they reduced the NASS poundage  
17 by the amount of cheese?

18 A. The way I look at it, they took California  
19 and the rest of the country. They divided it  
20 up.

21 Q. California, they used the barrels and then  
22 the totals they had for CDFA, because that is  
23 what they reported was the barrel cost?

24 A. Block cost.

25 Q. I am sorry, block cost?

1 A. No, they added total cheddar. You know.  
2 you are talking about my Table 1 in the data  
3 that I have got there.

4 Q. Sure.

5 A. And in re-creating that, USDA NASS does not  
6 have data on the percentage of cheddar cheese in  
7 blocks versus barrels. They only have one  
8 cheddar cheese number, so they were unable to do  
9 that. I was unable to do that.

10 Q. Now, we have had -- is anybody going to be  
11 able to testify in terms of the financial  
12 straits the plants are in in the country?

13 A. You are asking of my members? None of them  
14 have indicated that that was going to be the  
15 focus of their testimony. They were going to  
16 focus on the proposals at hand.

17 Q. Okay. How many plants, cheese plants, in  
18 the United States went out of business in 2006?

19 A. I don't know that number, Ben. We don't  
20 keep track of that. We don't survey that. I  
21 don't have a number.

22 Q. Wouldn't it be relevant to know whether or  
23 not this current system is overpricing the milk  
24 to determine the insolvency level of plants that  
25 are buying this milk under this regulated

1 system?

2 A. Another way of looking at that same issue.  
3 I really wish that USDA's preliminary impact  
4 analysis would actually address plants and  
5 whether plants are making enough money.

6 But they don't have a model that will do  
7 that.

8 Q. And do you -- a number of your clients are  
9 publicly traded companies, are they not?

10 A. A number? Yeah. A number of them are.

11 Q. Have any of those reported losses for 2006?

12 A. I don't think all of them have reported for  
13 calendar year 2006.

14 Q. What about 2005?

15 A. I don't have that with me, Ben.

16 Q. The truth of the matter is, is that the  
17 processing plants in the country have been  
18 profitable the last couple of years; isn't that  
19 true. Mr. Yonkers?

20 A. I don't have any evidence to suggest that.

21 Q. Do you have evidence to suggest that they  
22 are losing money, that they are unprofitable?

23 A. I didn't include that in my testimony.

24 Q. I know you didn't. But isn't that relevant  
25 coming to the department and asking them to

1 reduce the costs for their raw product, because  
2 you are complaining in here that they are losing  
3 money or they are going to lose money with make  
4 allowances that are not adjusted correctly,  
5 isn't that what you are saying?

6 A. I am saying that if the make allowances are  
7 not set to cover their long-run costs of  
8 processing, that plants will not be able to  
9 maintain an outlet for a supply of milk.

10 And my testimony in particular focuses on  
11 the data that was collected, which is the only  
12 data I have, on what the actual cost of  
13 processing is, outside of California, and that  
14 was the recently conducted Cornell study.

15 Q. You would agree, would you not, that for a  
16 business entity, regardless of whether you make  
17 widgets or cheese or anything else, that they  
18 have to have income that exceeds their expenses  
19 to continue to survive; isn't that correct?

20 A. It depends how you define both of those. I  
21 have not presented any testimony on the  
22 profitability of the industry or individual  
23 plants.

24 Q. Well, will anybody testify to the  
25 profitability of industry?

1 A. I will tell you, I have several members who  
2 are planning on testifying. Some were planning  
3 on coming this week, but because of other  
4 business activities that were going on, had to  
5 cancel, and because of the length of the hearing  
6 and whether they could get on, declined to come  
7 this week.

8 But several of them are lined up to  
9 testify.

10 Q. And are you aware of any effort to provide  
11 any aggregate look at the processing industry in  
12 terms of its profitability?

13 A. I know of no effort to do that.

14 Q. Now, your Table 1, is that the same numbers  
15 that were proposed by Agri-Mark, or is that a  
16 different number that was proposed for the make  
17 allowances?

18 A. As I understand Agri-Mark's testimony, they  
19 referred and urged USDA to adopt the same  
20 procedure that they had submitted in their  
21 comments on the tentative final decision on make  
22 allowances.

23 They provided a table that if USDA was not  
24 going to do that, that had different numbers  
25 than I am showing here.

1 Q. Are the numbers that are showing here on  
2 this exhibit, this table, is that consistent  
3 with the scenario that was done, the analysis  
4 that was done by the USDA of the Agri-Mark  
5 proposal?

6 A. I don't know.

7 Q. If the proposals that you propose in Table  
8 1 were to be adopted, what is the total amount  
9 of money that would accrue to the benefit of  
10 your clients?

11 A. I haven't analyzed that.

12 Q. Now, in pages 5 and 6 and elsewhere  
13 throughout, you use this example, I think you  
14 talk about \$1.40 cheese and if they get \$1.40  
15 and the make allowance is this and this is what  
16 they can pay their producers, and you change the  
17 make allowance, but their costs are less than  
18 the make allowance, they lose money. That is  
19 kind of the tenor of that discussion, right, at  
20 pages 5, 6 and 7?

21 A. Yes.

22 Q. The truth is, first of all, that most of  
23 the products manufactured by your clients are  
24 not subject to the NASS pricing; isn't that  
25 correct?

1 A. Yeah, when you say "most," it is -- I would  
2 imagine 40 percent is cheese, so it is close.  
3 We don't represent our members on nonfat dry  
4 milk and butter. Yeah, most.

5 Q. And then when you talk about cheese, is  
6 that most cheese is not subject to the NASS -- I  
7 mean, is not a commodity cheddar cheese; isn't  
8 that correct?

9 A. That's correct.

10 Q. Okay. So the reality is, Dr. Yonkers, that  
11 most of the products that your clients or your  
12 members make, they can price it any way they  
13 want, and it is not going to show up in the  
14 NASS; isn't that correct?

15 A. I don't believe that is an accurate  
16 statement, that they can price it any way they  
17 want.

18 Q. They can price it based upon what the  
19 competition will allow them to pay; isn't that  
20 right?

21 A. Customers of theirs respond to changes in  
22 relative prices in the marketplace, and if they  
23 were to increase their prices relative -- and  
24 for some, it could be competition with nonfat  
25 dry milk and butter as a use, it could be with a

1 different type of cheese versus cheddar cheese.  
2 but you are changing the price relationships and  
3 you cannot do that without having a market  
4 response, Ben.

5 Q. Then why -- you are saying then that they  
6 are impacted by the NASS price, is that what you  
7 are saying, that the NASS price is restricting  
8 what a manufacturer of Gouda cheese or specialty  
9 butters or cottage cheese, that that is limiting  
10 what they can price their milk at?

11 A. The market establishes, based on supply and  
12 demand conditions, the prices for all of those  
13 products. And you can compare the relative  
14 price of any one of those products you just  
15 mentioned to cheddar cheese. There are  
16 established price relationships in the  
17 marketplace.

18 When those change, whether they are  
19 customers or food service or serving retail.  
20 they will look at those changing price  
21 relationships and decide whether to buy more  
22 of -- less of their product and perhaps more  
23 cheddar.

24 Q. So let me understand your statement then.  
25 If a manufacturer of mozzarella cheese, that is

1 not a NASS reported commodity?

2 A. That's correct.

3 Q. And they came to the determination that  
4 their energy costs are becoming high and they  
5 needed to pass that cost on to their  
6 customers --

7 A. That's correct.

8 Q. -- that if they passed that cost on to  
9 their customers, that the NASS price would  
10 capture that and force them to pay that to  
11 producers in higher raw milk prices?

12 A. What I am saying is, it is not simple to  
13 pass costs along to customers. It would change  
14 the relative prices between mozzarella and other  
15 cheddar type, other cheese types or other  
16 products in the marketplace.

17 Q. For the moment, I will accept that  
18 statement. The question I have is -- let me ask  
19 it this way: Are you saying then that  
20 processors, if they do, or are able to pass  
21 along extra costs to customers, that those extra  
22 costs are not captured in the NASS survey?

23 A. You are saying "if they are."

24 Q. If they are able to pass --

25 A. I am not stipulating that they are.

1 Q. I understand that.

2 A. But if they could pass those costs along  
3 for mozzarella, it is not one of the products  
4 for which NASS collects dairy products prices  
5 data.

6 Q. So if they could pass it along, it would not  
7 show up in the NASS?

8 A. That is what I just said.

9 Q. In fact, for a majority of the products  
10 that manufacture -- that the members of your  
11 organization manufacture, that is a true  
12 statement?

13 A. If they could, their prices that they  
14 receive for their products are not reported in  
15 the NASS dairy products price survey.

16 Q. Now, you also make a statement at page 6  
17 that there are legally mandated minimum milk  
18 prices. Do you see that in the middle of your  
19 first paragraph, not the full paragraph, but the  
20 paragraph in the middle of the page there?

21 A. Yes, I do.

22 Q. It is true, is it not, Mr. Yonkers, that a  
23 processing plant that manufactures cheese can  
24 and regularly do purchase milk at less than  
25 minimum Class III prices in the United States

1 today?

2 A. From farms?

3 Q. From farms and from processors.

4 A. Well, certainly from other processors.

5 Q. And from co-ops.

6 A. If they are Federal Order regulated plants.

7 they can't buy that from co-ops and processors

8 unless they depool that milk.

9 Q. And that is the other privilege. The  
10 plants, the cheese plants that are pooled  
11 plants, receive money from the pool for the  
12 privilege -- they receive money from the pool to  
13 pass on to their producers; isn't that true?

14 A. Well, that is the concept of pooling.

15 Q. And if they didn't pool, they would have to  
16 pay their producers whatever they could pay  
17 their producers; isn't that correct?

18 A. Which in most cases would be less than  
19 other farmers are receiving in the market. This  
20 is not an option that they can actually use for  
21 a very long period of time.

22 Q. But they have the option, if the mandated  
23 price is so burdensome, to depool, don't they?

24 A. Ben, I believe when they make that  
25 decision, they are basically making the decision

1 to go out of business, because if they cannot  
2 pay a price competitive in the region in which  
3 they are in, and of the region they are in, that  
4 pool draw is in any way significant to the  
5 average price paid to farmers, no. I don't  
6 believe they can.

7 Q. Now, you understand the concept -- we talk  
8 about blends and pool blends. But from a  
9 processor's standpoint, they purchase milk on a  
10 blended price as well, do they not? They have  
11 multiple suppliers and they pay maybe different  
12 prices, but at the end, there is kind of a  
13 blended price for their raw milk price, cost.  
14 would you accept that contention?

15 A. You are talking about the total price they  
16 pay or the price they are paying under  
17 regulation?

18 Q. No, the total price that they pay for all  
19 their milk.

20 A. That is a negotiated price between each of  
21 their suppliers. They could have one supplier.  
22 in which case it would be just one price. They  
23 could have multiple suppliers, in which case, it  
24 would be a weighted average.

25 Q. They could purchase milk and do purchase

1 milk from other cooperatives and other  
2 processors at less than the Class III price;  
3 isn't that true?

4 A. I know of no source of data that reports  
5 that. Dairy Market News anecdotally reports  
6 that in some months when they talk about what  
7 the spot market price is above or below class.  
8 It is rarely below class on average for the  
9 Upper Midwest market. But I know of no source  
10 of data that would suggest that they are buying  
11 milk regularly below class prices.

12 Q. What percentage of your manufacturers are  
13 pool plants that are regulated, manufacturing  
14 plants that are regulated under the Federal  
15 Order?

16 A. I don't know the pool status of all of our  
17 member's plants, Ben.

18 Q. You have processors, members in Idaho?

19 A. Yes.

20 Q. Are they regulated?

21 A. I do not believe they are at this time.  
22 But I don't know if at times there are some milk  
23 from those plants that are pooled. I don't know  
24 the answer to your question.

25 Q. Are the plants in California regulated by

1 the Federal Order program?

2 A. Unless there are some Class I plants that  
3 have enough plants that go into Federal Order  
4 area, no, they are not, to my knowledge.

5 Q. And there are plants in the Upper Midwest  
6 that are not subject to the pool, they have  
7 depooled their milk; isn't that true?

8 A. On an ongoing basis, I don't know that.

9 Q. Now, you talk about, over in page 9, the  
10 second paragraph, last sentence, I think you are  
11 talking about that there may be some  
12 cooperatives that are considering voting out the  
13 order, right?

14 A. Yes.

15 Q. And the reason is, as you state here.  
16 "Cooperatives with manufacturing facilities in  
17 that order concluded that the product price  
18 formulas did not accurately reflect their true  
19 cost of manufacture and, thus, doomed them to  
20 slow financial ruin."

21 A. That is what my testimony says.

22 Q. All right. Should producers be doomed to  
23 slow financial ruin, is that the position of  
24 IDFA that producers should be condemned to slow  
25 financial ruin?

1 A. IDFA members would not be in business if  
2 there wasn't milk being produced in this  
3 country, Ben.

4 Q. And you heard the testimony, for example,  
5 today of Gary Genske that showed that a  
6 representative of half the milk produced in the  
7 United States is, in fact, has been, and is in  
8 the process of losing money?

9 A. I believe he said he had 10 percent of the  
10 milk produced in the United States.

11 Q. He said it was representative of half the  
12 milk that was produced.

13 A. I missed that, Ben. I didn't hear that  
14 comment.

15 Q. Are you aware of any data that shows the  
16 producers, on the average and in large  
17 quantities, made money in 2006?

18 A. I don't have farm level data, and I haven't  
19 testified to farm level data.

20 Q. Have you done any analysis to determine  
21 whether or not the continued erosion of equity  
22 at the American dairy farmers is reaching a  
23 point that you are not going to have enough milk  
24 for your processors?

25 A. Your question presumes that there is going

1 to be a significant change in the long-term  
2 trend in milk production, total milk production  
3 in this country. No, I have seen no estimates  
4 that suggest that that is not going to continue,  
5 perhaps not at quite the same rapid pace it did  
6 in 2006, when milk production grew at 2.7  
7 percent, but the USDA economic baseline that was  
8 just released last week or the week before shows  
9 that it is going to continue. So I have seen no  
10 analysis that would suggest that that is an  
11 issue.

12 Q. The bottom -- not the bottom. Just before  
13 you begin Proposal Number 1 on page 11. And you  
14 make this comment, that with high prices, if  
15 producers were required to pass on their profits  
16 to their suppliers of grain or other inputs that  
17 they would be screaming?

18 A. I agree. I think that is very true.

19 Q. But --

20 A. The issue I am making there, Ben, is I  
21 don't believe that producers really understand  
22 what it means to have a fixed margin that the  
23 make allowances in our product price formulas  
24 provide to processors, because they are not  
25 constrained by that.

1 Q. But the reality is, Dr. Yonkers, we  
2 mentioned the fact that most of your products  
3 are not NASS products, and they are not subject  
4 to the regulation in many parts of the country,  
5 and they do have avenues to obtain milk at less  
6 than regulated prices, they are not fixed by  
7 margins either, are they?

8 A. I don't know that all of those members on a  
9 regular basis are able to obtain milk at less  
10 than Federal Order minimum prices. So I don't  
11 agree with that premise.

12 Q. Let's take another step. We talk about the  
13 NASS price. Is that average NASS price the  
14 exact price in which every -- let's talk cheese.  
15 Is that the exact price every cheese  
16 manufacturer sells their cheese for for that  
17 month from their plant?

18 A. Absolutely not.

19 Q. It is a weighted average, isn't it?

20 A. Yes.

21 Q. And if you look at the NASS data that shows  
22 you have got the Minnesota, Wisconsin price for  
23 blocks and the U.S., other U.S. and you have a  
24 Minnesota, Wisconsin price for barrels and  
25 another U.S.. right?

1 A. I believe so.

2 Q. And there is a wide range in those prices.  
3 is there not?

4 A. Between the one region --

5 Q. Yes.

6 A. I expect that, because Minnesota. Wisconsin  
7 is one small region of the country. Everyone  
8 else is all around it. I would guess there is a  
9 huge range of data represented by that rest of  
10 U.S. price.

11 Q. They sometimes have as much as a nickel or  
12 8 cents higher than the rest of the country, the  
13 average?

14 A. I haven't looked at it that closely.

15 Q. Their regulated make allowance is 16.5 or  
16 16.82, so, in fact, maybe their make allowance  
17 is there, they are getting another 8 or 9 cents  
18 higher than what your example shows, aren't  
19 they? So their margin is really 24 or 25 cents  
20 at times?

21 A. We don't know what they are paying their  
22 farmers. I don't know that their margin is that  
23 high, Ben.

24 Q. We don't know really what they are selling  
25 their cheese for or what their real costs are.

1 do we? It is all an average, isn't it?

2 A. It has to be. I don't know how USDA could  
3 enforce a system that put a product price  
4 formula on every individual load of cheese that  
5 was sold. I don't know any other way to do it.  
6 Ben.

7 Q. I want to take a different line of  
8 questioning. There is this expression. I think.  
9 that said that a make allowance cannot be too  
10 low. Do you believe in that?

11 A. I don't believe USDA should be overly  
12 concerned about setting too --

13 Q. Too high, I am sorry.

14 A. Thank you, too high a make allowance.

15 Q. Too low a producer, but not too high a make  
16 allowance.

17 A. Correct.

18 Q. Now, and all of your members buy into that  
19 argument?

20 A. The argument is based on the economic  
21 principle that if you set too low a make  
22 allowance, there is no market mechanism to  
23 correct for that. But if you set too high a  
24 mechanism, there is a readily available market  
25 mechanism and it is called an over-order premium

1 or, in the case of cooperatives which have  
2 processing facilities, that is passed through  
3 directly to their members.

4 Q. Or the possibility is that you are not  
5 manufacturing a NASS product and you can seek to  
6 sell it for more, or you cannot be manufacturing  
7 in a Federally regulated area or you can depool  
8 your milk or you can buy and seek to purchase  
9 milk at less than minimum prices, right?

10 A. Well, a couple of those. You know, you  
11 just go out -- you used mozzarella earlier. If  
12 suddenly the margin on mozzarella was much  
13 higher than cheddar, we would see increasing  
14 mozzarella production, we would see competition  
15 for milk to go into mozzarella. That would  
16 raise the price paid.

17 Q. Okay.

18 A. So I don't agree with that.

19 Q. So when we talk about increased margin, if  
20 you have -- let's take an example. Let's assume  
21 for a moment that there is a plant that can  
22 process cheese at 14 cents a pound, has a  
23 readily available supply of milk, and more than  
24 what it needs, it could acquire more milk  
25 readily if it needed it. And the make allowance

1 is 16 1/2 cents and according to your  
2 testimony -- let's use 16 1/2, it is an easier  
3 number to say.

4 And that is the make allowance that a plant  
5 that is actually manufacturing at 16 1/2 cents  
6 is already at a 2 1/2 cent disadvantage to the  
7 plant at 14 cents, right?

8 A. Um-hum.

9 Q. So if you raise the make allowance to 20  
10 cents, as your proposal with the population  
11 might suggest that we would do, you would  
12 have -- the make allowance would now be up to  
13 another 3 1/2 cents, right?

14 A. Yes.

15 Q. All right. Does that change the  
16 competitive relationship -- first of all, does  
17 that change the competitive relationship between  
18 those two plants?

19 A. I don't think so. The plant with the lower  
20 make allowances will have an incentive to build  
21 another plant and take advantage of that and to  
22 go out and procure even more milk.

23 Q. And make even more cheese, right?

24 A. But take the market away from the plants  
25 that aren't.

1 Q. At a lower price, because they would be  
2 able to sell it at a cheaper price?

3 A. I don't know that the total cheese  
4 production is changing as a result of that. You  
5 would have to look at the plants that are  
6 growing in production versus those that aren't  
7 producing anymore.

8 Q. And that happens on an even basis, you  
9 won't have the more production before the lesser  
10 production?

11 A. You may. There also may be more demand.  
12 Cheese is one of our bright areas and has been  
13 increasing dramatically over the last 20. 25  
14 years. Those plants are also being built  
15 because they are demand-driven, there is a  
16 demand for their product in the marketplace.

17 Q. How many of your clients built -- not  
18 clients, the members of your organization built  
19 farms in the last -- dairy farms in the last  
20 year?

21 A. I don't know of any of them -- well, last  
22 year, there is one that came on line last year  
23 in Colorado that I can think of. But I don't  
24 know; we don't keep that information, Ben.

25 Q. I am going to change the subject and maybe

1 even a little bit of the tone here. In some  
2 areas we do agree.

3 In Proposal Number 2, your point there is  
4 that we shouldn't be buying, I think the  
5 expression used to be, a pig in a poke in terms  
6 of these surveys done on an annual basis. We  
7 need to know what we are getting to, in fact,  
8 decide whether that should be adopted as part of  
9 the regulations?

10 A. Yes, I do. California has been doing this.  
11 I mentioned the industry has a high level of  
12 confidence, because their data is audited and  
13 done by a very professional staff. They don't  
14 have an automatic adjuster, they require  
15 hearings to make an adjustment, and I believe  
16 USDA should do that also.

17 Q. And the other thing is that the department  
18 or CDFA, when it looks at this make allowance.  
19 does not automatically index their new make  
20 allowances to the changes in their cost data;  
21 isn't that correct?

22 A. They used to, until last year, provide an  
23 update using the most recent energy cost  
24 indexes, and last year was the first year they  
25 withdrew that. I don't believe they are going

1 to be doing that anymore.

2 Q. When they do do it, they do the annual cost  
3 survey, just because there is an increase in  
4 cost, doesn't mean they necessarily will change  
5 the make allowances?

6 A. Well, there has to be a petition from  
7 industry to do so. Relatively small changes may  
8 not be worth the transaction cost of coming to  
9 lovely Strongsville, Ohio for a week.

10 Q. In your opposition to the energy  
11 adjuster --

12 A. Seventeen, Ben?

13 Q. Proposal 17 -- you talk about risk  
14 management. Now, are you talking -- am I  
15 correct -- I mean, I have got them right?

16 A. Yes. And actually, Mike McCully, when he  
17 testifies, will have a little more on this. But  
18 the use of futures markets, I mean. IDFA has a  
19 position to support anything that is going to  
20 improve the liquidity and, therefore, the  
21 usefulness of the futures markets as risk  
22 management tools.

23 Q. You are talking about the Class III and IV  
24 futures?

25 A. Well, both Class III and IV futures, and to

1 the extent that there are any, there are two  
2 butter contracts that are out there, there is  
3 still a nonfat dry milk contract and there is a  
4 new whey futures contract that is going to be  
5 introduced this month.

6 Q. Sure.

7 A. And one of the things that is required is  
8 not only buyers and sellers who are looking to  
9 hedge, one of the things that provides liquidity  
10 is speculators. And I believe Dr. Cryan even  
11 talked about that.

12 And they have a lot of choices of when they  
13 get to the point, I don't know that I will ever  
14 get there, but at the point where they can  
15 afford to speculate in the futures market --

16 Q. These are the forgiven sinners?

17 A. -- that Dr. Cryan talked about. They have  
18 a lot of choices on those futures markets to  
19 use. The ones that have a less understandable  
20 basis or one in which regulatory changes can as  
21 much as monthly change that basis. I have  
22 concerns about the impact on attracting that  
23 speculative investment into the dairy futures  
24 contracts.

25 Q. And having to factor in energy, in fact.

1 they would be buying two futures, they would be  
2 buying an energy futures and a Class III  
3 futures?

4 A. In the opposite direction, yes.

5 Q. Right. And it is your opinion that the  
6 adoption of that proposal would interfere with  
7 the ability to increase the liquidity of the  
8 futures market?

9 A. I think it may hurt the existing liquidity  
10 of the futures markets.

11 MR. YALE: I have nothing  
12 further at this time.

13 JUDGE PALMER: Let me just find  
14 out who else wishes to question the doctor.  
15 Does anybody else have questions?

16 MR. BESHORE: I will have some  
17 more.

18 JUDGE PALMER: We only have a few  
19 minutes. Should we do it tomorrow morning? All  
20 right. Let's do it tomorrow morning. Do we  
21 feel that Mr. McCully is going to be here  
22 tomorrow morning?

23 MR. ROSENBAUM: He has traveled  
24 from out of town, we really need to make sure we  
25 complete him tomorrow. He does not have a

1     terribly long statement.

2                   JUDGE PALMER:        Well, let's do  
3     this.  Let's think about allocating about an  
4     hour tomorrow for cross-examination, I think  
5     between the two of you, if you think about it  
6     hard, anybody else, we can probably finish  
7     cross-examination of the witness in about an  
8     hour.

9                   MR. SCHAEFER:        We have some too.

10                  JUDGE PALMER:        We will give you an  
11     extra 15 minutes.

12                   (Laughter.)

13                  JUDGE PALMER:        And then I think  
14     Mr. McCully can come on and I think we will  
15     still be able to complete by 12.

16                  MR. YALE:            He is the only  
17     other witness you have?

18                  MR. ROSENBAUM:      For tomorrow, for  
19     this week.

20                  JUDGE PALMER:        That is the only  
21     other witness we have.  Fine.  We will see  
22     everybody tomorrow at nine.

23                   (Thereupon, the proceedings were  
24     adjourned at 4:51 o'clock p.m.)

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