2425 1 2 VOLUME XI BEFORE THE SECRETARY OF 3 4 THE UNITED STATES DEPARTMENT OF AGRICULTURE AGRICULTURAL MARKETING SERVICES 5 6 7 In the Matter of Proposed ) Docket Numbers 8 Amendments to Tentative A0-14-A77, et al. ) 9 Marketing Agreements and DA-07-02 ) ) 10 **Orders** ) 11 National Public Hearing 12 Monday, July 9, 2007 1:00 p.m. 13 Sheraton Hotel Station Square 300 West Station Square Drive 14 Grand Station Ballroom I Pittsburgh, PA 15219 15 - - - - -16 **BEFORE**: JUDGE VICTOR W. PALMER 17 U.S. ADMINISTRATIVE LAW JUDGE UNITED STATES DEPARTMENT OF 18 AGRICULTURE 19 20 TRANSCRIPT OF PROCEEDINGS 21 - - - - -22 Reported by: 23 Sandra J. Mastay Court Reporter 24 REPRODUCTION OF THIS TRANSCRIPT IS PROHIBITED 25 WITHOUT THE AUTHORIZATION OF THE CERTIFYING AGENCY

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2426 1 2 A P P E A R A N C E S 3 On Behalf of the United States Department of 4 Agriculture: 5 U.S. DEPARTMENT OF AGRICULTURE OFFICE OF THE GENERAL COUNSEL MARKETING DIVISION 6 7 BY: Heather M. Pichelman, Attorney 8 U.S. DEPARTMENT OF AGRICULTURE and AGRICULTURAL MARKETING SERVICE 9 DAIRY PROGRAMS 10 BY: Jack Rower, Marketing Specialist 11 Henry H. Schaefer, Marketing 12 Specialist 13 Gary Jablonski, Marketing Specialist 14 Clifford Carman, Marketing Specialist 15 Erin Taylor, Marketing Specialist 16 1400 Independence Avenue, SW 17 Washington, D.C. 20250 18 19 20 21 22 23 24 25

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2427 1 A P P E A R A N C E S (Cont.) 2 3 On Behalf of Select Milk Producers, Lone Star 4 Milk Producers, Zia Milk Producers, Continental 5 Dairy Products and Dairy Producers of New Mexico: 6 7 YALE LAW OFFICE, LP BY: Benjamin F. Yale, Attorney at Law Kristine H. Reed, Attorney at Law 8 Ryan K. Miltner, Attorney at Law 9 527 N. Westminster Street P.O. Box 100 10 Waynesfield, OH 45896-0100 11 On Behalf of Agri-Mark, Associated Milk 12 Producers, Foremost Farms, USA Land O'Lakes, 13 Northwest Dairy Association and Michigan Milk 14 Producers: 15 BY: John H. Vetne, Attorney at Law 16 11 Red Sox Lane Raymond, NH 03077 17 18 On Behalf of International Dairy Foods 19 Association: 20 COVINGTON & BURLING, LLP BY: Steven J. Rosenbaum, Attorney at Law 21 1201 Pennsylvania Avenue NW Washington, D.C. 20004-2401 22 23 24 25

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2428 1 A P P E A R A N C E S (Cont.) 2 3 On Behalf of Dairy Farmers of America and 4 Dairylea Cooperative: 5 LAW OFFICES OF MARVIN BESHORE BY: Marvin Beshore, Attorney at Law 130 State Street 6 P.O. Box 946 7 Harrisburg, PA 17108 8 On Behalf of Maine Dairy Industry Association: 9 BY: Daniel Smith, Attorney at Law 10 64 Main Street P.O. Box 801 11 Montpelier, VT 05601 12 On Behalf of National Milk Producers 13 Federation: 14 Roger Cryan, Ph.D. BY: 15 2101 Wilson Boulevard Suite 400 16 Arlington, VA 22201 17 On Behalf of O-AT-KA Milk Products Corp.: 18 Upstate Niagara Cooperative, Inc. 19 BY: Timothy R. Harner, General Counsel 20 On Behalf of Northwest Dairy Association: 21 Michael L. Brown 22 1130 Reinier Avenue Seattle, WA 23 24 25

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2431 1 2 <u>P R O C E E D I N G S</u> 3 \_ \_ \_ \_ \_ 4 JUDGE PALMER: On the record, 5 my name is Victor Palmer. I am an administrative law judge. I have been assigned 6 7 to hold the hearings in this Milk Marketing 8 case, and this is the third session. The other 9 sessions have been in Strongsville, Ohio, which 10 is a suburb of Cleveland, and in Indianapolis, 11 Indiana, and now we are here in Pittsburgh. 12 We have had some trouble completing 13 all the work in the originally scheduled 14 hearings. It has provoked quite a bit of 15 attention from the industry, and understandably 16 S0. 17 We had set up some sort of a form of 18 an agenda at the last session, which, 19 unfortunately, because two attorneys who reside 20 in New England are being delayed by weather 21 today, we are not going to be able to keep to 22 that agenda. 23 We went off the record, however, and 24 we have come up with a couple of thoughts 25 because we do want to end the hearing at this

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2432 1 session by Thursday, and to do this we can do a 2 3 couple of things. 4 The first witness will be Sue 5 Taylor, who I understand is fairly long. A client of Mr. Vetne's has indicated he would 6 7 have no problem if she would be the first 8 Daniel Smith, who was starting with witness. 9 the first witness, is the one who is delayed. 10 So we will just put his situation off a little 11 bit. 12 So we are going to start with Sue 13 We have also decided that we are going Taylor. 14 to use fairly precise breaks from now on. We 15 will go for 20 minutes each time, and we will 16 announce the time we will expect everybody to 17 be back in 20 minutes. With that, I will now look to 18 19 counsel. 20 MS. PICHELMAN: My name is 21 Heather Pichelman. I'm with the U.S. 22 Department of Agriculture, Office of the 23 General Counsel in Washington, D.C. 24 At this time we have a few 25 preliminary exhibits that we would ask to be

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2433 1 2 marked for identification. The first one, I 3 believe we're starting at -- this will be 4 No. 66. 5 JUDGE PALMER: 66. MS. PICHELMAN: This is the 6 7 Federal Register Notice regarding these 8 proposed rules, the notice of reconvened public 9 hearing on Proposed Rule Making, Volume 72, 10 No. 88, dated Tuesday, May 8, 2007. 11 We would like to mark for 12 identification Exhibit No. 66, the AMS News 13 Release regarding this reconvening of the 14 public hearing, and then we would like to mark 15 for identification Exhibit No. 68. This is a 16 Certificate of Officials Notified. It is 17 signed by Joyce M. McPherson, a docket clerk, 18 dated May 8, 2007. 19 Also included in this exhibit is a 20 determination regarding mailing of the notice 21 of hearing, and we have one signed by each 22 market administrator that's covering all of the 23 different marketing orders. 24 (Exhibit Nos. 66, 67 and 68 were marked for identification.) 25

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2434 1 2 JUDGE PALMER: Very good. 3 What we should do is take appearances. We'll 4 start with you. Would you give your name and 5 identification for the record. MS. PICHELMAN: I did, Your 6 7 Honor. 8 JUDGE PALMER: All right. Do 9 we have other appearances then? Let's take 10 Mr. Beshore. 11 MR. BESHORE: Marvin Beshore, 12 B-E-S-H-O-R-E. I am representing Dairy Farmers 13 of America and the Dairy League Cooperative, 14 Inc. 15 MR. HARNER: Tim Harner, 16 H-A-R-N-E-R, representing Upstate Niagara 17 Cooperative, Inc., and O-AT-KA Milk Products 18 Cooperative, Inc. 19 MR. ROSENBAUM: Steven 20 Rosenbaum representing the International Dairy 21 Foods Association. 22 JUDGE PALMER: Coming over to 23 the middle here. Mr. Yale. 24 MR. YALE: Benjamin F. Yale, 25 Yale Law Office, on behalf of Select Milk

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2435 1 Producers and Continental Dairy Products and 2 3 Dairy Products of New Mexico. 4 JUDGE PALMER: Your table. 5 MS. REED: Kristine Reed, Yale Law Office, representing the same group. 6 7 MR. MILTNER: Bryan Miltner 8 with Yale Law Office. 9 JUDGE PALMER: Anybody more in 10 the middle? Okay. We'll go over to the right. 11 Anybody else? 12 MR. ROWER: Jack Rower, AMS 13 Dairy Programs. I am a marketing specialist. 14 MR. SCHAEFER: Henry Schaefer, 15 AMS Dairy Programs, Washington, D.C. 16 JUDGE PALMER: Next table 17 back. Anyone? 18 MS. TAYLOR: Erin Taylor, AMS 19 Dairy Programs in D.C. 20 MR. JABLONSKI: Gary 21 Jablonski, AMS Dairy Programs, Washington, D.C. 22 JUDGE PALMER: Anyone else? 23 MR. CARMAN: Clifford Carman, 24 C-A-R-M-A-N, AMS Dairy Programs, Washington, 25 D. C.

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2436 1 S. Taylor - Direct 2 JUDGE PALMER: Any other 3 appearances? All right. Well, that appears to 4 be it. Let's start with Ms. Taylor. 5 SUE M. TAYLOR 6 7 a witness herein, having been first duly sworn, 8 was examined and testified as follows: 9 DIRECT EXAMINATION BY MR. ROSENBAUM: 10 11 Why don't you state your full name Q. for the record. 12 13 Α. It is Sue Taylor. 14 Q. Ms. Taylor, have you prepared a 15 written statement for your direct testimony 16 here today? 17 Α. Yes, I have. 18 MR. ROSENBAUM: Your Honor, I 19 would ask this be marked as Exhibit 69. 20 JUDGE PALMER: I lost the 21 numbers already. 69. So marked. 22 (Exhibit No. 69 was marked for 23 identification.) 24 Q. Ms. Taylor, you can please read your 25 statement for us.

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S. Taylor - Direct
A. Certainly. I am Sue Taylor, vice
president of Dairy Policy and Procurement for
Leprino Foods Company headquartered in Denver,
Colorado. Our business address is 1830 West
38th Avenue, Denver, Colorado 80211. Leprino
operates nine plants in the United States,
manufacturing mozzarella cheese and whey
products domestically and marketing our
products both domestically and internationally.
Six of the nine plants that Leprino operates in
the United States receive milk pooled in the
Federal Milk Marketing Orders; therefore,
Leprino has a strong interest in the decision
by USDA as a result of this hearing.
In my role as vice president of
Dairy Policy and Procurement at Leprino Foods,
I am responsible for developing the company's
policy positions and advocating those positions
in appropriate forums, such as this hearing.
Additionally, I am responsible for market
analysis and forecasting and raw milk
procurement, among other things. I have
represented the company at all Federal Milk
Marketing Order and California Order hearings

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1	S. Taylor - Direct
2	that have related to cheese milk pricing over
3	the last 12 years.
4	In addition to my current
5	responsibilities at Leprino, I chair the
6	Legislative and Economic Policy Committee for
7	the National Cheese Institute, a constituent
8	organization within the International Dairy
9	Foods Association, and chair the Producer
10	Relations Committee for the Dairy Institute of
11	California. Both committees formulate the
12	respective organizations' positions as they
13	relate to milk pricing policy.
14	My professional responsibilities
15	have focused on dairy markets and policies
16	since 1989, when I joined Sorrento Cheese as a
17	dairy economist and production analyst. From
18	1992 through 1994, I was a principal in a dairy
19	economics and management consulting business,
20	Dairy Management Concepts, which provided
21	consulting services to a broad spectrum of
22	dairy companies, most of which operate plants.
23	I have been at Leprino leading the
24	dairy policy and procurement efforts since
25	January 1995. My educational background

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1 S. Taylor - Direct 2 includes both Bachelor and Master's degrees 3 from Cornell University in agricultural 4 education with a heavy emphasis on agricultural economics. 5 This testimony is in support of 6 7 adoption of Proposal Nos. 9 and 12. Proposal 8 9, submitted by IDFA, corrects the Class III 9 protein formula to more accurately reflect the 10 volume and value of whey cream that can be 11 recovered from the production of cheddar 12 cheese. Proposal 12, also submitted by IDFA, 13 eliminates the three cents that is currently 14 added to the 38 percent barrel cheese price 15 before the calculation of the weighted average NASS cheese price that is currently used in the 16 17 Class III formula. 18 This testimony also is in strong 19 opposition to Proposals 6, 7 and 8 submitted by 20 Dairy Producers of New Mexico. These proposals 21 all increase the yield factors in the Class III 22 and IV formulas based upon assumptions that do 23 not comport with manufacturing realities. 24 We also strongly oppose Proposal 3, 25 submitted by Dairy Producers of New Mexico,

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1 S. Taylor - Direct 2 which seeks to reduce the manufacturing 3 allowances. This testimony also opposes the 4 adoption of the proposals that narrow the 5 survey base for the underlying commodities, (Proposals 13 and 15) and the National 6 7 All-Jersey proposal that shifts the value of 8 whey to the protein component (Proposal 16). 9 Finally, this testimony includes 10 comments regarding the National Milk Producers 11 Federation energy index proposal (17) and 12 Dairylea's Proposal 20. 13 General Background on Cheddar 14 Manufacturing. To understand the disposition 15 and associated product yields of milk 16 components through the cheddar manufacturing 17 process, it is helpful to step back for a 18 simplified overview of the cheddar 19 manufacturing process. 20 Expert witness Dean Sommer of the 21 University of Wisconsin and other NCI member 22 company witnesses with years of direct cheddar 23 production experience have elaborated more 24 specifically on the process; but I am generally 25 familiar with the process, and this explanation

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1	S. Taylor - Direct
2	provides a framework with which to understand
3	the component losses that I will advocate must
4	be considered in the Class III formula factors.
5	The cheddar manufacturing process
6	starts with the pasteurization of milk and
7	transmission of pasteurized milk to the cheese
8	making vats. The pasteurizer is a closed loop
9	system with limited potential for loss with the
10	exception of at start-up and shutdown. During
11	start-up and shutdown, milk components that are
12	diluted with water (milk pushing water at
13	start-up and water pushing milk at shutdown)
14	are lost, generally to the floor drain where
15	they are disposed of as waste.
16	Once in the vat, a series of steps
17	occur that are critical to cheese making, such
18	as introduction of starter culture, addition of
19	coagulating enzymes such as rennet, and various
20	setting, cooking, cutting and stirring cycles.
21	Not to diminish the importance of
22	these steps in overall production, I will jump
23	to the end of the vat cycle. After the gel
24	formed in the vat is cut and further cooked,
25	the liquid whey is drained from the vat and the

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1 S. Taylor - Direct 2 curds are pumped to another location (a table 3 or conveyor, typically) for further draining. 4 From this point, I will first describe the flow of the curds through cheese making and then 5 will circle back to describe the flow of the 6 7 liquid whey through further processing. 8 Once the curds have Curd Stream. 9 been pumped from the vat to the next equipment, 10 whether a draining table or belt, the whey that 11 drains is recovered and it is typically 12 combined with the whey that was drained from 13 the vat. 14 The curds are then put through a cheddaring process during which the curds form 15 16 a mat and acidity is developed to a targeted 17 level. Whey is also expelled during the 18 cheddaring process and is generally recovered 19 and combined with the bulk whey that was drained from the vat. Once cheddaring is 20 21 complete, the matted curd is milled into about 22 half-inches pieces. 23 The milled curd is then dry salted. 24 This may be done on a table or in other 25 equipment. Regardless of equipment, the

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1 S. Taylor - Direct 2 osmotic pressure resulting from the salting of 3 the curds will result in expulsion of 4 additional whey from the curds. This whey is 5 highly problematic because of its high salt This whey is collected but is 6 content. 7 typically not combined with the bulk whey from 8 the vat or initial draining step. Most cheddar 9 makers save the salt whey until the end of the 10 production day and run it through the whey 11 separator to recover as much fat as possible 12 However, the balance of the solids from it. 13 (which would include lactose, protein and the 14 residual fat not separated) in the salt whey is not combined into the bulk whey stream because 15 16 of their high salinity content. These solids 17 represent a significant liability and may be 18 disposed of through the waste systems or may be land applied if the cheese maker has a permit 19 20 to do so. But they are not generally added 21 back into the general whey stream and are lost 22 in the waste stream. 23 After salting and stirring, the 24 curds are ready to be transported into the 25 block or barrel forms. During this final

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1 S. Taylor - Direct 2 filling and pressing process, further whey is 3 removed. Depending upon the equipment and 4 forms, the whey extracted through this process 5 may or may not be recovered in a manner that allows for further use. For example, the whey 6 7 from the pressing of cheddar in wooden forms 8 cannot be recovered for human use. Wooden 9 forms are commonly used in the production of 10 640s (which are sometimes then cut down and 11 marketed as 40s). The AMS Instructions for 12 Dairy Plant Surveys, and the title is Instructions, would be DA Instructions 918-PS 13 14 found at USDA's Web site, it's 15 Www.ams.usda.gov/dairy/918-ps.htm, state the 16 following on page W-12. 17 "Number 4. Wooden Construction: 18 These containers are usually knockdown type 19 made of paraffin plywood panels and using 20 painted iron angle-shaped frame and corners, 21 held together and tensioned and clamped steel 22 bands. Salty whey withdrawn by vacuum probing 23 may be separated or desalted for human food 24 All salty whey recovered through use. 25 subsequent pressing or draining operations

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1	S. Taylor - Direct
2	shall be diverted to the floor or for uses
3	other than human food."
4	<u>Whey Stream</u> . The bulk liquid whey
5	that has been collected that is acceptable for
6	the production of human grade whey is passed
7	first through a fines saver to collect any curd
8	that made its way through the screens. It is
9	then generally passed through a centrifugal
10	clarifier that separates out smaller pieces of
11	cheese sometimes referred to as cheese dust.
12	Most cheese makers add back to the cheese
13	making process fines collected by the fine
14	saver, but the fines collected at the clarifier
15	are typically not approved for add-back and
16	thus are lost. The AMS Instructions for Cheese
17	Dairy Plant Surveys titled DA Instructions
18	918-PS found at the USDA Web site at
19	www.ams.gov/dairy/918-ps.htm state the
20	following on page B-2:
21	"Most modern high efficiency,
22	automatic self-cleaning clarifiers and
23	separators are not designed or constructed to
24	permit the collection and recycling of the
25	sludge ('shoot') for human food. The areas of

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1 S. Taylor - Direct 2 the machines that contact the sludge during the 3 desluding operation are not designed or 4 constructed as sanitary product contact 5 surfaces. Some cream separators and centrifugal fine savers are designed to reclaim 6 7 the heavy phase for use in human food." 8 The clarified whey stream is then 9 sent through a separator. The whey separation 10 process generates three product streams. Thev 11 are whey cream, skim whey, and sludge. Most 12 separators automatically expel the sludge 13 buildup on a regular schedule and this product 14 typically becomes part of the waste stream. 15 Prior to the final evaporation and 16 drying of the skim whey, it is once again 17 passed through a pasteurizer. Cleaning Protocols. Proper cleaning 18 19 and sanitation is critical to quality 20 production of safe cheese and whey products. 21 Cleaning of most equipment is done daily. 22 Given the complexity of the manufacturing 23 process already described and the wide array of 24 equipment that comes into contact with the 25 cheese and whey products at various stages of

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1 S. Taylor - Direct 2 the process, it should be no surprise that milk components adhere to the equipment and are only 3 removed through the aggressive use of chemicals 4 during the daily clean in place, also called 5 CIP, cycles or through manual cleaning 6 7 protocols. 8 Product Losses. Additionally, given the high level of automation of most modern 9 10 cheese plants and the open systems through the 11 process, it is inevitable that from time to 12 time some product will contact a surface that 13 results in it being removed from the human 14 grade production. This is particularly true if a piece of equipment malfunctions, causing the 15 16 balance of the production system to stop while 17 that equipment malfunction is addressed. 18 While good manufacturing and 19 preventative maintenance practices can minimize 20 these instances of product losses, these events 21 cannot be entirely eliminated. The magnitude 22 of the component loss, of course, is 23 significant when cheese curds that may be 24 32 percent fat and 24 percent casein become 25 ineligible for human use. Unfortunately, milk

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1 S. Taylor - Direct cannot be transformed into finished cheddar and 2 whey products in one closed system. Given that 3 4 reality, component and product losses must be 5 considered when establishing appropriate yields for the purpose of setting minimum regulated 6 7 milk prices. 8 Proposal 9. Proposal 9 corrects an 9 error in the existing Class III formulas 10 regarding the volume and value of whey cream. 11 Prior to focusing on the proposal, I would like 12 to review the assumptions embedded in the 13 current formulas. 14 The current Class III protein 15 component price formula is 1.383, which is the 16 protein yield -- in other words, the pounds of 17 cheddar cheese produced from one pound of 18 protein -- times the quantity, the NASS cheese 19 price, which will be the average cheddar cheese 20 price received by manufacturers as surveyed by 21 National Agricultural Statistics Service of 22 USDA, minus 16.82 cents, which is the 23 manufacturing allowance, the assumed cost to 24 convert raw milk into one pound of cheddar That quantity plus -- actually, I 25 cheese.

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2449 1 S. Taylor - Direct 2 should clarify by the parens. It is 1.383 3 times (NASS cheese price minus the 16.82 cents) 4 plus (1.572, which is the fat yield or the 5 pound of cheddar cheese produced from one pound of fat times (NASS cheese price minus 16.82 6 7 cents, the make allowance) minus (.9 times the 8 fat component price), and that .9 times the fat 9 component price would be the credit for 90 10 percent of the payment for the fat component. 11 At the entire result of that equation times 12 1.17, which is the ratio of fat to protein in 13 milk. 14 The existing Class III formula 15 captures the cheese yield value of milk in the 16 portion of the protein --17 0. You mean fat. You said "milk," 18 cheese yield value of milk. 19 That's correct. It should be Α. Yes. 20 the existing Class III formula captures the 21 cheese yield value of fat in the portion of the 22 protein formula factor 1.572 times the quantity 23 NASS cheese price minus . 1682 cents. 24 Specifically, the 1.572 is the assumed cheese 25 yield of a pound of fat and is based upon a

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1 S. Taylor - Direct 2 VanSlyke theoretical yield calculation in which 3 the fat retention in the cheese is assumed to 4 be 90 percent of the fat of the milk in the vat, the casein factor is zeroed out, and the 5 moisture of the finished cheddar cheese is 6 7 assumed to be 38 percent. The 1.572 yield 8 factor reflects a combination of fat captured 9 in the finished cheese along with a prorated 10 portion of the non-fat non-casein solids and 11 the water that are in finished cheddar cheese. 12 A table dissecting the 1.572 fat yield factor 13 is attached as Addendum A, Table 1. 14 I would like to turn to that table 15 and describe it now. 16 0. It is on page 35 of the report. Addendum A, Table 1, found on 17 Α. Okay. 18 page 35 of my testimony again is the dissection 19 of the fat yield in cheddar calculation 20 embodied in the current Class III formula. 21 The beginning farm fat level that is 22 assumed in this calculation is 3.5 pounds, and 23 that volume is reduced by an assumed farm to plant volume loss of one-quarter percent, which 24 25 equates to a .0088 pound reduction. lt is

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2451 1 S. Taylor - Direct further reduced by the fat lost on surfaces 2 3 prior to receipt in plant, and that is a 4 .015 pounds of fat. 5 So the assumed volume delivered to the plant from your original 3.5 pounds of farm 6 7 fat measured at the farm is 3.4763 pounds. 8 That entire volume of fat then is assumed to go 9 into the vat with no pre-vat plant losses, and 10 the current formula assumes 90 percent of the 11 fat in the vat gets captured in the finished 12 cheddar cheese. So the 3.4763 pounds of fat 13 going into the vat times the 90 percent fat 14 capture would be 3.1286 pounds of fat in a 15 finished cheddar cheese. 16 Along with that, in the VanSlyke 17 equation, there is a 1.09 factor enumerator 18 which effectively captures value for other 19 non-fat non-casein solids that are captured in 20 the finished cheese. That 9 percent would 21 equate to an additional .2816 pounds of solids. So the combination of the fat in 22 23 these other non-fat non-casein solids would 24 total 3.4102 would be the combination of the 3.1286 and .2816. 25

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1	S. Taylor - Direct
2	Q. And that's pounds?
3	A. That would be pounds. The current
4	formula assumes a finished cheddar cheese
5	product moisture of 38 percent, which adds
6	2.0901 pounds of water to the assumption, and
7	so the cheddar yield assumed from the original
8	3.5 pounds of fat measured at the farm would be
9	5.5003 pounds of cheddar cheese. That then
10	gets divided by the original 3.5 pounds to drop
11	down to the yield per pound farm fat of 1.572.
12	I will now return to where I broke in my
13	testimony, which is on page seven.
14	Including the cheese value of fat in
15	the protein component formula in addition to
16	charging for the fat separately in the
17	butterfat component formula would result in
18	valuing the same fat twice. Therefore, the
19	protein formula also gives credit for a portion
20	of the price paid for the butterfat component.
21	This is accomplished through the subtraction of
22	the .9 times the butterfat price in the protein
23	equation. The .9 factor was adopted because
24	the cheese yield factor of 1.572 assumes that
25	90 percent of the fat in the milk in the vat is

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2453 1 S. Taylor - Direct 2 captured in the cheese. By subtracting only 3 90 percent of the fat component price, the 4 formula leaves 10 percent of the fat valued at 5 the levels of the fat component price. That is to say, the formula leaves 10 percent of the 6 7 fat, 0.35 pounds at standard test, priced as if 8 it was used to produce Grade AA butter. 9 This becomes obvious when the 10 component --11 In your written testimony the word 0. 12 "price" is there, but that is actually 13 superfluous? 14 That would be correct. Α. This becomes 15 obvious when the component price formulas 16 related to the valuation of fat at the butter 17 value are combined at the rates assumed in 18 3.5 percent standard milk. The following 19 equations walk through that calculation. 20 The credit in protein formula per 21 hundredweight milk at 3.5 percent standard fat 22 would be a negative .9 times the Class III 23 butterfat price per pound fat times 1.17 pounds 24 of fat per pound protein times 3.1 pounds 25 protein per hundred pounds of skim times

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1 S. Taylor - Direct 96.5 pounds skim per hundredweight of milk, 2 which simplifies down to minus 0.9 times the 3 4 Class III butterfat price times 3.5, which then 5 simplifies down to minus 3.15 times the Class III butterfat price. 6 7 The charge for the fat component per 8 hundredweight milk at 3.5 percent standard fat is 3.5 times the Class III butterfat price. 9 So 10 the combined fat component charge and credit in 11 the protein price would be the 3.5 times the 12 Class III butterfat price minus 3.15 times the 13 Class III butterfat price, which would equal 14 0.35 times the Class III butterfat price. 15 The 3.5 pounds of fat that is valued 16 at the Class III butterfat price in the Class 17 III formula is valued as if it produced 0.42 18 pounds of Grade AA butter, that is 0.35 pounds 19 fat times the 1.2 yield of Grade AA butter per 20 pound fat in the Class III butterfat formula. 21 Yet this fat was also assumed to have been 22 delivered to the vat and been subjected to all 23 of the fermentation and mechanical processes 24 associated with cheddar cheese production. The 25 assumption that butterfat, once subjected to

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1 S. Taylor - Direct the cheese making process, can be used to 2 3 produce Grade AA butter is inconsistent with 4 USDA's own quality standards for Grade AA 5 butter. Specifically, the fat that is not 6 7 captured in the cheddar cheese curd is drained 8 from the cheese vat as part of the whey stream. 9 After being passed through a fines safer and 10 clarifier, the whey stream is passed through a 11 separator. Upon separation from the skim whey, 12 the whey fat is contained in a product referred 13 to as whey cream. USDA's quality standards 14 prohibit whey cream from being used to produce 15 USDA Grade AA butter; rather, it can only be 16 used to produce Grade B butter. 17 The Department's Agricultural 18 Marketing Service Dairy Division publication 19 entitled "United States Standards For Grades of 20 Butter, " Addendum B to my written testimony, 21 describes the specifications for the USDA Grade 22 AA butter on page two as follows: 23 "(a) U.S. Grade AA. U.S. Grade AA butter conforms to the following: Possesses a 24 25 fine and highly pleasing butter flavor. May

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1 S. Taylor - Direct 2 possess a slight feed and a definite cooked 3 flavor. For detailed specifications and 4 classification of flavor characteristics, see 5 Table 1, and for body, color and salt characteristics and disratings, see Table II." 6 7 The same page goes on to describe 8 U.S. Grade B butter as follows: 9 "(c) U.S. Grade B. U.S. Grade B 10 butter conforms to the following. Possesses a 11 fairly pleasing butter flavor. May possess any 12 of the following flavors to a slight degree: 13 malty, musty, neutralizer, scorched, utensil, 14 weed, and whey. For detailed specifications 15 and classification of flavor characteristics, 16 see Table 1, and for body, color, and salt 17 characteristics and disratings see Table II." 18 The table referred to in these 19 definitions, Table 1 on page 3 of the same USDA 20 publication, specifically assigns whey butter 21 with a whey flavor to Grade B status. 22 Q. I think you put the word "whey" in, 23 assigns whey butter. Did you mean to say 24 assigns butter? 25 Α. That's correct. It should be

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POWERS, GARRISON & HUGHES

1 S. Taylor - Direct 2 specifically assigns butter with a whey flavor 3 to Grade B status. Whey flavor is inherent to 4 Therefore, butter produced from whey cream. whey cream would be assigned a Grade B rating. 5 Whey Cream Value. Although whey 6 7 cream is sometimes recycled back into the 8 cheese making process, most cheddar makers do 9 not do so. Agri-Mark, at transcript page 857, 10 Twin County Dairy at transcript page 1411, 11 Foremost Farms at transcript page 1542, Davisco 12 at transcript page 1570, Great Lakes Cheese at 13 transcript page 1919, and Land O'Lakes at 14 transcript page 2115 have all testified at this 15 hearing that they do not recycle whey cream 16 into their cheddar. Kraft, the largest retail 17 marketer of cheese in the U.S., has testified 18 at this hearing that it does not allow its 19 suppliers to do so, with respect to over 20 85 percent of the cheddar cheese it purchases, 21 in transcript page 1102. Mr. Sommer of the 22 University of Wisconsin Center for Dairy 23 Research testified that Alto Dairy did not do 24 so and that it was an unwise practice, 25 transcript page 2350.

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POWERS, GARRISON & HUGHES

1 S. Taylor - Direct The recycling of whey cream in 2 3 cheddar production is limited by quality 4 Additionally, the risk of a buildup concerns. 5 of bacteriophage is greatly increased with the recycling of whey cream. Bacteriophage are 6 7 viruses that attack the bacteria cultures that 8 are used to set the cheese curds. The buildup 9 of bacteriophage can lead to poor vat sets and 10 production of off-grade cheese which commands a 11 considerably lower price than is reflected by 12 the NASS survey. 13 For all of these reasons, many 14 cheddar makers sell whey cream in bulk 15 truckloads. Very few buyers of whey cream 16 exist in the market today. With the 17 acquisition of West Point Dairy Products by Grassland in 2005, one less independent market 18 19 is available than was available at the time of 20 the May 2000 hearing. 21 After canvassing cheese makers from 22 throughout the country, I have been able to 23 identify only six companies that represent a total of eight plant locations that purchase 24 25 whey cream in the country. These six buyers

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1 S. Taylor - Direct are Agri-Mark, West Springfield, Massachusetts; 2 3 Beaver Meadows, DuBois, Pennsylvania; 4 Grasslands in Greenwood, Wisconsin; West Point 5 Nebraska in Hyrum, Utah; DFA in Winthrop, Minnesota; Alcam in Richland Center, Wisconsin; 6 7 and Madison Farms Butter in St. Louis, 8 Missouri. In addition to the reduced 9 competition due to the limited number of 10 players, the lack of local outlets drives up 11 the cost of transporting the whey cream to 12 This is particularly true in the east market. 13 and the west. The cost of transport is either 14 borne by the seller explicitly or indirectly through a lower purchase price. 15 16 The testimony that has and I 17 understand will be entered into the hearing 18 record by cheddar makers shows that the sales 19 price for committed whey cream supplies is 20 94.4 percent of the Grade AA butter price 21 in the Pacific Northwest and the flat 22 (100.2 percent) Grade AA butter price in the 23 Northeast. Pricing on spot loads is typically considerably less. The pricing in a whey cream 24 25 transaction is applied only to the pounds of

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POWERS, GARRISON & HUGHES

1 S. Taylor - Direct 2 fat in the whey cream; the skim portion of the 3 whey cream is not valued. Ignoring the fact 4 that the cheese maker does not receive payment 5 for the protein and other solids in the whey cream for the moment, even a flat Grade AA 6 7 market revenue stream falls short of the cheese 8 maker's cost based upon the regulated Class III 9 fat price. 10 Specifically, the revenue received 11 by processors on the fat component of the whey 12 cream at the 100.2 percent and 94.4 percent 13 Grade AA multipliers generate a 12.5 cent and a 14 20.4 cent per pound shortfall per -- the extra 15 "per pound" there could be deleted in the 16 written testimony -- based upon the fat 17 component cost established by the existing 18 Class III formula. In other words, the 19 regulated minimum price under the current 20 formula is based upon the assumption that 21 processors are receiving in the marketplace 22 12.5 cents in the Northeast and 20.4 cents in 23 the Pacific Northwest more than they really 24 are, with respect to the fat component of the 25 whey cream. The following table, using a

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POWERS, GARRISON & HUGHES
2461 1 S. Taylor - Direct 2 five-year average Grade AA butter price, shows 3 the details behind the conclusion. 4 In the Northeast at the five-year 5 average Grade AA butter price, which is from the period of 2002 through 2006, the average 6 7 price being \$1.3592, applying the multiplier of 8 100.2 percent would generate a return per pound 9 of whey fat of \$1.3619. The regulated cost --10 Q. Before you go on, just so the record 11 is complete and clear, the multiplier of 12 100.2 percent is what processors are actually 13 receiving for the whey cream in the 14 marketplace; correct? That would 15 Α. That would be correct. 16 be the multiplier per pound of fat in the whey 17 cream. 18 Q. And that's multiplied times Okay. 19 the Grade AA butter price? 20 Α. That would be correct. 21 0. This is not part of the Federal 22 Order System you are describing right now; this 23 is the market reality? 24 Α. That's correct. It has been 25 testified to already in this hearing.

POWERS, GARRISON & HUGHES

2462 1 S. Taylor - Direct 2 So the Northeast processor would 3 have a return per pound of whey fat of \$1.3619, 4 but the regulated cost per pound of fat based on the current formula and those same butter 5 prices would be \$1.4868. 6 7 0. And just to interject here, now we 8 are talking about the Federal regulated price; 9 correct? That's correct. 10 Α. 11 0. This is what the processor has to 12 pay as a minimum price with respect to that fat 13 in the whey cream; correct? 14 Α. That's correct. 15 Q. All right. 16 Α. That would leave a revenue shortfall 17 for that Northeast processor of 12.49 cents per 18 pound of fat sold as whey cream. 19 The other example shown in the table 20 for the Pacific Northwest started with the same 21 average butter price, which is a CME average 22 butter price of \$1.3592, to which a multiplier 23 determined by the marketplace of 94.4 percent 24 is set, that processor would get a return per 25 pound of fat, of whey fat, of \$1.2831.

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1	S. Taylor - Direct
2	They also would be subject to the
3	regulated cost of \$1.4868 per pound of whey fat
4	and would be left with a shortfall of 20.37
5	cents per pound.
6	In addition, as already noted, this
7	20.4 cent per pound fat shortfall does not even
8	reflect that the protein and other solids in
9	the whey cream are not generating any explicit
10	revenue whatsoever, given that the price paid
11	for whey cream is based entirely upon its fat
12	content. Yet the protein and other solids in
13	the whey cream are being priced under the
14	Class III formula.
15	The discounted values of whey cream
16	and Grade B butter have long been recognized in
17	regulation and in the marketplace. The
18	California Class 4b price formula, which covers
19	milk used to produce cheese in the state of
20	California, has contained a whey cream factor
21	since a unique cheese milk formula was first
22	developed in August 1989. The formula
23	originally used the CME Grade B butter price
24	for the purpose of valuing whey cream. When
25	the CME discontinued Grade B butter trading in

POWERS, GARRISON & HUGHES

1 S. Taylor - Direct 2 May 1998, the California Department of Food and 3 Agriculture used the CME Grade AA butter price 4 discounted by ten cents. The ten cent discount 5 to the Grade B butter price is based upon a 1998 hearing record that focused on the 6 7 historic price relationship between the Grade AA and B butter markets at the CME. Addendum 8 9 A, Table 2 to this written testimony, 10 summarizes the Grade AA and B prices for the 11 24 months immediately prior to the CME's 12 discontinuation of trading. The Grade B price 13 over that period was 9.78 cents below the 14 average Grade AA butter price. 15 Q. And just to circle back, you have 16 testified that whey cream, in fact, could only 17 be used to make Grade B butter, not Grade AA butter under USDA standards; correct? 18 19 Α. That's correct. Whether viewed from 20 the perspective of the value of whey cream or 21 the value of Grade B butter, it is clear that 22 the whey fat recovered as whey cream is 23 overvalued in the current Class III price 24 formulas, which falsely value that fat as if it 25 had the same value as the fat in Grade AA

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POWERS, GARRISON & HUGHES

2465 1 S. Taylor - Direct 2 butter. Therefore, there must be an adjustment 3 in the protein formula to reflect that lower 4 value. I will discuss a specific approach 5 after I first discuss whey cream volume. Whey Cream Volume. In addition to 6 7 overvaluing the whey fat that is recovered in 8 the form of whey cream, the existing Class III 9 formula overstates the volume of fat that can 10 be recovered as whey cream from cheddar 11 The 0.35 pound assumption in the production. 12 current formula ignores both the fat that is 13 captured in dry whey rather than in whey cream, 14 and the fat that is lost in the salt whey, sludge and cleaning solutions, which I have 15 16 already discussed. 17 IDFA's Proposal 9 calls for the 18 protein formula to be adjusted to reflect the 19 volume of whey cream that is actually recovered 20 in cheddar production. Based upon the evidence 21 that I am aware of now, the following table 22 summarizes the approach that I believe 23 identifies that fat that is available for whey 24 cream recovery. 25 I will describe this table in

POWERS, GARRISON & HUGHES

2466 1 S. Taylor - Direct 2 detail. We're still starting with the standard 3 milk composition assumption of 3.5 pounds of 4 fat and using the existing .25 percent volume 5 loss between the farm and the plant and the 0.15 fat loss due to fat cleaning on surfaces 6 7 between the farm and the plant. That leaves us 8 with a volume delivered to the plant of 9 3.4763 pounds. 10 The next section is also consistent 11 with the current formula where we are using the 12 volume delivered to the plant, 3.4763, 13 multiplying it by the fat retention in the 14 cheddar cheese of 90 percent to come up with 15 3.1286 pounds that is representing the fat 16 captured in the cheddar cheese. 17 Lines 9 through 12 are not in the 18 existing formula and it essentially calculates 19 the fat that goes with the sweet whey. The dry 20 whey per hundredweight yield assumption is 21 5.8643 pounds per hundredweight of milk, and 22 the average fat composition of dry whey is 23 roughly 1.25 percent. So the fat that goes 24 with the dry whey is 0.0733 pounds, the 5.8643 25 times the 1.25 percent.

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1 S. Taylor - Direct 2 We are also going to calculate the 3 fat left in the skimmed salt whey that's 4 disposed of as waste. In this case, we have 5 non-fat solids in the salt whey of .2172. The fat in proportion to the SNF in the dry whey 6 7 would be 1.30. That's slightly different than 8 the fat assumption on line 11 because there's 9 some moisture in the fat assumption on line 11 10 that's been corrected to eliminate the moisture 11 on line 15. 12 So the fat associated with the 13 skimmed salt whey, in other words, the fat that 14 gets disposed of as part of the waste in the 15 salt whey, would be .0029 pounds. Taking then 16 the 3.4763 pounds delivered to the plant less 17 the 3.1286 pounds in cheddar, the 0.0733 pounds 18 in the dry whey and the .0029 pounds in salt 19 whey, we are left with a residual fat 20 marketable as whey cream of . 2715. Dividing 21 that by the original farm fat of the 3.5, the 22 percent of fat recoverable as whey cream would 23 be 7.8 percent. 24 As the table shows, farm fat pounds 25 are first reduced by farm to plant losses,

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1 S. Taylor - Direct 2 which are already captured in the current 3 Class III formula. They are then reduced by 4 the fat captured in the cheddar, which is 5 already captured in the current Class III formula. They are then reduced by the fat 6 7 that is incorporated in dry whey, which is 8 1.25 percent of the dry whey volume. This is 9 not captured in the current Class III formula. 10 They are then reduced by the fat associated 11 with the skim portion of the salt whey that is 12 disposed of due to salinity issues. This is 13 not captured in the current Class III formula. 14 As the table shows, even without 15 considering the loss of fats on the stainless 16 piping and equipment from pasteurizer through 17 the vat, draining, cheddaring, milling, and 18 pressing, or the losses related to the product 19 losses, the maximum residual fat available for 20 whey cream is . 2715 pounds of the original 21 3.5 pounds. This equates to 7.8 percent of the 22 original fat. 23 Correcting the Protein Formula. IDFA's Proposal 9 calls for the correction of 24 25 the whey cream factor to account for both the

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POWERS, GARRISON & HUGHES

1 S. Taylor - Direct 2 true volume of the fat recovered in the whey cream and the true value of whey cream. 3 Based 4 upon the above analysis, the maximum 5 recoverable whey fat at a 90 percent vat capture rate in cheddar cheese is 7.8 percent 6 7 of the original fat. Therefore, in this 8 example, the 0.9 factor should be replaced by a 9 factor of 0.922 or greater in the protein 10 equation, leaving a maximum of 7.8 percent of 11 the fat to be valued as whey cream. The effect 12 of moving the 0.9 factor to 0.922 at the 13 average fat component price of the last five 14 years (restated to the February 2007 make 15 allowances) of \$1.4868 is a reduction of 16 11.45 cents per hundredweight milk. 17 While the adjustment above will 18 correct the formula to account for the proper 19 amount of recoverable whey cream, a further 20 adjustment must be made to account for the true 21 value of whey cream. The protein formula 22 should include a factor for the difference 23 between whey cream values and the Class III fat 24 price. This should be done with a flat 25 adjustment similar to the Agri-Mark methodology

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POWERS, GARRISON & HUGHES

1 S. Taylor - Direct 2 in Proposal 10, but the adjustment should be reflective of the difference in value between 3 4 the whey cream and the Grade AA butter value. 5 The analysis and discussion under the heading of whey cream value above indicates 6 7 that the whey fat component that is recovered 8 is overvalued by 12.5 cents in the Northeast 9 and 20.4 cents per pound in the Pacific 10 Northwest. Since the minimum regulated milk 11 price is just that, an adjustment must be made 12 to the protein component formula to accommodate 13 the market values and, since we have uniform 14 Class III pricing across the country, the 15 targeted adjustment should be to accommodate 16 the 20.4 cent shortfall in the Northwest. 17 0. There should be the word "cent" 18 after 20.4 in your written testimony? 19 Α. That's correct. 20 Q. Okay. 21 This 20.4 cents per pound on the Α. 22 remaining . 2715 pounds (7.8 percent of original 23 fat) that we have determined is recoverable as 24 whey cream, at a maximum, equates to a 25 reduction of 5.5 cents per hundredweight. For

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POWERS, GARRISON & HUGHES

1	S. Taylor - Direct
2	consistency, this adjustment should be
3	effectuated in the fat value correction portion
4	of the protein formula. Since there are
5	2.9915 pounds protein assumed in a
6	hundredweight of milk and the fat correction
7	portion of the formula is multiplied by 1.17,
8	effectively grossing up the fat adjustment to
9	3.5 pounds of fat, the appropriate adjustment
10	to the fat portion of the protein formula is
11	1.6 cents. The 1.6 cents multiplied by 1.17
12	and 2.9915 equates to the 5.5 cents per
13	hundredweight that needs to be adjusted.
14	Q. Just how do you get to the
15	1.6 cents? Can you just explain that?
16	A. Essentially, it is taking the
17	5.5 cents that I have determined out of a
18	hundredweight basis, it needs to be adjusted
19	out, and putting it in terms that can be used
20	inside that protein equation, recognizing that
21	there is roughly 2.9915 pounds of protein that
22	will be multiplied by the 1.17 factor that
23	grosses it back up to the 3.5 pounds of fat.
24	Given this evidence, I propose that
25	the protein formula become 1.383 times (NASS

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POWERS, GARRISON & HUGHES

1 S. Taylor - Direct 2 cheese price minus 16.82 cents) plus (1.572 3 times (NASS cheese price minus 16.82 cents) minus (.922 times fat component price) minus 4 5 0.016 or, in other words, 1.6 cents) times 1.17. 6 7 I will note again that this is a 8 conservative change. The proposed change does 9 not account for the fat lost on the stainless 10 piping and equipment from pasteurizer through 11 the vat, draining, cheddaring, milling, and 12 pressing, or the losses related to product 13 losses. In other words, the formula will still 14 require processors to pay for milk as if they 15 had not suffered these losses, but were instead 16 able to extract revenues from the marketplace 17 for this fat. 18 The combined effect of the 19 correction for volume and value of whey cream 20 is a reduction in the Class III hundredweight 21 price of 16.9 cents per hundredweight over the 22 last five years. 23 Let me just interrupt here to add 0. one point of clarification. You set forth on 24 25 page 16 your proposal for the protein formula.

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POWERS, GARRISON & HUGHES

2473 1 S. Taylor - Direct That includes in a couple of places the make 2 3 allowance of 16.82 cents; correct? 4 Α. Yes. 0. But you're not endorsing that as the 5 correct make allowance, are you? 6 7 Α. That would be correct. It is the --8 probably I should have stated it as less the 9 make allowance rather than put in the precise 10 number. 11 0. There has been other testimony as to 12 why the make allowance should be increased, and 13 you are in agreement with that testimony, I 14 take it? 15 Α. I am in agreement, yes. 16 0. Please continue. 17 Α. Proposal 12. USDA should also adopt IDFA's proposal to eliminate the 3 cents that 18 19 is currently added to the barrel price before 20 calculating the weighted average NASS cheese 21 price used in the Class III formula. Under the 22 current pricing formulas and make allowances, 23 this 3 cents addition cannot be justified. 24 At the time the current 3 cent 25 adjustment was adopted as part of the Final

POWERS, GARRISON & HUGHES

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S. Taylor - Direct
Rule under Federal Order Reform, it was stated
that "Since the make allowance of 17.02 cents
is for block cheese, the barrel cheese price
must be adjusted to account for the difference
in cost for making block versus barrel cheese.
The 3 cents that is added to the barrel cheese
price is generally considered to be the
industry standard cost difference between
processing barrel cheese and processing block
cheese." And that quote is found at the
Federal Register, Volume 64, No. 63, page
16098.
Subsequent to the adoption of this
3-cent adjustment, two significant developments
have occurred. First, the manufacturing cost
data presented by Dr. Mark Stephenson of
Cornell University at the September 2006
hearing which was used to set the make
allowances that went into effect February 1,
2007, included both blocks and barrels. While
CDFA cost data was also used to set the current
Federal Order make allowances, Dr. Stephenson's
cost data covered 78 percent of the total
production volume and was given that relative

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POWERS, GARRISON & HUGHES

1 S. Taylor - Direct 2 weight in establishing the make allowances. 3 Therefore, the current make allowances already 4 reflect any processing cost difference that may exist between 40-pound blocks and 500-pound 5 To make an additional 3 cent 6 barrels. 7 adjustment to reflect the purported processing 8 cost difference is double counting. 9 Second, the 3-cent addition was not 10 based upon a study of actual cost differences 11 between blocks and barrels. Rather, it was 12 based upon what was "generally considered to be 13 the industry standard cost difference between 14 processing barrel cheese and processing block 15 cheese" as noted above. And the 3-cent rule of 16 thumb was accepted by the industry as the cost 17 difference because it had been manifested in 18 the marketplace as the long-term difference in 19 prices between 40-pound blocks and 500-pound 20 barrels at 39 percent moisture. 21 However, subsequent to the 22 implementation under Federal Order Reform, USDA 23 adopted in the tentative rule implemented 24 January 2001 a change in the pricing reference 25 used for barrel cheese from the 39 percent

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POWERS, GARRISON & HUGHES

1 S. Taylor - Direct 2 moisture price that set the framework for the 3 3-cent adjustment to a 38 percent moisture 4 adjusted price. This change in the moisture level at which barrel prices are quoted has 5 increased the barrel cheese price by 2.2 cents 6 7 per pound during the last five years. Thus, 8 the 3-cent adjustment and the adjustment of the 9 barrel price to a 38 percent price reference 10 both capture the same facet of the relationship 11 between blocks and barrels, and are duplicative 12 and double counting. 13 And finally, evidence has been 14 presented at this hearing by Jon Davis with 15 respect to block and barrel production costs in 16 a Davisco plant that has comparable capacity in 17 both forms, with capital investments to both 18 lines made in a comparable timeframe, which 19 showed no difference in cost between the 20 production of cheddar blocks and barrels. 21 For all of these reasons, the 3-cent 22 adjustment should be eliminated from the 23 formula. At the average barrel representation in the NASS cheese survey over the last five 24 25 years of 56.15 percent, the elimination of the

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POWERS, GARRISON & HUGHES

1 S. Taylor - Direct 2 3-cent barrel adjustment equates to a reduction 3 of 16.24 cents per hundredweight. 4 Opposition to Other Proposals. 5 Opposition to Proposals 6, 7, 8, which are the Dairy Producers of New Mexico yield proposals. 6 7 Leprino Foods is strenuously opposed to the 8 yield proposals submitted by Dairy Producers of 9 New Mexico. These proposals all increase the 10 yield factors in the Class III and IV formulas 11 based upon assumptions that do not comport with 12 the minimum regulated pricing and manufacturing 13 realities. 14 The erroneous assumptions that have 15 been used by the proponents of the proposals 16 are that, one, structural changes in the farm 17 sector have eliminated the need to accommodate 18 farm-to-plant losses when determining yields; two, 94 percent of the fat is captured in the 19 20 finished cheddar cheese; and, three, casein 21 represents 83.25 percent of true protein. 22 The only witness representing Dairy 23 Producers of New Mexico, et al., through the 24 first two weeks of the hearing who has 25 addressed these specific proposals has been

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POWERS, GARRISON & HUGHES

1 S. Taylor - Direct 2 Attorney Benjamin Yale. In addition to the 3 above underlying assumptions, Mr. Yale relies 4 on other erroneous analysis to argue for the 5 adoption of these yield proposals. Fat Yield. I have to confess some 6 7 confusion about Proposal 6 put forth by the 8 Dairy Producers of New Mexico. The noticed 9 proposal would increase the fat retention 10 assumption in the cheddar yield formula from 11 90 to 94 percent. It would make a 12 corresponding adjustment to the fat credit in 13 the protein formula to provide credit for that 14 94 percent of the fat that it proposes to value 15 at the cheddar value that is also valued at the 16 butter value as the fat component. The yield 17 factor of 1.653 pounds of cheddar per pound 18 fat -- the word "fat" should be inserted there 19 in the written copy. It should read the yield 20 factor of 1.653 pounds cheddar per pound fat 21 found in the Proposal 6 Order language also 22 reflects elimination of the farm to plant loss. 23 Additionally, Mr. Yale in his testimony 24 (Exhibit 32, page 17), indicated that he was 25 amending Proposal 6 as follows:

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1	S. Taylor - Direct
2	"The O.90 in the protein formula
3	should be replaced with 0.894 to be consistent
4	with the calculation for the Class IV butterfat
5	price. Accordingly, we are amending our
6	Proposal 6 to correct for both the change in
7	the butterfat yield and the calculation of
8	protein."
9	Since the 0.90 factor is not
10	proposed to be retained in Proposal 6, it is
11	difficult to clearly understand what the
12	amended proposal is. Therefore, I will
13	separate the proposal into three pieces.
14	These are (1) the elimination of the farm to
15	plant shrink allowance, (2) the increase in the
16	fat retention assumption from the current
17	90 percent retention to 94 percent, and (3) the
18	concept that I believe is embodied in the
19	amended proposal that attempts to recapture the
20	farm to plant shrink allowance by reducing the
21	credit for the volume of fat paid at the butter
22	value.
23	<u>Opposition to elimination of the</u>
24	<u>farm to plant shrink allowance</u> . Eliminating
25	the farm to plant shrink allowance is in direct

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1 S. Taylor - Direct conflict with the combination of three basic 2 3 facts. They are, (1) the Orders set minimum 4 prices for milk as measured at the farm; (2) 5 shrink occurs between the farm and delivery to the milk silos at the manufacturing plants; and 6 7 (3) the VanSlyke yield formula used as the 8 basis for setting the yield factors is designed 9 to estimate the cheddar yield based upon 10 components present in a cheese vat. In other 11 words, the VanSlyke formula does not account 12 for the losses of components that occur in the 13 collection, transport, and delivery of milk 14 between the farm and the plant. Therefore, 15 further adjustments must be made to accommodate 16 losses that occur prior to the vat when pricing 17 milk at the farm. 18 The losses of milk volume and 19 components that occur between the farm bulk 20 tank and the plant have been well documented in 21 this hearing already. MMPA testified that 22 their losses average around .3 percent, 23 transcript page 469. Land O'Lakes experienced 24 0.343 farm to plant loss. I believe that that 25 would be .343 percent farm to plant loss by

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POWERS, GARRISON & HUGHES

2481 1 S. Taylor - Direct 2 volume, and .511 farm to plant loss on the fat 3 component in 2006. That's found at transcript 4 2155. 5 0. Should there be a percentage after the 0.511? 6 7 Α. I believe so. I would need to go 8 back to the actual transcript cite to verify. 9 Leprino Foods applies significant resources to 10 managing farm to plant losses, but we still 11 have some plants that persistently experience 12 losses in the realm of a quarter percent. 13 Despite our efforts, several of our plants 14 experience average annual fat losses exceeding 15 the 0.15 pounds per hundredweight milk farm to 16 plant loss that is assumed in the existing 17 vield formulas. 18 Q. I'm not sure you read the number 19 right. 0.015? 20 Yes, 0.015 pounds per hundredweight. Α. 21 Mr. Yale contends that changes in farm 22 structure have remedied the historic farm to 23 plant losses that necessitated the allowance 24 that is currently embodied in the Class III and 25 IV yield assumptions. This is simply not the

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1 S. Taylor - Direct 2 case. Federal Orders set minimum regulated 3 prices in many milksheds where the supply is 4 still dominated by small dairies. Our Waverly, 5 New York, facility receives routes on a routine basis that are filled across 15 to 18 stops per 6 7 load. The potential error in measurements, and 8 the losses that are inherent in transferring 9 the milk from the farm bulk tank to the truck, 10 are all magnified by these multiple stops. Ιt 11 would be inappropriate for the Federal Orders 12 to adopt a proposal that is inconsistent with 13 these structural realities. 14 Even many large dairies generate 15 meaningful farm to plant losses. Although some large dairies use certified scales for their 16 17 milk, many do not, even if they're shipping 18 truckload quantities. Some of these dairies 19 have bulk tank capacity that exceeds the 20 capacity of a tank truck. In these cases, the 21 driver measures the milk by site tube or stick 22 both before and after filling the truck. The 23 addition of another subjective measurement and 24 the math that is associated with it creates 25 another opportunity for error. Although our

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1 S. Taylor - Direct 2 average weight losses in milksheds with large 3 dairies is lower than in those milksheds with 4 small dairies, the size of a dairy does not 5 seem to impact the fat losses we experience. 6 As Mr. Yale elaborated at transcript page 1287, 7 these differences may be generated by poor agitation prior to sampling at the farm. 8 The 9 challenge of getting a bulk truck driver to 10 wait the time required to get the farm tank 11 adequately agitated prior to sampling is no 12 less with a large farm pick-up than a small 13 farm pick-up. 14 Farm to plant losses remain a 15 significant issue that even when aggressively 16 managed exist in the marketplace today. To set 17 a minimum regulated price based upon farm 18 weights and tests in combination with yield 19 assumptions based upon milk in a cheese vat without acknowledging realistic weights and 20 21 tests would be bad policy. That should be -there should be the word "loss" inserted there 22 23 after test. So without acknowledging realistic 24 weights and tests losses would be bad policy. 25 The Department was correct in their

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1	S. Taylor - Direct
2	acknowledgment of these losses in the existing
3	yield factors.
4	<u>Opposition to Increasing the Fat</u>
5	<u>Retention Factor From 90 to 94 Percent</u> . The
6	proponents of increasing the fat capture rate
7	from 90 to 94 percent have provided no
8	supporting evidence. Rather, the proponents
9	provided hypothetical examples that I have yet
10	to confirm are mathematically sound as to what
11	the monetary impacts would be if a plant were
12	to be able to achieve 94 percent fat capture.
13	Such hypotheticals do not prove that their
14	underlying assumptions are realistic or
15	achi evabl e.
16	Mr. Yale, in an effort to support
17	the proposals to increase the yields in the
18	Class III formula, attempts to estimate the
19	yields achieved in California based upon the
20	released CDFA cost study data, Exhibit 32,
21	page 37. This analysis is riddled with
22	erroneous assumptions and errors. First of
23	all, Mr. Yale assumes that the standard of
24	identity for cheddar cheese restricts inputs to
25	milk, cream or skim milk. FDA has issued an

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1 S. Taylor - Direct 2 advisory letter requiring liquid ultrafiltered, 3 or UF, milk to be used in cheddar cheese 4 production. CDFA hearing testimony has documented the use of UF milk in cheddar plants 5 Because the protein in the UF 6 in California. 7 milk would typically be concentrated to three 8 times the concentration in raw milk but the 9 lactose remains at roughly the level of raw 10 milk, the protein to SNF, or solids not fat, 11 ratio in UF milk is very different than that in 12 raw milk. Without knowing the protein 13 composition in the vat, no conclusions can be 14 drawn from the CDFA yield data. 15 In addition, Mr. Yale references the 16 CDFA Class 4b assumption that 0.27 pounds of 17 whey butter is produced and implies that it is 18 reflective of a 92.67 percent fat capture rate 19 in cheddar cheese. This is an error in three 20 First, Mr. Yale assumes 3.68 pounds ways. 21 beginning fat per hundredweight whereas the 22 CDFA formula states explicitly that it is 23 premised on 3.72 pounds milk fat per 24 hundredweight. Secondly, Mr. Yale does not 25 translate the whey butter yield to the pounds

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1 S. Taylor - Direct 2 of fat used to produce that butter. At the 3 82 percent fat content assumed in the USDA 4 formulas, the .27 pounds of whey fat would be generated from .22 pounds of fat. 5 But most importantly --6 7 Actually, I should make a correction 8 in that sentence. The .27 pounds of whey, 9 instead of fat that should be butter. So the 10 sentence should read, At the 82 percent fat 11 content assumed in the USDA formulas, the 12 .27 pounds of whey butter would be generated 13 from .22 pounds of fat. 14 But most importantly, a portion of 15 the fat that is not accounted for in the whey 16 butter assumption may be assumed by the state 17 to have been lost in the manufacturing process. 18 Therefore, there is no basis for the 19 conclusions drawn by Mr. Yale on this point. 20 In contrast, expert witness Dean 21 Sommer was very clear that 90 percent remains 22 an appropriate fat capture assumption. He 23 testified that extensive multi-year studies 24 conducted at the Alto Black Creek and Waupun 25 plants showed fat captures ranging seasonally

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1 S. Taylor - Direct 2 from 89 to 91 percent (transcript page 2339). 3 He was also able to rely upon his extensive 4 exposure to other plant operations given his current position as a Cheese and Food 5 Technologist at the University of Wisconsin 6 7 Center for Dairy Research. He elaborated that 8 it is important to measure the fat in the 9 finished cheese, as opposed to assuming that 10 all of the fat that is not in the whey at draw 11 is in the finished cheese. The sources of loss 12 outside of the vat include the milk silos 13 (transcript 2340), clarifiers (transcript 14 2341), start-up/change-overs/shut down 15 (transcript 2341), cheese fines (transcript 16 2342), salt whey (transcript 2344), and 17 equipment surfaces (transcript 2344). Mr. Sommer's conclusion that 18 19 90 percent remains an appropriate assumption 20 for the percentage of fat captures in the 21 cheese (transcript 2339) was confirmed by the 22 testimony of cheddar plant operators regarding 23 their own operating experiences, including 24 Timothy Greenway, Foremost Marshfield, 25 90.25 percent, in his testimony found at

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1	S. Taylor - Direct
2	transcript 1528; Dennis Shad, Land O'Lakes at
3	the Kiel plant, Hearing Exhibit 55, pages three
4	to four; and Jon Davis, Davisco, 90 to
5	90.5 percent, found at transcript page 1591.
6	<u>Opposition to setting the fat credit</u>
7	in the protein formula at a level below the fat
8	capture factor embodied in the cheddar yield
9	<u>factor</u> . The proposed amendment to set the fat
10	credit rate in the protein formula below the
11	fat capture rate in the cheddar yield formula
12	should be rejected. In setting it at a lower
13	rate, the effect is to value some volume of fat
14	twice. For example, if 90 percent of the fat
15	is priced in the formula at the cheddar value,
16	then it is necessary to ensure that it is not
17	also priced at the butter value. Since
18	Class III fat is priced at the butter value, a
19	credit for the price must be incorporated in
20	the protein formula. This concept holds
21	whether or not a farm to plant loss has been
22	incorporated in the yield equation.
23	The following table shows how the
24	fat would be accounted for if, as Mr. Yale
25	proposes, the fat credit in the protein formula

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1 S. Taylor - Direct 2 is reduced to 89.4 percent to reflect the fat capture in cheddar after the farm to plant 3 4 losses are considered. The beginning farm fat 5 level is 3.5 percent, but through the combination of farm to plant loss, the fat 6 7 priced at the cheddar value, and the fat priced 8 at the butter value, a total of 3.5209 pounds 9 of fat per hundredweight would be accounted for 10 and subjected to a minimum price. In other 11 words, Mr. Yale's proposal would account for 12 and price 0.0209 more pounds of fat than is 13 actually contained in the original farm milk. 14 This is clearly not sound policy. 15 I include in my testimony a table that starts with the farm composition of 16 17 3.5 pounds and accounts for .0088 pounds in the 18 farm to plant loss allowance, the 0.15 pounds 19 of fat in the fat that's lost due to cling to 20 surfaces between the farm and the plant. Then 21 in terms of the fat that's captured in the 22 curd, a number that we have seen before, the 23 3.1286 pounds of fat, and that's the fat 24 delivered to the vat times the 90 percent 25 capture rate. Then finally, using his

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1 S. Taylor - Direct 2 89.4 percent fat credit at the butter value, it 3 comes down to .3685 pounds of fat that's valued at the butter value, showing that the total 4 5 accounted for under that proposal would be the 3.5209. 6 7 Correction of butterfat component 8 <u>yield to 1.211</u>. One point that I believe 9 Mr. Yale is correct on is that the existing 10 application of loss assumptions in the fat 11 component formula is inconsistent with the 12 application of the loss assumptions for the 13 Specifically, I believe that other components. 14 the fat losses in butter were intended to be 15 calculated as follows, and I have a table 16 showing the calculation with two columns. The 17 current column starts with one pound of fat at 18 the farm and applies the quarter percent loss 19 to that pound of fat, but then, rather than 20 applying the 0.15 pounds of fat that's lost in 21 the farm to plant churn on a per hundredweight 22 basis it applies it per pound and that is how 23 it is applied to the existing formula, and so 24 that drops us down to a volume delivered to the 25 plant of .9825 pounds, and taking that and

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1 S. Taylor - Direct 2 blowing it out with the yield factor that's 3 based on a fat composition and butter 4 assumption of 82 percent, we come up with 5 1.198, which I believe is the premise of the 1.2 in the current formula, whereas in the 6 7 rightmost column I have an approach which would 8 be consistent with other components' approach 9 which starts with a 3.5 pounds, still applies 10 the quarter percent volume loss, but applies 11 the 0.15 pound loss due to cling again to the 12 full volume of 3.5 pounds. Using the same 13 yield assumptions it comes up with the same 14 1.211 yield factor that Mr. Yale came up with. 15 The current factor was premised upon 16 0.015 pounds loss per pound fat rather than per 17 hundred pounds of milk. 18 JUDGE PALMER: Excuse me for a 19 second. 20 (Interruption in the 21 proceedings.) 22 Α. Having clarified this point, I will 23 stop short of endorsing the Yale proposal to 24 increase the butter yield assumption because I 25 believe that in-plant losses due to fat

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1 S. Taylor - Direct 2 clinging to stainless are inevitable in butter 3 production, in the same way as they are 4 inherent to the cheese manufacturing process. 5 Therefore, rather than endorse the proposal to increase the butter yield, I urge USDA to 6 7 reflect realistic in-plant losses in both the 8 Class III and Class IV formulas. 9 Opposition to increasing the cheddar 10 yield of protein factor from 1.383 to 1.405. 11 Leprino strongly opposes an increase in the 12 protein yield factor from 1.383 to 1.405. This 13 proposal is erroneously premised on an argument 14 that the percentage of casein in true protein 15 in milk is 83.25 percent. However, the 16 83.25 percent suggested by the proponents is 17 not based upon actual tests of casein levels in 18 Rather, it is an estimate based upon raw milk. 19 several rules of thumb, each of which is 20 inaccurate and introduces additional errors. 21 Obviously, the best way to determine 22 the proper assumption for the percentage of 23 casein in true protein in milk is to measure That is, laboratory tests should be 24 it. 25 performed on the milk and the casein percentage

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2493 1 S. Taylor - Direct 2 in the true protein should be determined. 3 Due to the complexity of casein 4 testing, this direct testing is not done 5 routinely in the dairy industry. However, several university studies of this matter have 6 7 been completed over the years by experts in 8 milk chemistry, and they provided the basis for the current formulas, which are based upon the 9 10 percentage of casein in true protein being 11 There's no reason whatsoever to 82.2 percent. 12 change this number. 13 Specifically, one of those 14 university experts who performed these studies 15 is Dr. David Barbano. He testified at the May 16 2000 Class III and IV formula hearing and 17 specifically addressed this issue. 18 JUDGE PALMER: Excuse me. How 19 are you doing? You have been reading for a 20 long, long time. Do you want a break or do you 21 want to keep going? 22 MS. TAYLOR: Why don't I 23 complete this section and then perhaps we can 24 take a quick break. 25 JUDGE PALMER: Go ahead.

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1	S. Taylor - Direct
2	Thank you.
3	A. Dr. Barbano indicated that the
4	82.2 percent casein in true protein is
5	reflective of milk he had studied.
6	That conclusion was based upon data
7	presented by Dr. Barbano at the 1999 Cornell
8	Nutrition Conference for Feed Manufacturers
9	entitled "Trends in Milk Composition and
10	Analysis in New York," the relevant tables of
11	which are Addendum C to my testimony. Table 2
12	shows casein as a percent of true protein on
13	the fifth line of numbers from Dr. Barbano's
14	1984 study of milk from 50 cheese plants across
15	the country. On an annual average basis,
16	casein comprised 81.95 percent true protein.
17	Table 8 provides casein as a percentage of true
18	protein for milk that Dr. Barbano studied from
19	three large cheese factories in New York State
20	from 1992 to 1998. The number ranged on an
21	annual average basis from 82.12 percent to
22	82.42 percent, and the seven-year average was
23	82.22 percent.
24	To the best of my knowledge, this
25	data was then, and remains today, the most

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1 S. Taylor - Direct 2 complete and accurate data available measuring 3 casein as a percent of true protein. As a 4 dairy economist, I believe it represents the 5 best data available to USDA upon which to base this aspect of the minimum milk pricing 6 7 formulas. 8 This kind of actual laboratory 9 testing of milk to determine composition is 10 clearly far superior to the estimation method 11 using rules of thumb that is used by the 12 proponent of Proposal 8. The Yale rules of 13 thumb include the assumption that casein as a 14 percentage of crude protein is 78 percent, and 15 that there is .19 non-protein nitrogen in crude 16 protein. Yale Exhibit 33, page DDD, and 17 testimony transcript page 2224 to 2225. But 18 the Barbano studies showed that both 19 assumptions are not quite correct. Table 6 20 shows that non-protein nitrogen varies year to 21 year from .187 to .196 and averages .192, and 22 Table 9 shows that casein as a percentage of 23 crude protein averaged 77.19 percent over the 24 seven-year study period. 25 This only confirms that the simplest

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1 S. Taylor - Direct 2 and most logical approach to take in setting a pricing formula based in part on the percent 3 4 casein in true protein is to actually measure 5 that percent, which is exactly what USDA has done and should continue to do. The .822 6 7 factor should not be changed. 8 MR. ROSENBAUM: Shall we take 9 a break now, Your Honor? 10 JUDGE PALMER: Yes, we'll take 11 a break, and we will take it for 20 minutes. 12 So it is now actually 1:30. So we will be back 13 ten of. 14 MR. ROSENBAUM: 2:30. 15 JUDGE PALMER: Did I say 1:30? 16 I meant 2:30. 17 (Recess taken.) 18 JUDGE PALMER: Back on the 19 We were at page 28 of the statement, record. also referred to as Exhibit 69. 20 21 MS. TAYLOR: Prior to starting 22 back in the statement I would like to make one 23 clarification. 24 JUDGE PALMER: Sure. 25 MS. TAYLOR: It wasn't

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1 S. Taylor - Direct 2 contained in my written comments, but on 3 page 12, as I went through the table at the 4 top, I commented that the average Grade AA 5 butter price that was used in that table was the CME price. In fact, it was the NASS price. 6 7 Now I will resume my testimony on page 28. 8 Opposition to Proposal 3 (Dairy 9 Producers of New Mexico make allowance 10 proposal). We also strongly oppose Proposal 3, 11 submitted by Dairy Producers of New Mexico, 12 which seeks to reduce the manufacturing 13 allowances. Our position on make allowances 14 has been elaborated at length in our testimony 15 and comments associated with the 2006 hearing 16 and have not changed. There is simply no basis 17 for reducing those make allowances as Proposal 18 3 suggests. 19 <u>Opposition to Proposal 13 and 15</u> 20 (DFA and Dairy Producers of New Mexico's 21 proposals to narrow the cheddar price series). 22 Leprino opposes the adoption of the proposals 23 that narrow the price survey base for the 24 commodity prices that are used in the Class III 25 and IV formulas.

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1 S. Taylor - Direct 2 We understand that support for 3 proposal 13, submitted by Dairy Farmers of 4 America and Northwest Dairy Association, has 5 been withdrawn by the proponents. However, since it was a noticed proposal, I believe it 6 7 is important to articulate, at least in a 8 cursory way, our concerns about it. The 9 proposal calls for the narrowing of the price 10 survey used to establish the cheddar price used 11 in the Class III protein formula by eliminating 12 the cheddar barrel price. 13 We support the inclusion of barrel 14 cheddar in addition to blocks because of the 15 additional volume that is captured. We 16 generally believe that greater volume improves 17 the survey as a price discovery mechanism. 18 However, if the complexity of including the 19 cheddar barrel price results in erroneous 20 inflation of the cheddar price through the use 21 of an add-on in combination with adjusting the 22 barrel survey price upward from a 39 percent 23 moisture price, elimination of the barrel 24 prices from the formulas is preferable. The 25 elimination of the 3 cent barrel add-on, as

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1 S. Taylor - Direct 2 proposed by IDFA in this proceeding, will 3 address our concern and will remove the need to 4 eliminate barrels from the price series. 5 <u>Opposition to Proposal 16 (National</u> All-Jersey reallocation of other solids value 6 7 proposal). Although we applaud National 8 All-Jersey's efforts to think outside the box 9 with Proposal 16, we oppose it due to the 10 distortions that will result across components. 11 Specifically, the proposal shifts the value 12 from a product whose yield is driven largely by 13 one component, lactose and other solids, to a 14 different component, protein. Since the 15 lactose variability in milk is much lower than 16 the protein variability in milk, this transfer 17 will not equate with manufacturing economics at 18 certain milk component levels. Additionally, 19 the proposal transfers revenue between breeds 20 in a way that is not fully justified. 21 I should clarify -- this is not in 22 my written statement -- that although the 23 effect is this transfer across breeds, it also 24 has the effect of transferring revenue within 25 breeds. The real effect is being driven by the

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	2500
1	S. Taylor - Direct
2	shift of a product to a component whose yield
3	does not relate directly to that product,
4	specifically protein.
5	<u>Comments on Proposal 17 (National</u>
6	<u>Milk Producers Federation energy index</u>
7	<u>proposal)</u> . Our primary concern with National
8	Milk Producers Federation's energy indexing
9	proposal is the potential impact on futures
10	liquidity. Risk management tools are vitally
11	important to our customers, and we oppose
12	proposals that threaten their liquidity.
13	Liquidity depends upon attracting a sufficient
14	number of participants on both the purchase and
15	sales side of futures contracts. The
16	unpredictability that would be added by the
17	addition of an automatic energy cost adjustor
18	to the Class formulas would increase the
19	riskiness of futures contracts and decrease
20	participation in the sale and purchase of those
21	contracts. We believe that the increased basis
22	risk that will result from adoption of Proposal
23	17 would reduce both customer and speculator
24	liquidity. Both are critical to maintaining
25	successful risk management tools.

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2501 1 S. Taylor - Direct 2 JUDGE PALMER: Have we had any 3 testimony about the use of futures markets in 4 respect to cheese makers at all? I wonder if 5 she wants to explain that. We may have some directive so that --6 7 MR. ROSENBAUM: Dr. Yonkers I 8 know covered this in his testimony as well. 9 JUDGE PALMER: And you feel 10 satisfied that it has been covered? 11 MR. ROSENBAUM: I think we're 12 satisfied. 13 JUDGE PALMER: All right. 14 Fine. Go on. 15 Α. Comments on Proposal 20 (Dairylea 16 <u>Proposal</u>). We applaud Dairylea for thinking 17 outside the box relative to the circularity 18 conundrum in the current Class III formula. 19 However, because the proposal would leave 20 minimum milk price formulas unchanged 21 regardless of increases in manufacturing costs, 22 it would make it impossible for federally 23 regulated handlers to obtain the revenues 24 necessary to pay for those costs, unless they 25 were able, acting individually, to convince

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2502 1 S. Taylor - Direct 2 their customers to pay those cost increases 3 through a price premium. 4 However, it is difficult to believe 5 that it is possible to extract the premium from the marketplace when alternative sources of 6 7 product exist on the CME or in unregulated 8 Furthermore, if unregulated or state areas. 9 regulated cheese makers did also extract the additional premium from their customers, they 10 11 would have no incentive to list it separately 12 on their invoices or report it separately, as 13 Proposal 20 would require, in order for the 14 premium to be excluded from the calculation of 15 the product price for purposes of setting the 16 regulated minimum milk price. In fact, 17 unregulated or state regulated cheese makers 18 would in all likelihood choose to disadvantage 19 their competitors by reporting the higher price 20 as part of the NASS survey, which would under 21 the Federal Order, Federal Milk Order formulas, 22 immediately translate into a higher regulated 23 minimum milk price applicable to their 24 federally regulated competitors. 25 Proposal 20 would be an experiment

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1 S. Taylor - Direct whose success would be quite unlikely and whose 2 3 failure would have profoundly negative impacts 4 on federally regulated handlers and ultimately 5 their suppliers. <u>Comments on Dairy Producers of New</u> 6 7 Mexico Impact Estimates. In attempting to 8 justify his various proposals on behalf of the 9 Dairy Producers of New Mexico, et al., Mr. Yale 10 presented analyses that he contended showed 11 that the changes in the Class III and IV price 12 formulas made since 2001 reduced producer 13 income by, on average, \$13,245 per producer. 14 While I have already pointed out the various 15 flaws in Mr. Yale's proposals, I feel it 16 important also to show the errors in Mr. Yale's 17 economic analyses. 18 Mr. Yale's analyses incorporate two 19 The first is in the calculation major errors. 20 of the baseline Class III price using the 2001 21 The second is in the calculation of formula. 22 the pool value at test. 23 The error in the Class III formula resides in the protein price calculation under 24 25 the "changed" column. Specifically, Mr. Yale's

2503

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2504 1 S. Taylor - Direct 2 calculation on Table KK of Exhibit 33 provides 3 credit for only 90 percent of the Class III fat 4 However, the 2001 formula, as it price. 5 existed and is represented on Table D in Exhibit 33, credited the entire Class III fat 6 7 The impact of the error in Mr. Yale's price. 8 formula is that the protein price is overstated 9 by 17.18 cents per pound protein on Table KK of 10 Exhibit 33, and the Class III price at -- that 11 should be "at test" on the written statement 12 instead of "at Class," is overstated by 13 51 cents per hundredweight milk in the baseline 14 period. 15 An additional error was incorporated 16 into Mr. Yale's analysis through his incorrect 17 methodology to calculate the Class prices at 18 Although I have not been able to test. 19 replicate his calculations, it is clear from 20 looking at the formulas that he lays out 21 (Exhibit 32, page 12) that his calculation 22 erroneously multiplies the protein value, in 23 the case of Class III, by the skim percentage 24 in Class III and the SNF value, in Class IV, by 25 the skim percentage in Class IV. Presumably,

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1 S. Taylor - Direct 2 the skim percentage multiplier was borrowed by 3 Mr. Yale from the methodology used to calculate 4 the 3.5 percent standardized price based upon the price of 100 pounds of skim. In this 5 situation, the 96.5 percent factor is used to 6 7 reflect that 100 pounds of milk with 3.5 8 pounds fat can only contain 96.5 pounds of 9 But the calculation at test should be skim. 10 based upon the actual pounds of each component 11 multiplied by the respective component price 12 for that component. That is how minimum milk 13 prices paid into the pool are actually 14 established. Mr. Yale's failure to use actual 15 Class prices means that this analysis of 16 minimum milk prices only reflects 96.31 percent 17 of the Class III protein value at test, and 18 94.79 percent of the Class IV SNF at test. 19 I have recalculated Table KK using 20 the same methodology as was used by Mr. Yale 21 with the exception of correcting the errors 22 noted. I have also added some detail for 23 clarity. My analysis shows that Mr. Yale's 24 conclusion that producers had lost 56 cents of 25 their revenue stream through regulated milk

2505

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1 S. Taylor - Direct 2 price formula changes since 2001 is grossly 3 overstated; the impact of the regulatory 4 changes using his methodology with the correct 5 price formulas is a reduction of 17 cents per hundredweight milk. This analysis is attached 6 7 as Addendum D. 8 Additionally, I have observed that 9 because of the complexity of changes that have 10 occurred in the Class III formula, the impact 11 of those changes varies dramatically by market 12 condition. For example, replicating the same 13 analysis using 2004 market prices shows that 14 producers would have received more in 2004 15 under the current price formulas than they did 16 under the 2001 formulas. That analysis is attached as Addendum E. 17 18 The same errors in the methodology 19 to calculate milk prices at test and estimate 20 the planned impact are made in Tables LL, 00, 21 AAA, BBB, EEE, TTT, VVV, WWW, ZZZ, AAAA, DDDD, 22 EEEE in Exhibit 33. 23 Ms. Taylor, before we move on, why 0. 24 don't we look at Addendum E just briefly so you 25 can help explain a little bit what you did.

2506

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2507 1 S. Taylor - Direct Actually, why don't we look at both D and E, 2 3 which are back to back. 4 Starting with Addendum E, that is 5 your reproduction of Mr. Yale's analysis from Exhibit 33, Table KK, but using the correct 6 7 assumptions as to what the 2001 formula 8 actually provided and also the correct 9 methodology for calculating what the actual 10 minimum price is; is that right? 11 A. That's correct. 12 0. And that shows that the decline is 13 only 17 cents, not the 56 cent decline that 14 Mr. Yale calculated; is that correct? 15 Α. That would be correct. 16 0. And then Addendum E is you took 17 things a step further and looked to compare 18 what the impact of the 2001 formulas versus the 19 current formulas were if one used 2004 market 20 scenarios -- the actual market prices as they 21 existed in 2004; is that correct? 22 Α. That is correct. 23 0. And the bottom line is the last one, 24 value per producer, correct, where you show 25 that under the current formula the value per

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2508 1 S. Taylor - Direct producer is \$357,100; is that correct? 2 Α. 3 That's correct. 4 Q. Versus under -- if the 2001 formula had been in effect, the value would have been 5 about \$3,000 less; correct? 6 7 Α. I believe it would be --8 Q. Or is that \$300? 9 Α. \$300 greater under the current 10 formula than under the formula that existed in 11 2001, yes. 12 0. The point here is that the changes 13 in formulas from 2001 to today have not 14 resulted in substantial declines in producer 15 revenues; is that right? 16 Α That would be correct. 17 Q. And, in fact, for some years it 18 would be an increase in producer revenues; 19 correct? Α. That would be correct. 20 21 0. That is what Addendum E is all 22 about? 23 Α. Yes. 24 Q. Why don't you continue back to 25 page 32 of your testimony, please.

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	2509
1	S. Taylor - Direct
2	A. <u>Comments on Dairy Producers of New</u>
3	<u>Mexico contention that producers are paying for</u>
4	higher yields at plants through the make
5	<u>allowance</u> . Mr. Yale erroneously assumes that
6	the yield assumed in the Class III formula is
7	impacting the underlying cost studies that are
8	considered in setting the make allowances
9	(Exhibit 32, page 29). He implies that the
10	total plant costs determined in the cost
11	surveys are divided by the yield factors in the
12	formulas which he believes underrepresent
13	actual yields. Taken in combination, dividing
14	plant costs by a low yield, he contends,
15	results in a higher make allowance.
16	In fact, the yields used in the
17	Class III formula are not used to translate
18	total plant costs into costs per pound.
19	Rather, the actual yields of the plants are
20	used in that process. Therefore, Mr. Yale's
21	argument is without merit.
22	Other Conceptual Observations. The
23	adoption of end-product pricing in January 2000
24	has certainly shifted the discussion to a
25	technical arena regarding manufacturing costs

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1 S. Taylor - Direct 2 and yields. This change has created a new 3 focal point for the discussion of the equitable 4 sharing of revenue between producers and Mr. Yale even observed that the 5 processors. "determinative factor in the cost to make 6 7 cheese and other dairy products" --8 Let me start that quote again. The 9 "determinative factor is the cost to make 10 cheese and other dairy products, not how much 11 it costs to produce milk, or even if producers 12 receive sufficient money to cover their costs." 13 From hearing Exhibit 32, page three. 14 Other witnesses have suggested an inequity between producers and processors 15 16 because they contend that processors have a 17 guaranteed cost of production coverage through 18 the make allowance and producers' cost of 19 production is not reflected in the pricing 20 system. 21 Although I share the misgiving with 22 Mr. Yale that we no longer have a sufficient 23 pool of milk that is untouched by minimum 24 pricing to establish a competitive pay price 25 series that would eliminate the need to get

2510

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1	S. Taylor - Direct
2	into the technical minutia associated with
3	end-product price formulas, I am concerned that
4	some participants in this proceeding and many
5	dairymen have lost the broader perspective on
6	the end-product price formulas.
7	End-product prices do reflect the
8	intersection of farm level economics with
9	demand, because the commodity prices that are
10	part of the pricing formulas reflect supply and
11	demand. Using current price formulas, the
12	gross product value (before being reduced by
13	make allowances) of Class III milk has moved in
14	an \$11.48 range during the period since January
15	2000. The gross product value (before being
16	reduced by make allowances) of Class IV milk
17	has moved in a \$6.62 range during the period
18	since January 2000. Although end-product
19	demand has been part of this equation, this
20	price volatility has primarily been driven by
21	raw milk supply issues. It is through these
22	marketplace responses to supply and demand
23	situations that producers garner a revenue
24	stream that sustains their economic viability.
25	Squeezing processors by another 20 or 40 cent

2511

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1 S. Taylor - Direct 2 per hundredweight through too small make 3 allowances, too large yield factors or price 4 surveys that overvalue finished products in 5 parts of the country is not what will keep the producer sector healthy. 6 7 But too large yield factors, or 8 price surveys that overvalue finished products 9 in parts of the country will cause the 10 processor sector to be unhealthy. And that 11 lack of health will be manifested in lack of 12 investment in plant capacity to process the 13 milk that supply and demand signals are asking 14 to be produced. When the gross value of 15 finished products moves from \$12 to \$23, the 16 manufacturer of cheddar and whey achieving 17 average yields does not get any larger margin. 18 If the margin is insufficient in a \$12 gross 19 value, it is also insufficient at a \$23 gross 20 Ultimately, it is in the best interest value. 21 of the producer sector to have a vibrant and 22 competitive processing and manufacturing sector 23 that develops innovative products that consumers like and creates a greater demand for 24 25 their raw milk. Setting regulated prices too

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2512

1 S. Taylor - Direct 2 high diminishes the interest and ability of 3 processors to make such investments and results 4 in foregone demand, benefiting neither producer nor processor. 5 The most important place in the 6 7 system for supply and demand signals to be 8 exerted is where the decisions are made 9 regarding whether to produce or not; that is to 10 say, price signals are critical at the farm. 11 Although supply and demand signals at the 12 processor level certainly have some value, they 13 are largely muted by the existence of multiple 14 classes and the pooling of revenues. 15 Therefore, in a macro sense, the processor role 16 in the system becomes one of being a conduit to 17 transform the raw milk that is produced into 18 the products the market is demanding. This is 19 an important distinction when thinking about 20 why it is not inequitable or bad policy to have 21 a manufacturing allowance in an end-product 22 pricing system. 23 At this point MR. ROSENBAUM: 24 I would ask that Exhibit 69 be received into 25 evidence.

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2513

2514 1 S. Taylor - Direct 2 JUDGE PALMER: Any objections? 3 It is received. 4 (Exhibit No. 69 was received 5 into evidence.) MR. ROSENBAUM: 6 Ms. Taylor is available for cross-examination. 7 8 JUDGE PALMER: Yes. Do we 9 have questions? 10 MR. YALE: Your Honor, may I 11 make a suggestion? 12 JUDGE PALMER: Yes. 13 MR. YALE: In light of the 14 fact that Mr. Smith and Mr. Vetne are not 15 here and we have some other prepared 16 statements, maybe we ought to just get those 17 in, and that way there is no disadvantage to 18 them or their clients and we could move the 19 hearing along. 20 JUDGE PALMER: Well, that 21 seems reasonable enough. Does anybody object 22 to that thought? We had one witness who came 23 up to me before who wanted to give a statement. 24 Where is he? 25 You said you would like to give

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2515 1 S. Taylor - Direct 2 another statement. I don't see any reason why 3 not to. 4 So why don't you step down for a 5 moment and this gentleman will come back up. Do you have it ready with you? 6 7 MS. PICHELMAN: Your Honor, before we have another witness, I wanted to 8 9 move that Exhibits 66, 67 and 68 also be 10 received into evidence, please. 11 JUDGE PALMER: You are free to 12 do that. I had forgotten. Thank you. 13 MS. PICHELMAN: Thank you. 14 (Exhibit Nos. 66, 67 and 68 15 were received into evidence.) 16 JUDGE PALMER: We will mark this as 70. 17 18 (Exhibit No. 70 was marked for 19 identification.) 20 JUDGE PALMER: Mr. Wolfe, if 21 you would just come around and raise your right 22 hand. You were sworn before but we will do it 23 again. 24 25

POWERS, GARRISON & HUGHES

	2516
1	B. Wolfe - Direct
2	<u>BRYAN WOLFE</u>
3	a witness herein, having been first duly sworn,
4	was examined and testified as follows:
5	JUDGE PALMER: This is Bryan
6	Wolfe who is testifying on behalf of Ohio
7	Farmers Union. Go ahead, sir.
8	DIRECT EXAMINATION
9	
10	MR. WOLFE: My name is Bryan
11	Wolfe. I'm a dairy farmer from Ashtabula
12	County, Ohio. I am president of the
13	Ashtabula/Geauga/Lake County Farmers Union, and
14	I'm also vice president of the Ohio Farmers
15	Union. My economic well-being and that of
16	dairy farmer members of Ohio Farmers Union,
17	which I represent, are tied to farm milk prices
18	and the Federal system under which milk is
19	priced.
20	JUDGE PALMER: Let me just
21	note that we have marked your statement as
22	Exhibit 70. Go ahead. Keep going, sir.
23	MR. WOLFE: Why are we here?
24	According to the USDA Economic Research Service
25	publication, "The Federal Milk Marketing Order

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1 B. Wolfe - Direct 2 system was set up in the 1930s when milk 3 producers had few market alternatives for their 4 milk highly perishable products other than 5 their local milk handlers. They were often essentially captive to unfair buying practices 6 7 by local milk dealers. Federal Milk Marketing 8 Orders were designed to level the playing field 9 by returning some market power to the 10 producers." 11 Is there anyone here today who 12 believes the Federal Milk Marketing System is 13 still working to return market power to the 14 producers? We would welcome any indications 15 which could support the idea that market 16 equity, fairness or power are being returned to 17 the producers. 18 Until the early 1980s, farm milk 19 price did have some relationship to the market. 20 This was assured by way of parity pricing. 21 Since the early 1980s, the consumer price has continued to track the market for all items. 22 23 The farmer's share of the consumer's dollar has 24 been consistently trimmed, while the slice of 25 the pie taken by those between the dairy

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	2010
1	B. Wolfe – Direct
2	farmers and the dairy consumers has grown ever
3	larger. This could only happen under a serious
4	lack of market power by producers.
5	Today's hearing is a result of an
6	original request by Agri-Mark to increase make
7	allowances for Class III and Class IV products.
8	Although Agri-Mark represents itself as a
9	farmer-owned co-op within the Federal Milk
10	Marketing System, according to a judicial
11	decision in Shaw versus Agri-Mark, it is not
12	simply a co-op representing farmers, but it has
13	its own legal status as a Delaware corporation.
14	Therefore, Agri-Mark's relationship
15	to farmers is legally ambiguous, but its legal
16	status as established by the courts is clearly
17	corporate. This ambiguity helps to explain why
18	farmer-owned co-ops could pursue a modification
19	to the Federal Milk Marketing Orders which runs
20	counter to the interests of its producers.
21	Most of the other co-ops' behavior suggests
22	that they do not consistently represent the
23	economic interests of producers.
24	It is a matter of simple observation
25	and a matter of fact that this hearing process

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	2519
1	B. Wolfe – Direct
2	consistently declines to consider proposals
3	submitted which would return equity, balance
4	and market power to producers.
5	Ohio Farmers Union submitted a
6	proposal to AMS which would have restored some
7	market power to producers and at the same time
8	be reflective of markets as a whole. Any
9	sustainable market system must consider a broad
10	range of market factors, including the cost to
11	produce that product, plus a profit. These
12	price signals, along with reasonable
13	processing, distribution and marketing costs,
14	would be passed on to the final consumer.
15	The Ohio Farmers Union proposal was
16	a three-prong pricing plan. The first part
17	takes price signals from regional farmers cost
18	of production. This concept is basic and is
19	reflected in the 1937 Agricultural Adjustment
20	Act, Section 608 C18. The second part takes
21	price signals from the spot product markets.
22	Finally, the third part considered retail price
23	signals to the consumer. In that way it was
24	very much a market-oriented plan.
25	USDA AMS rejected Ohio Farmers

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	2520
1	B. Wolfe - Direct
2	Union's proposal out of hand, with no
3	opportunity being offered to further develop or
4	refine those items upon which USDA had rejected
5	the proposal.
6	In hindsight, that was not
7	surprising. Throughout this series of Federal
8	Milk Marketing Order hearings, USDA has
9	consistently ignored any proposal which
10	includes the consideration of the cost of
11	production for producers. Meanwhile, it has
12	consistently acknowledged and accepted
13	proposals which consider the cost of operation
14	for corporate entities.
15	Section 608 C18 specifically states,
16	"The Secretary of Agriculture, prior to
17	prescribing any term in any market agreement or
18	order, or amendment thereto, relating to milk
19	or its products, if such term is to fix minimum
20	prices to be paid to producers or associations
21	of producers, or prior to modifying the price
22	fixed in any such term, shall ascertain the
23	parity prices of such commodities."
24	The press release for this hearing
25	says, "Washington, D.C., May 4, 2007 - The U.S.

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1 B. Wolfe - Direct 2 Department of Agriculture today announced that it will reconvene a national public hearing to 3 4 consider proposals seeking to amend the Class 5 III and Class IV product price formulas applicable to all Federal Milk Marketing 6 7 Orders." 8 A case was filed in Ohio, Federal District Court, on behalf of several dairy 9 10 producers to prevent the Federal Milk Marketing 11 Orders make allowance changes. Their plea was 12 denied. Considering the precedents in evidence 13 during this hearing process, such a result 14 might have been expected. 15 What was unexpected, however, was 16 USDA's dismissive attitude toward the economic 17 impacts on farmers in this case. USDA's motion 18 states, "Plaintiffs cannot even bring 19 themselves to admit that the higher make 20 allowances benefit many manufacturers of milk 21 products (such as cheese and butter) who are no 22 longer bound by higher minimum prices. Nor do 23 plaintiffs acknowledge that lower minimum 24 prices, milk prices, also translates into a 25 cost savings for consumers of milk and milk

2521

POWERS, GARRISON & HUGHES

2522 1 B. Wolfe - Direct 2 products. Plaintiffs likewise ignore the 3 projected savings to the public of an estimated 4 \$7 million a year as a result of reduced government outlays." 5 In his decision, Judge Jack Zouhary 6 7 quotes Section 608 C18 completely on page 6 of 8 his decision, which says in part, "The prices 9 which it is declared to be the policy of 10 Congress to establish in Section 2 of this 11 title shall, for the purposes of such 12 agreement, order, or amendment, be adjusted to 13 reflect the price of feeds, the available 14 supplies of feeds, and other economic 15 conditions which affect market supply and 16 demand for milk or its products in the 17 marketing area to which the contemplated 18 marketing agreement, order or amendment 19 relates." 20 Obviously, neither the judge nor 21 USDA seems to be concerned about the price of 22 feeds or the relationship of the market areas. 23 USDA seems to hang their hat on other economic 24 conditions. Those other economic conditions 25 can only be guessed at. However, the "other

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2523 1 B. Wolfe - Direct economic conditions" do not seem to relate to 2 3 returning some market power to producers, as mentioned by the USDA ERS. 4 5 Any reasonable person might think that if this law was being taken seriously, 6 7 there would be some discussion of parity, which 8 translates into cost of production. 9 As a matter of fact, this series of hearings seems to be about assuring corporate 10 11 profitability by taking money from farmers. 12 USDA's economic analysis proves that. 13 This series of hearings began when 14 the on-farm milk prices, adjusted for 15 inflation, was entering its darkest days. USDA 16 seems not to care. USDA even underreports the 17 NASS price survey for dairy products, further 18 eroding the producer prices. The final chapter 19 has yet to be written in what the actual price 20 for non-fat dry milk really should have been. 21 Likewise, the final decision has yet 22 to be written on the subject matter of this 23 hearing. However, one could easily conclude that these hearings are not about any economic 24 25 benefits or market equity for dairy farmers.

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2524 1 B. Wolfe - Direct 2 It is easy to get the impression that the 3 hearings are about protecting the profits of 4 dairy processors and billable hours of lawyers. 5 Clearly, the interest of neither farmers, nor the milk consuming public, is served. 6 Thank 7 you. 8 JUDGE PALMER: Are there any 9 questions? You may step down. Thank you, sir. 10 What other statements do we want to 11 take? Let's go off the record. 12 (Discussion held off the 13 record.) 14 JUDGE PALMER: On the record, 15 we're going to recess for such time as 16 Mr. Metzger needs to get a statement for him to 17 read. 18 (Recess taken.) 19 JUDGE PALMER: I didn't get a motion as such from Mr. Wolfe to receive this 20 21 statement. Is there any objection to the receipt of Exhibit 70, Mr. Wolfe's statement? 22 23 MR. YALE: No. 24 JUDGE PALMER: All right. Ιt 25 is received.

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2525 1 E. Metzger - Direct 2 (Exhibit No. 70 was received 3 into evidence.) 4 ERICK METZGER 5 a witness herein, having been first duly sworn, was examined and testified as follows: 6 7 JUDGE PALMER: Now we are 8 marking as 71 Mr. Metzger's statement. 9 (Exhibit No. 71 was marked for 10 identification.) 11 JUDGE PALMER: Mr. Metzger, 12 would you give us -- actually, I guess you can 13 just read your statement. You have got all the 14 information you need in it, including your 15 name. 16 MR. METZGER: Thank you, Your 17 Honor. 18 DIRECT EXAMINATION 19 . \_ \_ \_ \_ 20 MR. METZGER: My name is Erick 21 Metzger, and I serve as general manager of 22 National All-Jersey, Incorporated. I have 23 provided previous testimony at this hearing. 24 National All-Jersey, Incorporated, 25 seeks to expand Proposal 2 submitted by

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1 E. Metzger - Direct 2 Agri-Mark to include the products of whey 3 protein concentrate and lactose in the annual 4 manufacturing cost surveys should Proposal 2 be enacted by the Secretary. 5 Several witnesses at the two 6 7 previous sessions of this hearing have 8 testified to the profitability challenges being 9 experienced by cheese plants given the 10 extraordinary increase in dry whey prices since 11 last fall, combined with the fact that dry whey 12 prices no longer serve as an equitable proxy 13 for whey protein concentrate values. Many of 14 these same witnesses have requested that 15 "something" be done about whey valuations in 16 the Class III price formula. Yet no proposals 17 to value whey solids on any products other than 18 dry whey were received in advance of the 19 September 30, 2006, deadline for submitting 20 proposals for this hearing. 21 Subsequent conversations among 22 industry personnel have included the concepts 23 of incorporating whey protein concentrate 24 and/or lactose prices into product price formulas. 25 However, no data exist from the

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1 E. Metzger - Direct 2 current manufacturing plant cost surveys on which to base a manufacturing allowance for 3 4 NAJ offers this amendment to either product. 5 Proposal 2 in order to begin to build a dataset of manufacturing costs for WPC's and lactose 6 7 that might be used at a future Dairy Programs 8 hearing. 9 In the same vein, NAJ further 10 proposes that the weekly National Agricultural 11 Statistics Service, NASS, dairy product price 12 surveys be expanded to include whey protein 13 concentrates and lactose. Dairy Market News, 14 published by the USDA using data collected by 15 Dairy Programs, reports prices for a variety of 16 products, including WPC's and lactose. 17 However, the Dairy Market News reports a price 18 range for these products, and industry 19 personnel typically use the midpoint of the 20 range as that week's price. By building a 21 dataset of NASS prices for WPC's and lactose, 22 the industry will be better equipped in the 23 future to submit and debate proposals on how to 24 include these products in price formulas to 25 value whey solids other than only using dry

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2528 1 E. Metzger - Direct 2 whey. 3 WPC34 serves as an industry standard 4 product for whey protein concentrate. Table 18 5 in the Dairy Market Statistics 2006 Annual Summary (appended to this statement) provides a 6 7 commonly recognized product definition and 8 price reporting format for WPC34. NAJ proposes 9 that the parameters used by Dairy Market News 10 when gathering and reporting WPC34 prices for 11 Table 18 also be used to determine 12 manufacturing plant eligibility for the annual 13 cost survey, if adopted from this hearing, and 14 by the NASS to survey prices for WPC34. 15 Likewise, Table 23 in the Dairy 16 Market Statistics 2006 Annual Summary (appended 17 to this statement) provides a commonly 18 recognized product definition and price 19 reporting format for lactose. NAJ proposes 20 that the parameters used by Dairy Market News 21 when gathering and reporting lactose prices for Table 23 also be used to determine 22 23 manufacturing plant eligibility for the annual 24 cost survey, if adopted from this hearing, and 25 by the NASS to survey prices for lactose.

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	2029
1	E. Metzger – Direct
2	The entire Dairy Market Statistics
3	2006 Annual Summary is published at
4	www.ams.usda.gov/dairy/mncs-dy20070525annual
5	summary.pdf. If Code of Federal Regulation
6	definitions are needed for whey protein
7	concentrate and lactose, NAJ proposes to
8	use the definition for lactose given in
9	21 CFR, Chapter 1, Section 168.12 (appended to
10	this statement) to determine both the plants
11	eligible to be included in the manufacturing
12	cost surveys and the NASS price surveys. While
13	many versions of WPC's are produced, WPC34
14	serves as an industry standard. 21 CFR,
15	Chapter 1, Section 184.1979c (appended to this
16	statement) gives a broad definition for whey
17	proteins concentrate products. NAJ proposes
18	that the subset of WPC's testing a minimum of
19	34 percent protein be used to determine both
20	the plants eligible to be included in the
21	manufacturing cost surveys and the NASS price
22	surveys.
23	JUDGE PALMER: Does that
24	conclude your written statement?
25	MR. METZGER: That concludes

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2530 1 E. Metzger - Cross by Mr. Beshore 2 my written statement. 3 JUDGE PALMER: And you have 4 some exhibits attached? 5 MR. METZGER: Yes. JUDGE PALMER: All right. Is 6 7 there any objection to the receipt of Exhibit 8 71, the statement? There doesn't appear to be 9 any so it is received. 10 (Exhibit No. 71 was received 11 into evidence.) 12 JUDGE PALMER: Questions? 13 Mr. Beshore. 14 MR. BESHORE: Marvin Beshore 15 for DFA and Dairylea. 16 - - - - -17 CROSS-EXAMINATION 18 BY MR. BESHORE: 19 Q. Erick, in your view are there enough 20 sellers and manufacturers of the products on 21 which you want data to be collected to support 22 a nonconfidential database for those products? 23 I wouldn't know explicitly, but Α. 24 apparently confidentiality hasn't been a 25 problem from the standpoint of those prices

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2531 1 E. Metzger - Cross by Mr. Yale being reported in Dairy Market News. 2 3 Q. Okay. Have you checked with NASS or 4 AMS with respect to their views of the 5 viability of collecting that data? Α. No, I have not. 6 7 Q. In terms of your operations with 8 your duties with All-Jersey and your knowledge 9 of the industry, do you think there are more 10 than two processors, sellers of those products, 11 so that you wouldn't have confidentiality 12 issues? 13 Α. Yes, I would believe there are more 14 than two. MR. BESHORE: 15 Thank you. 16 JUDGE PALMER: 0ther questions? Mr. Yale. 17 18 MR. YALE: Ben Yale on behalf 19 of Select Milk Producers, Inc., and Continental 20 Dairy Products, Inc., and Dairy Producers of 21 New Mexico. 22 \_ \_ \_ \_ \_ 23 CROSS-EXAMINATION BY MR. YALE: 24 25 Q. Mr. Metzger, as part of National

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2532 1 E. Metzger - Cross by Mr. Yale All-Jersey's function, do you negotiate 2 3 formulas or work with producers to negotiate 4 formulas for the buyer of this milk? 5 Α. Occasionally, yes. 0. Do you collect information on what 6 7 plants are paying for their milk on a regular 8 basis? 9 Α. In a manner of speaking, yes. On a limited scale. 10 11 0. Are you aware of the formulas being 12 used in Idaho right now? 13 Α. Specifically, no. 14 MR. YALE: Okay. No other 15 questions. JUDGE PALMER: Any other 16 questions? Yes, sir. 17 18 MR. BROWN: Michael Brown with 19 Northwest Dairy Association. This is my 20 first -- do you want me to give my address or 21 just wait for my testimony? 22 JUDGE PALMER: Did you enter 23 an appearance? 24 MR. BROWN: Yes. I submitted 25 testimony last week.

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2533 1 E. Metzger - Cross by Mr. Brown 2 JUDGE PALMER: You gave 3 testimony. Why don't you give your full name 4 and address. 5 MR. BROWN: Okay. Michael Brown with Northwest Dairy Association, 6 7 1130 Reinier, R-E-I-N-I-E-R, Avenue, Seattle, 8 Washington. 9 JUDGE PALMER: We will take 10 that as an entry of appearance and also allow 11 you to question the witness. Go ahead, sir. 12 \_ \_ \_ \_ \_ 13 CROSS-EXAMINATION 14 BY MR. BROWN: 15 Q. Just one quick question, Erick. 16 Based on -- I think this may have been in your 17 prior testimony, but based on your analysis and 18 looking at the processing of whey, do you 19 believe there's as much whey used to make WPC's 20 as there is to dry? 21 Α. What our analysis showed, and it was 22 in Exhibit, I believe, 43, was that there are 23 actually more whey solids going into the 24 concentrated forms of whey products than are going into dry weigh. 25

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2534 1 E. Metzger - Cross by Mr. Brown Q. Given that, would you expect that 2 3 there's likely enough plants making dry whey to 4 provide for an anonymous survey? 5 Α. Yes, I would. Thank you. That's 6 MR. BROWN: 7 all I have. 8 JUDGE PALMER: Very good. Any 9 other questions? Anything you wish to add, 10 sir? 11 MR. METZGER: No. Thank you. 12 JUDGE PALMER: All right. 13 Fine. Let's take a ten-minute recess to see 14 what's happening. 15 (Recess taken.) 16 \_ \_ \_ \_ \_ 17 MARK W. STEPHENSON, Ph.D. 18 a witness herein, having been first duly sworn, 19 was examined and testified as follows: 20 JUDGE PALMER: We now have 21 Dr. Mark Stephenson from Cornell University on 22 the stand. Doctor, you have just been sworn, 23 and we are going to mark your statement as 24 Exhibit 72. 25 (Exhibit No. 72 was marked for

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2535 1 Dr. Stephenson - Direct 2 identification.) 3 JUDGE PALMER: So marked for 4 Now if you would proceed to identification. 5 give your statement. 6 DR. STEPHENSON: Thank you, 7 Judge Palmer. 8 DIRECT EXAMINATION 9 . \_ \_ \_ \_ 10 DR. STEPHENSON: Judge Palmer 11 and personnel of the AMS Dairy Programs, I am 12 appearing before you to offer a summary of 13 recent research projects in which I collected 14 data on and summarized the costs of processing 15 in cheese, whey, butter, and non-fat dry milk 16 plants. I am not here to advocate for or 17 against any particular policy action but, 18 rather, to offer my insights into the current cost environment for dairy processors. This is 19 20 a summary of my work and does not represent an 21 official statement of Cornell University. 22 Cornell University has been 23 conducting cost of processing studies in the 24 dairy industry for more than 30 years. Over 25 the past 20 years, work by the Cornell Program

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1 Dr. Stephenson - Direct 2 on Dairy Markets and Policy group includes 3 studies on the cost of processing cheese, whey, 4 butter, and non-fat dry milk powder and fluid 5 milk, footnoted on pages two and three of the testimony, myself having authored a number of 6 7 those studies. This project assesses the costs 8 of processing in cheddar cheese, dry whey, 9 butter, and non-fat dry milk plants and builds 10 on the knowledge and background of these 11 I was asked by dairy plants earlier efforts. 12 who participated in the previous project to 13 re-run the analyses with more recent data. 14 Plant Selection. In the previous 15 project, participating plants were selected on 16 the basis of a random draw stratified by plant 17 size. Because the time was short between the request to update the study and this hearing, 18 19 the plants who were previously asked to 20 participate were the only plants asked to 21 participate again. This strategy had multiple 22 advantages. One advantage is that plants were 23 already familiar with the process of data 24 collection. It also allows an opportunity to 25 examine changes in processing costs in

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2537 1 Dr. Stephenson - Direct 2 same-plants from a previous time period. 3 There were 21 plants who responded with data, and of those plants, 19 submissions 4 5 were deemed to have data without problems and are included in this study. The other two 6 7 plants will correct their data and send it in, 8 but too late for inclusion in this summary. Of 9 the 19 plants, 11 processed cheese, 7 processed 10 dry whey, 4 processed butter, and 7 processed 11 non-fat dry milk. 12 Plants were asked to submit data 13 corresponding to their most recently completed 14 fiscal year. This ranged from the last 15 quarter, beginning in the last quarter of 2005 16 through the second quarter of 2007. The bulk 17 of the observations occurred during the 18 calendar year of 2006. Figure 1 shows the 19 temporal dispersion of the data in this report. 20 Data Collection. The previous 21 project detailed the data collection and 22 summary methods. It may be instructive to 23 remind folks that the data collection used a 24 computer program developed to build a 25 questionnaire based on responses to previous

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1 Dr. Stephenson - Direct For example, first identifying 2 questions. 3 products produced at the plant generated 4 subsequent questions about the package sizes 5 and the monthly production of the individual products, and identifying package sizes then 6 7 generated questions about the packaging costs 8 for those particular containers, et cetera. 9 When surveys are complete, they're submitted as 10 an e-mail attachment or directly from within 11 the program. 12 Methodology for collection and 13 summary of the data closely follows 14 industry-accepted practices of the California 15 Department of Food and Agriculture, CDFA. 16 Anywhere plant expenses can be directly 17 allocated to particular products, plants are 18 asked to do so. A good example is utility 19 expense where individual electric or gas meters 20 can be recorded and assigned to a product line 21 such as cheese or powdered products. Some 22 expenses must be indirectly allocated to 23 products. 24 As per CDFA's procedure, any cost 25 that cannot clearly be assigned to a single

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1 Dr. Stephenson - Direct 2 product line is apportioned according to the 3 percent of milk solids processed in the various 4 product lines. For example, a plant that 5 brought in 100 pounds of raw milk and processed it into cheese, dry whey and whey cream might 6 7 have sold 5.85 pounds of solids (fat and 8 solids-not-fat) in the cheese, 6.12 pounds of 9 solids in the dry whey and .2 pounds of solids 10 in the whey cream. This would mean that 11 \$10,000 of unallocated electricity would be 12 apportioned as \$4,807 to cheese, \$5,029 to dry 13 whey, and \$164 to whey cream. Any other costs 14 which are unallocated to specific product lines 15 are apportioned indirectly in the same way as 16 the electric cost example. 17 Direct allocation is, of course, 18 But, the allocation by solids is best. 19 generally a workable compromise where the 20 detail is not available. In a butter-powder 21 plant that sells only butter and non-fat dry 22 milk, it is possible that indirectly allocated 23 costs may be too heavily assigned to one of the 24 products. However, all of the expenses of the 25 plant are accounted for in the butter and

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1	Dr. Stephenson – Direct
2	non-fat dry milk cost estimates.
3	A more serious problem with indirect
4	allocation can exist when products that are not
5	reported in the study have received an
6	inappropriate weighting of an expense. This
7	occurred in the previous study but was caught
8	between the publication of the working paper
9	and the testimony that I gave. I opined at the
10	testimony that the allocation change appeared
11	to be unique to a single butter-powder plant.
12	Plants that sell a significant
13	portion of total solids as intermediate
14	products can fall into this allocation problem.
15	For example, a butter-powder plant that sells a
16	large amount of cream or skim milk, or even
17	condensed product, can overstate the indirectly
18	allocated expenses for those products and thus
19	underestimate the true costs of producing
20	butter or powder. Upon examination, more than
21	the single plant from the previous testimony
22	had this problem to a lesser, but significant
23	degree. The attempt has been made to correct
24	this problem this time in the summary.
25	Ultimately, directly allocating expenses on the

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2541 1 Dr. Stephenson - Direct 2 part of plants eliminates this problem. 3 Processing Cost Results. Although 4 there were a reasonable number of plants 5 participating in this data collection, I will not list them as groupings of low and high cost 6 7 plants to assure confidentiality of individual 8 plant data. I am reporting the weighted 9 average costs by categories which correspond to 10 CDFA's reports on manufacturing costs. 11 Table 1 shows the weighted average 12 processing costs for the 11 cheese plants 13 participating in the project and Figure 2 shows 14 the breakdown of the costs. 15 Let me just read a couple of the 16 lines on Table 1. The first line is the 17 weighted average summary of this particular The pounds of cheese averaged by the 18 study. 19 plants were a little over 118 million pounds 20 annually. The labor costs were 4 cents per 21 pound, the energy costs were 1.65 cents per 22 pound, ingredient costs 2.51 cents per pound, 23 packaging costs 2.38 cents per pound, repairs 24 and depreciation and a few other costs were 25 3.34 cents per pound, general and

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1 Dr. Stephenson - Direct 2 administrative costs were .76 cents per pound, return on investment 1.19 cents per pound, for 3 4 a total of 15.84 cents per pound. The last time when these costs 5 were reported, we had plants in the survey that 6 7 averaged a little over 60 million pounds of 8 cheese processed, and labor costs were 9 4.35 cents per pound, 1.74 cents per pound for 10 energy, ingredient costs were 1.47 cents per 11 pound, packaging 1.98 cents per pound, repairs 12 and depreciation 4.46 cents per pounds, general 13 and administrative costs 1.26 cents per pound, 14 return on investment 1.12 cents per pound, for 15 a total of 16.38 cents per pound. 16 Table 1 also shows the weighted 17 average costs from the project offered in the 18 previous testimony. It may be noted that the 19 total processing costs reported actually 20 declined from the previous summary. However, 21 it should also be noted that there are three 22 large plants that are included in the current 23 summary that were not included in the last report because their data was submitted too 24 late for inclusion. Please note that the 25

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1 Dr. Stephenson - Direct 2 average annual pounds of cheese processed 3 nearly doubled from the previous report. There 4 are eight plants which participated in both projects and allow a plant-by-plant comparison 5 of the costs from the previous report and this 6 7 Comparing the same plants shows that one. 8 processing costs have actually increased about 9 1.7 cents per pound since the last study. 10 Table 2 shows the weighted average 11 processing costs for the seven dry whey plants 12 participating in the project and Figure 3 shows the breakdown of those costs. 13 14 Again, reading from the table, the 15 weighted average volume of product in the 16 plants per pounds of whey this year was 17 58,722,459 pounds. The labor costs were 18 4.12 cents per pound, energy costs 4.24 cents 19 per pound, packaging costs 1.46 cents per 20 pound, repairs and depreciation 5.8 cents per 21 pound, general and administrative 2.03 cents 22 per pound, return on investment 2.11 cents per 23 pound, for a total of 19.76 cents per pound. 24 The last time volumes were similar, 25 a little bit smaller, at 47,394,657 pounds.

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1 Dr. Stephenson - Direct 2 Labor was evaluated last time at 4.16 cents per 3 pound, energy 3.47 cents per pound, packaging 4 1.08 cents per pound, repairs and depreciation 5 5.93 cents per pound, general and administrative costs 2.62 cents per pound, 6 7 return on investment 2.16 cents per pound, for 8 a total of 19.41 cents per pound. 9 Table 2 highlights that dry whey 10 processing costs have only modestly changed 11 since the last report. Although the average 12 annual pounds of whey processed is larger, and 13 there are increases in energy and packaging 14 costs, they are somewhat offset by smaller 15 expenses for repairs, depreciation, general and 16 administrative and return on investment. The 17 total costs have increased by less than half a 18 The same thing is shown by the cent per pound. 19 same-plant comparisons from the last collection 20 to this one. 21 Table 3 shows the weighted average 22 processing costs for the four butter plants 23 participating in the project, and Figure 4 24 shows the breakdown of the costs. The 25 processing costs for four butter plants, the

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1 Dr. Stephenson - Direct 2 weighted average this time was 57,626,803 pounds per plant, the labor costs were 3 4 5.22 cents per pound, energy 1.57 cents per 5 pound, ingredients . 29 cents per pound, packaging 1.89 cents per pound, repairs and 6 7 depreciation 6.62 cents per pound, general and 8 administrative 2.04 cents per pound, return on 9 investment .83 cents per pound, for a total of 10 18.46 cents per pound. 11 The last time reported average 12 volume in the plants of 60,223,592 pounds per 13 Labor costs were 4.35 cents per pound, plant. 14 energy 1.74 cents per pound, ingredients 15 .19 cents per pound, packaging 1.98 cents per 16 pound, repairs and depreciation 5.74 cents per 17 pound, general and administrative 1.26 cents 18 per pound, return on investment 1.12 cents per 19 pound, at the total cost of 16.38 cents per 20 pound. 21 Table 3 indicates that butter plants 22 have seen an increase in overall costs of 23 processing, up a little more than two cents a 24 pound. Average plant volume is similar, but 25 labor, non-milk ingredients, repairs and

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1 Dr. Stephenson - Direct 2 depreciation, general and administrative costs 3 have all increased and are only partially 4 offset by modest declines in energy, packaging and return on investments. 5 Table 4 shows the weighted average 6 7 processing costs for the seven powder plants 8 participating in the project, and Figure 5

9 shows the breakdown of the costs. The 10 processing costs for seven non-fat dry milk 11 plants included weighted average volumes of 12 70,142,458 pounds per year. Labor costs 3.62 13 cents per pound, energy 4.09 cents per pound, 14 packaging 1.59 cents per pound, repairs and 15 depreciation 3.72 cents per pound, general and 16 administrative 2.17 cents per pound, return on 17 investment 1.43 cents per pound, for a total 18 cost of 16.62 cents per pound.

The last time the weighted average
volume included -- or just the average volume
in the plants was 55,066,936 pounds; labor
costs were 3.39 cents per pound; energy,
3.15 cents; packaging, 1.43 cents; repairs and
depreciation, 3.59 cents; general and
administrative, 1.96 cents; return on

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2547 1 Dr. Stephenson - Direct 2 investment, .72 cents, for a total of 14.23 3 cents per pound. 4 All of the same non-fat dry milk 5 plants participated in this and the previous However, Table 4 shows that these 6 studv. 7 plants on average processed considerably more 8 product than in the previous time period. The 9 plants are also showing a significant increase 10 in the weighted average cost of processing, 11 somewhat more than 2 cents per pound. This is 12 due in part to real increases in some costs 13 (labor, packaging, repairs, depreciation are 14 good examples) and in part due to the changes 15 in the methodology of indirectly allocating 16 costs. Energy is particularly a good example 17 of using a better indirect allocation of costs 18 in plants with significant sales of bulk liquid 19 products. 20 In summary, in the previous study, 21 the bulk of plant-month observations came 22 during the 12-month time period of July 2004 23 through June of 2005. This time, calendar year 24 2006 was where I had the majority of the 25 observations. Over that year and a half,

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1 Dr. Stephenson - Direct plants have continued to observe increased 2 3 costs of processing. These are most pronounced 4 in the same-plant comparisons for cheese, 5 butter, non-fat dry milk and less so for whey 6 processing. 7 Energy was the most common cost 8 center increase in all products. Labor also 9 accounted for significant increases in costs 10 across all products; and, for most products, 11 increases in packaging costs were also notable. 12 It is particularly true in non-fat 13 dry milk plants that the indirect allocation 14 method using pounds of solids can misapportion 15 costs between products. In the last testimony, 16 this has had the effect of understating the 17 costs of processing non-fat dry milk. An 18 attempt has been made to correct this problem 19 in the summary of the data, and a procedure 20 will be implemented to correct the problem at 21 the point of data collection in the future. 22 If you have any questions, I would 23 be glad to try and answer them without 24 divulging any confidential data. 25 JUDGE PALMER: Are we just

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2549 1 M. Brown - Direct 2 going to do direct? All right. Well, direct 3 is complete. You will be back tomorrow morning 4 for cross. 5 Who is the next witness? MR. CHRIST: Your Honor, I'm 6 7 Paul Christ. My attorney is out of the room 8 right now. 9 JUDGE PALMER: Well, we have 10 an eager gentlemen from Seattle right behind 11 you. Do you want to come on up now? 12 Incidentally, on the record, we will 13 receive Dr. Stephenson's statement. It is 14 received. 15 (Exhibit No. 72 was received 16 into evidence.) 17 JUDGE PALMER: We will mark 18 Mr. Brown's statement as Exhibit 73. 19 (Exhibit No. 73 was marked for 20 identification.) 21 JUDGE PALMER: All right, sir. 22 Please give your statement. 23 24 25

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1	M. Brown - Direct
2	MICHAEL L. BROWN
3	a witness herein, having been first duly sworn,
4	was examined and testified as follows:
5	DIRECT EXAMINATION
6	
7	MR. BROWN: My name is Michael
8	Brown. I am the Director of Policy and
9	Planning for Northwest Dairy Association, which
10	is usually referred to as NDA. I am testifying
11	on behalf of NDA. My responsibilities include
12	milk procurement, milk marketing, and
13	representing NDA on milk policy issues relating
14	to pricing and other regulations. Before
15	joining NDA in 2004, I worked as general
16	manager of National All-Jersey, Inc., a dairy
17	producer trade association focused on milk
18	pricing issues, for over ten years.
19	NDA is a dairy cooperative marketing
20	the milk of approximately 610 dairy farmers in
21	Oregon, California, Idaho, and Washington.
22	Approximately 500 of our producer members are
23	part of the Pacific Northwest Federal Milk
24	Marketing Order, Order 124. Approximately 110
25	Grade A producers are located in the

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	2551
1	M. Brown - Direct
2	unregulated area of Eastern Oregon and Southern
3	Idaho.
4	NDA conducts all of its processing
5	and marketing operations through its
6	subsidiary, Darigold, Inc. Darigold operates
7	three Class 1 processing plants in Order 124,
8	in Seattle, Washington; Portland, Oregon; and
9	Medford, Oregon; and one unregulated Class 1
10	plant in Boise, Idaho. Darigold operates four
11	dried milk product plants located at Lynden and
12	Chehalis, Washington, and Caldwell and Jerome,
13	Idaho. Darigold also operates a cheese/whey
14	plant in Sunnyside, Washington, and a Class II
15	and butter plant in Issaquah, Washington.
16	About 80 percent of our cooperative milk supply
17	is processed through these plants.
18	NDA believes that Federal Orders
19	need to establish fair but minimum prices for
20	producer milk used in Class III and IV
21	manufacturing. To do this, USDA must take a
22	view of product yields, product values and
23	manufacturing costs that will allow the
24	Class III and IV prices established by Orders
25	to generate milk and milk component prices that

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2552 1 Μ. Brown - Direct 2 reflect the true manufacturing value of milk, 3 but do not create undue hardship to 4 cooperatives or other processors that 5 manufacture the products reflected in the price formulas. 6 7 NDA supports consideration of 8 Proposals 1, 2, 9, 10, 12, 14 and 17. We 9 believe these proposals offer ways for USDA to 10 improve the current pricing formulas and offer 11 fair but minimum manufacturing milk prices. We 12 oppose Proposals 3, 4, 6, 7, 8, 15 and 18. We 13 believe they are too constrictive to meet 14 USDA's obligation to set minimum Class pricing 15 under the Federal Order program. 16 In my three years at NDA, I have had 17 the opportunity to learn about our 18 manufacturing operations, the challenges we 19 face, and the opportunities we have to improve 20 these operations. We believe we do an average 21 or better job in both product yields and 22 quality, but we also struggle with 23 profitability in our manufacturing plants. We 24 believe that USDA must consider NASS price 25 surveys, USDA pricing formulas, and

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	2553
1	M. Brown - Direct
2	manufacturing allowance surveys must be
3	evaluated together in order to understand how
4	they interact to determine milk prices. USDA
5	must evaluate the limitations of their data in
6	order to successfully use it to generate fair
7	but minimum milk prices, and not cause undue
8	harm by setting prices for milk that cannot be
9	recovered from the marketplace.
10	<u>Whey Cream Valuation</u> . Our
11	experience with whey cream sales finds a
12	significant difference in value compared to
13	sweet cream. All cream is generally valued at
14	a multiple of the butter price. USDA reports
15	multipliers for sweet cream in the Dairy Market
16	News. Our Ingredients Division supplied me
17	with the price multiples for whey cream and
18	sweet cream over the past two years. Based on
19	the CME price correction. Actually, I have
20	three years of data. Based on the CME butter
21	price, we have calculated the comparative
22	values of our whey cream to our sweet cream
23	sales, and the Federal Order Class III
24	butterfat price for these periods. The product
25	of this multiplier and the average monthly

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1 M. Brown - Direct 2 Chicago Mercantile Exchange Grade AA butter 3 price equals the value of butterfat in these 4 products. 5 We can concur with other witnesses that consolidation in the butter industry has 6 7 impacted the prices we receive for our whey 8 cream over the past three years. On a 9 butterfat basis, the difference in value 10 between our whey cream and both sweet cream and 11 Federal Order butterfat prices widened 12 significantly from 2005 to 2006. All of our 13 whey cream sales are FOB our Sunnyside plant. 14 Our whey cream multiple averaged 36 percent 15 below our sweet cream multiple during 2005 to 16 2007. For the same three-year period, the 17 price we received for whey cream on a butterfat 18 basis averaged 47.4 cents lower than sweet 19 cream and 24.4 cents below the Federal Order 20 Class III butterfat price. After 2005, the 21 difference became more startling. Our 2006 22 sweet cream price averaged 56 cents higher than 23 our whey cream sale price, and the 2006 Federal 24 Order Class III butterfat price was over 25 29 cents above the whey cream price. These

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2555 1 M. Brown - Direct differences make the use of a lower value for 2 3 whey cream the logical choice for valuing that 4 whey cream in the Class III protein formula, 5 and I have a chart I am going to read through here quickly. 6 7 The Darigold whey cream value 8 comparisons, the difference from sweet cream 9 and Federal Order Class III butterfat on a 10 per-pound of butterfat basis, sales FOB the 11 plant. 12 In 2005, our whey cream versus sweet 13 cream, there was a .2186 difference in 14 multiple, which resulted in a 34.89 cents 15 difference in price, a 15.6 cent difference 16 price between whey cream and Federal Order 17 butterfat price. In 2006, the multiple was a 18 negative .4578, a difference of minus .5694 in 19 price, and again, compared to the butterfat 20 Federal Order price, a minus 29.16 cents. 21 In 2007 that multiple was minus 22 .4045 the whey cream versus sweet cream, which 23 was a difference in value of 50.31 cents 24 negative. Whey cream versus Federal Order butterfat was minus .2857 cents. 25

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	2556
1	M. Brown - Direct
2	The three-year average on whey
3	cream, the multiple was minus .3603, below the
4	sweet cream multiple, which on a per pound of
5	butterfat basis equaled minus 47.38 cents.
6	Compared to the Federal Order Class III
7	butterfat, three-year average was minus 24.44
8	cents.
9	NASS versus Actual Plant Product
10	<u>Average Selling Prices</u> . Product prices are an
11	area where the NASS survey only tells part of
12	the picture. Hard as we try, not all of our
13	product meets the stringent NASS
14	specifications, and we sell products below our
15	NASS reported prices. This means that our
16	average selling prices for all of our products
17	are actually average below the price we report
18	to NASS due to off-spec product.
19	We accept that our sales force may
20	not garner prices that are always equal to or
21	above the national NASS average. Particularly
22	with our western location, that is not always
23	possible. However, whether through NASS
24	surveys, make allowances, or yield formulas,
25	USDA currently assumes that all product

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1 Μ. Brown - Direct produced in a plant is sold at the full NASS 2 3 Leaving some room in yield formulas and price. 4 manufacturing allowances to reflect this 5 reality is necessary to achieve the goal of fair minimum prices. 6 7 Off-spec product can significantly 8 impact the total revenue a plant generates. 9 Darigold's fiscal year 2007 business year ran 10 from April 2006 through March of 2007. Out of 11 our entire FY07 cheddar cheese production. 12 96.02 percent met the NASS specs to sale at the 13 full grade price. These cheese sales were 14 reported to NASS. The remaining 3.98 percent 15 of cheese included under grade cheddar, trims 16 and fines. These products sold for a weighted 17 average price of 21.8 cents less per pound than 18 the cheddar meeting the NASS reporting specs. The net impact of these off-spec products on 19 20 our average cheese sale price was 0.9 cents per 21 pound, but since these sales are not reported, 22 NASS does not recognize this difference in the 23 average cheese value for all cheese sold. 24 added that last part. 25 Whey processing also results in

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1 M. Brown - Direct 2 off-spec whey. 3.23 percent of our whey failed 3 to make reportable grade and was marketed at an 4 average discount of 29 cents per pound to the 5 extra grade whey market. These sales were not reported to NASS. This feed-grade whey 6 7 production represented 3.23 percent of our 8 total whey production and lowered the average 9 overall value of all of our whey sales by 0.9 10 cents per pound compared to the average price 11 for all NASS reported sales. This difference 12 represents a 2.5 percent reduction off of our 13 NASS reported price. 14 About 1.5 percent of our non-fat dry 15 milk sales were for off-spec product in fiscal 16 year 2007. It sold for an average value of 17 38.9 cents less than the non-fat dry milk sales 18 reportable to NASS, and lowered the average 19 price of all Darigold non-fat dry milk sold to 20 by 0.6 cents below our average NASS reported 21 sale. 22 While USDA does not use buttermilk 23 yields and pricing in their Federal Order 24 formulas, they have recognized that sweet cream 25 buttermilk is a by-product of butter

2558

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2559 1 M. Brown - Direct 2 manufacturing. The buttermilk yield and value 3 is indirectly represented in the non-fat dry 4 milk portion of the yield formulas. When we 5 separate milk in our non-fat dry milk plants, about 4.4 percent of the total skim milk solids 6 7 end up in our cream, and most of that volume 8 eventually makes it back to the dryer as 9 There is value here, but in fiscal buttermilk. 10 2007 our dried sweet cream buttermilk sales 11 averaged 3.63 cents below our average non-fat 12 dry milk price reported to NASS. 13 Cheese and Whey Yields. 14 Manufacturers know that most of the milk 15 components that leave the farm end up in 16 products that a plant can sell at NASS prices, 17 although there are also component losses in all 18 areas of dairy product production from farm to 19 finished product. While we do not document the 20 step-by-step losses, our yields are impacted by 21 this reality. 22 The cheese yield formula has 23 enjoyed, or perhaps better described as 24 endured, significant discussion at this 25 hearing. There has been both plant information

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2560 1 M. Brown - Direct 2 and theoretical speculation on yields entered 3 into the record. I would like to add to this 4 discussion by talking about our cheese making 5 process at our Sunnyside plant. We make two cheese products in this plant: cheddar blocks 6 7 and Monterey Jack. About 90 percent of our 8 cheese volume is cheddar. 9 The Darigold cheddar plant in 10 Sunnyside was opened in 1996 and uses the most 11 modern horizontal vats in its cheese 12 manufacturing operations. During our 2007 13 fiscal year, we converted 1.28 billion pounds 14 of milk into 130.7 million pounds of cheddar 15 cheese, resulting in an average actual yield of 16 10.22 pounds cheese per hundredweight with an 17 average moisture of 38 percent. The milk 18 used in the vats contained an average of 19 3.68 percent butterfat and 3.05 percent true 20 protein. The 10.22 percent cheese yield 21 approximates about a 92 percent butterfat 22 recovery. 23 In 2007, 96.02 percent of this 24 cheese was full quality, 3.11 percent was under 25 grade, 0.56 percent was trim, and 0.31 percent

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	2561
1	M. Brown - Direct
2	was recovered fines. Any unrecovered fines
3	which we can't sell aren't included in these
4	numbers. Under the current Federal Order yield
5	formula, the predicted yield for this milk is
6	3.68 pounds butterfat times 1.572 plus 3.05
7	pounds true protein, that's 1.383, which equals
8	10.00 pounds cheese. Our actual yields were
9	plus .22 pounds per hundredweight higher than
10	the Federal Order formula yield, reflecting a
11	2 percent difference. Keep in mind this is a
12	very modern, efficient plant.
13	Darigold does use some whey cream in
14	the cheese vat at times, and its use is
15	reflected in the yields above. However, use of
16	whey cream does cause problems as in the
17	manufacturing process. First of all, in our
18	experience, the whey butterfat recovery in the
19	cheese from whey cream is significantly lower
20	than from fresh cream, about 75 percent
21	compared up to 92 percent. Second, there can
22	be quality problems in cheese when whey cream
23	is used, particularly with soft curds. Third,
24	many customers simply will not allow whey cream
25	to be used in the cheese making procedure due

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	2562
1	M. Brown - Direct
2	to quality considerations. These three issues
3	do create significant limitations on how much
4	whey cream can be used in the vat.
5	At this time, we convert all of our
6	whey solids into dry whey. We also purchase a
7	significant amount of whey solids from another
8	cheese processor in the Pacific Northwest,
9	which we also convert to whey. This
10	combination of internal and outside whey yields
11	makes it more difficult to accurately pinpoint
12	our whey yields, but we estimate our internal
13	yield at 5.58 pounds whey per hundredweight.
14	While we are not proud of this yield, it is
15	much less than USDA's assumed yield of
16	5.86 pounds at reference tests, and again, this
17	is a yield that comes out of a modern plant.
18	<u>Revenue comparisons from actual</u>
19	yields and product prices. Combining plant
20	yields and discounts for off-spec products
21	demonstrate how looking at the total picture of
22	product yields, make costs and product prices
23	must all be carefully considered in total when
24	determining scratch "where" milk pricing.
25	As hard as we work to maximize production of

POWERS, GARRISON & HUGHES

1 Μ. Brown - Direct 2 products that fully meet market specs, some of 3 the product we manufacture is not of the 4 quality required to return the market price. 5 As discussed above, all of our cheese is not marketed as full grade, despite 6 7 our best efforts to make quality product. 8 While our cheese production was 2 percent 9 higher than the Federal Order yield formula 10 would indicate, during fiscal year 2007 the 11 weighted average value of all of our cheddar 12 cheese was 0.7 percent lower than the price we 13 reported to NASS. Together, these differences 14 resulted in a net value of cheese per 15 hundredweight that is only 1.4 percent more 16 than predicted by assuming all USDA cheese 17 yields and all sales sold at NASS. And 18 remember, this is a very modern plant using the 19 latest equipment. 20 We also do not enjoy the average 21 NASS price for most of our products. We cannot 22 disclose our actual average cheese sales price 23 for competitive reasons, but like most western 24 plants, we are selling our cheese at below the 25 weighted average NASS cheddar price, further

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POWERS, GARRISON & HUGHES

	2564
1	M. Brown - Direct
2	reducing revenue compared to USDA's "Formula
3	Yield times NASS Price" calculations. In years
4	like this past fiscal year, when barrel prices
5	are higher than blocks for much of the year,
6	our price on reported cheese is even more
7	out-of-line with the weighted average
8	block-barrel price.
9	We sold our whey cream for an
10	average of 50 cents below our sweet cream on a
11	pound butterfat basis during our fiscal year
12	2007. Since about 8 percent of our cheese
13	plant butterfat ends up in whey cream, we would
14	derive 14 cents less on a hundredweight basis
15	from our cream compared to a sweet cream sale.
16	In fiscal year 2007, our whey
17	revenue per hundredweight now does not meet
18	USDA assumptions. As mentioned earlier, our
19	purchase of outside condensed whey makes it
20	more difficult to determine our actual whey
21	yields from our milk, but we believe it is
22	about 5.58 pounds, or 5 percent less than USDA
23	assumes for Federal Orders. As previously
24	mentioned, our average whey product value is
25	2.13 percent less. In our plant, our total

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	2565
1	M. Brown - Direct
2	whey revenue was 7.2 percent less than would be
3	predicted by USDA's whey formula and our
4	reported sales to NASS.
5	Again, we would emphasize that this
6	data is from a very large modern and efficient
7	plant that produces a quality cheese in high
8	demand.
9	<u>Manufacturing Cost Studies are not</u>
10	<u>perfect</u> . Manufacturing cost studies, like most
11	business analysis, do rely on some assumptions
12	in order to determine costs. In his testimony
13	from the September 2006 Make Allowance hearing,
14	Dr. Mark Stephenson noted that the 2006 CPDMP
15	study assigns costs based on a solids
16	allocation where no other definition was clear.
17	After further discussion with Dr. Stephenson,
18	we discovered that in our powder plants, cream
19	costs were assigned as a percent of the total
20	costs, based on butterfat solids as a percent
21	of total solids.
22	But in our non-fat dry milk plants,
23	cream is simply separated and stored in silos
24	to be sold or moved to our butter churn at a
25	separate location and count for only a small

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1 Μ. Brown - Direct 2 portion of the total manufacturing cost within 3 our non-fat dry milk drying plants. These 4 costs were not transferred to a butter churn as the butter churn is centralized and did not 5 participate in the past survey due to its 6 7 complicated nature, and the survey was not made 8 to pick up those costs. By assigning costs to 9 cream based on the cream percentage of total 10 solids, much higher costs were assigned to 11 cream than could normally be expected. Thi s 12 allocation assumption lowered our non-fat dry 13 milk processing costs by about 3.6 cents per 14 pound non-fat dry milk compared to our 15 estimates of the actual costs, which, by the 16 way, Mark used for his survey. 17 Our non-fat dry milk production 18 represented 54 percent of the total product 19 volume represented in the survey. Based on the 20 costs that were overallocated to cream had been 21 assigned to non-fat dry milk, corrections to 22 our four plants would have increased the total 23 survey make cost for non-fat dry milk by more than 1.9 cents. 24 25 In his new survey, as you have now

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POWERS, GARRISON & HUGHES

2567 1 M. Brown - Direct 2 heard in testimony, Dr. Stephenson will be 3 adjusting his cost allocations to better 4 reflect the structure of our non-fat dry milk 5 plants. We also are supplying Dr. Stephenson the butter processing information from our 6 7 centralized butter plant. Because this plant 8 is centralized, it is large and efficient. 9 However, we would also like to acknowledge that 10 the movement of cream from our drying plants to 11 this centralized plant does add about 4.2 cents 12 to the processing cost per pound of butter. 13 Our experience with these surveys 14 show the importance of as much data as 15 possible, including the audited California cost 16 survey data, which is the most meticulously 17 collected data available to the industry. 18 Think of the impact on non-fat dry milks that 19 would have occurred if the California data had 20 not been included in the analysis, and, I would 21 add, USDA's tentative final decision on make 22 allowances 23 We believe our plant experience 24 underlines the need to use conservative yet 25 realistic yields, manufacturing allowances and

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2568 1 2 price levels when developing pricing formulas. 3 We urge USDA to consider our plant experiences 4 as they fine-tune the Federal Order Class III 5 and IV milk price formulas. That concludes my 6 testimony. 7 JUDGE PALMER: All right, sir. 8 We're going to defer your cross-examination 9 until tomorrow. Off the record for a second. 10 (Discussion held off the 11 record.) 12 JUDGE PALMER: All right. Who 13 else do we have? 14 MR. ROSENBAUM: Dr. Yonkers 15 has a very short statement. He is ready to go. 16 JUDGE PALMER: Dr. Yonkers. 17 MR. ROSENBAUM: This is 18 slightly revised from what is on the Web site 19 so we will get you a copy. 20 JUDGE PALMER: All right. 21 We're going to mark Dr. Yonkers' supplemental 22 statement here as Exhibit 74. 23 (Exhibit No. 74 was marked for 24 identification.) 25 JUDGE PALMER: I think we can

POWERS, GARRISON & HUGHES

2569 1 Dr. Yonkers - Direct 2 proceed. 3 - - - - -4 ROBERT YONKERS, Ph.D. 5 a witness herein, having been first duly sworn, was examined and testified as follows: 6 7 DIRECT EXAMINATION 8 BY MR. ROSENBAUM: 9 0. Dr. Yonkers, could you read your 10 testimony, please. 11 DR. YONKERS: Thank you, Your 12 Honor. 13 Α. IDFA earlier in this hearing 14 testified in opposition to Proposal 20, but at 15 that time no proponent witnesses had yet 16 testified, and we indicated that we might 17 provide additional testimony after we had heard 18 from the proponents. Nothing in the proponent 19 testimony that was subsequently presented in 20 Indianapolis changed IDFA's opposition. 21 As noted in my previous testimony, 22 without an adequate level of make allowance, a 23 manufacturing plant cannot continue to operate 24 long term, as it will have insufficient funds 25 available to pay the vital costs necessary for

POWERS, GARRISON & HUGHES

2570 1 Dr. Yonkers - Direct 2 operating the plant. For that reason, 3 increased costs must lead to an increased make 4 allowance. 5 Proposal 20 requires the same procedure to determine changes in cost of 6 7 manufacturing as are currently utilized by USDA 8 in deciding to change a make allowance. 9 However, instead of using the results of that 10 determination to change the make allowance and 11 allow the minimum farm milk price to change so 12 that processing and marketing costs are 13 reflected in regulated minimum prices, 14 Proposal 20 would leave the make allowance 15 unchanged. It would simply identify the amount 16 of the cost increase and require handlers to 17 try to negotiate with their customers in an 18 effort to recover these increased costs in the 19 form of a surcharge added to the wholesale 20 dairy price. If this "let's hope it works" 21 effort fails, the processor and others like it 22 are doomed to returns inadequate to cover their 23 costs, given that the minimum milk prices to 24 farmers they will continue to be obligated to 25 make will not have been changed whatsoever.

POWERS, GARRISON & HUGHES

1 Dr. Yonkers - Direct 2 The proponent witness cited what he 3 claimed were several examples of surcharges 4 like the ones he envisions being attempted by manufacturers to effectuate Proposal 20. 5 However, two of those examples are regulated 6 7 charges that all regulated processors must pay, 8 (the MilkPEP check off assessment and the 9 Pennsylvania Milk Marketing Board over order 10 prices), so no one can avoid having to bear 11 And the third example was DairyAmerica's them. 12 attempt to implement an energy surcharge on 13 non-fat dry milk prices. But during redirect, 14 the witness noted that even a large U.S. 15 supplier of non-fat dry milk was only a small 16 player in international markets. Certainly, it 17 would be improbable if not impossible for such 18 a small international player to change long 19 established terms of trade by introducing a new 20 surcharge based simply on USDA's determination 21 that costs of processing in the U.S. allowed 22 for such a surcharge. 23 One of the fatal flaws in Proposal 20 is that processors regulated by Federal 24 25 Orders face competition from not only

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1 Dr. Yonkers - Direct 2 unregulated areas and even unregulated milk in 3 Federal Order marketing areas, but also from 4 states like California which has its own milk 5 price regulations and is unlikely to change its longstanding practices of changing make 6 7 allowances in response to changes in costs of 8 processing. Therefore, the examples to which 9 the proponents point do not apply to the 10 situation their proposal could create. 11 Handlers purchasing milk from non-federally 12 regulated suppliers would have lower, or no, 13 minimum milk price obligations to farmers, and 14 would have a substantial cost advantage over 15 federally regulated handlers. Federally 16 regulated handlers would not find it possible 17 simply to insist that their customers pay a 18 Their customers would instead go to surcharge. 19 suppliers who would be more than happy to meet 20 their needs without the increased price. 21 One obvious alternative for a 22 customer would be to purchase off the CME. 23 Proponent's witness implies that this obvious 24 choice should be ignored because longstanding 25 price relationships between the CME and actual

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POWERS, GARRISON & HUGHES

1 Dr. Yonkers - Direct 2 transaction prices can be altered quite easily. 3 IDFA is of the opinion that this might sound 4 good in theory, but in practice would be an utter failure. 5 Take the hypothetical example used 6 7 during cross-examination of the proponent's 8 witness, where the current market situation 9 yields a CME price of \$1.40 for cheddar cheese 10 and USDA has determined that the costs of 11 processing have increased by 3 cents per pound 12 of cheese. If an example processor has a 13 longstanding practice of pricing cheese to a 14 customer at exactly the CME price, Proposal 20 15 requires that handler now seek to charge that 16 customer the CME price plus 3 cents per pound. 17 How much common sense can it take to see that 18 the customer, who in the past has had the 19 option of paying \$1.40 either to the CME or to 20 the cheese processor and chosen to buy from the 21 cheese processor, now is faced with the 22 alternative of paying the cheese processor 23 \$1.43 or buying on the CME for \$1.40. The 24 choice is no longer revenue neutral; rather, 25 continuing to purchase cheese from the cheese

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2574 1 Dr. Yonkers - Direct processor would cost the customer 3 cents more 2 3 than the going CME market price. 4 Clearly, increasing the established price relationship with the CME is not as 5 simple in the real world as the proponent's 6 7 witness wants USDA to believe. Furthermore, 8 this hypothetical buyer has more options 9 available to a customer than just the CME, like 10 plants not regulated by Federal Orders in 11 California and other areas of the country. 12 That concludes my statement. 13 MR. ROSENBAUM: We would ask 14 that it be admitted into evidence. 15 JUDGE PALMER: Very well. We 16 will receive it. Oh, I should have received I don't think I did. 73 and 74 are 17 73. 18 received. 19 (Exhibit Nos. 73 and 74 were 20 received into evidence.) 21 DR. YONKERS: Thank you, Your 22 Honor. 23 MR. SMITH: Your Honor, the 24 desk didn't give me complete copies of 25 Mr. Christ's testimony.

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2575 1 2 JUDGE PALMER: Somebody was 3 collating. 4 MR. SMITH: That was me. I 5 collated the complete statement. JUDGE PALMER: Do we have 6 7 another witness or is that it? 8 MR. SMITH: We could start out 9 with Mr. Christ in the morning. 10 MR. BESHORE: Is it different 11 than the --12 MR. SMITH: It will be ten 13 minutes extra in the morning, if I could beg 14 the Court's indulgence. 15 JUDGE PALMER: All right. We 16 will recess now until 9:00 tomorrow. 17 MS. PICHELMAN: Your Honor, 18 was 72 received? 19 JUDGE PALMER: I received 20 everything. Yes, 71, 72, 73. 21 (Whereupon, the above-entitled 22 matter was adjourned at 4:45 p.m. this date.) 23 24 25

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3	<u>CERTIFICATE</u>
4	I hereby certify that the
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10	hearing of the within cause and that
11	this is a correct transcript of the
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