

1 MS. WHITESIDES: Whitesides.

2 JUDGE HUNT: Whiteside, okay.

3 MS. WHITESIDES: And I represent Hershey Foods  
4 Corporation.

5 Mr. Schad has graciously agreed to let Audrey  
6 Throne testify ahead of him --

7 JUDGE HUNT: All right.

8 MS. WHITESIDES: -- since she has some time  
9 constraints today.

10 JUDGE HUNT: Good afternoon.

11 MS. THRONE: Good afternoon.

12 Whereupon,

13 AUDREY F. THRONE

14 having been duly sworn, was called as a witness  
15 and was examined and testified as follows:

16 JUDGE HUNT: And would you state and spell your  
17 name, please? Thank you.

18 THE WITNESS: My name cheeses Audrey Throne.  
19 That's spelled A-U-D-R-E-Y, T-H-R-O-N-E.

20 MS. WHITESIDES: Your Honor, we have passed out  
21 copies of her written testimony, and we would like to  
22 identify it as the next consecutive exhibit number. I think  
23 we are on 51.

24 JUDGE HUNT: Yes, you're right, 51.

25 (The document referred to was



1 Kisses Chocolates and Hershey's Hugs Chocolates, Kit-Kat  
2 Wafer Bar, Reeses Peanut Butter Cups, Jolly Rancher Candy,  
3 Payday Peanut Caramel Bar, Twizzlers Candy, Whoppers Malted  
4 Milk Balls, and York Peppermint Patties, to name just a few.

5           Hershey Foods Corporation was founded by Milton  
6 Hershey in 1894, and he located his manufacturing plant in  
7 the heart of Pennsylvania's dairy country where he could  
8 obtain the large supplies of fresh milk needed for making  
9 his method of high quality milk chocolate.

10           Today, Hershey Foods Corporation operates more  
11 than a dozen confectionery plants throughout the United  
12 States, Canada and Mexico. We still use primarily fresh  
13 fluid milk in making our products, such as Hershey's Milk  
14 Chocolate Bars, Hershey's Kisses Chocolates, and Hershey's  
15 Milk Chocolate Bars with Almonds. These products have a  
16 distinctive flavor and texture that the American public has  
17 recognized and enjoyed for many decades. And one important  
18 reason for that distinctive Hershey favor is that Mr.  
19 Hershey's methods call for fresh fluid milk.

20           As I said before, my responsibilities include  
21 buying the fresh fluid milk that Hershey Foods uses in its  
22 milk chocolates and other products, as well as all other  
23 dairy ingredients used in our manufacturing operations.

24           In 1999, Hershey Foods bought more than 1.5  
25 million pounds of fresh fluid milk every day.

1           The price relationship between Class IV milk on  
2 the one hand and Class II milk on the other is significant  
3 for the future of the dairy industry in this country.  
4 Several of the proposals for adjusting the Class IV price  
5 would have the ripple effect of increasing the price of  
6 Class II milk. USDA should avoid any step that would  
7 increase the Class II price or increase the price difference  
8 between Class II and Class IV milk.

9           The trend already is for food manufacturers to  
10 reduce their use of Class II milk, and any increase in the  
11 price difference between Class II and Class IV milk will  
12 accelerate the trend. This trend harms dairy farmers.

13           Class II food manufacturers are reducing their  
14 reliance on traditional domestic fluid milk by reformulating  
15 products to eliminate the dairy component, substituting  
16 nondairy fats, using imported dairy ingredients and  
17 relocating manufacturing operations in foreign countries.

18           For example, imports of milk protein and of  
19 anhydrous milk fat, which are alternative dairy ingredients,  
20 have risen dramatically in recent years. These imports have  
21 replaced some domestic Class II milk because they are less  
22 expensive.

23           Moreover, once a manufacturer changes its  
24 processes or formulations to eliminate Class II milk, it is  
25 extremely difficult and expensive to reverse that change.

1           For these reasons, Hershey submits that if USDA  
2 reduces the price of fat, it should do so for all classes.  
3 USDA should not discriminate in favor of Class IV by  
4 reducing the price of fat for that class alone.

5           In addition, the make allowance for Class IV  
6 should not be decreased and the yield factor for nonfat dry  
7 milk should not be changed.

8           Hershey also submits that USDA should issue a  
9 recommended decision for public comment before adopting a  
10 final rule. In requiring this rulemaking, Congress did not  
11 state that there were emergency conditions in the market  
12 that would justify dispensing with a recommended decision  
13 and public comment.

14           To the contrary, the congressional objection to  
15 the final rule USDA adopted in 1999 was based on what  
16 Congress perceived as inadequate public comment.

17           The price of butterfat should be the same for all  
18 classes. Several parties propose that the price of  
19 butterfat be reduced by six cents per pound, and that's  
20 Proposals 3, 4, 5, and 8. These proposals differ, however,  
21 on whether this reduction should be applied uniformly to all  
22 classes or whether the reduction should benefit Class IV  
23 alone.

24           Hershey submits that if conditions in the market  
25 warrant a six-cent reduction in the price of butterfat this

1 reduction must be applied across the board. There is no  
2 rational justification for reducing the price in one class  
3 while leaving it unchanged in other classes.

4           There are at least four reasons against reducing  
5 the price of butterfat in Class IV alone.

6           First of all, reducing the price of fat in Class  
7 IV alone will provide an artificial incentive to use more  
8 cream to produce butter. The market should determine the  
9 use of fat because the market can and the market will  
10 allocate fat to the most efficient use. Reducing the price  
11 of fat in Class IV but not in Classes II or III will provide  
12 an artificial incentive to use more cream to produce better.

13           By calling this incentive artificial, I mean only  
14 that the free market would not provide this incentive on its  
15 own.

16           All classes of milk compete for the same fat. The  
17 price that sellers of excess cream are obligated to pay for  
18 that butterfat is determined by the first use of the excess  
19 butterfat sold. Therefore, if you reduce the Class IV  
20 butterfat price six cents per pound and leave butterfat  
21 prices in other classes unchanged, it means that sellers of  
22 excess cream will have a six-cent per pound lower obligation  
23 if that butterfat is sold for use in Class IV products.

24           As a result, users in other classes will have to  
25 pay six cents more per pound of milk fat to attract that fat

1 away from Class IV users.

2           Class IV manufacturers will always be the  
3 preferred outlet for sellers of milk fat because their  
4 obligation for that butterfat will be lower. Favoring Class  
5 IV will cause Class II manufacturers to use butter or other  
6 ingredients.

7           Many Class II products compete on grocery store  
8 shelves with food products made from Class IV milk. If USDA  
9 makes fat used in Class II more expensive than the identical  
10 fat used in Class IV, then butter and other ingredients will  
11 become more economical than fresh cream for use in Class II  
12 products.

13           Class III-A pricing, when it was introduced in  
14 1993, had the same effect on the use of skim milk.

15           Class II manufacturers will then be forced to use  
16 those substitutes to remain competitive. While there are  
17 FDA standards of identity for many Class II products, those  
18 standards often permit the use of ingredients such as  
19 butter, and many products made from Class II milk or cream  
20 are not subject to any standard of identity.

21           Additionally, products such as anhydrous milk fat  
22 can be imported for less. For example, import statistics  
23 from the Census Bureau indicate that the quantity of AMF  
24 imported into the United States increased from only 110, and  
25 that should have been thousand kilograms, or more simply,

1 tons, so increased from only 110 tons of AMF in 1995 to more  
2 than 10,500 tons in 1999. Obviously, this reveals a  
3 significant increase in the importation of alternative dairy  
4 ingredients.

5 To the extent that substitutes for cream are not  
6 available to Class II manufacturers, then a reduction for  
7 Class IV alone places them at a competitive disadvantage.

8 Both the International Dairy Foods Association and  
9 the National Milk Producers Federation have conducted an  
10 economic analysis of the effect on Class II prices of  
11 reducing the price of fat in Class IV by six cents per pound  
12 without any reduction in other classes. These analyses show  
13 that this one class reduction would increase the difference  
14 between Class II and Class IV by 21 cents per hundredweight.

15 Thus, the current differential, which is fixed at  
16 70 cents, would in effect be increased to more than 90  
17 cents. I believe that these analyses to be correct.

18 This dramatic increase in the difference between  
19 Class II and Class IV would place Class II manufacturers at  
20 a substantial competitive disadvantage.

21 As I noted above, one effect will be to force  
22 Class II manufacturers who compete with products made with  
23 Class IV milk to seek cheaper alternatives. Where cheaper  
24 substitutes are not available, however, the Class II  
25 manufacturers will be placed at a substantial and unfair



1 cost disadvantage. This is especially a concern for my  
2 company because many of our competitors use skim milk and  
3 fat made from Class IV milk rather than Class II fluid milk.  
4 A difference of 91 cents per hundredweight would put Hershey  
5 at a cost disadvantage relative to its competitors of at  
6 least \$4 million per year.

7 Favoring Class IV alone could force the Class II  
8 price above the blend price in some orders, with the result  
9 that Class II users will depool.

10 Based on my practical experience with milk prices,  
11 I believe it is likely that a reduction in the fat price  
12 that is limited to Class IV would cause the Class II price  
13 in some orders to be greater than the producer blend price.  
14 In this situation many Class II users would have a strong  
15 incentive to depool their milk and thus take advantage of  
16 the lower blend price.

17 Indeed, the current 70-cent differential is  
18 already having exactly this effect in some orders, and  
19 increasing the Class II price further relative to the Class  
20 IV price will accelerate the trend toward depooling.

21 The current make allowance for Class IV should not  
22 be decreased. In its Notice of Hearing, USDA gave its  
23 assessment that reducing the make allowance for nonfat dry  
24 milk would have the effect of increasing the price of Class  
25 I and Class II milk. This price increase would reduce the

1 volume of milk used in those classes and consequently  
2 increase the volume of milk used in Class III and Class IV.

3 I agree with USDA's assessment. It seems to me  
4 that it would be irrational to force more milk into uses  
5 that USDA considers surplus at the expense of consumer-  
6 driven products such as fluid milk and food products.

7 In addition, as discussed earlier, increasing the  
8 price of Class II milk will force manufacturers to use less  
9 expensive substitutes, including some imported products.  
10 Moreover, any increase in the price difference between Class  
11 II and Class IV milk, even if the increase is inadvertent,  
12 will place Class II manufacturers at a substantial  
13 competitive disadvantage.

14 Market forces correct any effect of a make  
15 allowance that is too large through the mechanism of  
16 negotiated over order premiums. Thus, any claim that the  
17 make allowance should be decreased should be rejected by  
18 USDA because free market forces will force buyers to pay  
19 premiums.

20 On the other hand, if the make allowance is too  
21 small, then production of nonfat dry milk will move to  
22 cooperative plants that are not subject to minimum price  
23 regulation or to plants outside the Federal Order System.

24 The yield factor should not be changed from the  
25 current 1.02. Several proposals have been made to reduce

1 the yield factor for nonfat dry milk. They are Proposals  
2 26, 27 and 28. The rationale for these proposals appears to  
3 be that the amount of nonfat dry milk produced from skim  
4 milk will be greater than the amount of nonfat solids in the  
5 skim milk because of the moisture that remains in the nonfat  
6 dry milk even after drying.

7 The flaw in this rationale is that there are  
8 unavoidable losses of milk from the farm to the drying plant  
9 and within the plant itself. Thus, not every pound of  
10 nonfat solids is recoverable in the form of nonfat dry milk.  
11 Moreover, some nonfat solids go into cream during the  
12 separation process and therefore are not captured in the  
13 nonfat dry milk.

14 USDA recognized these losses in adopting the 1.02  
15 yield factor. USDA should reject the proposals to change  
16 the current yield factor.

17 USDA should publish a recommended decision for  
18 public comment. USDA should not omit a recommended decision  
19 for public comment during this rulemaking.

20 First, while Congress called for an emergency  
21 rulemaking, it did not intend for USDA to bypass the  
22 recommended decision phase which was designed to ensure that  
23 rules, such as the milk pricing formulas, reflect not only  
24 the agency's expertise, but also public opinion. Congress  
25 obviously recognized the importance of obtaining public

1 comment on these milk formulas because it insisted USDA  
2 return to further rulemaking because the final rule did not  
3 adequately reflect public comment from the initial  
4 rulemaking.

5           Second, there are no emergency marketing  
6 conditions that exist to warrant the omission of the  
7 recommended decision and public comment phase. There is no  
8 emergency milk marketing situation that would warrant  
9 omitting the public comment period on the secretary's  
10 proposal.

11           Hershey and other interested parties are entitled  
12 to an opportunity to comment on the secretary's recommended  
13 decision. Considering the importance of milk pricing, USDA  
14 should, at the very least, allow interested parties a  
15 minimum number of days to comment on the proposal.

16           In conclusion, Hershey favors allowing milk prices  
17 to be set by the free market, not by regulation. USDA  
18 should reject any proposal for the price of Class IV that  
19 will have the ripple effect of increasing Class II prices or  
20 that would increase the price difference between Class II  
21 and Class IV milk. Such proposals will ultimately harm  
22 dairy producers by driving manufacturers away from Class II  
23 milk and forcing them to adopt substitute ingredients, some  
24 of which will be imported. Such proposals will also place  
25 Class II manufacturers at a substantial competitive

1 disadvantage.

2           In addition, Hershey believes it is important for  
3 USDA to allow public comment on a recommended decision in  
4 this proceeding.

5           Respectfully submitted.

6           MS. WHITESIDES: Your Honor, we would like to move  
7 for Exhibit 51 to be admitted into the record as evidence.

8           JUDGE HUNT: Does anyone object to 51?

9           (No response.)

10           JUDGE HUNT: There being no objections, Exhibit 51  
11 will be received into evidence.

12   (The document referred to,  
13   previously identified as  
14   Exhibit No 51, was received in  
15   evidence.)

16           MS. WHITESIDES: The witness is available for  
17 further questions.

18           JUDGE HUNT: Yes, Mr. Yale.

19   CROSS-EXAMINATION

20           BY MR. YALE:

21           Q    My first question is where are the exhibits of the  
22 Hershey Candy Bars and the others?

23           A    As you will recall when we arrived on Sunday, it  
24 was 96 degrees. Makes it a little though.

25           Q    I would have licked the wrappers.