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VOLUME VIII
BEFORE THE SECRETARY OF
THE UNITED STATES DEPARTMENT OF AGRICULTURE
AGRICULTURAL MARKETING SERVICES

In the Matter of Proposed) Docket Numbers
Amendments to Tentative) AO-14-A77, et al.
Marketing Agreements and) DA-07-02
Orders)

National Public Hearing
Wednesday, April 11, 2007
9:20 o'clock a.m.
Radisson Hotel Circle Centre
31 West Ohio Street
Indianapolis, IN 46204

BEFORE:

JUDGE VICTOR W. PALMER
U.S. ADMINISTRATIVE LAW JUDGE
UNITED STATES DEPARTMENT OF AGRICULTURE

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1 JUDGE PALMER: On the record, this is
2 Wednesday, April 11th. Mr. Smith told me just
3 before we started that they still have a problem
4 with Janna McGee, and he's going to give us a
5 report.

6 MR. SMITH: Thank you, Your Honor. I
7 worked a good part of yesterday with Janna and
8 she disappeared from the scene and sent me an
9 e-mail at 9:00 saying that her son had been back
10 in the hospital. So I don't need to go through
11 her situation.

12 I'm trying to make a good faith effort to
13 present something first thing this morning, with
14 the way the hearing's going, trying to juggle
15 both things.

16 What I would like to do, if it's all right,
17 is to try to have something circulated by the
18 end of today in anticipation of the remote
19 possibility that she might be called on Friday.

20 As of Monday, she was fully planning to be
21 here. I don't know whether she is planning to
22 be here, but I'll let Your Honor know as soon as
23 possible.

24 JUDGE PALMER: Make a continuing report.
25 Sort of let you off the hook about 48 hours, 24

1 hours, just regarding her circumstances.

2 All right. I've got to have you stand now.

3

4 **MARY KEOUGH LEDMAN,**

5 having been duly sworn to tell the truth, the whole

6 truth, and nothing but the truth relating to said

7 matter was examined and testified as follows:

8

9 **DIRECT EXAMINATION,**

10 **QUESTIONS BY MR. BENJAMIN YALE:**

11 JUDGE PALMER: We have Ms. Ledman this
12 morning. I received a copy of her statement.
13 I've marked it as Exhibit 45.

14 *(Exhibit 45 was marked for identification.)*

15 MR. YALE: Benjamin F. Yale on behalf of
16 Select Milk Producers, Dairy Producers of New
17 Mexico, Continental Dairy Products, Zia Milk
18 Producers and Lone Star Milk Producers.

19 Q Ms. Ledman, would you please give us your name
20 and business address.

21 A My name is Mary Ledman. My business address is
22 1642 Old Barn Circle, Libertyville, Illinois.

23 Q And you are here today to testify on what issue?

24 A The prices used in the calculation of the class
25 I, II, III and IV pricing formulas.

1 Q Are you prepared to testify on any other
2 proposals that have been submitted?

3 A No, I'm not.

4 Q I think you have a statement here that you're
5 going to read, and that would explain what your
6 experience and training and education is --

7 A Yes, sir.

8 Q -- in this field. Very well. If you would then
9 make your presentation and we'll ask some
10 questions after.

11 A My name is Mary Keough Ledman. I reside at 1642
12 Old Barn Circle, Libertyville, Illinois 60048.
13 I am an agricultural economist that provides
14 consultation to the dairy industry. My previous
15 public service includes employment with USDA's
16 Federal Order 30, Glen Ellyn, Illinois office,
17 and the Foreign Agricultural Service and the
18 National Agricultural Statistical Service in
19 Washington, D.C. My private sector experience
20 includes: Manager of Dairy Economic and Kraft
21 Foods and Director of Materials Planning for
22 Stella Foods. For the past 12 years, I have
23 been employed by Keough Ledman Associates,
24 Incorporated as a dairy economist that provides
25 monthly dairy product and milk price

1 forecasting, economic financial and policy
2 analysis, dairy product and milk sourcing
3 strategies, domestic and international market
4 information, and expert witness testimony.

5 I appear here on behalf of New Mexico Milk
6 Producers in support of using dairy product
7 prices transacted at the Chicago Mercantile
8 Exchange rather than surveyed dairy product
9 prices as published by the National Agricultural
10 Statistical Service, otherwise known as NASS,
11 for the calculation of the monthly Class I, II,
12 III, and IV prices.

13 A little bit of background. How and why
14 did the NASS prices evolve? Several of us here
15 remember the National Cheese Exchange, which in
16 1997, disconcluded trading, and at that time
17 trading was then enacted at the Chicago
18 Mercantile Exchange.

19 There was plenty of controversy later on
20 around the National Cheese Exchange. It seemed
21 like when the price of milk -- price of cheese
22 went up, it was an act of God, and when it came
23 down, somebody must have manipulated it.

24 That type of anecdote got changed in 2000.
25 When the price of cheese in Chicago went up, it

1 was an act of God, and when it came down, it was
2 manipulated.

3 I don't buy into any of those scenarios.
4 But there was plenty of controversy and the
5 Secretary of Agriculture took a pretty
6 conservative route when he needed to replace the
7 National Cheese Exchange cheese price that was
8 used in the basic formula computation. He went
9 to a safe haven of a USDA survey price done by
10 National Agriculture Statistical Service.

11 For the most part, what the NASS pricing
12 does is reaffirm the Chicago Mercantile Exchange
13 pricing. The use of NASS prices got expanded
14 with the implementation of Federal Order Reform.
15 Federal reform used product price formulas for
16 all four classes and they expanded the NASS
17 survey not just for cheese, but including
18 butter, powder, nonfat dry milk powder and whey
19 powder in those surveys.

20 The NASS prices validate the Chicago
21 Mercantile Exchange prices for cheese and
22 butter. However, the NASS nonfat dry milk price
23 does not track to the current cash nonfat dry
24 milk prices.

25 The U.S. nonfat dry milk market is unique,

1 very unique, because there are so few sellers.
2 One entity markets more than two-thirds of the
3 nation's nonfat dry milk production, and that
4 marketer tends to market the price of the powder
5 on last week's NASS price. So there's a
6 tremendous amount of circularity from that
7 standpoint. There's also a disincentive to
8 obtain higher-product prices and we've seen this
9 twofold. First, energy surcharges that
10 cooperatives instituted on the powder price to
11 capture rising production costs rolled into or
12 eventually just created a higher milk price.
13 It's also a disincentive from the standpoint of
14 extracting a higher premium for your cheese;
15 that premium, whether it's due to quality or
16 service, also rolls into the milk price. And
17 assured with all producers, and not necessarily
18 the producers of that individual plant or co-op
19 that are doing the good job to attain that
20 higher premium, that premium gets diluted across
21 the whole marketplace.

22 Likewise, if there's a discount, if
23 somebody has poor quality or oversupply and they
24 discount their cheese, that discount dilutes the
25 price across the whole market area and not just

1 for the specific producers from that specific
2 plant or company.

3 There is a disincentive to produce products
4 that are in the survey. There's an unnecessary
5 lag or timeliness; the NASS prices typically lag
6 the Chicago Mercantile Exchange by two to three
7 weeks. At times, this has caused a disconnect
8 between the advanced prices for Class I and
9 Class II skim versus the four- to five-week
10 prices, the monthly prices, that are included in
11 the Class III and IV prices.

12 At times, this causes a disconnect, causes
13 some pooling actions that would not have
14 occurred otherwise, and I think more
15 importantly, we're not sending the market
16 signals to the producers to either produce more
17 milk or to produce less milk on a timely basis.

18 The NASS survey is limited to the known
19 producers of this bulk product. I became very
20 concerned about this when I visited a dairy
21 plant this past January, which has an old dryer
22 in it, and I suspect that there are several
23 plants across the United States that may have an
24 old dryer in their plant somewhere.

25 The plant manager was very proud that over

1 the Christmas holiday and into the New Year that
2 they were manufacturing nonfat dry milk and
3 selling it at \$1.40 a pound at that time. And I
4 asked the plant manager, I said, "So how much of
5 that is reported to NASS?" He said, "Absolutely
6 none. They don't know I'm producing it and I'm
7 not going to tell them."

8 That statement did not -- that statement
9 bothered me about how cavalier the plant manager
10 was knowing that NASS collects this data. I
11 followed up with NASS and they indicated to me
12 that to be in their nonfat dry milk survey, the
13 plant needed to produce a million pounds of
14 powder a year.

15 So here's the conundrum. Here's a plant
16 that's producing powder in December and January,
17 I do not know if it's continued and I have not
18 followed up to see if it's produced powder in
19 February, March, April; but nevertheless, very
20 likely that NASS will not know that they
21 produced the powder in January until the
22 following year's dairy product survey of what
23 that plant produced. By that time, the data is
24 lost and it's not in the survey.

25 So I believe that there's an opportunity

1 here for NASS and AMS to work very closely
2 together because AMS has auditors in most of
3 these plants, the auditors can visually see
4 whether or not powder was produced. Once they
5 recognize that a product has been produced in
6 that plant that would fit into the NASS survey,
7 an e-mail should be sent, some form of
8 communication should happen between the two
9 agencies so that NASS is aware that powder
10 production is occurring in these plants, or any
11 other product that would fit the NASS survey.

12 There is a growing difference between the
13 NASS nonfat dry milk fat and the nonfat dry milk
14 price reported by Dairy Market News, as well as
15 the Chicago Mercantile Exchange nonfat dry milk
16 price. NASS may have obtained mandatory
17 reporting from dairy product prices in the 2002
18 Farm Bill, but it does not have audit authority;
19 therefore, it is difficult for NASS to know if
20 the product price as being reported adheres to
21 the reporting instructions.

22 Figure 1 below illustrates the growing
23 difference between the Western Mostly nonfat dry
24 milk price. And again, clarification, that's
25 the mid point of the Western Mostly nonfat dry

1 milk price and reported NASS nonfat dry milk
2 price.

3 The difference between Central States
4 Mostly nonfat dry milk price and reported NASS
5 nonfat dry milk price is even greater.

6 During Q1 2007, the monthly NASS nonfat dry
7 milk price averaged \$0.12 a pound less than the
8 average Western Mostly price. That translates
9 into \$1.03 per hundredweight lower Class II and
10 Class IV prices.

11 In addition, there could be -- in these
12 months, it could have been possible with the
13 different nonfat dry milk price that Class IV
14 would actually have been the mover as well. So
15 there could have been additional producer
16 revenue left on the table here.

17 The Western Mostly price ranged from
18 \$1.1725 to \$1.75 per pound for the week ending
19 March 30th. The NASS price for that week was
20 \$1.2378 per pound.

21 Figure 1 shows the growing difference
22 between the mid point of the Western Mostly
23 price minus the reported NASS price for that
24 week for the month, and that price difference
25 was close to \$0.17 in March.

1 I believe that the Chicago Mercantile
2 Exchange is a preferred price discovery
3 mechanism for the dairy industry. The Chicago
4 Mercantile Exchange, otherwise known as the CME,
5 is the public forum for both buyers and sellers
6 to enter the marketplace. The CME has expanded
7 its dairy complex of futures and dairy products
8 since 1997; not only expanded the complex, but
9 also expanded the trading times. At one time,
10 we just traded butter once a week, Friday cheese
11 market. We moved to three times a week, then
12 eventually five times a week.

13 The CME prices provide more timely market
14 signals because that's what the industry uses to
15 price its products at the retail and wholesale
16 pricing levels. It has commodity futures
17 trading commission for oversight. As the dairy
18 industry moves towards a more market-oriented
19 pricing environment, it is even of greater
20 importance to have timely and transparent
21 pricing data for all market participants.

22 I would like to add that I read Mr. Dryer's
23 testimony from yesterday, and I agreed with
24 Mr. Dryer, that I like to envision a dairy
25 industry that perhaps we can get to a point

1 where the nearby futures actually indicate what
2 the cash market is. And the only way that we're
3 going to get there is if we take out
4 regulated -- I should say we take out the NASS
5 price in between. To me, that is a -- it
6 hampers the transmission of prices from buyers
7 and sellers, it just provides a lag in price
8 transmission.

9 I think it does a good job of validating
10 what people are really -- what customers --
11 buyers and sellers are really paying for a
12 price -- or paying for products, but I don't see
13 the need of using it in a regulated milk price.

14 **BY MR. YALE:**

15 Q I have a few follow-up questions on redirect.

16 I want to follow up on this issue, though,
17 of developing of the markets and the use of the
18 CME and the like.

19 Do you see the industry moving to a point
20 where it's going to be relying upon a futures or
21 cash on its nearby futures for the sell of milk?

22 Do you see that coming at some point in
23 time? More readily use of markets, such as the
24 CME, or tools such as the CME?

25 A Yes, we see the CME futures market being used

1 even over the off-the-counter transactions, such
2 as financial swaps, that set a price today for
3 the next six months, twelve months, and these
4 financial swaps whether they're calculated on
5 block cheese price or a milk price, those
6 futures markets today are dictating how those
7 derivative prices are determined.

8 Q Do you see the industry relying more and more
9 upon such a market reporting and shifting
10 system, price shifting and risk shifting system,
11 using a public exchange such as that?

12 A I believe they're already doing so.

13 Q All right. So the question comes, is this step
14 of going to the CME as opposed to NASS a step in
15 the direction where the industry is taking us as
16 we speak today?

17 A I believe it's where the industry is already at,
18 outside of nonfat dry milk pricing.

19 Q And because the industry is already there and
20 the NASS isn't there, that is crediting problems
21 within the pricing and the movement of milk
22 today as a result of that?

23 A Correct.

24 Q And you've identified some of those in your
25 testimony?

1 A Correct.

2 Q Now, I'm trying to go backwards here. You
3 talked about the Green Bay Cheese Exchange.

4 Who operated the Green Bay Cheese Exchange?
5 Was it the industry or was it an independent
6 exchange that operated this?

7 A It was an independent exchange that operated it.

8 Q Did they market any other products?

9 A No.

10 Q Now with the CME, this is part of a much broader
11 exchange?

12 A Yes.

13 Q Do you know how many commodities, by any chance,
14 the CME --

15 A I don't.

16 Q But it's quite a few?

17 A Commodities, both agriculture and
18 nonagriculture.

19 Q So you have nonindustry professionals that are
20 participating in the management of this
21 exchange?

22 A Yes.

23 Q And auditing and monitoring this?

24 A Yes.

25 Q Now, you had bullet points I was following, and

1 maybe you made the point in one of the
2 statements, but I just want to go back on the
3 second page you talk about one of the bullet
4 points is the fact that NASS does not have the
5 ability to audit.

6 What do you mean by "not having the ability
7 to audit" and if they did, what should they be
8 auditing that they're missing that is relevant
9 to the pricing of milk?

10 A NASS obtains the pricing information on
11 Wednesday of each week that they publish then on
12 Friday that they basically compile and publish.

13 When I've asked them in particular on the
14 nonfat dry milk price do they know whether or
15 not export sales are included in that price,
16 they say, "Well, we really don't know because we
17 don't have audit authority." They, in a sense,
18 pass the buck to say "Well, AMS has audit
19 authority." And because of the hearing
20 situation and ex parte, I've not been able to
21 contact anybody at AMS to verify whether or not
22 that they -- if they believe that they have
23 audit authority.

24 But it's clear that NASS does not have
25 audit authority. So even if they believe a

1 price is suspect, they have no way of knowing.
2 They clearly can see if a price has been
3 omitted, the volume has been reported, they can
4 see some very kind of gleaming omissions
5 perhaps. And not that these are just accidental
6 omissions. So they can follow up on that type
7 of data discovery and price discovery, but when
8 you try to find out whether or not there might
9 be a misinterpretation on the reporting
10 instructions, they don't have that ability.

11 Q Included in that would be the ability to audit
12 to determine whether or not there are forward
13 contracts included in their reporting?

14 A I think the basic statement is they don't have
15 the ability to audit the invoice of either the
16 buyer or seller to verify those transactions.

17 Q Now, you mentioned the term "transparency" in
18 the last bullet point.

19 Could you explain the importance of
20 "transparency" to an efficient marketplace?

21 A Transparency and the ability to see a published
22 price and the volume associated with that price
23 on a daily basis is important to the credibility
24 and the acceptance of the pricing mechanism and
25 price discovery. And we have that at the dairy

1 trading at the Chicago Mercantile Exchange.

2 Q Now there are comments that are made that the
3 Chicago Mercantile Exchange is a thin market,
4 and that that is sufficient reason not to rely
5 upon it to use it for pricing.

6 A In the definition of a "thin market" with a few
7 buyers and sellers, it could potentially fall
8 into that category. But when you look at the
9 vast amount of cheese and butter that's priced
10 off of that market, it becomes a little more
11 debatable whether or not it is a thin market
12 because there is a vast amount of product, as we
13 see as reported in the NASS prices, that is
14 directly correlated to those Chicago Mercantile
15 Exchange prices.

16 Q As part of your consulting business, do you
17 daily and weekly track the CME prices as well as
18 what NASS reports; is that correct?

19 A Yes.

20 Q And you try to establish a correlation between
21 the two?

22 A Yes.

23 Q In the CME cheese and butter market, have you
24 seen any significant divergences between the
25 NASS and the CME prices that were reported?

1 A Not over time. For example, if you look at a
2 six- to eight-week period or even the annual
3 averages are very, very close. But there are
4 month-to-month variations or the two- to
5 three-week lag that does come into play.

6 But when you look at it for a longer period
7 of time, they're very close.

8 Q But if you compare an only two- to three-week
9 lag, you've seen situations where the CME was
10 not being reflected in the NASS or vice-versa?

11 A When you adjust for the lag, they are reflected.

12 Q So the market is telling the industry -- or is
13 telling through the NASS that that CME is the
14 setting price profile?

15 A Correct.

16 MR. YALE: Your Honor, we will make her
17 available for cross-examination.

18 We would move two things; one, that 45 be
19 admitted as an exhibit, including figure 1 that
20 is there, which, by the way, we're going to talk
21 about that before we go. And then the other one
22 is to move that she be accepted as an expert on
23 dairy pricing.

24 JUDGE PALMER: We'll do both. We will
25 receive 45 and she is an expert.

1 MR. YALE: I want to look at this figure 1
2 and get that explained into the report.

3 Q First of all, is this prepared by you?

4 A Yes, it is.

5 Q And how did you compute this?

6 A I began by computing the mid point of the
7 Western Mostly Price as reported by USDA's Ag
8 Marketing Services Dairy Market News; and from
9 that, subtract the monthly average NASS price
10 used in the Class III -- excuse me, the Class IV
11 pricing formula.

12 So you can see when the NASS prices were
13 implemented and the Federal Order Reform pricing
14 formula in 2000, there was very little
15 difference between the NASS price and the mid
16 point of the Western Price. And if we think
17 back to that time, there was significant
18 quantity of nonfat dry milk powder exported,
19 subsidized export under the D program, basically
20 a support price of \$0.80.

21 There were sales of powder to the
22 government at \$0.80 a pound; and that's really
23 reflected until 2005, where we had some market
24 movement. And further, really where it became
25 an issue, we actually saw some market movement

1 into 2005, and then in 2006. What I mean by
2 "market movement" is prices above support price.

3 The fall of 2005 we saw prices of \$0.95,
4 mid-90 type prices, about \$0.15 over the support
5 price. In the spring of 2006, milk production
6 was very plentiful, I think about up four to
7 five percent versus the prior year during the
8 first quarter. We had sales applied to the
9 government, those sales went into the NASS price
10 and you can see that the NASS price dropped and
11 pretty precipitously from December of '05 to
12 midyear, in which the NASS price was actually
13 lower than the western price at times.

14 Now we've seen a situation where the
15 western price has increased dramatically, but
16 the NASS price has not.

17 Q Do you have an opinion whether or not if we were
18 using -- during that period of time, were using
19 CME price or market price as opposed to the
20 NASS, whether there would have been an impact on
21 the class prices under the Federal Order program
22 in late 2006 and early 2007?

23 A Yes, I do. The CME nonfat dry milk price, which
24 is not the price that I used here, but the mid
25 point of the NASS, if memory serves me right,

1 the CME nonfat dry milk price was as high as, I
2 think, \$1.65, might have even been at \$1.75 in
3 November, December. I believe today it's \$1.45
4 for extra grade and maybe \$1.65 for grade A.
5 But nobody trades on that market today, and one
6 of the reasons why is that the packaging spec is
7 government bags. And with the commercial market
8 of over \$1.50 a pound and the government price
9 of \$0.80, nobody is going to put anything in
10 government bags.

11 So the constraint on trading at the Chicago
12 Mercantile Exchange right now is over a
13 packaging issue, just a packaging issue.

14 The price here in the Western Mostly, the
15 prices would have been higher, but the Western
16 Mostly average was not as high as what the
17 Chicago Mercantile Exchange price was in
18 November and December.

19 But the answer is, if we used the mid point
20 of the Western in the formula, it would have
21 been higher, and recently, in the first quarter
22 of this year, about \$1.03 per hundredweight
23 higher.

24 Q What would that impact have been on the rest of
25 the classified pricing if that would have

1 occurred?

2 A It would have raised the Class IV and II prices
3 \$1.03 here in the first quarter of this year,
4 and potentially the Class IV could have been the
5 mover and would have raised it as well.

6 But I don't have the magnitude of what the
7 Class I would have been increased by.

8 MR. YALE: I have no other questions.

9 Thank you.

10 JUDGE PALMER: Questions?

11 **CROSS-EXAMINATION,**

12 **QUESTIONS BY MR. STEVEN J. ROSENBAUM:**

13 Q Good morning. I recognize you're not an
14 attorney; on the other hand, you did in your --

15 JUDGE PALMER: That helps her.

16 MR. ROSENBAUM: It helps her. In many
17 cases it helps her.

18 Q However, in Exhibit 45 you do make the statement
19 that NASS does not have audit authority with
20 respect to the commodity prices that currently
21 form the basis of the Federal Order pricing
22 system, correct?

23 A Yes.

24 Q And then you --

25 UNIDENTIFIED SPEAKER: For the enhancement

1 of the record, we have a new court reporter.
2 Could Steve identify himself.

3 MR. ROSENBAUM: Good point. I'm Steve
4 Rosenbaum, representing the International Dairy
5 Association.

6 Thank you for having me do that.

7 Q Then Mary, you elaborate on that point somewhere
8 in your testimony, your oral testimony as well,
9 correct?

10 A Yes.

11 MR. ROSENBAUM: I think, Your Honor, I
12 would like to have marked as Exhibit 46 a
13 document which I will now distribute.

14 *(Exhibit 46 was marked for identification.)*

15 JUDGE PALMER: The document is actually a
16 copy of the Code, 7 U.S. Code Chapter 38, what
17 is it section 1637b. Mandatory reporting of
18 dairy products.

19 Right away I'm going to ask that Ms. Ledman
20 not be put through too much.

21 MR. ROSENBAUM: It will not be extensive,
22 but she has made certain statements regarding
23 NASS' authority.

24 I'll represent this is the current in
25 effect version of that section of the code which

1 anyone can verify.

2 JUDGE PALMER: The code will speak for
3 itself. We'll use this just as helpful
4 repetier, but any difference between the code
5 itself is the code.

6 Q I'm not going to expect you to do this in great
7 detail, but you do recognize that the start of
8 this provision is the one that talks about the
9 establishment of mandatory dairy product
10 information reporting system?

11 A Yes.

12 Q And at the bottom under, what's number 3, it
13 says "The Secretary shall take such actions as
14 the Secretary considers necessary to verify the
15 accuracy of the information submitted or
16 reported under this subchapter."

17 Do you see that?

18 A Yes, I do.

19 Q And were you familiar with that provision until
20 I showed it to you?

21 A Not that provision, but, Mr. Rosenbaum, I talked
22 to NASS specifically. This is a quote from NASS
23 that their own people doing -- calculating this
24 data, they do not feel that they have audit
25 authority and indicated that AMS does.

1 Q Do you know whether AMS is even, as we speak, in
2 the process of promulgating a regulation to
3 carry out these requirements?

4 A As I indicated in my testimony, due to ex parte
5 in effect, I was not able to contact AMS or
6 anybody in formulation to get their opinion as
7 whether or not they have audit authority.

8 But clearly these prices by NASS' own
9 admission are not being verified, and that's a
10 problem.

11 Q I recognize actually we want -- don't get us
12 wrong, we want them to be audited, too; but you
13 suggested question as to whether there was, in
14 fact, the authority to audit.

15 A And my statement, I should have been a little
16 more clear perhaps, and said according to
17 discussions with NASS.

18 Q Okay.

19 A It was NASS' own opinion.

20 Q From your perspective, it is AMS that imposes it
21 as a mandatory -- let me start that again.

22 If it's AMS that provides the verification
23 system through audits, that's fine by your
24 perspective, I assume?

25 A In a perfect world, we would like to have the

1 agency actually doing the data collection and
2 receiving the information firsthand to also do
3 the auditing. To me, perhaps AMS should be
4 doing it all or NASS should be doing it all.
5 But when you start bringing in the cross agency
6 task force to do something like this, we also
7 get more delays and we'll find ourselves perhaps
8 having revisions, but not on a timely basis.

9 Q These are both parts of USDA, aren't they?

10 A Correct.

11 Q Now, you have provided in figure 1 a chart that
12 shows a difference between the NASS reported
13 nonfat dry milk price and the Western Mostly
14 price, correct?

15 A Yes.

16 Q I take it from your testimony that you have not
17 perceived this kind of difference with respect
18 to the CME versus, for example, the -- well,
19 versus the other prices that are used to set
20 minimum prices of Federal Order system and for
21 which there is an CME price, correct?

22 A Correct.

23 Q This is unique to nonfat dry milk?

24 A It's unique to nonfat dry milk and the duration
25 of it is unique.

1 Q Now, the nonfat dry milk market, the sellers
2 there are cooperatives, correct?

3 A They are cooperatives primarily. Like
4 two-thirds of the co-ops production, like a
5 billion pounds of powder is all sold through
6 Dairy America, a marketing agency, which has
7 really turned into a cartel, if you will, that
8 they set the price for their powder based upon
9 last week's NASS.

10 So the NASS becomes the driver of their
11 price.

12 Q But you would agree with me that it's
13 cooperatives who are making that product and
14 selling that product?

15 A Yes.

16 Q It's not proprietary handlers, correct?

17 A Correct.

18 Q If there's a misreporting to NASS that's going
19 on, which I guess your testimony would infer,
20 that's a misreporting by cooperatives, correct?

21 A Yes.

22 Q And by the way, you mentioned -- and this will
23 be my last time to make you look at the statute
24 probably -- you mentioned about plants of under
25 a million pounds being exempt from reporting

1 requirements.

2 Do you recall talking about that?

3 A Yes.

4 Q And I just want to have you, and once again,
5 it's in the middle of the page under D you see
6 that it's discretionary with the Secretary
7 whether or not to exempt plants under a million
8 pounds, correct?

9 A I see that says "may exempt."

10 Q If there's a concern that that exemption is
11 causing distortion in the reporting, I presume
12 that the Secretary could remove that exemption
13 or lower the exemption, as the case may be.

14 Do you see that?

15 A Yes.

16 Q Now, I want to read to you -- let me back up.

17 You're aware that the question whether or
18 not the price formula should be driven by the
19 NASS survey or by the CME is an issue that USDA
20 has addressed a couple times in the past,
21 correct?

22 A Yes.

23 Q This was an issue in Order Reform where there
24 were some in the CME camp and some in the survey
25 camp, correct?

1 A And seems like those camps have switched sides.

2 Q There may have been some switching. But USDA
3 has been consistent. They, as part of Order
4 Reform, made a decision to go with NASS surveys,
5 correct?

6 A Correct.

7 Q Are you aware of the fact that that question was
8 revisited as part of the hearing process that
9 took place in 2000 after Order Reform was
10 implemented January 1, 2000?

11 A Yes.

12 Q And once again, there were people who came to a
13 hearing, just like this one, and suggested it
14 switch to the CME; others who took the stand and
15 argued why NASS should continue to be used,
16 correct?

17 A Yes.

18 Q And USDA made a decision, then, to continue to
19 use NASS and not switch to the CME, correct?

20 A Correct.

21 Q Now, I want to read you a sentence from the
22 decision. This is the October 25, 2001 proposed
23 rule, so this is a result to the 2000 hearings,
24 66 Federal Register 54072, where USDA states
25 "The NASS prices reflect the CME prices with a

1 short lag, but are based on a much greater
2 volume."

3 Now, you would agree with me -- let's just
4 break that down. This statement "the NASS
5 prices reflect the CME prices with a short lag,"
6 You would agree with me that that is an accurate
7 statement except to the extent that it's proven
8 recently to be inaccurate with respect to nonfat
9 dry milk prices, as your figure 1 would suggest?

10 A That statement is accurate. I debate what a
11 "short lag" is, two or three weeks; but
12 nevertheless, regarding cheese and butter, that
13 is correct. And even in 2000 and 2001, and you
14 could make the statement to 2004, with very
15 little market movement on nonfat, there was
16 little reason to be concerned about the
17 discrepancy between cash nonfat dry milk price
18 and that reported by NASS.

19 We're not in 2004 anymore, and so the
20 market conditions have changed significantly,
21 and I believe that they're going to continue to
22 change significantly going forward. I don't see
23 us going backwards.

24 Q Well, there were different parts of your answer.

25 Would you agree with me that for cheese and

1 butter, the NASS prices reflect the CME prices
2 with a short lag?

3 A With a lag, yes.

4 Q Would you --

5 JUDGE PALMER: With a "short lag."

6 Q Would you agree with the lag has not changed for
7 those two commodities?

8 A The lag has not changed, but I don't think that
9 lag adds anything for transparency.

10 Q And then the other thing USDA said in deciding
11 to continue to use the NASS survey was that "the
12 NASS prices are based on a much greater volume
13 than the CME prices," correct?

14 Now, you may or may not view that as a
15 valid criterion for decision making, but just
16 from a factual perspective, you agree with me
17 that the NASS survey picks up a much greater
18 volume than the volume that's actually traded on
19 the CME?

20 A I think we're comparing apples and oranges
21 there. One's a reported price and the other is
22 an exchange transacted price.

23 I think if we expanded the whole universe
24 to include swiss cheese and mozzarella cheese,
25 and all kinds of cheeses, they would all come

1 back and have some correlation to the Chicago
2 Mercantile Exchange and we would have even a
3 greater reporting universe. But at the end of
4 the day, we're still not going to change the
5 basic common denominator, which is the Chicago
6 Mercantile Exchange program.

7 Q There are figures available, which I'm sure
8 you've seen, as to the quantity of cheese and
9 butter that's captured by the NASS survey,
10 correct?

11 A Yes.

12 Q And there obviously are figures reported by CME
13 as to the quantity of trades that take place on
14 that market, correct?

15 A Yes, but compared to the billion pounds of
16 butter being produced and nine billion pounds of
17 cheese being produced annually, even which is
18 what's captured at the NASS pales in comparison.

19 Q It may pale in comparison, but you can develop
20 an analogy you couldn't see the CME volume trade
21 from that perspective, correct; it's so much
22 smaller, isn't it?

23 A The CME trade is small, but it sets the price
24 for basically all of that nine billion pounds of
25 cheese production.

1 MR. ROSENBAUM: I would like to mark
2 another exhibit, Your Honor, which is Exhibit
3 47.

4 JUDGE PALMER: Do you want me to receive
5 46?

6 MR. ROSENBAUM: Your Honor, I would ask
7 that it be received because it's convenient.

8 *(Exhibit 47 was marked for identification.)*

9 Q Exhibit 47 is an excerpt from the USDA Dairy
10 Market Statistics 2005 Annual Summary, and I've
11 pulled the tables that relate to trades on the
12 CME for the butter and nonfat dry milk and
13 cheddar cheese products by month and then by
14 total for 2005; and then there's also an annual
15 figure of 2004.

16 First off, let me just get you to confirm
17 that there is no trading of dry whey on CME,
18 correct?

19 A That is correct.

20 Q So even under your approach, there would
21 continue to have to be a NASS survey as to dry
22 whey prices, assuming the dry whey continues to
23 be one of the commodities assessed in milk
24 prices?

25 A One of two things would have to happen, whether

1 CME institutes -- brings together a cash
2 contract, which could be a possibility. The
3 other would be to follow suit what California
4 has done in their cheese/milk price IV(b) price
5 they use to mid point mostly for the western
6 weight price in their milk price calculation.

7 Q Now, with respect to nonfat dry milk, there are
8 shown here, correct me if I'm wrong, but zero
9 trades for extra grade during the entire
10 calendar year and five trades of grade A.

11 Am I reading that correctly?

12 A Yes, you are.

13 Q And then for cheddar cheese, with respect to
14 40-pound blocks, in the year 2005 there were as
15 few as 14 trades -- total trades in a given
16 month looking at January of 2005.

17 A Yes.

18 Q And with respect to barrels, there were as few
19 as zero trades looking at July 2005, and there
20 were a number of months which the total number
21 of trades were fewer than 10, correct?

22 A Yes.

23 Q And these would be the -- under your proposal,
24 this would be what we would be looking to, to
25 set the minimum milk prices, correct? Not the

1 trades, the --

2 A Mr. Rosenbaum, this is what sets the NASS prices
3 today. Nothing would change.

4 Q Well, the NASS prices are based upon thousands
5 of actual transactions as --

6 A That have more than a 95 percent correlation to
7 the Chicago Mercantile Exchange price.

8 I don't think there is an economist that
9 will testify here today, or during the course of
10 this hearing, that will not tell you that the
11 lead indicator of the NASS price is the CME.
12 And the only reason why the industry, both
13 producers and processors, accept the NASS price
14 is due to its high correlation with the Chicago
15 Mercantile Exchange price.

16 Q Just to finish. In terms of butter sales, you
17 have as few as 52 sales taking place in January
18 2005.

19 Do you see that?

20 A Yes.

21 Q Now, so in terms of actual commodities traded on
22 the CME volume, you would agree with me that
23 it's a tiny fraction of the product produced?

24 A You know what, reviewing the butter numbers on
25 sales on butter, not having a calculator in

1 front of me, but I think that there may be some
2 months there on butter where the sales on the
3 CME actually are greater than reported sales on
4 NASS.

5 I think they'll be fairly close when we've
6 got some months with over 200 carloads of
7 40,000-pound -- I see Mr. Hollon with his
8 calculator there.

9 Can you do me the honors, 224 multiplied by
10 40,000.

11 Q Why don't you do 52 at the same time if we're
12 going to go down that road, since that's the low
13 amount.

14 UNIDENTIFIED SPEAKER: 8.9. So there would
15 be a couple months where it may be close.

16 JUDGE PALMER: We don't want testimony out
17 of the audience.

18 A 8.9 million, right?

19 JUDGE PALMER: Let the record show --
20 because this gets confusing -- someone in the
21 audience gave her the number 8.9. She accepts
22 it and she can use it, and that's it.

23 I don't want any other testimony from the
24 audience.

25 Q By the way, you said there was a 95 percent

1 correlation between CME and NASS?

2 A Yes.

3 Q What does that mean "95 percent correlation"?

4 Statistically, what does that mean?

5 A That 95 percent of the variation --

6 Q How much variability can there be off of the --

7 A Less than 5 percent is not attributed to the CME
8 price.

9 Q Can you provide a range based on that
10 information as to what is the range of numbers
11 off the CME that the NASS can be and still be
12 within 95 percent?

13 A No, I can't; not off the top of my head.

14 Q What I'm trying to get at is, do you know how
15 different the prices could be between NASS and
16 CME in any one month and still be within
17 95 percent correlation?

18 A I don't have that work in front of me, no.

19 Q Now, one of the issues you talk about is the
20 lag, the two-week lag or so, correct?

21 A When I -- I use a three-week lag, a three-week
22 equation when I'm predicting the NASS, weekly
23 NASS cheese and butter prices off of the CME
24 price.

25 Q Have you seen Bob Wellington's effort to see how

1 many weeks' lag picks up the difference between
2 CME and NASS?

3 A No, I just use it for trading Class III futures
4 for my personal use.

5 Q Are there some commodities -- are you familiar
6 with livestock and meat, as well as dairy?

7 A I'm familiar, but -- I'll just say "I'm
8 familiar."

9 Q Do you know whether the reporting of those are
10 on a daily basis?

11 A Yes, I'm aware of the daily transaction prices
12 reported into, I think, AMS. Their market
13 livestock information system is very extensive
14 and maybe could serve as some prototype for what
15 the dairy industry potentially could get to some
16 day.

17 Q Right. I mean, would the lag issue be
18 addressed? Would the lag problem be reduced if
19 there were more prompt reporting requirements as
20 opposed to respective dairy commodities?

21 A Yes.

22 MR. ROSENBAUM: That's all I have. Thanks.

23 JUDGE PALMER: I've got some questions that
24 are basic type things that go along with this
25 here and I guess confused.

1 The lowest price these days is Class IV, is
2 it not, in minimum pricing? We don't have a
3 Class V?

4 A That's correct. But the lowest -- Class IV is
5 only the lowest price because the combination of
6 the butter and nonfat dry milk price used in the
7 formula multiplied by the yields and subtract
8 the make allowances results in a lower
9 calculated price than the Class III.

10 But there are times where the Class IV, and
11 I would suggest with using a different pricing
12 mechanism, Class IV would be higher than Class
13 III. Just because of the order I, II, III, IV
14 does not necessarily mean that IV will always be
15 less.

16 JUDGE PALMER: Well, we'll start with IV
17 thinking of that as the building block, I
18 gather. And what products are typically in
19 Class IV?

20 I know they vary sometimes.

21 A It's real simple.

22 JUDGE PALMER: Good.

23 A And it's not -- years ago we had Class III was
24 the building block, Class III plus \$0.30 plus
25 Class II.

1 We don't have that anymore. It's real
2 simple. We have four products, butter and
3 nonfat dry milk.

4 JUDGE PALMER: Is Class IV.

5 A Yes.

6 JUDGE PALMER: Butter and dry milk?

7 A Class III is cheese.

8 JUDGE PALMER: Now wait a minute. Butter
9 and what was the other, dry --

10 A Nonfat dry milk powder.

11 JUDGE PALMER: Nonfat dry milk powder.

12 I'm doing this in case there's a review. I
13 really am. In case this goes up to a court some
14 judge goes, what the heck are they talking
15 about, I thought, let's put it in one spot so
16 maybe there's something here that could be an
17 aid, and also for me.

18 So we have butter and nonfat dry milk
19 powder as Class IV.

20 A Correct.

21 JUDGE PALMER: Class III is what?

22 A Just to be clear, milk that is converted into
23 butter and nonfat dry milk is priced at Class
24 IV.

25 JUDGE PALMER: Yeah.

1 A Milk that is converted into cheese is Class III.
2 The product prices that go --

3 JUDGE PALMER: Milk converted into cheese.
4 What's Class II?

5 A For the record, to calculate that Class III
6 price, you need the cheese price, the whey
7 price --

8 JUDGE PALMER: I'm going to go back to
9 that.

10 A Okay.

11 JUDGE PALMER: Just give me the classes and
12 then we'll go back.

13 A Class II are soft products, like yogurt and ice
14 cream.

15 JUDGE PALMER: This is pretty much close
16 enough for me.

17 Then class I is --

18 A You drink. The way I explain this is Class I
19 you drink, Class II you spoon, Class III you
20 cut, and Class IV you can store forever.

21 JUDGE PALMER: Now, how does -- in looking
22 at Class IV, how is the NASS pricing set in
23 Class IV? What do you do with the NASS price?

24 What is that? Does it serve a variety of
25 things, I gather includes butter, nonfat dry

1 milk, cheddar cheese.

2 Do you use all of it? Do you use a
3 combination. Do you use an average or are you
4 more specific?

5 A More specific. Specifically use the four or
6 five weeks of data published by the 5th of the
7 month for butter and nonfat dry milk powder in
8 the Class IV formula.

9 JUDGE PALMER: You just use it for those
10 two, just for the ones that are in the Class IV,
11 butter and nonfat dry milk.

12 A Correct. The Class IV price plus \$0.70 becomes
13 the Class II price.

14 JUDGE PALMER: Becomes II?

15 A Becomes II. The Class IV plus \$0.70 becomes the
16 Class II price.

17 JUDGE PALMER: What happens to Class I?

18 A Class I is determined from the higher of either
19 the Class III price or the Class IV price, using
20 just two weeks of data.

21 JUDGE PALMER: That's why I'm asking this.
22 I don't think this would be particularly
23 intuitive.

24 A I don't think it's intuitive for a lot of us.

25 JUDGE PALMER: The Class III price you look

1 at what?

2 A The block and barrel cheese prices that's
3 reported by NASS, the whey price and the butter
4 price.

5 JUDGE PALMER: Now is whey priced at Class
6 III? You told me before that we have -- gee I
7 forgot what we have. I saw cheese.

8 A Cheese. Cheese -- you know, "Little Ms. Muffet
9 sat on a tuffet eating her curds and whey."
10 We've got the cheese part of it and whey part of
11 it. And the combined value of cheese, which
12 includes butterfat and whey becomes the Class
13 III product.

14 JUDGE PALMER: Anybody buys milk and
15 cheese, extensively, anything left over for whey
16 still be paying Class III price, the whole
17 amount of milk.

18 A What happens is Class III, the milk price
19 doesn't determine the whey price. It's the
20 components that make up the -- it's when you
21 take 100 pounds of milk and to convert it into
22 cheese, what's the value of each of those
23 components.

24 When I make a pound of cheese, I also have
25 whey left over.

1 JUDGE PALMER: Wait a minute. Now, if I
2 bought milk to make cheese, and I have a
3 byproduct of whey, I don't get any change in
4 price do I because some of the milk didn't
5 actually make blocks of cheese, but made whey?
6 I still pay the Class III price for all the milk
7 that went into my cheese. So whey is really
8 included in that.

9 A Whey is included in the Class III milk price,
10 yes.

11 JUDGE PALMER: And the same thing -- what
12 happened in Class II you say is the Class IV
13 price plus \$0.70.

14 I'm trying to figure out what yogurt sells
15 for, ice cream sells for, just use that
16 arbitrary \$0.70.

17 A Correct.

18 JUDGE PALMER: Now what you're proposing is
19 to use the -- what did you call it?

20 A Chicago Mercantile Exchange.

21 JUDGE PALMER: And how would that work for
22 Class IV? What products would it be?

23 It wouldn't be just everything we sold in
24 the United States or anything, it would be the
25 products that went for butter and nonfat dry

1 milk as reported on the exchange?

2 A Correct. There would be no change in what
3 products are used to calculate the class prices.
4 We would just use a different publicly announced
5 price.

6 JUDGE PALMER: The same applied in III; III
7 would be the price of cheese?

8 A Correct.

9 JUDGE PALMER: II would still be whatever
10 IV was calculated at plus \$0.70?

11 A Yes.

12 JUDGE PALMER: And Class I would be the
13 higher that you report?

14 A Yes.

15 JUDGE PALMER: If I've fouled up anything
16 asking you these questions you want to
17 straighten me out. Is there anything else class
18 prices so somebody who would look at this who
19 doesn't have your expertise would understand
20 again what's happening?

21 A I think we've covered it.

22 JUDGE PALMER: Okay, I'll stop.

23 MR. ROSENBAUM: Your Honor, I think I need
24 to move Exhibit 47 in evidence.

25 JUDGE PALMER: 47 is received.

1 Who else has questions?

2 MR. BESHORE: Marvin Beshore representing
3 Dairylea Cooperative and Dairy Farmers of
4 America.

5 **CROSS-EXAMINATION,**

6 **QUESTIONS BY MR. MARVIN BESHORE:**

7 Q Good morning, Mary.

8 A Good morning, Mr. Beshore.

9 Q Do I understand correctly that you're not
10 advocating use of the CME for powder because of
11 the inadequacy of contract?

12 A I believe that if the industry was given notice
13 that NASS would be discontinued, that the
14 industry would then find a replacement. And I
15 think CME is the place to go to because it is
16 the publicly traded market.

17 There is a problem, as I indicated, that
18 the current spec is packaging in government
19 bags. I believe that the industry can come to
20 terms with the commercially-acceptable packaging
21 and change that so it becomes a viable market.
22 As it stands today, there's zero tradings
23 because of that packaging requirement.

24 Q So CME, hypothetically in the future, if the
25 trading terms, the products specifications would

1 changed, it could potentially be a market that
2 could be used for powder?

3 A Correct.

4 Q But not under its present terms?

5 A Correct.

6 Q Now, with respect to some of the other
7 commodities, then, just a couple of questions.

8 In the NASS pricing you've indicated some
.9 of the problems there and you noted circularity.
10 There's been some comments about that, more
11 comments about that proposal intended to address
12 that issue.

13 Why is circularity a problem with NASS
14 prices?

15 A It almost becomes why is circularity not a
16 problem with the NASS prices.

17 Q Okay.

18 A And this is primarily an issue on the nonfat,
19 but it also -- circularity comes from two areas;
20 one is that if I try to raise my price on my
21 cheese price, for example, because I have
22 superior quality or service, that higher price
23 gets into a survey and it raises my milk costs.
24 So there's that type of circularity.

25 On the nonfat dry milk powder where rising

1 energy costs prompted nonfat dry milk
2 manufacturers to implement fuel surcharge or
3 energy surcharge, that became incorporated in
4 the price. So they really never recouped that
5 surcharge, it just enhanced the milk price.

6 Q So is it fair to say that the circularity issues
7 with the NASS tend to put a damper on that price
8 in your view as an economist?

9 A When we're talking about the fuel surcharge, it
10 would have actually increased the class price.
11 So those types of surcharges actually enhance
12 the class milk price.

13 Q Okay. But one of your comments was -- and maybe
14 this is not circularity, per se -- but you
15 indicated, this is Exhibit 45, that the
16 challenge with the NASS is that there's a
17 disincentive to obtain or report higher product
18 prices.

19 A That's correct. Because by reporting higher
20 product prices, I'm just increasing my milk
21 cost.

22 Q How does that work? We had a couple cheese
23 manufacturers testify yesterday that their plant
24 operations or the company operations a portion
25 of their cheese production is reported to NASS,

1 perhaps 20 percent, in one circumstance, 40 in
2 another.

3 How does that disincentive play into the
4 operations of a company in that situation when
5 they've got 60 percent of the products are
6 non-NASS, 20 or 40 percent are NASS?

7 Can you talk about that a little?

8 A Part of this would be what of their production
9 fits the criteria for NASS. And I don't know
10 the individual scenarios for those plants, but
11 if I'm making a product that does not fit the
12 product specification, or a product that we use
13 internally. Say we make 40-pound blocks, I sell
14 20 percent of it on the open market, 80 percent
15 of it I have contracted to our own cut and wrap
16 facility, that's considered an internal sale.
17 So that would not be in the NASS survey.

18 Maybe somebody who puts omega 3 or some
19 foo-foo powder and it no longer fits the
20 description and they may sell it at a \$0.5
21 premium over the NASS; or it could be the old
22 "oops vat," and it is not fit for human
23 consumption and sells at a \$0.20 discount. So
24 there could be a variety of reasons why that's
25 not included.

1 But there's -- just to be clear here, if
2 I'm making a high-quality product and I'm
3 getting a \$0.2 to \$0.3 premium on that, I want
4 to share that \$0.2 to \$0.3 premium with my own
5 producers shipping to the plant. I don't want
6 to share that in the marketplace.

7 So there's a disincentive to report quality
8 product.

9 Q So with the non-NASS products, the non-NASS
10 portion of the company's production you have the
11 appropriated incentive, correct, or an incentive
12 to get the premium and the NASS product you
13 don't have the same incentive?

14 A Yes.

15 Q The NASS prices, while there's a correlation
16 with the CME, are lower than the CME, correct?

17 A Historically, I believe that -- I don't have all
18 the annual years in front of me, but the NASS
19 prices tend to be lower because they tend to be
20 FOB plant prices, and there's a greater
21 percentage of bulk dairy product being produced
22 in the west, which has an FOB price, which is a
23 discount -- a transportation discount from the
24 Chicago market.

25 Q So NASS prices, by definition, are FOB plants,

1 correct?

2 A Correct.

3 Q And since they're lower than the NASS because of
4 the FOB pricing and the weighting towards the
5 western part of the country's production,
6 weighting towards the western part of the
7 country, is that perhaps one reason why the
8 industry may wish to stay with NASS prices
9 versus CME prices for Federal Order pricing?

10 A My personal opinion is that the industry -- my
11 personal opinion is no. I think the industry is
12 concerned about controversy of the National
13 Cheese Exchange and the controversy that moved
14 to the Chicago Mercantile Exchange.

15 It is my opinion that the Chicago
16 Mercantile Exchange has been investigated,
17 whether it be Justice Department, GAO, CFTC's,
18 and I think it's weathered the storm. I think
19 we're a lot more mature today in our use of the
20 CME market than what we were in 2000.

21 So I think there are several companies that
22 don't necessarily want the CME to come under
23 that limelight and fire, and so they're
24 comfortable with the NASS.

25 I don't believe that any of them are -- for

1 the half-cent to penny difference between the
2 NASS and CME, I don't think that's a driving
3 force.

4 Q If you're using the CME, would you use the block
5 price? Is that your suggestion?

6 A For simplicity, I think the block price is the
7 way to go. And my testimony is just limited to
8 price here.

9 But when we incorporate the barrel and
10 we're talking about different yields and we're
11 talking about different make allowances, I think
12 it's pretty clear that this industry bases the
13 vast majority of the nine billion pounds of
14 cheese off the block market. So I'm comfortable
15 with using just the block market.

16 Q Can you elaborate on that, to the extent you
17 can? What in your knowledge -- in your
18 experience, what's the basis for your testimony
19 that the great majority of the
20 nine million [sic] pounds is based off the block
21 market and not any other market -- CME block
22 market?

23 A CME block, the nine billion pounds.

24 Q Billion pounds.

25 A Billion pounds. The barrel market prices barrel

1 cheese; it does not serve as a pricing mechanism
2 for Hispanic cheese or mozzarella cheese or
3 pizza cheese. It does serve a function with
4 pricing barrel cheese and barrel alone; whereas,
5 the 40-pound block encompasses virtually every
6 variety of cheese.

7 Q And in your personal knowledge, those additional
8 varieties of cheeses are priced off the block
9 market?

10 A The vast majority are priced off the block
11 market. There are some of those cheeses that
12 are attempting to price off of a Class III price
13 and backing into kind of a theoretical cheese
14 price; but it's my opinion that most of the
15 cheeses are off of the block market.

16 Q Now, one of the -- of course, the producer for
17 the manufacturers of those cheeses that are
18 being priced and sold off the block market, one
19 of the things that the NASS price does for them
20 that the CME block market would not, is include
21 barrel prices in their noted costs, correct?

22 A Yes.

23 Q And those prices, historically, are somewhat
24 less than block prices?

25 A That has not been the case this year.

1 Q I didn't ask about this year. I said
2 historically those prices have been somewhat
3 less than the block prices, correct?

4 A From 2000 and 2005, yes.

5 Q And the spread has narrowed and there's been
6 recently an inversion, if you will, in that
7 price relationship?

8 A That's correct. But in the pricing formula, the
9 addition of the \$0.3 to the barrel price could
10 actually be even greater price enhancement.

11 Q If you're using the CME block market, as you've
12 suggested, what's your -- do you have a comment
13 to if a barrel processor would object to that?

14 A I have none.

15 Q Just a question or two about a couple other
16 points.

17 The manufacturer that is producing powder
18 being sold on the spot market not reporting to
19 the NASS, is that a situation where under
20 present price relationships you could almost
21 have a processor not reporting Class IV prices
22 whose return was, you know, in excess of Class
23 III, in excess of Class II, maybe even Class I
24 in some area?

25 A I would call it a windfall profit.

1 Q Your figure 1 --

2 A And I would just like to interject. That was at
3 \$1.40; today's market is \$1.80. We're talking
4 four or five bucks a hundredweight. Big
5 numbers.

6 Q So mandatory reporting and auditing would be
7 useful?

8 A I think it's imperative with regulated pricing.

9 Q The table, figure 1, on Exhibit 45, your
10 difference there is based on what, the mid point
11 of the Western Mostly?

12 A Correct. If memory serves me here, I'm thinking
13 the mid point was -- well, now the mid point of
14 the Western Mostly is close to \$1.55, \$1.58, and
15 the NASS price is close to \$1.25. So it's
16 increased now in April or the latter part of
17 March to \$0.30.

18 Q So this table goes through what, March?

19 A March.

20 Q Figure 1. The mostly range, I'm looking at fair
21 market use for volume 74, report 14 on page 5.
22 This is for week of April 2 through 6.

23 The Western Mostly range is reported as
24 \$1.24 to \$1.80.

25 A Right, and the NASS price for that week will be

1 reported this Friday. The last bullet that I
2 have went back a week on the Dairy Market News
3 to the prior week's issue, and so that
4 corresponds with the NASS -- this was the NASS
5 price reported on April 5th for the last week of
6 March.

7 Q The \$1.25?

8 A The \$1.2378.

9 Q \$1.2378, okay.

10 A Because we had two official reports for the
11 Class III and IV prices for March.

12 Q Yeah, we don't have to get into that.

13 A Okay. But this is using the report from
14 April 5th.

15 Q Okay.

16 A Just for clarification.

17 Q Just in terms of your comparison here, what it
18 shows -- or doesn't show, we know nothing about
19 the volumes in the Mostly sales, correct?

20 A Correct.

21 Q You don't know whether there were in fact any
22 trades at the mid point, correct -- I mean any
23 sales at the mid point?

24 A Correct.

25 Q And you don't have any idea what the volume

1 disbursement of sales within that \$1.24 to \$1.80
2 range, correct?

3 A The Mostly is simply Dairy Market News folks who
4 have been doing this job for several years
5 calling the same people every week and saying
6 "How much are you selling powder for?" It is
7 not weighted. It's not verified either. But it
8 is what the industry uses to place product that
9 does not have -- that is not traded at the
10 Chicago Mercantile Exchange, such as the dry
11 whey price. People buy whey, sell it mid point
12 at the Mostly.

13 When I was with Stella Foods buying
14 20 million pounds of nonfat a year back in 1993,
15 '94, mid point at the Mostly was how all those
16 contracts were written. The nonfat marketing
17 has changed since then.

18 Q In any event, the volumes of powder, as far as
19 that's concerned, that NASS reports or that were
20 reported to NASS are very substantial volumes
21 and a very substantial proportion of the total
22 powder production in the country; is it not?

23 A Yes.

24 Q And that's a difference between the dynamics of
25 powder marketing in terms of NASS -- powder

1 market in terms of the NASS reports versus other
2 reported transactions?

3 A What's troubling, there is a lot of powder that
4 is reported to NASS. Sometimes I think the
5 focus on NASS has been on volume, not
6 necessarily on price. And I say that because
7 when I talk to people who report NASS prices,
8 one in particular shared with me that the whole
9 confusion, perhaps, on forward pricing it says
10 specifically in the NASS instructions not to
11 include a price that's been determined 30 days
12 in advance.

13 And what they were -- what they claimed
14 they were told at one time is that just for easy
15 math, say that you sold 1.2 million pounds of
16 powder at a fixed price, well, they -- NASS
17 didn't want 1.2 million reported in the first
18 month, they wanted it as an exited plant and
19 they could use that fixed price for each of
20 those monthly increments.

21 My interpretation of the NASS rules is that
22 that fixed price sale would be in effect the
23 first month, but in the second month that price
24 would have been set more than 30 days in
25 advance.

1 This is the difference between the
2 California weighted average price and the NASS
3 price. The California weighted average price
4 specifically includes forward contracts, and
5 over half the powder in this country is made in
6 California; and I think that's where some of the
7 confusion or perception with the NASS prices
8 versus the instructions for NASS prices are
9 coming into conflict.

10 Q So in any event, if the Western Mostly
11 was -- mid point Western Mostly was used to
12 price Class IV in the Federal Order system, a
13 very large majority of the production in Federal
14 Order system, which is reflected in the NASS
15 price, would really be at a huge -- have a huge
16 price problem; would it not?

17 A I think if we got rid of NASS prices tomorrow,
18 you would see a dramatic change in how Dairy
19 America prices nonfat to its customers.

20 Q Things can always change in our future, but if
21 that was the -- if the Western Mostly was used
22 today for -- and it priced those transactions
23 that are reflected in the NASS series, it would
24 be a huge problem for the powder producers,
25 would it not, financially? I mean, they would

1 be selling it at several dollars under the
2 minimum class price.

3 A Dairy America today is reporting a cash price of
4 \$1.85 a pound. We don't know how much they're
5 selling at \$1.85, but their producers are
6 getting the equivalent of \$1.25 in the Class IV
7 or IV(a) price for that powder.

8 Somebody's making some money here.

9 Q Are you questioning the NASS average prices
10 involved here in powder?

11 A Absolutely.

12 Q You don't think they're accurate?

13 A I think that there's a disconnect in the pricing
14 on NASS, why NASS is so low compared to the cash
15 market.

16 Q Well, it's a spot market, isn't it? The cash
17 market is just a spot market?

18 A Dairy America practices is using last week's
19 NASS on a portion of their sales to price this
20 week's NASS.

21 If we want to talk about a thin market, we
22 basically have two suppliers of price data to
23 NASS; one is the cartel that represents nine
24 cooperatives and 24 manufacturing plants, and
25 they're sending in one price. And then you have

1 the other that's not a part of that. Meanwhile,
2 if I picked up the phone to try to buy a load of
3 nonfat dry milk today, I would be told the price
4 of \$1.85.

5 I would like to suggest that if the NASS
6 cheese price was \$0.10 or \$0.20 less than the
7 Chicago Mercantile Exchange, we'd have a
8 congressional inquiry.

9 I'm a little baffled as to why that has not
10 happened on nonfat.

11 Q You do not have personal eye-on knowledge of the
12 Dairy America reports to NASS; is that not true,
13 Mary?

14 A That's correct.

15 Q So any comments that you're making about Dairy
16 America and its reports to NASS are based on
17 secondary or tertiary or other information;
18 isn't that correct?

19 A Yes.

20 MR. BESHORE: I don't have any other
21 questions. Thank you.

22 JUDGE PALMER: Questions? Mr. Vetne.

23 MR. VETNE: Good morning. I'm John Vetne,
24 representing Agri-Mark, et al.

25

1 **CROSS-EXAMINATION,**

2 **QUESTIONS BY MR. JOHN H. VETNE:**

3 Q I don't know where to start here. Let's start
4 with the exhibit that was just -- do you still
5 have a copy of 47 in front of you?

6 A This one?

7 Q Yeah. On page 2 of Exhibit 47, for example,
8 looking at January of 2005 butter. It shows
9 sales and the number is 52.

10 A Yes.

11 Q Does this tell us whether there are -- well,
12 what does 52 represent? Is that transactions or
13 carlots or what?

14 A That's 52 transactions, which are carlots, I
15 believe between 40,000 and 44,000 pounds.

16 Q Does it tell us whether there's one seller and
17 buyer in a transaction involving 52 cars or 52
18 sellers and buyers involved in 52 carlot
19 transactions?

20 A Well, for every transaction there's a buyer and
21 a seller.

22 Q Right. If somebody wants to buy 52 carlots of
23 butter, how would this be reported here, one
24 buyer?

25 A Correct. This is the transaction -- there's 52

1 transactions, but there's 104 participants.

2 Q If there were one buyer buying 52 carlots, and
3 one seller of those 52 carlots, is this how it
4 would be reported as shown on Exhibit 47?

5 A If there's just one seller -- we have no idea if
6 those 52 loads came from 10 different
7 buyers -- or excuse me, 10 different sellers or
8 just one seller.

9 Q That's my question. So these are carlots, not
10 necessarily transactions? By "transaction" I
11 mean discrete buyers and sellers.

12 A I guess the -- your terminology is a little
13 different than what I would use, but there's 52
14 transactions, and I have no idea whether there
15 were 52 different buyers or sellers or just one
16 buyer and seller for all 52.

17 Q Okay. With respect to each of these
18 commodities, butter and cheese, where there is a
19 number under sales that is simply a carlot,
20 numbers of carlots that traded?

21 A Correct.

22 Q There are other data here, bids and offers.
23 There are times when what is used as the CME
24 price, for example, for 40-pound blocks of
25 cheddar cheese, where there is a pricing or

1 price change in which there have been no sales
2 on the CME, correct?

3 A Yes.

4 Q And that happens, let's see, under bids. If a
5 buyer needs cheese and yesterday's cheese price
6 was \$1.25 a pound and a buyer comes to the CME
7 says "I need a couple carlots. I'm willing to
8 pay \$1.27 a pound." And even though nobody
9 comes to the plate with two carlots, that \$1.27
10 becomes the CME price for that day; is that
11 correct?

12 A Correct, it's raised in \$0.40 increments.

13 Q And similarly, if a seller comes to the CME and
14 yesterday's price was \$1.25 and that seller has
15 some cheese that they want to get rid of, says
16 "I have this cheese I'm willing to sell it for
17 \$1.23. Yesterday's price was \$1.25."

18 Even if no buyer steps up to the plate and
19 says "I'll take it off your hands for \$1.23."
20 That \$1.23 becomes the CME price for block of
21 cheese for that day?

22 A Correct.

23 JUDGE PALMER: I don't know if this was
24 asked before, but just looking at the butter one
25 for January we have sales 52, bids 29, offers 7.

1 Did we ascertain whether or not the 29 bids
2 are included within the 52 sales or if they're
3 additional to the sales?

4 Do you know that, Ms. Ledman?

5 A I think they're additional, but I would verify
6 that information.

7 JUDGE PALMER: I just didn't know how to
8 read it. All right. I'm sorry. Go ahead.

9 Q In your testimony, let's see, you used, as close
10 as I can get to quoting your testimony, you said
11 "the lead indicator of NASS price is the CME."
12 And later on you said "There's a 95 percent
13 correlation between the CME and NASS prices."

14 A In some of the consulting work that I've done
15 over the year, that 95 percent number is what I
16 calculated.

17 Q Okay. And the lead indicator related to a
18 particular percentage; is that correct?

19 A Yes.

20 Q It's just a pattern that you observed and
21 incorporated?

22 A Correct.

23 Q You did not, when you made those statements,
24 isolate it to any particular product, you
25 appeared to be capturing every product that's

1 sold on the CME.

2 A No, those statements -- let me clarify, thank
3 you. The 95 percent correlation is regarding
4 the cheese market, the CME cheese market to the
5 NASS cheese market. The lead indicator
6 incorporates both the CME as the lead indicator
7 for both the NASS cheese and butter markets.

8 Q All right. So neither one of those
9 characterizations, then, would apply to nonfat
10 dry milk?

11 A Correct, and I state that in my testimony, I
12 believe.

13 Q And the percent correlation for butter, do you
14 have one?

15 A Not off the top of my head, no.

16 Q And as far as lead indicator, NASS to
17 CME -- well, CME to NASS, there is none for
18 whey?

19 A Correct. But I will say that I think Dairy
20 Market News is the NASS nonfat dry milk
21 -- excuse me, the NASS whey price is tracking
22 the changes in the Dairy Market News reported
23 whey price fairly well; and I've been rather
24 impressed with this, especially given the rapid
25 change in that market since last September.

1 Q There's no proposal here to use Dairy Market
2 News prices for purposes of translating to a
3 regulated price, is there?

4 A My preference would be for all of these prices
5 to be transacted at the Chicago Mercantile
6 Exchange.

7 Q Which your preference includes a nonfat dry
8 milk, which you indicate is not highly
9 correlated to the CME and CME is not a lead
10 indicator?

11 A The nonfat dry milk is really the unique
12 commodity because we have one supplier of data
13 to USDA that has two-thirds of the market; and I
14 believe that is a cartel-driven price not a
15 market-driven price.

16 It's not an open-exchange price, it is set
17 by one major seller every week. And I fail to
18 see that as a market-driven price with both
19 buyers and sellers.

20 Q The CME price reported per pound block of cheese
21 essentially drives or sets the price for almost
22 all of the nine billion pounds of cheese
23 produced each year, correct?

24 A Yes.

25 Q And would you agree with me that because of the

1 substantial volume of cheese that is priced at
2 or off the block price, that that is a good
3 indicator for the value of milk used to produce
4 cheese?

5 A Yes.

6 Q Your preference for powder would be a price that
7 does not represent the substantial volume of
8 milk used to produce powder. You have a
9 different foundation theory for powder that does
10 not apply to butter or cheese.

11 A Correct, because we don't have a cartel setting
12 the cheese price, we have an open-market price.

13 Q And you acknowledge and, nevertheless, espouse,
14 a regulated price for milk used to produce
15 nonfat dry milk that does not represent prices
16 actually paid for most dry milk?

17 A I think that there's been a growing difference
18 between the price of nonfat reported to USDA and
19 that reported by USDA's own agency Dairy Market
20 News to the point where there have been weeks
21 where the price reported by Dairy Market News,
22 and let's -- just theoretically, let's just say
23 that Dairy Market News is reporting the price of
24 \$1.20 to \$1.50 and the NASS price comes in at
25 \$1.15. And so the NASS price doesn't even -- is

1 less than the reported range by USDA's Dairy
2 Market News.

3 I think that should throw a red flag saying
4 is there something not right here? And that's
5 what I want to bring across today.

6 Q Before you gave a response, I asked a question.

7 Do you have a yes or no answer to that
8 question?

9 A Could you please repeat the question.

10 Q See if I can paraphrase what I asked.

11 You espouse the use of a regulated price
12 for Class IV that is not representative of most
13 transactions for nonfat dry milk, correct?

14 A No.

15 Q You believe that a regulated price that you
16 envision for nonfat dry milk does represent most
17 nonfat dry milk bought and sold in the United
18 States?

19 A It is my opinion that a nonfat dry milk price
20 determined in an open market, such as the
21 Chicago Mercantile Exchange with buyers and
22 sellers, whether those be bids or offers, is
23 more transparent and is a market-driven price;
24 whereas, I believe the current price being
25 reported to NASS is over -- is weighted by a

1 cartel price, which is more of a marketing
2 strategy and a market-driven price rather than
3 one that buyers and sellers come together to
4 transact.

5 Q Your answer addressed transparency. My question
6 addressed volume.

7 First of all, do you not believe that the
8 prices of what you call the cartel are actual
9 prices offered and paid?

10 A Like NASS, I, myself, have not had the
11 opportunity to offer those prices.

12 I'm not -- I question as a result of
13 conversations that I've had with folks
14 associated with Dairy America, what exactly is
15 being reported.

16 Q By what is "being reported," are you referring
17 to volume reported or prices reported?

18 A Both, prices and the volume associated with
19 those prices.

20 Do they really adhere to the NASS
21 definition?

22 Q What "NASS definition" are you referring to?

23 A Primarily the one not to include forward
24 contracts with prices not set 30 days in
25 advance.

1 Q Okay.

2 A Because these prices are included in the
3 California price.

4 Q We'll get to that. Do you believe that the
5 actual purchase and sale of powder by Dairy
6 America, not necessarily reported transactions,
7 but all volume sold, and the price for that
8 volume would be substantially reflected in a
9 spot market price?

10 First of all, "a spot market price" is
11 essentially what you advocate using, correct?

12 A Yes.

13 Q Okay. And do you believe that that spot market
14 price would reflect majority of transactions,
15 actual transactions, purchase and sell of
16 product?

17 A Yes.

18 Q Including the non-spot market contracted?

19 A I believe if we had viable -- if we were able to
20 delink the NASS prices to the Class IV price,
21 that we would have a viable spot market non-spot
22 price virtually overnight.

23 Q Okay. Your opinion, then, is if you adopted the
24 way you suggest, that in the futures there would
25 be a correlation between actual transaction

1 prices and the spot market prices?

2 A Yes.

3 Q Your testimony is not that spot market prices,
4 as observed now or in the past, correlate with
5 most transactions?

6 A I think the spot market prices that I've
7 observed, particularly since the fall of last
8 year, should give rise to the industry whether
9 or not the current NASS prices are reflective of
10 the market.

11 Q Your observation is that the spot market prices
12 do not correlate with actual prices paid by
13 buyers and sellers for most transactions as
14 surveyed by NASS?

15 A I believe I've stated here in my testimony that
16 there's a growing disconnect between the NASS
17 nonfat dry milk price and the spot market price;
18 and as a result of that growing difference, I am
19 testifying today that I think this issue needs
20 further investigation and that a spot market, if
21 we could get to the point where we are on cheese
22 where the CME leads the cheese and butter
23 market, I believe the only way we can get there
24 on nonfat dry milk is for us to have the airing
25 of this issue today regarding the growing

1 difference between the NASS number and the spot
2 market.

3 Q You refer to "needs investigation." Is it your
4 opinion that USDA should act in this pricing
5 policy on an assumption and then investigate to
6 see if the assumption is true or investigate to
7 see what the facts are and then, if needed, take
8 regulatory action in terms of pricing?

9 A I believe that the agencies within USDA should
10 work together to have some sort of audit
11 function of all prices; if we're going to
12 continue to use NASS, to have all of those
13 prices, have some sort of audit function, which,
14 as Mr. Rosenbaum has pointed out with the
15 language here, the Secretary has ability to do.

16 To my knowledge, in speaking with USDA
17 folks on this issue, they have not verified any
18 of these prices.

19 Q The Secretary may, as a result of this hearing,
20 adopt some changes in present formulas. You're
21 testifying as to some of those proposals,
22 especially the ones dealing with the use of CME?

23 A Yes.

24 Q You testified that there are some observations
25 that you've seen that suggest a problem with

1 prices reported to NASS, correct?

2 A Yes.

3 Q You advocate, as a result of your observations,
4 that there should be an investigation, yes?

5 A Your use of the word "investigation" may be
6 different than my use of the word
7 "investigation." Research, look into, audit.
8 Not "investigation" as a witch hunt.

9 I'm looking for auditing and verification
10 which exist in the language today; nothing more,
11 nothing less.

12 Q And you don't know what the results of that
13 investigation would be, obviously, but you
14 think, as you use it, that investigation ought
15 to take place?

16 A Yes.

17 Q And you advocate that the prices -- the formulas
18 be changed prior to that investigation rather
19 than having that data investigated to see what
20 the facts are?

21 A I think you and I both know that this -- nothing
22 changes overnight in this industry that we work
23 in, and I'm here today discussing an issue that
24 it seems other people have been unwilling to do
25 so because of political reasons.

1 And so I believe that we have to have,
2 first, the awareness that there is an issue here
3 or could be an issue before changes are put into
4 a recommended decision.

5 Q So let me see if I understand. Part of your
6 testimony here, because you have USDA personnel
7 as a captive audience, part of the purpose of
8 your testimony is to suggest that USDA ought to
9 do something that may be beyond the four corners
10 of proposals, but something ought to be done
11 because there's a problem.

12 A I'm here supporting CME pricing being used in
13 the formula first. Number two, recognizing that
14 there's not a CME price for really nonfat dry
15 milk at this time, or whey. How do we get
16 there?

17 That type -- to get there, you need to have
18 an open forum to discuss these issues. And,
19 yes, I'm here to suggest that the CME could
20 trade these items as well.

21 Q Okay. Now with respect to whey, whey is -- whey
22 powder is a product that is surveyed by NASS?

23 A Yes.

24 Q Whey powder is a product that is not traded on
25 the CME?

1 A Correct.

2 Q And is it traded on any other similar market,
3 such as coffee, tea, and sugar, cocoa exchange?

4 A No.

5 Q By the way, what happened to the coffee, sugar,
6 tea, cocoa exchange milk commodity?

7 A I think that's outside the scope of this
8 hearing.

9 Q Okay. The point is that some of those
10 commodities were -- at one point there was a
11 plan to trade those commodities on the coffee
12 exchange and they are no longer?

13 A They've been absorbed at the Chicago Mercantile
14 Exchange, which at one point both of those
15 exchanges were competing; and simply put, the
16 Chicago Mercantile Exchange won out.

17 Q All right. And I guess this goes to some
18 questions Marvin Beshore asked.

19 When the Dairy Market News reports a Mostly
20 range, I think it used the range \$1.24 to \$1.80
21 for powder, the numbers reported in that range
22 include no information on whether the \$1.24
23 represented 95 percent of trades or 5 percent of
24 trades.

25 A As I answered Mr. Beshore, those prices are not

1 weighted by volume.

2 Q Do you know whether that range information could
3 possibly come from a single buyer -- I mean
4 single seller, if a call was made, "Well, this
5 week we sold some powder at \$1.24 and some
6 powder at \$1.80."

7 Do you know whether that range could come
8 from a single telephone call?

9 A Well, if Dairy America was reporting, which I'm
10 sure they get the phone calls, they would report
11 such a range.

12 Q So your understanding of the kind of data
13 collected by Dairy Market News is that the range
14 information can come from a single seller or
15 multiple sellers for any of those commodities
16 that are reported by dairy marketers?

17 A That is correct. But I'm not suggesting that
18 Dairy Market News just speaks to one entity by
19 any means.

20 Q And you're not suggesting that Dairy America is
21 the only recipient of a phone call?

22 A Absolutely.

23 Q There are multiple recipients of phone calls for
24 whatever appears in the Dairy Market News?

25 A Correct.

1 Q Have you talked to Dairy Market News about this
2 process?

3 A Yes, I have.

4 Q They're not subject to that ex parte thing, are
5 they?

6 A No, they're not.

7 Q Although they are part of the dairy
8 division -- dairy programs, AMS?

9 A As far as I know they're not.

10 Q California, in an impressing way, is using whey
11 in whatever formula they have. Do they have
12 their own survey or do they rely on Dairy Market
13 News?

14 A They rely on Dairy Market News mid point of the
15 Western.

16 Q Do you know whether they cross check or
17 correlate or confirm reasonableness of that
18 number within their own state?

19 A I do not.

20 Q California does not, however, use a Dairy Market
21 News Mostly Western for nonfat dry milk?

22 A That's correct.

23 Q They actually survey and weigh transactions in
24 California where plurality of powder is produced
25 and sold?

1 A Correct.

2 Q You referred at one point to the concept of the
3 use of the CME would provide better signals to
4 producers to produce more milk.

5 A Or less milk.

6 Q Or less milk. The signal that you're referring
7 to is what?

8 It's not a trick question.

9 A The price.

10 Q The price. And the signal to produce more milk
11 would be a price moving in what direction?

12 A Up.

13 Q The signal to produce less milk is the price
14 moving?

15 A Down.

16 Q And producers respond to signals by producing
17 more or less based on their own individual and
18 then regional considerations, correct?

19 A Correct.

20 Q There may be price levels at which a signal to
21 produce more milk is transmitted to New Mexico
22 based on whatever cost they have, while
23 simultaneously that signal to produced is
24 transmitted to New England by producers to
25 produce less milk?

1 A Well, you have picked kind of an opposite range
2 when we look at cost production at the farm
3 level, perhaps. With rising feed costs and
4 greater percentage of New Mexico producers not
5 raising their own feed, I'm not sure if that's
6 going to hold true.

7 But to have a New Mexico producer, the
8 signal to produce more milk in New Mexico would
9 be a rising cheese market. In a New England
10 state where historically the cost of production
11 has been higher, that rising price is still more
12 than what the producer was getting the previous
13 month.

14 So I'm not sure it would necessarily tell
15 them to produce less milk.

16 Q Well, let's limit the source of Federal Order
17 Reform from the time of the Cornell Price
18 Surface Dairy Simulator.

19 Ten years since, New Mexico's production
20 has doubled. Southeast production has gone up
21 maybe 30, 40 percent. Those productions, it
22 appears, has appeared in NASS data of which the
23 official notice was taken last time.

24 Those production observations are in
25 response to pricing up on both sides?

1 A Yes.

2 Q You said something about "financial swap." Could
3 you describe what those are?

4 A A financial swap is a financial tool. There's
5 no physical product traded. Let me just give an
6 example that there's a cheesecake manufacturer
7 who buys creamed cheese as one of their major
8 ingredients for their cheesecake, and one of the
9 key components in that creamed cheese price is
10 butter. Cheesecake manufacturer doesn't buy any
11 butter at all, but it's still a major component
12 in his raw material cost.

13 So in a way to protect themselves from the
14 volatility of the butter price, they enter into
15 a financial swap. Let's just use the price
16 hypothetically of \$1.40 a pound and a volume of
17 a million pounds of butter a month. The
18 cheesecake manufacturers, the buyer of the swap,
19 they want to buy butter at \$1.40 a pound. The
20 seller of the swap is a manufacturer of butter,
21 and that manufacturer of butter says \$1.40 a
22 pound, sure, I'll enter into that transaction.
23 Any month in which the butter price is less than
24 \$1.40 a pound, say \$1.35, the cheesecake company
25 wire transfers within seven days of the

1 announcement by Dairy Market News of the average
2 butter price for the month, the CME butter
3 price, that nickel a pound to the seller of the
4 swap.

5 Q In four million pounds?

6 A Four million pounds.

7 Q Regardless of how much the creamed cheese user
8 actually bought?

9 A Correct. It's a financial tool. There's no
10 physical product. And I've worked on these --

11 Q And the other part of the transaction, if the
12 butter price is a \$1.45?

13 A Then the cheesecake company wire transfers the
14 nickel a pound back to the processor of the
15 butter.

16 Q And if it's the other way around?

17 A If the market is \$1.45 a pound?

18 Q They want to make a --

19 A Exactly -- sorry, the processor wire transfers
20 the money to the cheesecake company.

21 Q These kinds of transactions don't necessarily
22 need to be between sellers and buyers or
23 accommodators that produce the products, instead
24 of butter maker; it could be a dairy farmer, for
25 that matter?

- 1 A Correct.
- 2 Q Who want some sort of assurance of the value of
3 butterfat?
- 4 A Yes.
- 5 Q Or it could be a cooperative or could be a bank,
6 for that matter?
- 7 A I've not done one with a bank, but in theory,
8 yes.
- 9 Q It works something like a forward contract?
- 10 A Yes; it is a forward contract.
- 11 Q It's a forward contract that does not
12 involve -- is not related to actual, physical
13 receipt of the commodity being contracted?
- 14 A Correct.
- 15 Q It is a forward contract of the risk of
16 volatility with respect to that between the
17 buyer and seller, a risk?
- 18 A Correct.
- 19 Q Do you know whether Dairy Market News publishes
20 any description of the methodology it uses to
21 collect price information and report it, such as
22 the Western Mostly or Central Mostly ranges?
- 23 A I can't say that I've seen a glossary of
24 information or not. They may have.
- 25 Q Procedural?

1 A I would have to call them and ask for them to
2 e-mail me if they had it.

3 Q The answer is you don't know. I mean, my
4 question was, do you know.

5 Oh, you referred to the "oops vat" which
6 might be sold for a \$0.20 discount, and then you
7 went on to say that "not fit for human
8 consumption."

9 Now if the cheese price is \$1.30 and
10 there's a carload of cheese or block of cheese,
11 whatever it is, that's not fit for human
12 consumption, is there somebody that would buy it
13 for \$1.10?

14 A It could go into dog food, the undergrades.
15 Some of them, whether or not they're not fit for
16 human consumption could be debatable. Some of
17 them do go to animal feed and it may be a \$0.40
18 discount.

19 My point is, that's not -- I think that the
20 line of questioning was why wouldn't a
21 company -- why would a company only report
22 20 percent of their sales to NASS.

23 Q Yes.

24 A And the answer to that is the remaining
25 80 percent do not -- does not fit the NASS

1 criteria for a variety of reasons.

2 Q So your reference to "oops" and "not fit into
3 criteria," has nothing to do with the
4 consumability of a product or the salability of
5 a product, it's something that doesn't meet
6 certain specifications which may mean the
7 standard of identity, or anything else?

8 A Correct.

9 Q Okay. I didn't want to leave this record with
10 the implication that anything that is "oops" is
11 unfit for human consumption, because that would
12 be a gross exaggeration, wouldn't it?

13 A That is correct. I apologize for that.

14 Q Is there any source of a survey for buttermilk
15 powder prices?

16 A Dairy Market News.

17 Q Dairy Market News. It's not surveyed by NASS,
18 is it?

19 A In the dairy products report, NASS has, at
20 times, had a whey price, I think a buttermilk
21 powder price. I don't know if they still do it
22 or publish that in the dairy products production
23 monthly report. They would have a manufacturer
24 shipments, manufacturer stocks; nevertheless,
25 there have been these prices reported by the

1 NASS, but what's used in the industry are the
2 buttermilk powder prices as reported by Dairy
3 Market News.

4 Q NASS has, at some point, reported either in the
5 monthly or annual dairy product publication, but
6 do you know whether that was done in the same
7 way as the NASS surveys for pricing purposes?
8 Do you know how that was done, was it weighted,
9 yadda, yadda, yadda?

10 A No, and nobody uses it in Congress within the
11 industry.

12 Q So Dairy Market News has some information on
13 buttermilk powder prices, and it is, like the
14 others, a range, and it is, like the others,
15 something of which we know nothing about how,
16 within that range, products are weighted;
17 whether it comes from a single buyer or multiple
18 buyers. You know they make some calls and then
19 they provide a range.

20 A Yes, and it's used by the industry.

21 MR. YALE: Your Honor, can I interject for
22 an informational issue.

23 It's about 11:35. I need to talk to my
24 witness, see what his availability is; but I
25 understand that Mr. Beeman is not going to be

1 available, and we haven't had a break, there' a
2 lunch coming. We're not close to being done, so
3 if we can have a short break and sort that out.

4 MR. BESHORE: Let me just -- Mr. Beeman is
5 a dairy farmer from Pennsylvania who is here, is
6 going to have to leave sometime shortly after
7 1:00 to get his plane back.

8 JUDGE PALMER: All right. Let's defer.
9 Let's take you off the stand, put Mr. Beeman on
10 for a moment and take his testimony.

11 MR. YALE: Barry wants to leave before
12 lunch, too.

13 THE WITNESS: I have family obligations
14 myself, guys, and I've got a five-hour drive
15 back to Chicago.

16 I mean, how much more time do you think
17 you'll be with me?

18 JUDGE PALMER: Tell you what. Let's do the
19 two minutes. I've got a feeling it will be great
20 to bring you back.

21 MR. ROWER: Your Honor, might I suggest
22 that we consider with the cross-examination of
23 witnesses that we don't repeat testimony and
24 that the questions asked once, it's in the
25 record. I know the attorneys and everybody here

1 want to represent their clients and we certainly
2 want that to be part of the record. But
3 repetitious testimony, or testimony that repeats
4 itself, does not help. The record should
5 reflect what the questions are and what the
6 answers are. But if we ask them six or seven
7 times, I think we're in the area where we don't
8 need to do that, Your Honor.

9 JUDGE PALMER: You're absolutely right.

10 MR. ROWER: In order to move the hearing
11 along in an efficient way, I think it's
12 important to do that.

13 JUDGE PALMER: I don't know if that's
14 happening. Let's go on.

15 **BY MR. VETNE:**

16 Q Ms. Ledman, you're here at the request of Dairy
17 Farmers of New Mexico?

18 A Yes.

19 Q And are you being compensated for being here by
20 Dairy Farmers of New Mexico?

21 A Yes.

22 Q And is the position that you have advocated here
23 one that you have advocated for a long time,
24 even before being contacted by Dairy Farmers New
25 Mexico, or is it one that you have developed

1 since being contacted by Dairy Farmers New
2 Mexico?

3 A It's one I've had for a long time.

4 Q And Mr. Yale indicated that you're not here to
5 testify about anything else.

6 So if I ask you a question concerning the
7 policy or substantive merits of Dairy Farmers of
8 New Mexico of the proposals, you would decline
9 to answer; am I correct?

10 A Yes.

11 Q And under your arrangements with Dairy Farmer of
12 New Mexico, are you free to take a conflicting
13 position with respect to those other components
14 of the Dairy Farmers of New Mexico wishes, if
15 you were asked to participate in a brief
16 regarding those components?

17 A I have no intentions to do so.

18 Q That wasn't my question. Are you free under
19 those arrangements?

20 A Yes, I would be free.

21 Q Thank you.

22 JUDGE PALMER: Any other questions? Does
23 anybody here have any questions for her? I
24 think she's covered everything.

25 MR. YALE: Just a quick -- I'm going down

1 the list real quick. I may not if you can just
2 give me two seconds.

3 JUDGE PALMER: Come up to the podium.

4 **REDIRECT EXAMINATION,**

5 **QUESTIONS BY MR. BENJAMIN YALE:**

6 Q I just want to make -- and this is not trying to
7 be repetitious, just one line of questions.

8 We talk about, and there were a lot of
9 questions about the thinness of the market and
10 there were statements about the smallness of the
11 number of trades in the CME.

12 I want to take the situation where if you
13 are a buyer of cheese and the CME is reporting a
14 cash price of \$1.25, you're calling your sellers
15 that sell you cheese and they're wanting \$1.35,
16 what are you going to do?

17 A I'm going to go to Chicago Mercantile Exchange
18 and bid for cheese.

19 Q So the Mercantile who reports a small amount, it
20 is a relief valve, so to speak, of the market to
21 adjust itself depending on what's actually going
22 on in the background; is that right?

23 A Correct.

24 Q So it's not necessarily that it covers all the
25 trades overtly, but in fact, it is covering all

1 the trades all the time?

2 A Correct.

3 Q The same as the other way, if you were selling
4 it and you want to sell it and all the buyers
5 are saying it's \$1.20 and the CME says it's
6 \$1.30, you're going to go to the CME, right?

7 A Correct.

8 Q And either the CME is going to come down to you
9 or you're going to go up to it, right?

10 A Correct.

11 Q So it's that relief valve.

12 The other question had to do, I do want to
13 get this in, and maybe we can do the math later.
14 I want to point it out.

15 There was a question about the CME in a
16 higher price than the NASS survey -- I think
17 I'll withdraw. I'll do that later. I don't
18 think I need her to do it.

19 MR. YALE: I don't have any other
20 questions.

21 JUDGE PALMER: Any other questions? Mr.
22 Beshore.

23 **RE-CROSS-EXAMINATION,**

24 **QUESTIONS BY MR. MARVIN BESHORE:**

25 Q Mary, I didn't ask you about butter, I don't

1 think, and I just have one question about that.

2 Is the butter volume reported by NASS,
3 representative of the butter trade in your view?

4 A I have not done essentially what we did here ad
5 hoc and look at the weekly volume at the CME and
6 compared it to the weekly price volume reported
7 by NASS, so I can't give you that correlation.
8 But when I'm forecasting NASS prices, I start
9 with the CME butter price with the two- to
10 three-week equation.

11 So what I do in forecasting prices, I base
12 NASS off of CME.

13 Q There's a linkage there, in your view?

14 A Yes.

15 Q But are the volumes on butter reasonably
16 representative of the trade in your observation?

17 A When we see those volumes very seasonably from,
18 I think, as much as four million pounds a week
19 to times where, you know, in the summer where it
20 could be less than a million pounds a week.

21 I really -- I can't answer it more than
22 that, I guess.

23 Q But the NASS butter prices follow the CME in
24 your view?

25 A Yes.

1 Q In your observation?

2 A Yes.

3 Q And the CME butter price, prices most of the
4 butter that's sold -- produced and sold in the
5 country?

6 A That is correct.

7 MR. BESHORE: Thank you.

8 JUDGE PALMER: Does that do it? Thank you
9 very much. Let's bring the gentleman up. I
10 think we have time.

11 Is everybody able to handle this? Are you
12 okay over there?

13 THE REPORTER: I'm fine.

14

15 **BILL BEEMAN,**

16 having been duly sworn to tell the truth, the whole
17 truth, and nothing but the truth relating to said
18 matter was examined and testified as follows:

19

20 **DIRECT EXAMINATION,**

21 **QUESTIONS BY MR. MARVIN BESHORE:**

22 JUDGE PALMER: This has been marked as
23 Exhibit 48.

24

25

1 (Exhibit 48 was marked for identification.)

2 Q Mr. Beeman, could you just state your name and
3 address.

4 A My name is Bill Beeman. My address is RR 2 Box
5 131 Kingsley, Pennsylvania.

6 Q And do you have a statement to present that's
7 been marked as Exhibit 48?

8 A Yes, I do.

9 Q Would you proceed with that, please?

10 A Thank you.

11 Q Good morning. My name is Bill Beeman. I'm a
12 dairy farmer from Kingsley, Pennsylvania in
13 Susquehanna County. I am a member of Dairylea
14 Cooperative, Inc. and serve as First
15 Vice-President and Secretary. Dairylea is a
16 dairy farmer owned cooperative with 2,400
17 members. It is the largest dairy cooperative in
18 the Northeast U.S. and fifth largest in the U.S.
19 This year Dairylea turns 100 years old.

20 My wife and I operate an 80-cow dairy with
21 a rolling herd average of 20,000 pounds. Like
22 most dairy farmers, we work hard every single
23 day to be more efficient in producing milk. We
24 look at opportunities to use different methods
25 and technologies to produce more milk per cow,

1 milk more cows and take unnecessary costs out of
2 our operation.

3 I think the operation of our farm is much
4 the same as any business. That is, become more
5 efficient without technologies that fit our size
6 and scope of operation and make sense for our
7 farm, and shed costs as we can without hurting
8 our bottom line. From time to time our input
9 prices escalate so quickly and so significantly
10 that we are not able to mitigate these costs.
11 This, too, is something that eventually impacts
12 most, if not all, businesses. Over the last 48
13 months our farm has been dealing with higher
14 labor and insurance costs and energy-related
15 costs such as fuel, hauling, fertilizer,
16 chemicals and electricity. Since September, we
17 have been dealing with significant cost
18 escalation in feed prices emanating from
19 federally subsidized incentives to increase
20 corn-based ethanol production. The cost of
21 production on my farm has increased \$4.28 per
22 hundredweight over the last four years. I would
23 think that this is a similar increase on most
24 farms of my size. All farms throughout the U.S.
25 have experienced some form of cost of production

1 increase of significant nature for their
2 particular operation.

3 Cost of production impacts due to higher
4 feed costs is a popular topic these days.
5 Purchased feed costs on my farm have increased
6 55 percent from \$200 to \$310 per ton since last
7 August. This alone has added \$1.82 per
8 hundredweight to our farm's cost production. We
9 have struggled with these higher input prices.
10 It doesn't make sense for us to feed less to
11 mitigate this cost because the higher feed costs
12 still result in purchased feed costs being
13 significantly less than the milk price. Thus,
14 feeding less and reducing milk production would
15 result in losing revenue to cover our overhead
16 costs. In the current environment, all feed
17 stuffs are more expensive and there is a very
18 limited ability to change the feed ration in an
19 attempt to mitigate a portion of the
20 feed-related cost of production increase. So
21 the cost of production increase due to higher
22 feed prices cuts right to our bottom line and
23 lowers our net income, which recently has meant
24 that we lose even more money.

25 When dairy farmers have a cost of

1 production increase after attempts to mitigate
2 our costs, our only other course of action is to
3 get more money out of the marketplace. Ed
4 Gallagher, Dairylea's Vice-President of
5 Economics and Risk Management, would tell me
6 that if production cost increases occur long
7 enough, they will eventually get bid up into the
8 milk price as some farmers go out of business
9 and others cut their production. He may be
10 correct, but the problem is that if there is a
11 price correction, it takes a number of months
12 for it to occur. So our only other alternative,
13 after mitigating costs to the limited extent
14 that we can, is to seek higher negotiated milk
15 prices. In my case, this means through Dairylea
16 and its marketing arm, Dairy Marketing Services.
17 This means that DMS has to go to its customers
18 and pass our higher costs along to the
19 marketplace.

20 An important point I want to leave with you
21 is that dairy farmers do not have the option of
22 having a federal agency require our input
23 suppliers to sell us inputs at a lower price
24 because our costs have increased. The single
25 largest input purchase on our farm is livestock

1 feed. There's no regulatory structure that
2 requires feed dealers to sell dairy farmers
3 their livestock feed at a lower price because
4 the dairy farmer's cost of production has
5 increased \$4 per hundredweight. Instead, we
6 have to go to the marketplace to get the extra
7 money.

8 Ed has told me that he has attended a
9 number of meetings with manufacturers,
10 processors, USDA personnel and university
11 economists, and has been told that dairy farmers
12 and their cooperatives need to be more efficient
13 and get more money out of the marketplace on
14 their own to resolve our cost issues. Dairylea
15 believes that it's time to level the playing
16 field.

17 Under the current system, manufacturers can
18 pass their higher production costs back down to
19 dairy farmers via make allowance changes - this
20 system no longer works. Dairy farmers have
21 their own production costs to deal with; we
22 should not be burdened by taking on the costs of
23 manufacturing plants, too. It is time for
24 manufacturing plants to be asked to pass their
25 higher production costs to the marketplace

1 instead of back down to farmers.

2 Dairylea Cooperative's Board of Directors
3 unanimately passed a resolution on March 9, 2006
4 requiring management to create milk pricing
5 systems and customs that result in dairy product
6 manufacturing costs being passed to the
7 marketplace instead of back down to dairy
8 farmers (see Exhibit 1).

9 Dairylea would prefer that the marketplace
10 determine the make allowance. The old
11 Minnesota-Wisconsin price series resulted in the
12 marketplace determining the make allowance. At
13 this time, Dairylea does not have a proposal to
14 offer that would allow the marketplace to
15 determine the make allowance, although Ed tells
16 me he is exploring different options. Instead,
17 Dairylea is here today to work within the
18 confines of the existing system to make a
19 "tweak" that would eliminate the need to have
20 additional make allowance changes.

21 The tweak is a Dairylea proposal to
22 incorporate a cost of production add-on to be
23 used with products included in the NASS pricing
24 survey, as a way to end the circularity embedded
25 in the Federal Order pricing system. Ed

1 Gallagher will testify about the specifics of
2 our proposal and the problems with pricing
3 circularity.

4 Ending the pricing circularity will allow
5 all manufacturing plants to pass their
6 production costs on to the marketplace without
7 impacting the raw milk price. This change is
8 necessary to create a Federal Order program that
9 no longer will need to utilize make allowance
10 changes.

11 Dairylea is a proud member of the National
12 Milk Producers Federation. I am a delegate and
13 Dairylea's President, Clyde Rutherford, serves
14 on its executive committee. Notwithstanding
15 prior testimony, Dairylea supports the National
16 Milk proposal to modestly adjust make allowances
17 for changes in energy costs. It opposes other
18 proposals that seek to increase make allowances.

19 Dairylea urges Secretary Johanns to
20 implement our proposal to help strengthen and
21 modernize the Federal Order program.

22 Thank you for allowing me to testify today.

23 **BY MR. BESHORE:**

24 Q Mr. Beeman, I have just a few other questions
25 and then I'll make you available for

1 cross-examination. In addition to the sales of
2 milk, is one of the sources of revenue on the
3 dairy farm the sale of bull calves?

4 A Yes, it is.

5 Q Can you tell us in the last two years or so how
6 that income stream has been affected on your
7 farm?

8 A Up until about 18 months ago, a 100-pound bull
9 calf, which would go back to the barn, bring
10 anywhere from \$200 to \$250 at sale.

11 My last bull calf that I sent to the
12 marketplace within the last two weeks was a
13 112-pound calf, and it netted me \$131. Calves
14 that are under 100 pounds that normally go to
15 the marketplace would bring, in the past, \$0.60
16 to \$0.80 a pound, are down to the \$0.30 to \$0.40
17 pound range now, and I received one as low as
18 \$0.20.

19 Q \$0.20 per pound?

20 A \$0.20 per pound on an 80-pound calf.

21 Q So on that calf, what did you net?

22 A My net \$0.20 per pound would have been \$16 with
23 a gross, take out the trucking and cost of sale,
24 we netted just over \$7 for that calf.

25 Q With a herd of 80 milking cows, how many bull

1 calves do you sell a year?

2 A Over the years it would average about
3 50 percent; some years more, some years less.
4 Over the years, about 50 percent.

5 Q So 40 or so?

6 A Right.

7 Q Your testimony, which has been marked as Exhibit
8 48, in it you refer to Exhibit 1, which is
9 attached to Exhibit 48, and it is a Dairylea
10 board resolution.

11 A Yes.

12 Q I wondered if you could tell us a little bit
13 about how this resolution came to pass, and let
14 me just ask you, is this resolution, which has
15 been marked as Exhibit 1, something that was
16 prepared by your staff and presented to the
17 board to rubber stamp or adopt the staff's
18 initiative and recommendation?

19 A Not exactly, no.

20 Q How did this come to occur?

21 A At our March 9th, 2006 board meeting, Ed
22 Gallagher was reporting to us on his recent trip
23 to the Federal Order hearing on make allowances,
24 and the discussion entailed got ensued as to
25 what we could do to pass prices at our interest

1 to the marketplace and how we could do it.

2 We were not satisfied with the fact that
3 when you have a make allowance hearing and the
4 manufactured price increases get passed back to
5 us; we wanted to do something about that. So we
6 had a lengthy discussion about that and this
7 resolution was the byproduct of that, and it
8 directed our management team, particularly Ed
9 Gallagher, to work on a system that would help
10 us, dairy farmers. And this proposal that he is
11 prepared to bring to this hearing this week is a
12 result of that.

13 Q The Dairylea board of directors are all dairy
14 farmers?

15 A Yes, they are.

16 Q And elected by membership?

17 A Yes, they are.

18 Q The resolution says at the top "Dairy
19 Cooperative, Inc." and "DFA Northeast Area
20 Council."

21 Was this adopted by both of those boards?

22 A Yes, it was.

23 Q Do they meet together on some occasions?

24 A We do on most occasions.

25 Q They meet together and the DFA Northeast Area

1 Council is also composed of dairy farmers?

2 A Yes, they are.

3 Q That are elected amongst the membership of the
4 northeast region.

5 A That's correct.

6 Q And both of those bodies directed that the
7 staff, your hired staff, go back and attempt to
8 address this problem in a different manner than
9 it had been addressed previously?

10 A That's correct.

11 Q You then adopted this resolution and told
12 Mr. Gallagher and company to prepare a proposal
13 which is going to be presented at this hearing?

14 A Correct.

15 MR. BESHORE: Thank you. I would move for
16 the admission of Exhibit 48 and Mr. Beeman is
17 available.

18 JUDGE PALMER: Any objection to 48 being
19 received? Received.

20 Questions for Mr. Beeman. Yes, Mr. Yale.

21 **CROSS-EXAMINATION,**

22 **QUESTIONS BY MR. BENJAMIN YALE:**

23 Q Good morning, Mr. Beeman. Ben Yale with Select
24 Milk Producers, Continental Dairy Products, Lone
25 Start, Zia and Dairy Producers of New Mexico. I

1 want to thank you for coming as a farmer to
2 talk.

3 I'm sure where you're from it's no
4 different than any other, there's a certain
5 amount of coffee-shop talk amongst farmers.

6 Is that a fair statement?

7 A Fair statement, yes.

8 Q And as a dairy farmer, you have those
9 discussions with other dairy farmers?

10 A That's correct.

11 Q You also have these conversations at the board
12 meetings with other members of Dairylea and I
13 guess DFA and some of those farmer members,
14 right?

15 A We do talk, yeah.

16 Q And recently as you have discussions, has
17 anybody sat back and said "Man, this is the
18 greatest it's ever been, I don't know why you're
19 complaining."

20 A Not that I know of, sir.

21 Q Has anybody even suggested it's okay, they can
22 get through; it's fine, this is what they have
23 to do and it's fine?

24 A No, sir.

25 Q And this sense of frustration and financial

1 stress goes beyond whether you're a co-op member
2 or not, or how big or small you are in the
3 business.

4 A That is correct.

5 Q By the way, I want to thank those members for
6 taking that time to make that clear to push this
7 chain up. I think that's an important system
8 that we need to think about.

9 At pages two to three of your testimony you
10 indicated that Mr. Gallagher had told you that,
11 well, the prices will come back because
12 eventually they'll be enough less milk that
13 there will be a shortage of milk and the plants
14 will bid the milk up and the price will come
15 back up, right?

16 A Sure.

17 Q I'm not suggesting anything, but you've been in
18 the dairy industry a few years, right?

19 A Yes, I have, 27 years.

20 Q Huh?

21 A Twenty-seven years.

22 Q And you started farming at 10, I take it?

23 A Thank you.

24 Q When it said that the number that the -- or that
25 the milk goes out, what has been your experience

1 over the years that contributed in large part to
2 the reduction of the supply of milk that allowed
3 supply and demand to get back in line again to
4 bring up prices?

5 A It depends; sometimes it's the climate, the
6 weather.

7 Q Okay.

8 A Sometimes it's low prices.

9 Q What if it's low prices that causes it; how does
10 that work into the equation? How does that
11 physically happen that you have low prices and
12 then eventually you have low milk and because we
13 have low milk you get high prices?

14 A Low prices are a result of high prices.

15 Q I understand.

16 A If you have low prices, farmers will be fed up
17 and sell out or they will start cutting cost,
18 cutting the grain, I mean, how they feed their
19 cows, which will lower production, which in turn
20 will lower the overall production throughout the
21 nation and prices will eventually rebound.

22 Q So there's really two ways that the farmers have
23 control over it; one of which is they use
24 management tools to be less efficient than they
25 were before to get less milk out of their cattle

1 and maybe have fewer cattle, right?

2 A Right.

3 Q But the other one is for farmers to actually
4 stop milking, right?

5 A Stop -- sell cows.

6 Q Or go out of business altogether?

7 A Right.

8 Q So when we hear about this idea of producers
9 producing less milk, there's also a very
10 personal farmer interest that's occurring
11 someplace in the country where some family has
12 decided, as you said, they're fed up and they're
13 getting out, right?

14 A Yes.

15 Q And have you ever experienced any neighbors or
16 others that have gone through that process?

17 A Several.

18 Q And that's a difficult time, right?

19 A Yes.

20 Q I have no other questions.

21 JUDGE PALMER: Any other questions?

22 Mr. Rosenbaum.

23 **CROSS-EXAMINATION,**

24 **QUESTIONS BY MR. STEVEN ROSENBAUM:**

25 MR. ROSENBAUM: Steve Rosenbaum,

1 International Dairy Foods Association.

2 Q Mr. Beeman, you are -- you, as a cooperative,
3 are free to sell your milk as high priced as
4 you're able to extract in the marketplace,
5 correct?

6 A Yes.

7 Q If a buyer comes to you and says the make
8 allowance has changed, the minimum price is now
9 lower and, therefore, we're going to lower how
10 much we pay you, you're free to say "We're not
11 interested," correct?

12 A Correct, yes.

13 Q And have you observed the migration of cheese
14 manufacturing over the years away from the area
15 in which your cooperative is located and toward
16 the left?

17 A Yes.

18 Q Is that of concern to your cooperative?

19 A Yes, it is.

20 Q You would not want to have a proposal adopted
21 that would result in increased incentives for
22 cheese manufacturing to move to California or
23 cheese, for example, unregulated areas in Idaho;
24 is that correct?

25 A No, I would not. If such a resolution were

1 presented, no, I would not.

2 Q I'm sorry, I didn't hear you.

3 A If such a resolution was presented, no, I would
4 not.

5 Q The mechanism that you propose in your proposal,
6 and I recognize you're going to have more detail
7 presented through Mr. Gallagher, I'll have
8 questions for him, too.

9 A Yes.

10 Q But you do recognize that this mechanism would
11 not effect the pricing regimes that exist in the
12 California system or in unregulated areas; is
13 that correct?

14 A Correct.

15 Q And the effect -- if there's a disparate effect
16 of your proposal or federally-regulated cheese
17 manufacturers versus that were regulated by
18 state of California, or those that aren't
19 regulated at all, that would be a concern to
20 you, I take it?

21 A If it affected the way we do business, yes.

22 MR. ROSENBAUM: That's all I have. Thank
23 you.

24 JUDGE PALMER: Any questions? Yes,
25 Mr. Smith.

1 **CROSS-EXAMINATION,**

2 **QUESTIONS BY MR. DANIEL SMITH:**

3 Q Good morning, Mr. Beeman. My name is Dan Smith.
4 I represent the Maine Dairy Industry
5 Association. I hope you get home today. I hear
6 the weather is not in our favor going home.

7 I would like to follow up a little bit on
8 your description of how producers respond to low
9 prices by perhaps cutting the feed ratio.

10 Could you explain that a little bit more
11 and speak to your personal experience on that.

12 A Personally, I try my best not to cut my feed
13 costs because I know without my production I
14 have to have a production to cover my costs as
15 best that I can, but sometimes the cost of
16 production -- the cost of production and feed
17 costs are the highest costs and so some farmers
18 attempt to cut back, scale back as to what
19 they're willing to feed their cows, as far as
20 the grain, maybe feed more forages and less
21 grain; and that, invariably, usually amounts in
22 having less production per cow.

23 Q You're a board member of Dairylea?

24 A Yes, I am.

25 Q How many producers are in Dairylea's membership

1 at current?

2 A I believe the producing number is around 1,400.

3 Q Around 1,400. And as a board member, can you
4 speak to your experience as to what percentage
5 of that membership might respond to a person who
6 is typically lower priced by cutting feed costs?

7 A No.

8 Q In your 27 years in the industry, have you found
9 reason in response to lower costs to cut your
10 feed ratio?

11 A Maybe on one occasion.

12 Q One occasion. Are you familiar with the adage
13 in our neck of the woods when milk prices are
14 up, farmers respond by producing more milk, and
15 when milk prices are down, farmers respond by
16 producing more milk?

17 A Yeah.

18 Q In relevant comparison to responding to the
19 lower price by increasing production, what would
20 be your ballpark of the 1,400 members -- you can
21 guess on this one since we're using a rule of
22 thumb -- of the 1,400, how many would respond by
23 producing more milk and how many would respond
24 by cutting their feed?

25 A I guess it might be split evenly.

1 Q Split pretty well?

2 A Yes.

3 Q On your farm you indicated that the cost of
4 production has gone up in the \$4 range?

5 A Yes.

6 Q How have you responded to that to maintain your
7 operation in terms of your labor and maintenance
8 and your equity?

9 A In the last couple years, it has eaten into my
10 equity. We have probably waited longer than we
11 would normally wait to replace some equipment.
12 We repair equipment a little more extensively
13 before we impact to replace it; but that is
14 getting to the point where steel is steel and
15 steel is expensive and any repairs with steel is
16 expensive.

17 So it's a very delicate balance as to
18 whether you want to continue to repair old
19 equipment or invest in new. But we're to the
20 point now where we will be reinvesting in some
21 new equipment, we have no choice.

22 Q Which means more equity investment?

23 A Yes.

24 Q Without, obviously, exposing more than you wish,
25 but where do you see yourself in the next five

1 years if this pricing scenario continues that
2 we've seen in the last five years?

3 A If we continue the way we are right now in
4 pricing, with the highs and the lows and the
5 lows getting lower and seem to be -- not
6 necessarily the lower, but stay longer with the
7 input costs the way they are at the present
8 time, there will be many farmers, in my
9 situation, and very likely myself included, will
10 be out of business.

11 Q So lowering the feed input won't solve the
12 problem?

13 A No, it will not.

14 Q Thank you.

15 JUDGE PALMER: Any questions? Give your
16 name to the reporter, please.

17 **CROSS-EXAMINATION,**

18 **QUESTIONS BY MS. HEATHER PICHELMAN:**

19 Q Good afternoon. My name is Heather Pichelman
20 I'm with the USDA Office of the Genral Counsel.

21 First of all, I just want to thank you on
22 behalf of the Secretary for traveling here today
23 from Pennsylvania and testifying for us.

24 Your testimony is extremely important for
25 the record, and I want to thank you for coming

1 here today.

2 Actions under the Federal Milk Order
3 program are subject to the Regulatory
4 Flexibility Act. The act speaks to ensure that
5 the regulatory and information collection
6 requirements are tailored to size and nature of
7 small businesses. The act defines a dairy farm
8 as a small business if it has an annual gross
9 revenue of less than \$750,000.

10 Based on that, would you consider
11 yourself -- and no need to give me numbers, but
12 would you consider yourself a small business?

13 A Yes, I would.

14 Q Based on that, as a small business, how do you
15 see the Milk Order working for you or against
16 you, and specifically with these proposals? I
17 know you already testified in support of
18 Proposal 20, but do you have anything else to
19 tell the Secretary about these proposals or
20 anything that you would like him to know?

21 A We need a business environment that is more
22 stable than it has been in the recent past. We
23 need a Department of Agriculture that will
24 respond, if possible, a little quicker than it
25 has in the recent past.

1 Now, having been a farmer for 27 years, and
2 knowing that the product that I produce has a
3 very short shelf life, and therefore, it is very
4 volatile, and knowing that when you produce more
5 than the market will bear, your prices will
6 normally go down. We know that, we have learned
7 to live with that; but we need to find a way, if
8 we can, to keep these prices from dropping as
9 low as they have versus staying periods of time.
10 Basically, making a little leveler playing
11 field.

12 I think a chart was presented here
13 yesterday showing the old M&W report, you know,
14 when milk prices stayed relatively stable; they
15 were up in the fall and down in the spring.
16 They were pretty predictable. That's not been
17 since; they have done away with that. It hurts
18 us, small farmers, and even your large farmers,
19 whose cost production is considerably less than
20 ours at this point in time; it's hurting them
21 too, it has.

22 MS. PICHELMAN: Thank you. Thank you,
23 again, for being here today.

24 JUDGE PALMER: Any other questions?

25 Thank you, sir. As Counsel just said,

1 thank you for being here today.

2 We're now going to recess until 1:00 p.m.

3 *(A recess was taken.)*

4 JUDGE PALMER: All right. We're a little
5 late so let's try to keep moving.

6 I was just told that Mr. Smith -- and I'm
7 doing it again, I'm not talking into the mike,
8 which we're all doing and the reporter is having
9 trouble getting our voices, so please use the
10 microphones. We all think we project
11 wonderfully, but sometimes we don't; so try to
12 use the microphones.

13 I was just told by Mr. Smith that he would
14 like to call Mr. Whitcomb now, and I understand
15 that Mr. Rosenbaum has agreed to that, so we'll
16 change the order a little bit, so he is now
17 distributing papers.

18 Let's go off the record for a minute. It
19 looks like it's going to take a while.

20 *(A discussion was held off the record.)*

21 JUDGE PALMER: Do we have everything now
22 for Mr. Whitcomb? This will be Exhibit 49.
23 We're marking that for identification as Exhibit
24 49.

25

1 *(Exhibit 49 was marked for identification.)*
2 UNIDENTIFIED SPEAKER: The attachment is
3 50.

4 *(Exhibit 50 was marked for identification.)*
5 JUDGE PALMER: I'll tell you what, I'll
6 work without. It will be No. 50 marked for
7 identification. The statement is 49 and the
8 attachment is 50.

9 All right, Mr. Whitcomb come on up on the
10 stand.

11 **WALT WHITCOMB,**
12 having been duly sworn to tell the truth, the whole
13 truth, and nothing but the truth relating to said
14 matter was examined and testified as follows:

15
16 **DIRECT EXAMINATION,**

17 **QUESTIONS BY MR. DANIEL SMITH:**

18 Q Good afternoon, Walt. The Judge has marked your
19 statement as Exhibit 49, and your Exhibit is 50.

20 The statement that has been marked as
21 Exhibit 49 is substantially similar to the
22 statement that we distributed to the attorneys
23 in this hearing on Friday; is that correct?

24 A That is correct, with some corrections for
25 grammar and some other things that I will note

1 as we travel through. What we think of as
2 "minor changes."

3 Q Thank you. If you can proceed with your
4 statement?

5 A Thank you. Good afternoon. My name is Walt
6 Whitcomb. I am a third-generation dairy farmer.
7 My daughters, studying dairy science at Cornell,
8 may be the fourth. My family's farm is located
9 in the town of Waldo, Maine, which is near
10 Belfast, a coastal town about 45 miles east of
11 the capital, Augusta. Our farming operation
12 includes 175 Registered Jerseys and Guernsey
13 cattle milking, an equal number of young stock.
14 We have 275 acres, grazing another 100 acres and
15 manage 175 acres of timberland.

16 I'm a board member of the Maine Dairy
17 Industry Association, which in parentheses,
18 (MDIA), which represents all dairy farmers in
19 the state of Maine, and I am testifying on
20 behalf of the association in support of our
21 proposal.

22 I'm testifying with two purposes in mind.
23 First, and primarily, I wish to convey my
24 firsthand experience on our farm with the impact
25 of the current Class II -- Class III and Class

1 IV pricing series on our financial condition.
2 Our family farm has been a steadfast small
3 business, under the 750,000 threshold, in our
4 rural community for nearly a century, but we
5 feel we cannot rely on federal minimum prices as
6 a basis to remain in operation. Although we as
7 Jersey and Guernsey dairy farmers have
8 benefitted as much as anyone from component
9 pricing, persistently inadequate prices coupled
10 with the unpredictable price swings are placing
11 an ever-increasing burden on my bottom line. It
12 is only by resorting to a variety of alternative
13 sources of income, including a substantial state
14 subsidy and increased equity finances for
15 operating expenses, that I'm able to stay in
16 business. Without change to this pricing
17 scenario, my farm faces the dire consequences of
18 draining our equity to continue operating. As
19 you well know, equity is a farmer's retirement
20 account. And we ask ourselves the question, do
21 we empty it to keep farming it, or do we quit
22 with a few assets? A logical conclusion should
23 be to retire sooner than would be necessary in
24 order to avoid dissipating too much of my equity
25 stake. And I ask myself frequently, should I

1 encourage my children to be another generation
2 at Springdale Jerseys?

3 Secondly, as a board member of the Maine
4 Dairy Industry Association, I will describe the
5 impact of the current federal pricing structure
6 across our membership. More than 70 -- and the
7 next number is a correction from my previously
8 distributed text. Based on our research, we've
9 been able to conclude that 70 percent of the
10 dairy farms in Maine do fit the small business
11 threshold, as defined in the notice for this
12 hearing, which is myself included, and we
13 further found that the average revenue per Maine
14 farm is \$440,000, the source noted in the
15 footnote below. The Maine experience
16 demonstrates that the current federal price
17 regulation is endangering dairy farmers across
18 my state, and from what we're able to note,
19 throughout New England, and perhaps across the
20 country. So this part of my presentation will
21 include a brief explanation of our state's two
22 programs that are serving as a short-term
23 cushion for shortfall in federal price
24 regulation and its impact on my farm and
25 throughout our state. In particular, I'll

1 describe the operation of the Maine Dairy
2 Stabilization Program, which is providing price
3 support payments to Maine dairy farmer.

4 In the end, my testimony about this
5 regulatory program, and about my farm, are
6 intended to urge the department to rethink the
7 justification for the current pricing series and
8 to consider the need for a substantial
9 correction as we have proposed. The farm
10 community is left with the impression that the
11 department favors the dramatic price swings as a
12 necessary reflection of the market, and that
13 rock bottom prices are the correct level because
14 there continues to be enough milk in the system.
15 Unfortunately, the experience on my farm in my
16 statement clearly illustrates that the real
17 reason there's enough milk in the system. And
18 that is, we as farmers, along in our case with
19 our state, are subsidizing the production of
20 milk by mortgaging our future to stay in
21 business.

22 This national survival of the fittest
23 strategy is wearing us all out. Absent a better
24 system returning the value of the products to
25 the producer, in the not-too-distant future,

1 certainly in certain regions of the country
2 there will not be enough milk in the system.

3 We intend for our proposal to begin to
4 correct this problem. Our proposal would ensure
5 that the procurement price for milk used for
6 manufacturing purposes, once again captures that
7 measure of the value of the raw product we
8 produce sufficient to ensure stability of
9 supply. Given that our product is creating real
10 value in the market, according to the proper
11 function of the federal pricing series, we would
12 gain at least that intrinsic measure of the
13 value. This will restore balance to the
14 regulatory system and eliminate the need for us
15 to continue to subsidize milk production in the
16 marketplace.

17 For my testimony, I'm drawing on the shared
18 experience of three generations of our northeast
19 dairy farm family dating back to the 1916. And
20 we fully agree that a pivotal partner in that
21 experience, obviously, has been the Federal Milk
22 Marketing laws, as they have been enacted
23 through the years, including, in our case,
24 operating in concert with our longstanding,
25 in-state regulatory commission, the Maine Milk

1 Commission.

2 We in Maine have traditionally operated
3 under a dual state and Federal Order system, our
4 actual pay prices have been determined by our
5 own state regulatory program. At the same time,
6 we've always understood that the state pricing
7 program and market conditions in Maine are
8 reflected in substantial part by the New
9 England/Northeast Federal Order. This has been
10 particularly true following the reformation and
11 the consolidation prompted by the '96 Farm Bill,
12 as most milk produced in Maine is now regulated
13 under Federal Order One.

14 From our perspective, the historical
15 purpose of federal milk marketing laws has been
16 to provide a stable marketing environment for
17 processors and producers operating in a common
18 market. In our own case, this is the so-called
19 Boston market. We understand the law as being
20 intended to establish a regulated minimum
21 producer prices sufficient to assure an
22 adequate, stable, long-term supply of milk for
23 common marketplace.

24 We've never understood federal minimum
25 pricing as intended to displace pricing

1 operations of the marketplace. Rather, we've
2 understood its primary function as intended to
3 provide workable minimum blended producer prices
4 that avoid disorderly competition between fluid
5 and manufacturing customers serving the market.

6 One additional regulatory point. Our state
7 law retains a vestige of federal law in that
8 we -- federal law that has mostly receded from
9 view, and that is parity pricing. The Maine
10 Milk Commission, which is our state regulatory
11 entity, has maintained the long-ago parity
12 principle of maintaining a link between the
13 consumer and producer price. Under the Maine
14 Milk Commission, over-order producer prices
15 still reflect consumer prices. And it is this
16 heritage that prompted our association, meaning
17 MDIA, to approach the state legislature with our
18 new additional program that now makes up for
19 part of the inability of the federal prices to
20 establish workable minimum producer prices.

21 My testimony will relate to the operation
22 of my farm from 2004 to the present. And I have
23 picked 2004 as a starting point because
24 producers that year received the highest prices
25 ever, and soon thereafter, experienced a

1 tremendous dip in the pay price. It was fairly
2 easy looking at my profit and loss statements to
3 draw the contrast. This combined up and down
4 experience is a good working example of the
5 impact on the farm of the operation of new
6 pricing series implemented following the '96
7 Farm Bill.

8 For the purpose of illustration, I'll use
9 the department's reported mailbox prices for
10 2004 through 2006 for the Northeast Federal
11 Order, along with the department's published
12 costs of production for the same years for our
13 neighbors in Vermont, which is the closes NASS
14 survey. These tables are contained in what I
15 believe is Exhibit 50. For greater accuracy, I
16 will incorporate some of my own actual costs and
17 refer to a cost production study that's
18 conducted as part of the Maine Milk Commission's
19 work. The pages of the production study that I
20 referenced are also contained in that same
21 exhibit, Exhibit 50, we simply didn't have
22 enough copies of the whole study to distribute.

23 As further background, I will first tell
24 you a little bit about my farming operation. My
25 grandparents started the farm in 1916, the

1 references in the deed that it actually started
2 a century before, but somebody actually sold it
3 off. Like most New England farms, it was a
4 multipurpose farm. The farm had animals besides
5 cows; my grandfather and grandmother sold
6 gravel, cut wood, worked out with their team of
7 horses, sold butter and vegetables in town, and
8 we did for many years after my grandparents were
9 dead.

10 Without being too nostalgic, farming for
11 the first half of the twentieth century provided
12 a way of life that was not largely dependent on
13 money to be sustainable. The farming operation
14 was labor intensive and not so reliant on
15 machinery and all the accompanying operating
16 expenses. My grandfather could tell you the
17 names of his horses for 50 years afterwards, but
18 he didn't know names of tractors. Family
19 members, for the most part, were the labor
20 force, further minimizing the need for cash
21 money or to support production.

22 Short-term debt related mostly to spring
23 planting and perhaps for chattel, and it could
24 be expected that this debt would largely be
25 repaid each harvest. The only onerous money

1 requirement was the long-term debt for the real
2 estate and buldings.

3 Perhaps to better cover the odds of betting
4 solely on farm income to service the real estate
5 debt, my grandparents, as did my parents, earned
6 some off-farm income to support their farm
7 income. Still, the basis of the family's income
8 was farming; dairying was the essence of the
9 farming operation, other than selling the calves
10 and cows, and they sold first butter, that went
11 on the boat to Boston, then cream, and then with
12 refrigeration, we got into the fluid milk
13 business.

14 Technological change, accelerating in the
15 '50s, significantly altered this working
16 equation on our farm and all around us. The
17 bulk tank and other improvements in hygiene,
18 greater reliance on soil inputs and equipment,
19 along with other demands of modernizing farm,
20 required capital investments and increased
21 short- and long-term debt service demands of
22 dairy farming.

23 With an increased demand for capital, often
24 to meet the regulatory needs to improve milk
25 quality, the old story about bringing milk cows

1 on skids because the inspectors wanted to move
2 so many times, decision making on the farm
3 became more and more dependent on the price of
4 milk. Farmers who chose to remain in production
5 had to find a return from the milk price
6 sufficient to cover their increased capital
7 costs for improvements in their dairying
8 operation. This greater reliance on milk price
9 as a source of income for the farm made dairying
10 more of a specialization.

11 In our own case, my mother and father
12 enjoyed their registered cattle and were able to
13 respond to this greater need for specialization
14 by developing our dairy farm to include cattle
15 sales as well as the milking. This combination
16 over the years allowed the farm to grow,
17 modestly, pay our bills and provide some funding
18 for the five of us children to go on to college.
19 Until the recent era of nutrient management, the
20 basic capital debt for land and equipment was
21 largely retired.

22 As we have now transitioned generations,
23 the farm's stability and profitability has
24 continued to be largely the result of selling
25 milk to our in-state fluid market and sales of

1 heifers and cows. This increased specialization
2 has proved for us to be a workable response to
3 the changes in the dairy marketplace over the
4 life of our farm. And until really only
5 recently this business plan has allowed me to
6 continue operating the farm taking on only
7 limited long-term debt, and that's primarily to
8 match the demands of NRCS funding to build
9 manure-handling facilities.

10 While I'm proud of our ability to evolve
11 with change and still stay connected to the
12 roots of our farm, I am gravely concerned about
13 our future. Simply put, even with ongoing and
14 increasing intervention by the state of Maine,
15 my milk check will not suffice to keep me in
16 operation.

17 Of most concern, we have this year had to
18 take out an additional mortgage on the farm to
19 cover my operating expense, and as the previous
20 speaker said, it was to pay the grain bill.
21 This past year's rapidly climbing fuel and
22 fertilizer prices, followed by the same trend in
23 concentrate cost stand in sharp contrast to the
24 low milk price of the year.

25 Looking to the future, the use of equity

1 financing to cover operating expenses is simply
2 not a sustainable cause. We have made capital
3 investments in the farm to improve efficiency
4 and make it attractive for our children, as did
5 my parents and my grandparents before me, and
6 I've understood that the equity we hold in our
7 farm property represents our retirement, as well
8 as our investment in our children's future.
9 Under current circumstances, although our
10 daughters are interested in coming back to the
11 farm after school, I worry that this may not be
12 a realistic option for any of us.

13 I do not believe that the farming operation
14 will be sustainable over time in a manner that
15 will allow my daughters to service their debt
16 and enable us to recover any equity. Rather,
17 without change in the pricing situation, I
18 believe we will more likely end like so many of
19 our neighbors, forced to cease operation before
20 we dissipate further our equity interest in the
21 farm property. There is no retirement for dairy
22 farmers who have indebted all their equity just
23 to stay farming.

24 The issue of my farm's profitability and
25 the current threat to its sustainability is a

1 relatively straightforward computation of the
2 discrepancy between my cost of production and my
3 pay price. This is, of course, no great mystery
4 to anyone here who has followed the costs and
5 prices over the last two years, but I thought it
6 would be a useful exercise to work through for
7 the purposes of this hearing.

8 I will now refer to the USDA's figures in
9 Exhibit 50 to illustrate this point and I've
10 also discussed them.

11 According to the USDA's cost of production
12 figures on the first three pages of the exhibit,
13 and these are the total cost production that
14 come out of our neighboring Vermont farms in
15 2004, and it showed that to be \$23 per
16 hundredweight, \$24 going into 2005, and then
17 they go up dramatically \$28 at the end of last
18 year and beginning of this year. I quibble a
19 little bit with those figures because they're
20 not drawn the way my profit and loss statement
21 is drawn, but I find most of the cost inputs to
22 be relatively comparable with the costs on my
23 farm, and I believe this calculation would be a
24 good starting point for my testimony on cost
25 production.

1 I did feel that I needed to factor in two
2 adjustments to bring the cost of production down
3 actually closer to the figure that I use when
4 making decisions for my farm. When I looked at
5 the line for labor and multiplied this figure
6 per hundredweight to achieve the total cost of
7 my farm, I reduced the allocation for family and
8 hired labor from \$8 per hundredweight to \$5 per
9 hundredweight; this better reflects my actual
10 pay figures for my profit and loss for both my
11 employees and for ourselves. Secondly, and I
12 treaded on quicksand to do this, but I thought
13 that actual numbers in my profit and loss show a
14 total fee cost of about \$1 per hundredweight
15 less on our farm than the NASS figures. And one
16 of the conclusions I had was that we do a lot of
17 packing, so that perhaps lowered that cost, at
18 least over the last two years, although as we
19 get toward the end of last year, the cost went
20 up dramatically on feed.

21 So in sum, I reduced USDA's figure by \$4,
22 and worked from a cost of production calculation
23 of \$19 per hundredweight for 2004, \$20 for 2005,
24 and around \$24 for last year and leading into
25 this year.

1 On the pay side, according to the figures
2 on the fourth, fifth and sixth pages of the
3 exhibit, USDA reported a 2004 mailbox price for
4 the northeast order of \$16.29 for -- \$15.39 for
5 '05, and then \$13.22 for '06. As noted at the
6 outset, the price of '04 was the highest ever
7 that we received, and the price soon thereafter
8 dipped dramatically to just over \$12 by the
9 summer of '06, recovering somewhat at the end of
10 the year. While individual pay prices of course
11 vary greatly, I find these are a good benchmark
12 to use for assessing my farm income, and that of
13 my neighbors.

14 It may be seen that even in the best years,
15 the mailbox price was not enough to cover my
16 adjusted cost of production. Using my figure of
17 \$19 for the cost of production, that year the
18 pay price was almost \$3 short. In '06 and
19 leading into this year, the story was much
20 worse. Using my cost of production figure of
21 \$24, the pay price was at least \$10 per
22 hundredweight short.

23 Here is the translation of these figures to
24 actual dollars of overall farm income on a
25 medium-sized Maine farm, having approximately

1 150 cows and shipping over three million pounds
2 of milk.

3 These numbers are obviously rounded in
4 several ways, you still make a -- but they are
5 still quite representative of our farm. We have
6 a few more animals, but the mailbox revenue
7 figures and cost figures, including the
8 substantial increase, are the same, while our
9 revenue declined, and are still representative
10 of circumstances on my farm. The situation on
11 our farm is a little less dire in the past than
12 it might be otherwise because we sell animals
13 and we do have the high component prices, but
14 the mailbox prices are representative of our
15 operation, and for the operations of the
16 neighboring farms.

17 The questions for anyone, of course, and
18 particularly for the department in this hearing
19 while considering whether the pricing series
20 needs change, is how do we manage to continue in
21 operation, given the dramatic disparity between
22 our costs and pay prices? As part of this
23 inquiry, the department should also be
24 considering whether we will continue to do so in
25 the long term, as it assesses whether the

1 current pricing series will continue to provide
2 an adequate supply of milk for our Federal
3 Order.

4 As indicated at the outset, there are two
5 basic answers as to how I managed to stay in
6 operation. First, the State of Maine now
7 operates two programs that have boosted my pay
8 price to a sustainable level. I receive both a
9 pooled, over-order price payment through
10 operation of the Maine Milk Commission and then
11 an additional subsidy payment from the state
12 general fund. In combination, these payments
13 have boosted my pay price enough to approach a
14 break-even operation of our farm.

15 Yet in this past year, with the dramatic
16 decline in federal minimum prices coupled with a
17 dramatic increase in feed, energy and utility
18 costs, even these income supplements were not
19 sufficient to cover the \$10 spread between
20 mailbox price and the cost of production that I
21 discussed just a minute ago. Like so many
22 farmers across the country, as I look back
23 through my actual expenditures, I was forced to
24 trim back or eliminate any improvements to the
25 buildings, maintenance and repair, cut back on

1 equipment maintenance, which, of course, is
2 self-defeating in the long run, cut back on
3 labor, non-family labor, and reduce my family's
4 draw from the farm. And as I have said, of most
5 concern to me in the long-run, is that I have
6 increased my mortgage just to provide operating
7 funds.

8 Looking down the road, this second series
9 of steps that I've taken is not sustainable in
10 the long-run. There are only so many shortcuts,
11 and only for so long, that a well-run operation
12 can take before becoming a marginal operation.
13 It is bad life planning, to say nothing of
14 business planning, to mortgage one's future
15 livelihood for current operating expenses.

16 Nor can I rely for the long-term on
17 continuation of the combined market regulation
18 and subsidy support from the state. Over-order
19 price regulation can be sustainable for the long
20 term, but if it is not asked -- but if it is not
21 being asked to make up too much of a shortfall
22 between Federal Order minimums and my cost of
23 production, as long as it is not being asked to
24 make up too much of the difference. If that is
25 our current circumstance, the federal minimums

1 are simply too short, currently, and a single
2 state over-order program cannot be relied upon
3 to make up the difference without throwing large
4 amounts of placement into disarray.

5 Back home we think it is nothing less than
6 remarkable that the State of Maine and its
7 political process has been willing to provide a
8 direct subsidy payment to keep its farmers in
9 operation. We think this political resolve
10 remains, but for the long term it would be
11 simply too much to ask the taxpayers to continue
12 subsidizing our operation because of what we
13 feel are regulatory shortcomings which should be
14 made up at the federal level and the market's
15 inability to otherwise provide us with fair
16 return on our product.

17 If federal minimum prices are not somehow
18 adjusted to provide more sustainable prices, my
19 own numbers put our farm in jeopardy. I
20 seriously think I could be forced out of
21 business.

22 My experience, of course, is not unique in
23 Maine, and for this reason MDIA sought to
24 participate in this hearing and to offer our
25 proposal. I will now turn to the larger

1 perspective of our association.

2 I'll begin with a little background about
3 dairying in Maine. Historically, Maine dairy
4 farmers have provided essentially all of the
5 state's fluid market needs. Built around
6 providing in-state, high-valued fluid demands,
7 ours has been a long-time, stable and
8 self-supporting industry.

9 Dairying is the largest sector of Maine's
10 diverse agricultural economy. The dairy
11 industry generates \$570 million annually to the
12 state's economy. Maine's dairy farmers,
13 processors and ag business obviously contribute
14 millions per year in state and local taxes,
15 including a major portion of property tax
16 revenues to support some rural communities. The
17 industry provides jobs, 4,000 Maine jobs, and
18 earnings of \$150 billion each year; of course,
19 this is very small dairies.

20 The State of Maine, from consumers to
21 processors to retailers to farmers, thus, has a
22 tremendous interest in ensuring stability of
23 this industry.

24 Between November 2001, the last time milk
25 prices sank to unprecedented lows in May of

1 2003, Maine lost 12 percent of its farms. In
2 June 2003, the state responded by making of
3 emergency disaster relief support payments
4 totaling \$3 million to the farmers. The
5 governor at that time established a task force
6 to find ways to stabilize the dairy industry --
7 he established it and the dairy farmers paid for
8 it -- and prevent further loss of farms, milk
9 production, economic activity associated with
10 the dairy industry.

11 The governor's task force made 17
12 recommendations for stabilizing the dairy
13 industry, ranging from proposal of a formal
14 assessment of the industry's economic value to
15 making state constitutional changes in taxation.
16 The task force found, though, that the core
17 issue was a federal system's failure to provide
18 adequate minimum price.

19 In an attempt to address this core problem,
20 the state acted to pass a state price support
21 program, which is called the Maine Dairy
22 Stabilization Program. The program provides a
23 safety net payment of the difference between the
24 federal law blend price and the short-run
25 break-even cost of producing milk in Maine, as a

1 cost determined by production study conducted by
2 the Maine Milk Commission, which we previously
3 referenced.

4 Adoption of the Dairy Stabilization Program
5 included the unprecedented step of providing
6 money from the state's general fund. The
7 state's fiscal year in 2006, \$4.7 million were
8 paid to farmers and is projected to pay
9 \$12.5 million by the end of '07. Current
10 monthly payments have run as high as \$1.2
11 million a month since last July.

12 Today, Maine has 250 remaining dairy farms,
13 and that's actually a correction. At the Milk
14 Hearing we had Monday, the Commission told us we
15 had 352 remaining dairy farmers. And as an
16 ongoing concern that state action cannot be
17 relied upon over the long term to cushion the
18 financial distress of the state's dairy farmers
19 in order to maintain our supply in our industry.
20 As I indicated at the outset, the experience of
21 my farm is representative of the experience
22 across our 350-farm membership, meaning that the
23 state's farm, collectively, would be in profound
24 financial distress absent the operation of our
25 two state programs.

1 I would like to refer to two additional
2 figures in Exhibit 50 to document this profile
3 of the current collective economic health of the
4 state's dairy farmers. As you can see,
5 beginning on page 7 of this exhibit, the Maine
6 Milk Commission publishes these figures. Three
7 sets of figures reflect the long- and short-run
8 net returns in '05 for a 55-cow operation, and
9 163-cow operation, and a 305-cow operation,
10 which is roughly our definition of a small,
11 medium and large farmer in our state.

12 I'll explain a little bit about these
13 figures before I present my analysis. If you're
14 looking at the exhibit, in the upper left-hand
15 corner each of the three sheets, you'll see an
16 "annual revenue." Under that heading you'll see
17 "milk receipts." This figure includes all
18 payments received by Maine farmers, including
19 MILC payments, over-order prices from the
20 commission, and the direct subsidy payments from
21 the Stabilization Program. For purposes of this
22 testimony, to make everything roughly similar,
23 I've substituted USDA Department's mailbox price
24 computation for '05 for the "milk receipts"
25 figure on the Maine Milk Commission and then

1 recomputed the total revenue under the "annual
2 revenue" heading. Using the figures in each
3 case for the "total operating expense" the
4 "total overhead expense" and the "annual
5 depreciation and interest expense," all
6 appearing on this right side of those figures
7 and all the same developed from the Maine. I
8 recalculated then, using federal prices, the
9 long- and short-run returns shown under the
10 "annual cost" in the lower right-hand corners of
11 the pages.

12 This paragraph explains what I did. The
13 box underneath shows the calculations. Then
14 just in a quick summary, a farm with 55 cows
15 using the federal revenue, shows a short-run
16 loss of \$32,000, and then we add back in
17 depreciation, which eventually you have to do, a
18 long-term loss \$95,000. A medium-sized farm,
19 again a loss in the short-term of \$25,000, and
20 then a long-term loss of \$280,000, and then
21 Maine's larger farm actually says that they
22 generated \$25,000 profit in the short-run, but
23 have a long-run loss as well of \$355,000. These
24 are actual figures drawn from those studies.

25 According to these figures, in each

1 instance, all of the farm groupings were at best
2 marginal in short term and in severe distress
3 for the long term. In effect, as with my farm,
4 only when the capital costs of "annual
5 depreciation and the interest expense" can
6 somehow be factored out that, farms are able to
7 continue to operate in the short term.

8 Across the state of Maine, without state
9 support, farmers are in effect being asked to
10 subsidize the production of milk by factoring
11 out their long-term capital requirements. The
12 regulated marketplace is simply not returning
13 what is necessary to cover this substantial
14 portion of our expenses. Somehow farmers are
15 expected to continue to operate and produce milk
16 for the market and as you heard from other
17 farmers testifying here, I don't think our
18 numbers are different than what they would
19 generate.

20 As a final note on the figures in front of
21 us, the University of Maine economist who
22 prepares the cost of production studies under
23 contract for the Milk Commission, the study
24 referenced in this data by Dr. Timothy Dalton,
25 has also compared Maine costs of production with

1 those of producers across the rest of the
2 northeast and across the upper midwest, which
3 we'll call the northern crescent. According to
4 his assessment, Maine costs of production are a
5 little bit higher than the rest of the region.
6 The specific areas of the costs seem to be a
7 little higher in fuel and utilities, our
8 electric rates are extremely high, repair costs
9 are higher, we call it farming at the end of the
10 pipeline, and our property taxes are high.

11 We do reference in the final page of my
12 exhibit that particular statement from
13 Dr. Dalton. Nonetheless, I'm confident that the
14 analysis I have presented about the relationship
15 between inadequate pricing and long-term
16 producer finances and the supply of the milk is
17 applicable for this broad and encompassing
18 region of the nation's milk supply, and it helps
19 explain our situation in Maine.

20 MDIA has become a party to this hearing
21 with the belief that the association's
22 state-wide producer perspective of the adverse
23 impact of the current federal pricing policy
24 provides important testimony in support of the
25 need to make a comprehensive change to the Class

1 III and Class IV pricing series. We believe our
2 proposal is a critical first step towards that
3 comprehensive change. We believe our proposal
4 will begin to restore the pricing series'
5 capability to provide sufficient return on the
6 value we are creating in the market so as to
7 ensure that we can sustain our operations, and
8 thereby provide a stable supply of milk for the
9 marketplace over the long term.

10 I will rely on our expert, hopefully
11 experts, to describe that proposal in detail.
12 On behalf of the association, I do, however,
13 challenge the Department, when assessing our
14 proposal, to consider the basic rationale for
15 the current pricing series. We believe the
16 price must be sufficient because we want to
17 challenge the statement that the price must be
18 sufficient now because there's enough milk in
19 the system.

20 Our belief is that the assessment can only
21 be true in the shortest of terms. The impact of
22 requiring farmers for too long to carry the
23 burden of inadequate prices is now readily
24 apparent in the southern part of this country,
25 the basic, local supply of milk for that

1 milkshed is vastly disappearing. The cost is
2 beginning to bear in the northeast milkshed,
3 where I'm from, we are now beginning to see the
4 supply for our orders diminish these last few
5 years.

6 MDIA's mission and my purpose for being at
7 this hearing is to issue another warning to
8 those who oversee the milk regulatory structure.
9 As the farm population ages (and I suddenly felt
10 older as I was typing some of this and my first
11 grandchild coming); as dairy farmers abandon
12 their debt-ridden farms, and as younger family
13 members choose a more financially secure
14 livelihood, called into question is the basic
15 premise "there will always be enough milk."

16 Perhaps there will be, but allowing the
17 current economic climate to continue certainly
18 guarantees that milk production will not be a
19 function of small family business like mine,
20 that have been welcome for a century as an
21 integral part of our rural communities.

22 Thank you for your consideration of our
23 proposal and for receiving my testimony, and I
24 am available for questions, should there be any.

25 I apologize for reading fast.

1 JUDGE PALMER: Mr. Smith.

2 MR. SMITH: Thank you.

3 **BY MR. SMITH:**

4 Q Mr. Whitcomb, a few questions to clarify your
5 statement somewhat.

6 Start with the exhibit. You indicated on
7 pages six through seven of your statement that
8 you were relying on the USDA mailbox prices.

9 If we can just walk through where the
10 figures that you're relying on are found in
11 those statements.

12 A Under the exhibit the first three pages of the
13 exhibit are published NASS data. We felt that
14 that was a more -- a wider perspective and used
15 as strictly Maine prices. The first line, of
16 course, is the Northeast Order, which is the one
17 that I'm speaking to directly. We don't do NASS
18 data specifically for our state, but Maine Milk
19 Commission has numbers readily available.

20 Q The \$16.29 figure you referenced for the year as
21 the average price on the far side of the row; is
22 that correct?

23 A Under 2004, the average would be top right-hand
24 corner.

25 Q It's the same three references for '05; it's the

1 average for the year, and '06 was the average
2 for the year?

3 A Correct.

4 Q The mailbox prices are not reported by year,
5 number one -- first question. So how did you
6 come to the figures that you came to as average
7 figures?

8 Did you do a simple computation of the 12
9 figures or did you see some trends that, as you
10 indicated, there was an increase in the price
11 spiking up towards the end of the year?

12 A Well, if you follow down through that.

13 Q I think I said "mailbox," I meant the "cost of
14 production" figures, pages four through six,
15 sorry for that confusion.

16 A Okay. The second point is we used the various
17 cost of production as an average.

18 Can you kind of repeat the question then?

19 Q Yeah. These figures are not reported with an
20 average for the year, but you used some type of
21 average for each of the years in your statement,
22 which didn't seem to be just a straight -- which
23 isn't just a straight average of the year, so
24 just trying to get into the record the
25 calculation that you've made.

1 A We factored out some things that didn't seem to
2 be exactly applicable to my operation in trying
3 to arrive at a similar price.

4 When I derive my own figures from my own
5 profit and loss, there were a couple of things
6 that were slightly different, so the attempt was
7 to make the comparisons as complete and honest
8 as we could between final profit and loss, Maine
9 Milk Commission figures and NASS figures.

10 Certainly, the argument can be made that
11 there were some areas that didn't exactly
12 correlate, but the bigger picture is to create a
13 trend, and I don't think we argue with the trend
14 on any of these.

15 Q On that point, I understand that you reduced the
16 total fee cost line, which is about just under
17 halfway down under the "operating cost" by about
18 a dollar, "total feed cost" reduced by a dollar
19 and under the "allocated overhead" you've
20 reduced the combined hired labor and opportunity
21 cost by \$3; is that correct?

22 A Yes. And again, that's just simply comparing
23 when you total this price on hundredweight basis
24 for the total cost for each year, they seemed to
25 be a little out of line with my cost; that's why

1 I referenced the fact that I reduced those, and
2 there's an attempt, again -- you know, we could
3 have offered the testimony simply using the NASS
4 numbers and had an even greater disparity
5 between the cost of production and my cost and
6 the pay price, which we chose to attempt to be a
7 little more, I think, honest in reflecting what
8 we think the operation conditions are on our
9 farm compared to using the NASS numbers.

10 Q And the last set of figures are contained in the
11 publication from the University of Maine that
12 the cover page is included as the next page in
13 Exhibit 50 entitled "The Cost of Producing Milk
14 in Maine: Results from the 2005 Dairy Cost of
15 Production Survey," authored by Dr. Dalton and
16 Lisa Bragg.

17 Could you just briefly explain how the
18 Maine Milk Commission came to issue this -- hire
19 the University of Maine and then issue this
20 publication?

21 A The Maine Milk Commission has a
22 longstanding -- I assume it's a contractual
23 arrangement with the university to deduce costs
24 in its compilation of minimum processor prices,
25 as well as minimum producer prices; that's a

1 function of our state commission which I guess
2 doesn't exist in most states.

3 After a number of years of lobbying, we did
4 get the commission to go through a detailed
5 analysis of cost of production for the farmers.
6 It had been doing that on a routine basis for
7 the processors. Farmers have always been a
8 little bit upset, the processors even include
9 the cost of their garbage cans in the cost of
10 production so they have them reflected in what
11 their guaranteed margins are.

12 So this cost of production study, which I
13 only reference three or four pages, but it's a
14 complete booklet, I just didn't have enough
15 copies available to distribute perhaps the
16 experiment station to make them if anyone chose
17 to reach them. They even have a website. This
18 went into a detailed cost production analysis
19 where surveys were sent out to every existing
20 dairy farmer in the state. It was a voluntary
21 response. It was about a 13-day survey.

22 Frankly, I didn't make mine out, I didn't
23 respond, but a large number of families did.

24 Statistically, Dr. Dalton felt he got a
25 representative example of all three different

1 size farms and developed a detailed cost of
2 production which they update on an annual basis
3 now. And then if you compare the numbers he
4 developed with NASS numbers from Vermont and
5 then the numbers he, you know, was able to find
6 across the northern crescent, they were not
7 significantly out of line, used some different
8 factors. I noted in my testimony some of the
9 areas that our costs seemed to be a little
10 higher than our state.

11 Q The next part of the exhibit referencing your
12 statement on page 11 is perhaps a little more
13 complicated. If you can just walk through that.
14 You indicated that you replaced in the "annual
15 revenue" figure in the top left-hand corner the
16 "milk receipts" figure, and recomputed the
17 "total revenue" to make up your table at the
18 bottom of page 11.

19 And if the revenue figure on the bottom of
20 page 11 is \$126,000 for the 55-cow farm, which
21 is the first of these three tables, and the
22 actual number on the table is \$159,891. As I
23 understood your testimony, what you did was take
24 the under number of cows, the annual milk
25 shipment, which is per hundredweight of

1 8,195.5 hundredweight multiplied that by the
2 mailbox price, reported in the USDA figures of
3 \$15.39, and that product was replaced for the
4 milk receipt figure and then you're adding back
5 in livestock and other revenue, and then that
6 was the \$126,000 that you reported in the table;
7 is that correct?

8 A That is correct. The difference that you see in
9 those figures is the impact of our state subsidy
10 system, frankly.

11 Q So that the subsidy would be the difference
12 between \$159,000 and change and \$126,000
13 reported in the table?

14 A For the 55-cow operation. Then we continued
15 using that same page as statistics drawn from
16 this cost of production study, we put in the
17 operating expense and the overhead expense, and
18 then were able to derive the short-run loss, in
19 that case, if you applied simply USDA mailbox
20 prices and then added in the actual interest in
21 depreciation expense of the study and showed the
22 long-term loss.

23 Q Then based on that, you recomputed the short-run
24 and long-run return in your table and you
25 went -- just summarize the table. If you could

1 read into the record, read the headings
2 "revenue, operating expense," and read each of
3 the lines for each of the three.

4 A Sure. Under "55 cows" under "revenue" we are
5 using the NASS number -- substituting the NASS
6 number for the price on the actual amount of
7 milk ship for a 55-cow operation we received
8 revenue of \$136,000.

9 Q \$126,000?

10 A Oh, 126, excuse me. "Operating expense," which
11 came out of the study, was the actual operating
12 expense of \$123,000. The "overhead expense" is
13 \$26,000, which developed a short-run return loss
14 of \$23,000. And if you factor in, as we should,
15 "depreciation and interest expense," it would be
16 another \$72,000 expense, and so our long-term
17 loss for the 55-cow operation would be \$95,000.

18 For 163-cow operation, which in our state
19 is considered a middle-sized operation, again,
20 on the next page of the technical data takes the
21 pounds of milk that that farm would generate
22 using the NASS mailbox price, you get \$512,000
23 revenue. Your "operating expense" is determined
24 by the milk commission study \$464,000. Your
25 "overhead expense" is \$73,000, which returns a

1 short-run loss of \$25,000, add on \$183,000,
2 "depreciation/interest expense" and so your
3 long-term loss is \$208,000 for the middle-sized
4 operation.

5 The larger operation in our state is called
6 a 304-cow operation with "total revenue" using
7 the NASS mailbox price and the total pounds they
8 generate of \$1,008,000, "Operating Expense" is
9 \$836,000, "overhead expense" is \$145,000, and
10 they actually show a short-run return profit of
11 \$25,000. But when you add in "interest and
12 depreciation expense" of \$380,000, they, too,
13 have a long-run loss, which is \$355,000.

14 Q So in summary, at least with a midsized farm of
15 163 cows, according to the Maine Dairy Industry
16 Association, where you include all of the
17 additional payments, milk payments out of the
18 federal government, the overrun premiums, Maine
19 Milk Commission and the state dairy support
20 program, Stabilization Program, payments, those
21 are all computed under the long-run return
22 showing -- for the short-run, we'll start there,
23 with those payments, that size farm showed a
24 short-term return of \$133,000 and change, and
25 under your computation, that same farm showed a

1 loss of \$25,000.

2 A Correct.

3 Q And 158,000 odd dollars, these are those
4 payments that put that farm in the black?

5 A That's what the figures show, yes.

6 Q But even with that substantial payment, that
7 farm is still running. Okay.

8 While we're on the statement page, just a
9 correction for the record, on page 10 at the
10 bottom in your statement said "today Maine has
11 250 remaining dairy farmers."

12 A That was incorrect.

13 Q It's 350?

14 A It's 352.

15 Q Oh, it's 352. Two more than -- that's very
16 unique. I would say in these areas, that
17 there's actually more than rather than less?

18 A There was a legislative hearing on Monday where
19 the association went to the legislature to
20 actually try to get funding for the depreciation
21 and interest expense to be added to the
22 Stabilization Program; that was the number of
23 farms that was submitted as testimony by the
24 milk commission.

25 Q If you could, you did not read the table on page

1 seven into the record. If you could just do
2 that to complete your statement. Bottom of page
3 seven if you could go through the rows and
4 figures.

5 JUDGE PALMER: Exhibit 49?

6 MR. STEVENS: You have a copy of the
7 statement. The reporter has a copy of 50?

8 THE REPORTER: Yes, I do.

9 MR. STEVENS: It's in the statement.

10 JUDGE PALMER: Which page?

11 MR. SMITH: Bottom of page seven, if you
12 could incorporate the substance of the table
13 into the statement.

14

15

16

17

Year	Revenue	Cost	Net Income
2004	\$500,000	\$570,000	(\$70,000)
2005	\$460,000	\$600,000	(\$140,000)
2006	\$400,000	\$720,000	(\$320,000)

21

22

23

24 Q Last two questions, number one, on page three at
25 the top of your statement, the second sentence,

1 two sentences, "Our proposal would ensure that
2 the procurement price for milk used for
3 manufacturing purposes, once again captures that
4 measure of the value of the raw product we
5 produce sufficient to ensure stability of
6 supply. Given that our product is creating real
7 value in the market, according to the proper
8 function of the federal pricing series, we
9 should gain at least that intrinsic measure of
10 value."

11 You indicated you wanted to clarify what
12 you had meant by "intrinsic measure of value."

13 A Well, I think it gets to the substance of what
14 we're attempting to propose here, and we -- the
15 farmers' frustration obviously is seeing the
16 value of the product, or a smoother product
17 which is what we're exposed to in our
18 environment, in our state, principally
19 northeast, or the manufacturing product.

20 The product price at the retail level seems
21 not to have the fluctuation that we see at the
22 raw price level or producer price, and we just
23 feel that if we're going to ensure a stable
24 supply, we have to have a stable price based on
25 the value of that product in the marketplace.

1 The premise of allowing it to go up and
2 down, somehow suggesting that corrects the
3 supplied situation, creates just an untenable
4 situation for those of us who are producers,
5 particularly given the current climate that
6 we're in, which we thought a year ago our
7 problem was the fuel prices were going to be the
8 death nil, then pale in comparison to the cost
9 of the grain prices as the year went along.

10 So, frankly, I don't know how they survive
11 in other states. We explained why we survive,
12 but patience of the taxpayers in our state may
13 not last forever.

14 Q Lastly, you indicated to me on the break that
15 you wanted to provide your comment on
16 Mr. Beeman's indication that farmers would
17 respond to lower prices by producing less milk.

18 A Well, I understand that that's a philosophy from
19 the position that we are in in our market, and I
20 think given the condition of the dairy farmers
21 across the nation, I just don't think that that
22 necessarily applies.

23 The reason that our state got into business
24 of trying to create the program we did was
25 because they were very concerned about

1 maintaining a structure that would allow dairy
2 farming to continue. We were very concerned
3 about losing the whole supply chain.

4 The numbers would diminish to the point of
5 not having feed supplies and milk commission
6 suppliers, and all the other infrastructures you
7 need for dairy operators.

8 So if we don't have, you know, physical
9 location that you allow in other states for
10 those kinds of infrastructures needs. So our
11 experience from our view is that we have limited
12 abilities to expand in a northeast area, and
13 particularly when the focus of this hearing is
14 on small producers, we just think there has to
15 be a focus on keeping small businessmen alive,
16 away from allowing the market to go -- or the
17 price of our own product to fluctuate so widely,
18 which some testify large members can survive
19 with; had comments that they're not surviving
20 any better than we are, but there needs to be a
21 mechanism, and that's what we're attempting to
22 talk about here to level the prices.

23 The prices being received in the
24 marketplace gets more of it back to the farmers.

25 MR. SMITH: One last mechanical point.

1 Your Honor, the three footnotes on page 2, 10,
2 and 12 of the statement could also be
3 incorporated into the text.

	Revenue	Operating Expense	Overhead Expense	Short-run Return	Dep/Interest Expense	Long-run Return
4 55 Cows	\$126,000	\$123,000	\$26,000	(\$23,000)	\$72,000	(\$95,000)
7 163 Cows	\$512,000	\$464,000	\$73,000	(\$25,000)	\$183,000	(\$208,000)
9 304 Cows	\$1,008,000	\$838,000	\$145,000	\$25,000	\$380,000	(\$355,000)

10
11 L Bragg and T Dalton, Maine Cost of Production Study, see footnote 1 at page 27

12 JUDGE PALMER: I'm going to give you a
13 sticky, page seven to be copied. Go over and
14 stick it on the ones that you want her to copy.
15 The page numbers aren't exactly where they
16 should be. Also put a couple of the stickies on
17 the government's. Take the whole thing, we'll
18 give you a second or two.

19 MR. SMITH: How about at the break.

20 JUDGE PALMER: You want to do it at the
21 break.

22 MR. SMITH: You need your sticky's back?

23 JUDGE PALMER: The government's here to
24 serve.

25 Do you have questions for the witness?

¹ L Bragg, T Dalton, The cost of Producing Milk in Maine *Results from the 2005 Dairy Cost of Production Survey*, Maine Agricultural and Forest Experiment Station, The University of Maine, Technical Bulletin 193, Page 21, September 2006 (See Exhibit)

1 Mr. Vetne.

2 **CROSS-EXAMINATION,**

3 **QUESTIONS BY MR. JOHN H. VETNE:**

4 Q Good afternoon, Mr. Whitcomb. My name is John
5 Vetne. I'm an attorney with an office in New
6 Hampshire, I camp up in Maine. I represent
7 Agri-Mark and Associated Milk Producers. So
8 you're welcome. I do buy milk in Maine, and I
9 do pay the tax.

10 By the way, the subsidy from the state's
11 general fund is the outgoing money. The
12 incoming money is the tax on packaged milk sold
13 in Maine that goes into the general fund; is
14 that correct?

15 A If you force us to say that, technically, you're
16 correct. There is supposed to be a disconnect
17 between any matter of taxation in our state and
18 any payment that farmers make -- or any special
19 interest.

20 Q Let's put it this way: The total amount of
21 taxes on packaged milk sold in the state of
22 Maine, more or less equal the subsidy going out
23 to dairy farmers?

24 A Actually, it didn't this last year, and that was
25 because of some consonation that was being

1 addressed even Monday in the State House.

2 They created a program that followed the
3 price and did not create a revenue screen, we'll
4 call it, to match that. So that's causing the
5 Congress to worry.

6 Q My part, I'll pay another penny when I buy milk
7 in Maine.

8 JUDGE PALMER: You have an interest.

9 Q I'm looking at the top of page three of your
10 testimony, top paragraph there, third sentence.
11 "Given that our product is creating real value
12 in the market."

13 By "our product" are you referring to your
14 farm and other farms in Maine that you
15 represent?

16 A Correct.

17 Q And the "real value in the market" that you're
18 referring to, are you referring to the use of
19 your milk in full use?

20 A Sure. We actually have a small amount of milk
21 that ends up as processed in in-state cheese.

22 Q That was my next question. There is a small
23 in-state user of milk --

24 A Very small, small enough so they can
25 specifically ask for milk from a Jersey/Guernsey

1 farm to be one of the major suppliers.

2 Q A simple farm. When you refer to a portion of
3 your subsidy coming from the Maine Milk
4 Commission in a "pooled, over-order price," is
5 that the regulated difference between a federal
6 Class I price and the state Class I price?

7 A Are you referring to a specific spot?

8 Q I'm sorry, page eight middle.

9 A Page eight? You said page eight?

10 Q Yeah, page eight middle. You said, "I receive a
11 pooled, over-order price through operation of
12 the Maine Milk Commission."

13 Maine has Class I prices regulated that are
14 higher than federal Class I prices at the same
15 locations?

16 A Well, actually, we've been successful in
17 appealing to the commission for a couple of
18 over-order payments, a fuel adjustment cost that
19 they've added in addition to the published blend
20 price; and then there's been another cost factor
21 as well.

22 Q These are added to the regulated prices charged
23 to the fluid milk plants that purchase milk from
24 Maine producers?

25 A I believe so. Yes, yes; they're the ones that

1 complain vividly at the hearings.

2 Q Okay. Are you a member of a cooperative?

3 A I am not personally.

4 Q You sell your milk to Oakhurst?

5 A Correct. Some members, yeah. People who sell
6 to this market have a choice of being in a
7 cooperative or not. Agri-Mark members generally
8 sell to other sources.

9 Q Oakhurst is the primary buyer of nonmember milk
10 from Maine?

11 A I assume. We have three fluid processing plants
12 and I think they're the principal one.

13 Q And all three of those plants are now
14 regulated -- fully regulated under the Federal
15 Order system?

16 A I believe so. And enough of the milk is
17 distributed out of state so they fall into the
18 federal regulations, that's correct.

19 Q Am I correct in concluding that the bottom line
20 of your testimony, your position is that
21 somewhere in the federal pricing system more
22 revenue needs to be produced in the regulated
23 price coming back to Maine dairy farmers?

24 A Not just Maine dairy farmers, but that's who I'm
25 speaking for.

1 Q And for that purpose, it's true, isn't it, that
2 it doesn't matter whether it comes on the Class
3 III price or the Class IV price or the Class I
4 price, as long as that additional revenue flows
5 from some regulated source?

6 A That I would, I guess, venture to saying yes to
7 that question. I mean, my personal experience
8 is on the fluid market, but that is less than
9 half the milk in the country, as I understand
10 it.

11 Q That's about two-thirds of the milk in Maine or
12 a little more?

13 A More than that.

14 Q A little more. This goes back not too many
15 years. At one point Maine had a fairly large,
16 for Maine purposes, cottage cheese manufacturing
17 plant not too far from your farm, correct?

18 A That would be right, correct.

19 Q And that operation closed because it wasn't
20 economical to continue to produce cottage cheese
21 in Maine?

22 A I mean, I don't know the specific reasons. Some
23 felt that cottage cheese consumption was down.
24 It was not a popular item anyway.

25 Q A plant could produce other things also. It was

1 a plant owned by other Agri-Mark, leased to
2 Hood.

3 A At that time. And they had significant
4 challenges.

5 Q What is the size of the remaining cheese plant
6 in Maine?

7 A I think --

8 Q If you know?

9 A I don't know. It's a small operation and they
10 acquire their milk from the Oakhurst operation,
11 so we received our check from Oakhurst; and I
12 think they're charged rather handily for what
13 they receive.

14 Q Oakhurst diverts your milk to this operation?

15 A We don't deal with them independently.

16 Q All right. On top of page 12 of your statement
17 you're referring to some of these reported
18 production cost surveys. And you use the term
19 "all of the farm groupings." You're referring
20 there to the large, medium and small groupings?

21 A The groupings that we had used in our Maine
22 study, correct.

23 Q Now, are you familiar with a production cost
24 survey and report prepared by the Farm Credit
25 Banks in the northeast?

1 A Not in detail, no.

2 Q Not in detail.

3 A I mean, I've seen references to it and I may
4 have actually seen it, but I can't quote from
5 it.

6 Q As a foundation for my question, let me tell
7 you, that report shows cost of production by
8 cost groupings, not just size groupings. So you
9 can get some idea of the range of cost amongst
10 farms.

11 Does any of the information from Maine,
12 that you're aware of, show what the cost range
13 is from low-cost producer to high-cost producer?

14 A In terms of differentiating between the
15 so-called more profitable farmers and less
16 profitable within a range?

17 Q Yeah, either all the farms. For example, some
18 farms might produce nonfat dry milk for
19 \$14 hundredweight and another for \$24 within the
20 same size group.

21 Are you aware of what the range would be
22 within the producers that respond to the
23 production cost survey?

24 A I am not. And I honestly don't know if it's
25 included in -- I think there's some reference to

1 the ranges in this cost of production survey.
2 I'm not personally familiar with it. I don't
3 know if I can thumb through and find it for you.

4 Certainly, if you get an average, some
5 above and some below.

6 Q Yeah. I just wondered if you had some idea what
7 the number might be.

8 A I don't.

9 Q But the end that's collected is ultimately used
10 for legislative policy and subsidy of dairy
11 farms in the state of Maine?

12 A Farm Credit numbers?

13 Q This is state survey.

14 A State survey. That is right. That's right.
15 That's the legal document that's submitted to
16 the Maine Milk Commission for their legal
17 proceedings.

18 Farm Credit is a party to all of this; in
19 fact, they've been very helpful in the whole
20 legislative process.

21 Q You said participation in the survey is
22 "voluntary;" everybody gets a survey form, but
23 not everybody participates?

24 A The initial ones were -- and I wanted to bring
25 that to the attention of this proceedings

1 because it would cast a doubt in some people's
2 minds as to whether somebody was more ambitious
3 than others in terms of completing it. I wasn't
4 one of the ambitious ones.

5 As we verify those facts against NASS data
6 and other data, they seem to be in the range.

7 Q But is the Maine survey still voluntary?

8 A I believe so. I believe so. And I just
9 hesitate to say yes or no exactly because I
10 haven't been a party to those discussions at the
11 Maine Milk Commission.

12 Q To the extent that it's voluntary, it certainly
13 has been in the past, would you agree with me
14 that there's less incentive for a low cost
15 producer to participate in the survey?

16 A Well --

17 Q It would tend to reduce the number upon which
18 the state subsidy is based?

19 A Oh, I wouldn't see someone thinking it through
20 that far. If I don't put my bad numbers in it
21 will go higher. It may be an inference that
22 some people -- ambitious or something.

23 Q You would agree with me that a producer that has
24 a low-cost production, if that producer includes
25 his or her costs in the survey, it would tend to

1 bring the average down?

2 A It could. I don't know that they knew that that
3 was the end result when the survey was done.

4 Q A low number added in any average tends to bring
5 it down; not just a matter of it could, it
6 would, correct?

7 A Correct.

8 Q And there's a great incentive for high-cost
9 producers to submit their number?

10 A I mean, the survey was done before any
11 legislation had taken place, so no one knew that
12 that's -- it was kind of blind in a positive way
13 because nobody knew what the end result was
14 going to be.

15 Q Is it going to be an annual thing, the survey?

16 A There's actually an update that has been done.
17 They used the producer survey, as well as the
18 old data supplied by feed suppliers and utility
19 data and so forth.

20 They don't rely on the farmers to tell them
21 how much the cost of electricity is. They use
22 actual numbers from the utilities. So some of
23 the real cost data comes from sources other than
24 farmers.

25 If you read through the study, there's a

1 lot of the other details, the optimism of the
2 farmers and how many of them think they're going
3 to be in business in five years and those kinds
4 of things. It's even as much a part of this as
5 the actual numbers.

6 So the study isn't highly based on
7 voluntary response.

8 Q In your own experience, in your experience and
9 your knowledge of other producers in Maine,
10 during times of high feed prices, such as are
11 current, is there more grazing?

12 A Well, the extension service encourages us.

13 Q Who encourages you to?

14 A Extension service, cooperative extension
15 service.

16 We're kind of anomaly in terms of being a
17 farm of our size that grazes. A lot of
18 situations obviously don't lend themselves to
19 having 150 cows out on pasture. Frankly, it's a
20 pain in the neck; but, it's a traditional way of
21 doing it on our farm and does lower some of the
22 costs.

23 We have a very significant percentage of
24 our operation, almost 20 percent of our
25 operation are organic and mandated to graze,

1 that's the rules.

2 So if that's the response you wanted.

3 JUDGE PALMER: Would that increase the
4 labor cost if somebody has to move the cows out
5 to the grazing pasture and bring them in?

6 A Correct. Offset some by less feed obviously.

7 JUDGE PALMER: Right.

8 A I read about it in trade publications, but I
9 can't imagine people grazing 200-, 300-, 400-cow
10 herds. I need to visit those folks, I guess, to
11 see how it's done.

12 MR. VETNE: Thank you very much.

13 JUDGE PALMER: I apologize for not speaking
14 into the microphone.

15 More questions? Mr. Yale.

16 **CROSS-EXAMINATION,**

17 **QUESTIONS BY MR. BENJAMIN F. YALE:**

18 Q I just have a few questions. You know, one of
19 the things of interest is that USDA has its own
20 model of collecting data, managing it and
21 referencing it in categories and size input
22 products, input components; then you go to
23 California and they have their own way, and now
24 we see what Maine does.

25 One of the things I find interesting is

1 this 55-, 163- and 304-cow operation. Can you
2 describe what a typical 304-cow operation is?

3 A Simply took total number of 350 farms, or
4 probably more than 350 when they did this
5 survey, and found a way to categorize all of
6 them into groups. And so they derived at that
7 number being a third of them were this size and
8 that was the medium number, and third another
9 size that was the medium number. Our largest
10 operation in the state, no need to laugh at
11 other states, it's a 1,400-cow operation, so
12 that's the top. I've got a neighbor that milks
13 14.

14 So they run in between.

15 Q So is that a weighted means at 55? In other
16 words, they took the bottom third of all the
17 farms and then found the mean average number of
18 cows?

19 A I don't know.

20 Q But basically they ranked all of the farms, and
21 the bottom third they put it in and called that
22 the 55-cow?

23 A Right.

24 Q Middle third they called the 163, and the top
25 they called 304?

1 A Yeah, just an attempt to categorize. When it
2 became legislation, I wasn't involved at that
3 stage. They created a three-tiered system, and
4 so the state subsidy is based on size. The
5 bottom tier gets a higher subsidy than the
6 middle and top tier gets less. There's not a
7 cutoff like MILC. It's called a tear,
8 T-E-A-R -- no.

9 Q I figured for you guys it was the tier that was
10 followed by a tear.

11 Now the 304-cow, what's the smallest
12 304-cow dairy; do you know?

13 A I do not know. We're at 175 and we're in the
14 middle, so it's above that.

15 Q Now this 1,400-cow dairy, do they market their
16 milk like for a co-op?

17 A I believe it's -- they don't sell to the local
18 in-state processor. They may be a member of
19 Agri-Mark.

20 Q Now the milk -- you know, Maine's a very large
21 state. It's one of the larger New England
22 states, but after two hours going through six
23 states you get to that one. But where is the
24 milkshed in Maine?

25 A Central -- the population stops essentially at

1 Bangor anyway, which is halfway up the state.
2 The northern part of the state is the potato
3 growing region; there's always discussion about
4 putting dairy up there because there's thousands
5 of unused acreage and a lot of grain crops.

6 The bulk of the milk is generated probably
7 within 60 miles of the capitol of Augusta. The
8 Boston population moves into Maine and that
9 moves north, so the production in southern
10 Maine -- production moving north in our state as
11 well.

12 Q So you say 60 miles to Augusta. What's the
13 typical length of farm to market haul?

14 A We're 100 miles from our doorsteps to Oakhurst,
15 and that's typical. The two major plants in the
16 state are within a mile of each other.

17 Portland, Maine, so all the milk goes there
18 except for in Bangor, which is not used as much.
19 So it's at least 100 miles for most of the milk.

20 Q Then from your farm to that milkshed that you
21 were talking about that you're a part of, how
22 far is that to Boston?

23 A It is 200 miles for us to Boston.

24 Q Okay. Now, I wanted to -- I know that Mr. Smith
25 asked you these questions, but I was a little

1 confused, and let me just share what I'm trying
2 to find out.

3 First of all, you're aware that my clients
4 have got some proposals that have the potential,
5 depending on which of them and to the degree
6 that they're adopted, to increase blend prices.

7 You're aware of that?

8 A Only on the fringe.

9 Q Now, one of the exhibits suggested \$0.60 to
10 \$0.65 per hundredweight increase. Now that's an
11 average nationwide. It may be more in the
12 northeast. We didn't do that on the Northeast
13 Order.

14 On a per hundredweight basis, how close
15 does that come to meeting some of the requests
16 that you have in this proposal?

17 A Well, I mean, I guess I can't really quantify
18 that. I know it wouldn't be a substitute for
19 what we're now receiving from the state to make
20 up the difference between short-run break-even
21 costs and the blend price.

22 At this point in time, I hesitate to
23 speculate because I just don't have -- you know,
24 I don't have that right at hand.

25 Q Well, let me ask it another way. One of the

1 concerns that you talked about is that
2 the -- you have this state program that you're
3 concerned how many dollars in the end they're
4 going to make available to you, so it may run
5 out the support.

6 If our proposals were adopted at the range
7 that I suggested, that would have an impact of
8 reducing the need for a tax on Maine milk
9 consumers -- well, however the income is
10 generated from Maine revenue -- to meet those
11 needs; is that true?

12 A Sure it is. Sure it is. I guess we were trying
13 to get to the point that, from our perspective,
14 we just think it ought to be -- money ought to
15 be generated differently other than the tax.

16 Q Oh, that leads up to my next question. And I
17 didn't quite catch the percentages, but the
18 percentage -- do you know what the percentage of
19 the milk that you produce in your state is
20 consumed outside of your state?

21 A I don't know that. I mean, the historic figure
22 was it was a 50/50; 50 percent went for
23 out-of-state consumption in some manner because
24 we have limited processing, cheese products and
25 other products come back in.

1 As our in-state production has declined,
2 population relatively stable, but that perhaps
3 50 percent export state now. I mean, so that's
4 all I know about the numbers.

5 Q But the situation you have now is, is that, for
6 example, on your farm, you produce the milk and
7 I guess your state's in-state, correct?

8 A The major in-state processor also has markets,
9 as no deference to Mr. Smith, contracts as far
10 away as Burlington, Vermont.

11 Q So half of the milk, then, leaves the state and
12 the consumers in those parts are only paying
13 whatever a market price is that has been
14 generated under the system, the rest of it
15 somewhat a little under, where those in Maine
16 the consumers are paying that price plus
17 something else to assist you in your costs.

18 So let me put it this way: As I understand
19 it, then, that all of the production in Maine
20 receives a subsidy, but all of the subsidy comes
21 from Maine, but not all of the marketing is done
22 in Maine; is that right?

23 A That's absolutely correct. And we've had, in
24 fact, some very bitter in-state pooling fights
25 about how milk -- you know, where milk is

1 marketed and who gets a cut of the pie; and it's
2 now leveled as a playing field.

3 A lot of that in-state processing is the
4 plants have closed in Boston and processing is
5 done in Maine, so processing is done there.
6 And, again, part of the rationale is that even
7 when the farmer price was declining, the
8 in-store price was not, so theoretically, the
9 taxes, when we're taxing the margin, that would
10 be kept by processing retailing interest and the
11 convincing argument I gather that they were able
12 to win the day with the legislature was that
13 they weren't going to cost the consumer any more
14 money, that much more.

15 Q I know you're hoping to have somebody else. I
16 know you have some complexities that have
17 occurred and I'm sorry for that.

18 A Yeah, I wasn't presenting myself as the expert.

19 Q I understand that. But in general the proposal
20 that you're wanting to do is to come up with
21 something on a national level that's in the
22 market that generates the equivalent of the
23 income that is being generated in Maine now?

24 A Sure. I mean, that is the reason we're in this
25 process is to, again, make the statement and we

1 see it in a popular found press all the time, as
2 is if we were getting what the equivalent price
3 in the marketplace is, we would be getting \$43 a
4 hundredweight, which is what the report says.

5 So we're simply -- you know, we understand
6 that Maine's processes isn't going to work
7 nationally; that's why we went to the committee
8 to see if we can pull another add-on to the
9 component pricing that would get us at least to
10 break even as producers.

11 Q Now, there's another component besides -- as I
12 understand.

13 JUDGE PALMER: Let me just interrupt. Off
14 the record.

15 *(A discussion was held off the record.)*

16 Q The Maine dairy program is more than just farm
17 price regulation. You also have regulation at
18 the plants in terms of what they have to pay
19 over and above the Federal Order program.

20 A Well, they're a guaranteed margin, as well as
21 their producer minimum prices and processor
22 minimum prices and retail minimum prices.

23 Q That's my next question. So they have a retail
24 minimum pricing component?

25 A It's illegal to use milk as a loss lever in our

1 state.

2 Q How does that work?

3 A Depends on who's responding to the question, I
4 guess.

5 Q No, I mean, the mechanics. I mean, the point
6 does it -- are they required -- the stores are
7 required to pay or sell it for no less than the
8 invoice that they receive from the plant?

9 A It's a legal audit. They're audited by the
10 Maine Milk Commission and a fee assessed at all
11 levels to pay for the auditors. I suppose it's
12 no different than auditors on the federal pool.

13 Q And that's only on fluid milk?

14 A Right, right. We have no sense to really
15 produce any other products.

16 Q At this point, you don't know the difference
17 between the 60-some cents in the formulas and
18 what else you would need to meet your --

19 A It took me a little longer to produce these
20 numbers than just sit and think it through.

21 Q I understand. Now, just so I understand, then
22 later on I can figure this thing through. But
23 the table that you have on page 11, there is
24 a -- I understand if I look at the tables that
25 are on pages -- like table A1 "Cost of

1 Production for Small Farm." I can understand
2 where you came up with the operating expense and
3 the overhead expense.

4 A Correct.

5 Q And then the depreciation interest expense also
6 comes from that.

7 A Correct.

8 Q The short-run and long-term returns are simple
9 subtractions. It's the revenue one that I just
10 want to make clear.

11 You're not using the revenue in the table
12 A1, but instead are using --

13 A Using the price that I list in the previous
14 testimony that whatever the pay price for that
15 year for the mailbox price.

16 Q The mailbox price.

17 Did you add to that the MILC payments if
18 there were any that year?

19 A We added all the add-ins in terms of other
20 receipts.

21 We did not -- no.

22 Q So right now, this 126 which is your mailbox
23 price, in addition to that, there is an MILC
24 payment?

25 A Yeah; I would have to go back and double check.

1 I think I left the extra payments out. We left
2 all the in-state stuff out, so we would be
3 consistent.

4 Q Right. Then you mentioned this over-order price
5 is under regulation by the Maine Milk
6 Commission; is that something above and beyond
7 this revenue payment that you receive?

8 A Right. This is a fuel adjustment cost and
9 processors were in before the commission got a
10 fuel adjustment cost added to some of their
11 interest.

12 I mean, I wasn't a party to these hearings,
13 so I don't have them committed to memory; but
14 there were several other cost factors added in
15 as the prices went up. You get to a certain
16 point where the processing retail interest
17 successfully argued if the fluid price is too
18 high in Maine they'll go elsewhere.

19 Q Okay. So that's one of the reasons there's a
20 difference between what you had and the one you
21 reported over?

22 A Correct.

23 Q Now you indicated, which I guess was a surprise
24 to you, might have been a surprise to all of us,
25 you had two more dairies in Maine.

1 Do you know what size those two new dairies
2 are.

3 A I can't tell you exactly. I mean, there is a
4 very active organic interest. You know, there
5 may have been -- there's plenty of vacant
6 dairies so somebody may have come back on using
7 a dairy.

8 I can't imagine somebody starting from
9 scratch and starting one at this time. We had,
10 as it said previously in the testimony, we had
11 substantial erosion. I mean, the thing that we
12 see in statistics for the first time in well
13 over a year, our monthly output of milk actually
14 didn't decline this past January. We actually
15 saw a leveling off in our total production.

16 We would like to think it is attributed to
17 stabilizing the old commerce.

18 MR. YALE: Well, thank you for the effort
19 you put in this. I have no other questions.

20 JUDGE PALMER: Any more questions?

21 Mr. Beshore.

22 **CROSS-EXAMINATION,**

23 **QUESTIONS BY MR. MARVIN BESHORE:**

24 Q Good afternoon, Mr. Whitcomb. I just have two
25 questions perhaps.

1 On page six of your statement, Exhibit 49,
2 you reference having had to take out -- incurred
3 debt this year to cover "operating expenses."

4 And what I'm wondering is, have you ever
5 done that before?

6 A You know, obviously we borrowed money to buy
7 equipment or to make improvements. Actually
8 have to borrow money to pay the grain bill and
9 it occurred to Mr. Smith and I, actually as we
10 were going through this at noon, that one of the
11 reasons our feed cost may have shown a little
12 bit less last year because we hadn't yet paid
13 the grain bill.

14 If we had actually added in the big amount
15 that we didn't pay that we were after the loan
16 for, probably shouldn't have reduced our feed
17 cost as I did when I did the computation.

18 Obviously, we're an operation that has
19 borrowed money. We have a line of credit and
20 we've had snags, but this sort of a
21 massive -- it's a combination you would like to
22 think it's your own circumstances, a terrible
23 crop two years in a row, and some other projects
24 that were way over budget, all those things.
25 But as you talk to the neighbors and talk to the

1 folks from other states and talk to the folks in
2 Cleveland at the other hearings and so forth,
3 it's somewhat universal, at least in terms of
4 being put in the position.

5 Q How many years has your generation been dairying
6 on your farm?

7 A Well, it's a gradual transition. Parents still
8 partial owners and so forth. I've personally
9 been there for 25 years.

10 Q And is this the most extraordinary cash crunch
11 or need for borrowing money for operating
12 expenses?

13 A Of this type, absolutely. I mean, we've been
14 tight before, you make decisions that cost you
15 money over time; but just to see this vacuum of,
16 you know, no money to operate, you know, you
17 save -- if you don't pay your grain bills, you
18 pay your help.

19 I mean, everybody is doing the same.

20 Q So in your experience, it's the worse in those
21 25 years?

22 A Yes, absolutely.

23 Q In Maine you graze your cattle.

24 A Well, short season, yes.

25 Q That's what I was going to ask.

1 How many months can you actually have
2 cattle out on the pasture?

3 A We had 18 inches of snow last Thursday, so it's
4 a while yet. End of May through middle of
5 October sometimes. In terms, I mean, if there's
6 something for them to eat out there.

7 MR. BESHORE: Thank you very much.

8 JUDGE PALMER: Mr. Stevens.

9 **CROSS-EXAMINATION,**

10 **QUESTIONS BY MR. GARRETT STEVENS:**

11 Q Garrett Stevens, Office of General Counsel
12 Department of Agriculture.

13 Mr. Whitcomb, thank you very much for
14 coming. I know it's very important to the
15 Secretary to hear from small business people, as
16 you've described yourself, and you represent
17 some other people who are small businesses up in
18 Maine who are in the dairy business, and thank
19 you for taking time out of your schedule to come
20 down and participate.

21 Thank you very much.

22 A Thank you.

23 Q And it is important that the Secretary hear from
24 you because you are a small business, and as the
25 Regulatory Flexibility Act requires, we hear

1 from small businesses. We tailor these
2 regulations to small businesses, and we've all
3 heard a lot of -- your testimony was very
4 insightful and helpful, I'm sure it will be to
5 the Secretary, and your answers to the questions
6 on cross-examination also were very good in that
7 regard.

8 And what I would like to do is just ask you
9 that if you have anything else that you would
10 like to add to the record at this point, in
11 terms of what you want the Secretary to know
12 about the effect of these proposals for or
13 against you as a small business and your fellow
14 dairy farmers up in Maine, this is an
15 opportunity to inform the Secretary of those
16 issues.

17 So, please, feel free to say whatever you
18 would like for the record relative to these
19 proposals.

20 A Well, thank you. I appreciate your interest and
21 we certainly -- on behalf of the farmers in
22 Maine, we appreciate the forum. We ventured
23 into it very tentatively, taking turns as to who
24 can get away from the farms to make these kinds
25 of journeys.

1 The thing that strikes me, and I haven't
2 been here for all the proceedings, obviously, I
3 have to attempt to get home to milk cows, I
4 heard you in Cleveland and, again, read the
5 statutory requirement of this focused on small
6 business. It seems to me that our whole process
7 is driven by the big producers, and we're not.

8 There are a lot of great minds in this room
9 who would love to figure out how not to have it
10 that way. But it is your mandate and it is our
11 desire to have this process as much as possible
12 allow the small businesses to survive in the
13 small communities. And in all due respect to
14 the folks from Idaho, I can say that we can milk
15 you all in the ground, that really the focus is
16 I think the people that I'm here speaking for,
17 that's the small guys.

18 So I just reiterate the fact that we
19 appreciate your willingness to try to figure out
20 a way that allows us in the small communities to
21 find a way to keep us going; and if we can
22 rework the whole competitive price thing, I'm
23 the last person to be up here to complain about
24 component pricing because it keeps me alive, but
25 not everyone in Maine is a Jersey farmer, and we

1 do need to figure out how to keep some neighbors
2 going, too.

3 So I don't have any magic suggestions, but
4 I like the fact that you let us take a little
5 time to come up here, as a small businessperson,
6 because that's what we are, in our situation
7 probably be a long time before we're anything
8 beyond that.

9 Q As you know, this is a program which the
10 Congress passed for the benefit of producers and
11 processors of milk, but it's for the milk
12 industry, isn't it? It's to benefit the milk
13 industry and all its parts. And with this
14 legislation, particularly small business, to
15 take into consideration them, so that's what
16 it's for and you're doing that, and that's what
17 the Secretary wants to hear for sure.

18 A Well, thank you.

19 Q Let me say on a personal note, I go to Maine
20 every summer. It's a beautiful state and I know
21 you know it's a beautiful state. And so on that
22 point, I'm glad you're here from Maine.

23 A It's a little hard to find some of those rocky
24 parts, but there is a vibrant industry there;
25 and it's kind of interesting. I was not

1 involved in the in-state political process, it's
2 amazing.

3 I think there are locations in this
4 country, and I think it's probably fairly
5 widespread, where the citizens want to keep the
6 farmers in place. And I know it's true for our
7 neighbors and other states as well. Of course,
8 the bad things that have happened create a sense
9 that there's an uprising against the farmers and
10 I speak for dairy farmers.

11 We've learned a lesson in our state that
12 consumers are not the problem, and we can figure
13 out how to share the bounty between the
14 processing interest, the manufacturing interest,
15 and producers, I think it can be a little more
16 workable. Just the current situation, I mean,
17 in our state we're thinking a third, a third and
18 third of the farmers. It's not the third
19 categories I have here. It's the third aren't
20 going to make it, or might not make it, and a
21 third that might make it, and a third that
22 probably will make it.

23 I think you're in a very dire position of
24 losing a tremendous number of dairy farmers in
25 this planting season, and, you know, they kind

1 of sent me -- I don't know, bought a plane
2 ticket, sent me down here saying "You've got to
3 make an attempt to do something so we can
4 convince people that the industry is going to
5 survive beyond our state program."

6 So that's our plea in this.

7 JUDGE PALMER: Sir, I want to take in
8 evidence, I don't think we received 49 and 50.
9 So we're going to receive those.

10 And we thank you for coming. You're
11 excused, sir.

12 You want go over and get your stickies on
13 her exhibit.

14 Why don't we take a recess. I guess the
15 next witness will be your witness.

16 MR. ROSENBAUM: Yes, Your Honor.

17 *(A recess was taken.)*

18 *(Exhibit 51 was marked for identification.)*

19 *(Exhibit 52 was marked for identification.)*

20 JUDGE PALMER: On the record.

21 You handed me two exhibits. One is the
22 statement of Mr. Jennings, which I've marked for
23 identification as Exhibit 51. And the other one
24 is a fairly large group of statistics or charts,
25 and that will be 52.

1

2

JOHN JENNINGS,

3

4

5

having been duly sworn to tell the truth, the whole truth, and nothing but the truth relating to said matter was examined and testified as follows:

6

7

DIRECT EXAMINATION,

8

QUESTIONS BY MR. STEVEN J. ROSENBAUM:

9

Q Good afternoon, Mr. Jennings. How are you.

10

A Okay.

11

Q Mr. Jennings, we have marked Exhibit 51, which is your written testimony, correct?

12

13

A That's correct.

14

Q We'll get to Exhibit 52 in a minute during the course of your testimony.

15

16

Let me make one point of clarification

17

before we read your testimony. You had provided in advance of the hearing, probably about a week and a half ago now, a version of your testimony, correct?

18

19

20

21

A That's correct.

22

Q And what we've handed out as Exhibit 51 is very similar to, but has a slight revision to a couple of the numbers, correct?

23

24

25

A That's correct. It was a clerical error when

1 accumulating the data; there was one that was
2 omitted on January 12th, and the new testimony
3 has that added in and the numbers adjusted.

4 Q Your testimony includes discussion of the loads
5 of whey cream that you sell, correct?

6 A That's correct.

7 Q And that's what you're referencing to when the
8 compilation was done initially, there was one
9 load missed, so that data was left out, correct?

10 A That's correct.

11 Q Is it fair to say that the inclusion of that
12 additional load has only a marginal impact on
13 the calculations that had been your earlier
14 testimony?

15 A That's correct.

16 Q Nonetheless, someone who wants to have right
17 numbers needs to read Exhibit 51, not the
18 earlier version.

19 A True.

20 Q Why don't you go ahead and read your testimony.

21 A This testimony is submitted on behalf of Great
22 Lakes Cheese Company.

23 My name is John Jennings. I'm the plant
24 manager of Great Lakes Cheese New York, Inc.
25 Dairy Manufacturing Plant located at 23 Phelps

1 Street in Adams, New York. The facility is
2 owned and operated by Great Lakes Cheese
3 Company, headquartered in Hiram, Ohio. I have
4 been serving as the plant manager of the Adams
5 facility for the past 14 years. I am
6 responsible for the overall operations of the
7 facility and I report directly to the
8 Vice-President of Manufacturing. I am directly
9 involved in the entire process from purchasing
10 of raw materials to sales of products. Prior to
11 becoming the plant manager, I held a variety of
12 production and supervisory positions in the
13 Adams plant. I have worked at the plant for 31
14 years, starting in 1976, when it was owned and
15 operated Dairylea Cooperative; Great Lakes
16 purchased the plant from Dairylea in 1985.

17 The Adams facility converts whole milk into
18 American style natural cheese (primarily
19 cheddar). Along with the cheese products, sweet
20 whole whey powder and whey cream are also
21 produced as byproducts of the operation. The
22 plant currently processes approximately
23 410 million pounds of milk annually. This
24 equates to 41 million pounds of American style
25 natural cheese, 23 million pounds of sweet whole

1 whey powder, and approximately 1 million pounds
2 of whey cream fat annually. All of these
3 products are sold in bulk form used for further
4 processing or as an ingredient.

5 My focus today is to provide information
6 about the cheddar manufacturing and byproducts
7 generated that might be helpful to USDA to make
8 a sound decision from the hearing. I am not a
9 dairy economist; I don't consider myself to have
10 specialized expertise in the regulated milk
11 pricing, however, I've been told a couple things
12 about the current Class III formulas that
13 concern me. Specifically, I've been told that
14 existing formulas assume that no milk components
15 are lost in manufacturing process, and that all
16 the fat received at the plant that is not
17 captured in the cheddar cheese has a value equal
18 to the value of fat in grade AA butter. I
19 disagree with both of these assumptions and will
20 elaborate further on these issues.

21 Q Let me just interrupt you, Mr. Jennings, there
22 so that we can help orient people following
23 along.

24 International Dairy Foods Association has a
25 proposal number 9, which would adjust the Class

1 III formula to reflect the lower value and
2 reduce the butter fat recoverable as whey cream.

3 Is it fair to say that your testimony goes
4 to that proposal?

5 A Yes.

6 Q Please continue.

7 A In-Plant Losses. For the sustainability of
8 processors, it is imperative that the products
9 accounted for in the regulated milk pricing
10 system not exceed what can be produced from milk
11 being priced. There are inherent component
12 losses throughout the manufacturing process.
13 These component losses may come in the form of,
14 but not limited to, cheese, whey -- or milk,
15 cheese, whey solids, and whey cream. Two
16 significant contributors to component losses are
17 the cleaning and sanitizing of equipment and the
18 de-sludging of the whey separator equipment.

19 Typically, cheese operations will run up to
20 20 hours of process and will be down for
21 approximately four hours to clean and sanitize.
22 The start-up and shutdown process and the
23 cleaning process lead to component losses. At
24 the front end of the process, milk is lost at
25 pasteurizer start-up and shut down. At

1 start-up, the milk has to push water through the
2 system and the milk/water mixture is run onto
3 the floor and disposed of as waste material
4 until it reaches approximately 90 percent milk
5 concentration. At shutdown, the opposite occurs
6 and water is used to chase the milk. Once
7 the water dilutes the milk below 90 percent milk
8 concentration, the balance of the milk/water
9 mixture is run onto the floor and not disposed
10 of as waste material. We have not quantified
11 the volume of these losses, but they do exist
12 throughout the industry.

13 Milk components that are clinging to the
14 insides of the equipment are also lost (that is,
15 disposed of as waste material) during the
16 cleaning and sanitation cycle. That is the most
17 significant component that clings to the
18 stainless steel and is lost during the daily CIP
19 (clean in place) cycle through the piping and
20 equipment. However, whey solids also build up
21 on the inside of the whey dryer and are lost
22 when the equipment is cleaned every couple of
23 weeks. Again, we have not quantified the volume
24 of these losses.

25 An area of loss that we have quantified is

1 the whey solids lost in the whey separation
2 process, resulting in the de-sludging of the
3 whey separators. After the whey is removed from
4 the cheese vat, that is separated to recover as
5 much of the whey fat as possible. This is
6 because the fat in whey cream has a higher value
7 than fat in dry whey products. All the whey
8 generated is run through a separation process
9 where the fat is removed by the means of a
10 centrifuge-type machine. This is a continuous
11 process, and during the operation the machine
12 will de-sludge on a timed sequence.

13 De-sludging is basically backwashing the
14 machine or flushing out the residual solids that
15 build up in the machine during the separation
16 process. The industry standard is to typically
17 run a full de-sludge every hour and a partial
18 de-sludge every 15 minutes. During the full
19 de-sludge, approximately 20 gallons of product
20 is discharged from the machine and during a
21 partial, only about five gallons of product is
22 discharged. Our operation runs approximately 19
23 1/2 hours per day, which equates to 390 gallons
24 of product during the full de-sludge and 290
25 gallons of product during a partial de-sludge.

1 The whey solids level for the full de-sludge are
2 3 percent and for the partial de-sludge are
3 4 percent. When you convert the gallons to
4 pounds and calculate the dry pounds of solids
5 lost for both full and partial de-sludging, it
6 equates to approximately 200 pounds of dry whey
7 solids per day. The facility operates at full
8 capacity for at least 355 days per year. The
9 total whey solids lost annually is
10 71,000 pounds. That 71,000 pounds represent
11 0.3 percent of our incoming raw milk "other
12 solids" purchased last year. Using the average
13 of the whey Mostly Central market for 2006,
14 \$0.3348 per pound, the value of the solids lost
15 would be \$23,770. This information was compiled
16 by measuring the de-sludge volumes and in-plant
17 testing of the product discharge. The market
18 value is the average value for 2006 "central
19 states whey mostly" reported in the USDA/ANS
20 Daily Market News.

21 Whey cream market value. The second focus
22 point of my testimony is the market value of
23 whey cream fat and the limited marketing options
24 available for whey cream fat. The Adams
25 facility produces approximately one million

1 pounds of whey cream fat annually. Potential
2 outlets for this product are very limited not
3 only in the eastern region, but for the entire
4 country as well. To my knowledge, there are
5 only two processors purchasing whey cream in the
6 east currently, Great Lakes Cheese of New York,
7 Inc. is selling whey cream to a processor in
8 Massachusetts, and it is sold FOB the Adams
9 plant. The value that Great Lakes Cheese of New
10 York, Inc. has received for the product
11 basically has been the AA butter market price.
12 During our 2006 fiscal year, Great Lakes Cheese
13 of New York, Inc. received an average price of
14 \$1.24 or \$0.25 per pound for the whey cream fat
15 sold. The average CME AA butter price weighted
16 by load sold each week was \$1.2405. So our
17 average multiplier over the course of the year
18 was 1.16 percent of the CME grade AA butter
19 market. Copies of the actual invoices will be
20 submitted for the record at the hearing. Table
21 1 (attached to my testimony) provides a summary
22 of cream sales by month with average invoice
23 prices and billed amounts. Additionally, it
24 shows the average Class III fat price for each
25 month and the revenue shortfall from that

1 minimum fat price. Table 1 shows that although
2 we received an average price of \$1.2425 on the
3 fat pounds and whey cream sold during 2006, the
4 average Class III minimum regulated fat price is
5 \$1.3248 per pounds on the fat that was sold. So
6 we received \$0.8.23 less per pound fat that we
7 were charged under the regulated price system.
8 I am informed that the Class III price formula
9 was modified slightly in February of this year
10 and now determines the value per pound of butter
11 fat by subtracting 12.02 cents from grade AA
12 butter price and multiplying that amount by 1.2.
13 Based on that formula, the average value
14 ascribed to the fat in the Class III price that
15 we sold as whey cream in the January through
16 December 2006 timeframe was slightly lower at
17 1.3185. But given that we in fact only received
18 \$1.2425 per pound of fat in the whey cream, we
19 still would have incurred a loss on the fat
20 component of the whey cream of 7.6 cents per
21 pound fat. This 7.6 loss does not consider the
22 loss on the protein and other solids that are
23 carried in the skim portion of the whey cream.
24 We are only paid on the fat component of the
25 whey cream and do not get paid for the

1 components that are carried in the skim.

2 Great Lakes Cheese Company, Inc. also owns
3 and operates Empire Cheese, another dairy
4 processing plant located in Cuba, New York. That
5 facility produces Italian cheeses and also
6 generates whey cream on a daily basis. Due to
7 the fact that the product from this facility
8 doesn't meet the requirement of the whey cream
9 processors in the east, all of the whey cream is
10 shipped and sold in the midwest. In this
11 scenario, Empire Cheese is responsible for the
12 freight costs to locations in either Wisconsin
13 or Nebraska. In this case, the value that
14 Empire receives for the whey cream coupled with
15 the freight costs result in a significantly
16 lower return than is achieved at the Adams
17 plant.

18 I would just like to thank you for allowing
19 me to testify here.

20 Q Why don't we take a look at table 1, which is
21 the last page of your testimony, which has been
22 marked Exhibit 51, so you can take us through it
23 and make sure that everybody understands what it
24 is you're showing.

25 You have in the first -- this relates to

1 your sales of whey cream during 2006, correct?

2 A That's correct.

3 Q And it shows, what, fiscal year 2006, but it's
4 also calendar year 2006, correct?

5 A Right.

6 Q And you have a list of months in the left-hand
7 column, and then a heading "Total Cream Pound
8 Shipped." I assume that means just what it says,
9 how many pounds of whey cream you shipped each
10 of those months, correct?

11 A That's correct.

12 Q And then the "Total Fat Billed." What does that
13 represent?

14 A That represents the percent of fat in those
15 total pounds shipped, was the actual total fat
16 billed.

17 Q So the first column is the total number of
18 pounds in whey cream, and the second column is
19 the total pounds of fat in that whey cream,
20 correct?

21 A That's correct.

22 Q The third column is how much you would pay per
23 pound of fat in that; is that right?

24 A That's correct.

25 Q So you're paid not based on the poundage of whey

1 cream, per se, but based upon the poundage of
2 fat in that whey cream, correct?

3 A That's correct.

4 Q And then the next column is "Total Dollars
5 Billed," correct?

6 A That's correct.

7 Q What this shows is that for the year as a whole,
8 you were paid \$1.2425 per pound of fat for the
9 whey cream that you shipped, correct?

10 A Weighted average, that's correct.

11 Q And that is a weighted average?

12 A Correct.

13 Q So that you've taken in account sometimes
14 there's much, sometimes much less; but you've
15 accounted for all that?

16 A Correct.

17 Q And this is a price you received at your plant,
18 correct?

19 A That's correct.

20 Q Then the "Total Dollars Billed" is simply the
21 number of fat pounds which is the third column
22 times the price per pound, correct?

23 A That's correct.

24 Q So that in January it's 79,650 pounds of fat in
25 the whey cream times \$1.3674 that you were paid

1 for a pound of fat for a total amount billed of
2 \$108,916, correct?

3 A That's correct.

4 Q And "Total Amount Billed" is what you got paid,
5 right?

6 A Right.

7 Q Now, there's then a next heading going to the
8 right on the column is called "Fat Revenue
9 Shortfall from Regulated Class III Fat Price,"
10 correct.

11 A That's correct.

12 Q Basically, what you're capturing here is under
13 the current Federal Order system, how much did
14 the orders assume you're receiving for the fat
15 in your whey cream when it comes to setting your
16 minimum milk prices, correct?

17 A Correct.

18 Q And you've done that under two different
19 scenarios. The first you called "At Actual
20 Announced Class III fat," correct?

21 A That's correct.

22 Q And that's the formula that actually was in
23 place in 2006 while all of this was taking
24 place, correct?

25 A That's correct.

1 Q The next group is under something called
2 "Restated to February 2007 Class III fat price
3 formula," correct?

4 A That's correct.

5 Q And that reflects how much you would have been
6 charged under the Federal Order system had the
7 minimum pricing formulas that came into effect
8 March 1, 2007, been in effect back in 2006,
9 correct?

10 A That's correct.

11 Q So it's the middle set, the "actual announced
12 Class III fat" that actually reflects what it
13 was you were charged, so to speak; but the last
14 set is, if you will, a more hypothetical set
15 simply so that no one would think that you're
16 overstating things by failing to account for the
17 slight increase in the make allowance that came
18 into effect in March 2007, correct?

19 A Correct.

20 Q And let's focus, then, first on the "actual
21 announced Class III fat," the middle section of
22 table 1. You've got "Class III Fat Price
23 (Actual) set forth here. I take it that's as
24 the name would suggest, what the Federal Order
25 formula assumed you were getting paid for the

1 fat in your whey cream in setting minimum milk
2 prices, correct?

3 A That is the Class III fat price.

4 Q That's the Class III fat price, exactly.

5 And then the next column to that "Revenue
6 less Class III fat price" take, for example,
7 January, it's a negative \$0.1010, correct?

8 A Uh-huh.

9 Q Is that simply subtracting how much you actually
10 got from the fat, would pay for the fat, which
11 is shown for January 2006 at \$1.3674 minus what
12 the Class III formula was assuming you would pay
13 for that fat \$1.468?

14 A That's correct.

15 Q So this is, if you will, your shortfall; this is
16 how much less you actually got paid for your fat
17 compared to how much the formula assumed you
18 were being paid for your fat, correct?

19 A That's correct.

20 Q And the last column in this middle section of
21 table 1, for January \$8,042 -- negative \$8,042,
22 correct?

23 A That's correct, yes.

24 Q And that's simply multiplying the number of fat
25 pounds you sold times that revenue shortfall,

1 correct?

2 A That's correct.

3 Q So in this particular example, it would be
4 79,650 pounds of whey fat sold in January 2006
5 times the shortfall of \$0.1010, gives you a
6 revenue shortfall of \$8,042, correct?

7 A That's correct.

8 Q Finally, you totaled that up per month and then
9 for the entire year?

10 A Correct.

11 Q And then, on average, the Class III formula
12 assumes that you were earning for the fat in
13 your whey cream \$0.0823 more than you actually
14 are?

15 A That's correct.

16 Q Which is the number you gave in your testimony,
17 correct?

18 A Correct.

19 Q And the dollar amount of that shortfall is
20 \$82,612?

21 A Yes.

22 Q And the last set of material on table 1 we
23 talked about a minute ago, as your application
24 of the exact same protocol, except using the new
25 class price formulas, correct?

1 A Correct.

2 Q And it's a what if -- what would have happened
3 had the formulas came into effect on March 1,
4 2007 been in effect back in 2006, correct?

5 A Correct.

6 Q And what you've shown me is that there's a
7 marginal improvement in your situation, in that
8 your losses would have been reduced from \$82,612
9 to \$76,351; is that right?

10 A That's correct, yes.

11 Q And on the per pound of fat basis, the effect
12 would have been a loss of \$0.0760 per pound of
13 fat had the March 1, 2007 formulas been in
14 effect during 2006, correct?

15 A Correct.

16 Q Now, let's look at Exhibit 52, if we could,
17 please.

18 By the way, I take it that it's implicit,
19 but to make it explicit Great Lakes does not
20 process its whey cream, correct?

21 A No, we do not.

22 Q And 100 percent of the whey cream from your
23 Adams plant is sold to Agri-Mark, correct?

24 A Correct.

25 Q Now Exhibit 52 is really backup for Exhibit 51,

1 correct?

2 A Exactly, yes.

3 Q And what is included is every single invoice
4 that you sent to Agri-Mark with respect to the
5 whey cream you sold them during 2006, correct?

6 A That's correct.

7 Q And let's just take an example, if we could. If
8 you could turn to the second page of Exhibit 52,
9 this is an invoice for your shipment to
10 Agri-Mark of whey cream, correct?

11 A That's correct, yes.

12 Q And the shipment of whey cream, if you look in
13 the description column, was 22,400 pounds of
14 whey cream, correct?

15 A That's correct.

16 Q And it contained 43 -- let me start that again.
17 Which was 43.39 per fat, correct?

18 A Correct.

19 Q Resulting in 9,719.36 pounds of fat, correct?

20 A Correct.

21 Q And you said you were paid on the fat in the
22 whey cream, correct?

23 A Correct, yes.

24 Q And in this particular invoice, you were paid
25 \$1.35 per pound?

1 A That's correct.

2 Q That's under the "Unit Price" heading, correct?

3 A Uh-huh.

4 Q So the total payment for this particular
5 shipment was \$13,121.14, correct?

6 A Correct.

7 Q And when you put together -- and this is
8 one -- this particular shipment, I'm looking for
9 the date, is January 11th, 2006, correct?

10 A It's actually --

11 JUDGE PALMER: This is page two?

12 MR. ROSENBAUM: Yeah, page two.

13 JUDGE PALMER: You said page three before.

14 MR. ROSENBAUM: I'm sorry. Page two. I

15 stand corrected.

16 Q Page two an order date of January 11th, 2006?

17 A Yes, actually the ship date was 1/2.

18 Q Just tell me where that appears. I'm not seeing
19 that.

20 A I don't think it does appear on the invoice, but
21 on the cover sheet it lists the date shipped
22 down there.

23 JUDGE PALMER: First page.

24 Q Okay. Actually, there's a column I now see
25 called "Your P.O. Number" on the second page,

1 which says 010206; do you see that?

2 On the second page of Exhibit 52.

3 A Okay.

4 Q "Your P.O. Number."

5 A That's actually the ship date.

6 Q That's actually the ship date?

7 A Yes.

8 Q And then what you've done, let's go to the first
9 page of Exhibit 52, what you show on this is for
10 the first three months of 2006, January,
11 February, and March, you collected each of those
12 months all the shipments that took place during
13 that month, correct?

14 A Correct.

15 Q And then for January you compiled that
16 information together in the top third of the
17 first page of Exhibit 52; is that right?

18 A That's correct.

19 Q Then 178,690 pounds shipped becomes the
20 information that's on the last page of your
21 Exhibit 51, which shows the same amount with
22 respect to the pounds of whey cream shipped, the
23 total pounds of fat billed, and the total amount
24 billed, correct?

25 A Yes.

1 Q And the first page of Exhibit 52 has information
2 for January, February, March; and then behind
3 that are the invoices that cover that time
4 period, correct?

5 A Correct, yes.

6 Q And then following that, then, are similar three
7 summary pages for April, May, and June, correct?

8 A Correct, yes.

9 Q Appears about a quarter of the way through the
10 collection followed by the invoices for April,
11 May, and June, correct?

12 A Correct, yes.

13 Q And the same appears with respect to all the
14 remaining months?

15 A Correct.

16 MR. ROSENBAUM: Your Honor, at this point I
17 would ask that Exhibits 51 and 52 be admitted.

18 JUDGE PALMER: They're received.

19 MR. ROSENBAUM: And the witness is
20 available for cross-examination.

21 JUDGE PALMER: Questions? Mr. Beshore.

22 **CROSS-EXAMINATION,**

23 **QUESTIONS BY MR. MARVIN BESHORE:**

24 Q Good afternoon, Mr. Jennings.

25 A Good afternoon.

1 Q I want to ask a couple of questions about table
2 1 and the data which is really very interesting
3 and very helpful, and I appreciate your
4 willingness to share this level of data with the
5 hearing record because, you know, we don't
6 get -- we don't have that level of data from all
7 participants. But, of course, there's more data
8 that reflects your total operations, and then
9 maybe I will explore some of that as well.

10 Do you know -- you buy approximately
11 410 million pounds of producer milk.

12 A Yes.

13 Q Is that an annual figure for 2006?

14 A It's 413 million probably, somewhere around in
15 there.

16 Q Do you acquire and put into your cheese
17 production any other ingredients besides
18 producer milk; that is any fortification
19 ingredient, powder, cream?

20 A The only thing we would add to -- we would make
21 a reduced fat cheddar. Very, very small volumes
22 of cream solids.

23 Q Do you add any additional butterfat?

24 A No.

25 Q Do you know what the average butterfat test of

1 your milk coming into the facility was in 2006?

2 A Not offhand. I mean, I would guess about 3.6.

3 I don't know that to be exact.

4 Q Do you know whether it would be something close
5 to the market average?

6 A I would guess.

7 Q So if we use that number, if we just make the
8 assumption you were getting market average test
9 milk and took that times your 413 million pounds
10 of producer milk, we would know approximately
11 your gross volume of butterfat, correct?

12 A Correct.

13 Q Since you don't buy any additional cream, that
14 would be the gross pounds of butterfat coming
15 into your plant?

16 A Correct.

17 Q Now, do I understand that all of your whey cream
18 is disposed of as reflected in your testimony in
19 Exhibit 52, table 1 Exhibit 52?

20 A Sold, not disposed of.

21 Q Sold, I'm sorry. Yes, sold.

22 A Yes.

23 Q So the balance of the butterfat that you
24 purchased versus what was sold as whey cream,
25 went into the cheese?

1 A Correct.

2 Q So if we just did a little bit of math with your
3 receipts and the percentage of butterfat and
4 then took out the pounds of butterfat disposed
5 of as whey cream, we would know approximately
6 the proportion of the butterfat that you
7 received that was retained in the cheese?

8 A Less the potential loss.

9 Q Less any potential loss.

10 A Yes.

11 Q Now, do you know, as the -- what's your
12 position?

13 A Plant manager.

14 Q As plant manager, do you know approximately what
15 percentage of the butterfat is retained in your
16 cheese?

17 A Well, we have OST enclosed single shaft
18 horizontal vats, and we probably retain about 91
19 to 91 1/2 percent.

20 Q If the arithmetic showed that it was even higher
21 than that, would you have any reason to dispute
22 that?

23 A I guess I wouldn't believe it, just based on our
24 calculations that's what it is. I don't know
25 how it would come up higher.

1 Q Well, if you had, for -- I'll just use 3.7,
2 which is market average, I used a little less
3 than that to estimate your gross butterfat, I
4 was using 410 not 413, but on 3.69 butterfat,
5 that's 15,129,000 pounds of butterfat for the
6 year.

7 A Okay.

8 Q Does that sound about right? And you sold just
9 over a million pounds of fat for whey cream.

10 A Uh-huh.

11 Q That's 6.6 percent or so of your gross
12 butterfat, which would leave 93 plus percent in
13 your production, correct?

14 A That could be. Again, I guess you would have to
15 consider potential loss, too.

16 Q I understand.

17 A I guess that's where I would say the difference
18 is.

19 Q You think you are using one to two plus percent
20 of your butterfat on your production process?

21 A Could be.

22 Q More than -- okay one to two?

23 A Again, I don't know what you're using for a fat
24 value is accurate for our milk supply without
25 going back and looking at our milk supply

1 calculation in our milk invoices.

2 Q Your invoices show that whey cream sales records
3 show the pounds shipped are less than 10
4 proposed lots?

5 A Uh-huh.

6 Q How does this work? Does Agri-Mark send a
7 tanker around?

8 A The way it is on cream is supposed to be shipped
9 out. Your tank is supposed to be emptied every
10 72 hours. In order to comply with those types
11 of things, we use a tanker that actually picks
12 up whey cream up at Shadigee, or Shadigee town
13 operation comes down and picks up another half
14 of that tanker, and then they haul both of them
15 over to West Springfield.

16 Q How far is West Springfield from Adams?

17 A Five and a half hours, I would say.

18 Q How far is Shadigee from Adams?

19 A Probably three hours, I would guess.

20 Q You made the statement on the first page of your
21 testimony that "I have been told that the
22 existing formula assumes that no milk components
23 are lost in the manufacturing process."

24 Who told you that?

25 A Well, that was some discussion I had with Sue

1 Taylor.

2 Q So that's Ms. Taylor's statement to you?

3 A Right.

4 Q Now, you make whey powder?

5 A That's correct.

6 Q Whey powder, okay. And at your plant you don't
7 have -- were you here yesterday at all?

8 A Well, late yesterday afternoon.

9 Q There have been some cheese manufacturers that
10 have testified to issues with the whey price
11 because it's based on the powder market, and if
12 they're not making powder, their product may
13 return a different value than the powder value.

14 Did you hear any of that discussion?

15 A No.

16 Q In any event, you process all your whey into
17 powder?

18 A That's correct.

19 Q Do you have other potential buyers for whey
20 cream other than Agri-Mark?

21 A To my knowledge, there's only one other
22 potential in New York state. I don't know the
23 other players out beyond New York state.

24 Q Has Agri-Mark purchase all the whey cream from
25 your plant as long as you've been associated

- 1 with it?
- 2 A No, used to go to another location in New York
3 state for a period of time.
- 4 Q What is the other location?
- 5 A Eagle Meadows Creamery, which is in
6 Pennsylvania.
- 7 Q Do you know the \$76,000 figure that is on table
8 1, which you calculated as a difference in the
9 Class III butterfat value versus your value
10 received from Agri-Mark, how much is that per
11 pound of cheese in your production; do you know?
- 12 A How much is?
- 13 Q If you allocated that over your cheese
14 production, 41 million pounds you said.
- 15 A I don't have that number.
- 16 Q Do you report any of your cheese production to
17 NASS price surveys?
- 18 A Only with respect to cold storage reporting.
- 19 Q You don't do any reporting weekly?
- 20 A It's basically the cheese is produced for aged
21 longhorn product.
- 22 Q Does Great Lakes at any other locations make
23 cheddar cheese?
- 24 A No.
- 25 Q Cuba, what cheese is produced there?

1 A Mozzarella and provolone.

2 Q Does Great Lakes have more than those two
3 plants?

4 A For manufacturing?

5 Q For manufacturing cheese.

6 A Well, they have a processed cheese plant in La
7 Crosse, Wisconsin.

8 MR. BESHORE: That's all I have right now.
9 Thank you, Mr. Jennings.

10 JUDGE PALMER: More questions? Mr. Vetne.

11 **CROSS-EXAMINATION,**

12 **QUESTIONS BY MR. JOHN H. VETNE:**

13 Q Mr. Jennings, I'm John Vetne. I represent
14 Agri-Mark and other cooperatives.

15 You indicate that you do not report any
16 cheese to NASS, that's because it's transferred
17 internally for aging or is it sold for aging?

18 A It's both. I mean, primarily aging in-house.

19 Q Is some of it used for slicing, shredding, that
20 kind of thing also, in-house?

21 A Yes.

22 Q And the process for making the cheese and the
23 cheese that comes off the -- out of the vat is
24 the same whether it's aged or sliced or
25 shredded?

1 A The end target might be -- well, for aging it's
2 the same. If you were making a current product,
3 it would be slightly different.

4 Q I want to go through some of these locations
5 that you discussed a little bit with
6 Mr. Beshore.

7 First of all, do you acquire your milk at
8 Adams from farmers or from cooperative
9 associations?

10 A Cooperative associations.

11 Q And when you purchase that milk, do you purchase
12 it at the cooperative's farm weighted test or
13 your plant receiving test?

14 A The farm weighted test.

15 Q To the extent that there's a loss in that
16 process, that also does not show?

17 A Does not show.

18 Q And you process and sell sweet whey powder at
19 that plant?

20 A That's correct.

21 Q And sweet whey powder contains also trace
22 amounts of butter?

23 A Small amounts, yes.

24 Q Do you do something with a byproduct called salt
25 whey in your plant?

1 A Basically all our salt whey is reintroduced
2 through the whey cream. We don't have "salt
3 whey stream" outside of the process.

4 Q So the fat in the salt whey is separated and put
5 into the whey cream; is that right?

6 A That's correct.

7 Q In the process of cheese making, do you also use
8 components in the form of cheese finds?

9 A They are recovered through our finds recovery
10 system.

11 Q But they're not reshaped into a block or barrel
12 or anything else, they're sold at deep discount?

13 A That's correct. I mean, there are losses in the
14 equipment in the operation where cheese is
15 ejected from equipment and then breakage of
16 pieces falling to the floor, that type thing;
17 those are losses, as well.

18 Q Have you observed that the recovery of fat in
19 the low-fat cheeses that you produce is less
20 than the fat recovery in the whole fat cheese?

21 A From the milk standpoint?

22 Q Yes, have you looked at that, whether there's a
23 difference of fat recovery?

24 A No, I have not. We really don't generate and
25 produce a lot of low fat, just now coming up

1 with that.

2 Q Do you receive seasonably different volumes that
3 vary from month to month, season to season?

4 A Basically, there is a designated milk supply
5 that goes in the Adams facility through our
6 relationship with co-ops, and we seasonably go
7 up and down. We absorb the season fluctuation.
8 So it's really geared toward we can typically
9 run capacity in May's time versus November, and
10 wherever it falls down in the fall and tailors
11 off is what we end up. So we are absorbing
12 seasonal fluctuations.

13 Q Have you absorbed different fat recovery
14 depending upon the season of the year?

15 A I would say -- not fat recovery, I would say
16 reduction in fat.

17 Q Fat recovery depends in part on the Casein fat
18 ratio in producer milk; isn't that correct?

19 A That's part, yes.

20 Q Is there a variance in the Casein fat ratio
21 producer milk by season or by supplier?

22 A I mean, it varies some, yes.

23 Q The data in Exhibit 52 shows a whey cream
24 containing a range of approximately 43 percent
25 to 49 percent butterfat.

1 Would you comment on the reasons for that
2 kind of range and why that might be?

3 A Well, I mean, it's just a variation in the
4 process.

5 Could be operator tentativeness to the
6 machine. There isn't any specific reason that
7 we do this. We don't have the automation that
8 probably you could put on sometimes and have to
9 adjust your operation or your separation
10 equipment to maintain a certain level. We don't
11 have that degree of sophistication.

12 It's basically an operator operating it and
13 monitoring and making adjustments as he sees
14 fit.

15 Q That's a delivered amount?

16 A No, that's FOB.

17 Q FOB. You indicated that Empire shipped its whey
18 cream elsewhere.

19 Is its process similar to yours?

20 A No, it isn't, actually. To a degree it is and
21 then once you get past a certain piece of
22 equipment, it goes into what they call a "cooker
23 phase" where the cheese has gone into a --

24 Q Does Empire operate its own whey grind facility
25 or whey processing facility?

1 A Yes, they do.

2 MR. VETNE: That's all I have now. Thank
3 you.

4 JUDGE PALMER: Other questions?

5 MR. VETNE: Sorry, Mr. Beshore, I remember
6 there was one.

7 Q Do you have some portion, however small, of
8 cheese that comes out of the vat that is not up
9 to specifications that you want, a grade or
10 something, that you use for other purposes?

11 A Only in the case of where we may have a culture
12 slow down or something like that. On a daily
13 basis, no.

14 Q And on those occasions where it happens, do you
15 find a way to use it in-house?

16 A That would go to our process cheese plant.

17 MR. VETNE: Okay. Thank you.

18 JUDGE PALMER: Mr. Yale.

19 **CROSS-EXAMINATION,**

20 **QUESTIONS BY MR. BENJAMIN F. YALE:**

21 Q Good afternoon. Ben Yale on behalf of Select
22 Milk, Dairy Producers of New Mexico and others.

23 I want to echo Mr. Beshore's appreciation
24 data, data, data. It's a difficult subject and
25 I appreciate the data.

1 I have a couple questions. More as the
2 notes came together with the other questions I
3 tried to cross them out so it may be a little
4 random. I'm not trying to trick you or
5 anything.

6 You mentioned you have these prices in
7 here. I noticed in your testimony talking about
8 the whey cream that you sell, that it was a
9 function of the CME price, but it was like a
10 very low multiple, like just barely one times;
11 is that right?

12 A Correct.

13 Q Now, is that a short-term or long-term
14 negotiated price? I mean, how does
15 that -- how's that price arrived at?

16 A It's a yearly-negotiated formula.

17 Q Okay. And it's always just a function of
18 whatever the CME AA price is?

19 A That's the main driver of it. That's our
20 starting point.

21 Q Do you know what this whey cream is used for?

22 A I asked the question here a while back and I
23 think it's a food service application, food
24 service combination.

25 Q Now, this is a private negotiation, but is there

1 an industry sheet or something periodically or
2 whatever that sets out and says the whey butter
3 value is this multiple of CME AA?

4 A I don't believe there is.

5 Q Now, we've had -- it's getting late in the day
6 so I'm starting to lose track of counting, but
7 we've had several people testify, such as
8 yourself, that they have whey cream and they
9 sell it, and there's been different multiples.

10 By the way, is this an FOB, the plant?

11 A FOB Adams plant.

12 Q FOB Adams plant, okay. There's been different
13 multiples, I think one of them was as much as
14 1.17, if I recall correctly.

15 Let's assume for the moment that the
16 department says "we want to value whey cream,"
17 that is the amount that's not used in the
18 cheese. How would the department and the public
19 that participates in this program who are not
20 making that particular whey, how would they know
21 what is the value of whey cream?

22 A Well, I think, again, it would have to be the
23 value of fat that you receive and would have to
24 be representative of that fat that you paid for
25 and what is left over.

1 Unfortunately, the problem on the whey
2 cream side is that it's not a big demand
3 product. It's not something that most
4 operations want to deal with or have potential
5 markets for. I mean, that's the downside.

6 Q There's a lot of cheese plants that found some
7 internal use for it in something, right?

8 A There are some that reincorporate their whey
9 cream into their cheese operation again and we
10 do not do that.

11 Q You couldn't do that with an aged cheese, right?

12 A No.

13 Q And because it's a fairly -- I mean, your fat to
14 protein is much higher; you try to have a lot
15 more fat in yours with aging?

16 A Not necessarily, just we don't want to
17 reincorporate it back into the system because of
18 potential culture issues I might run into
19 already been exposed to cultures and problems.

20 Again, our vats are very efficient, in the
21 neighborhood of 53 1/2 and 54 percent.

22 Q All right. But it comes back, I think your
23 premise is, is that we want to pay for the use
24 what we put the product for, right?

25 A Right.

1 Q Now, in the purchase of this milk, do you pay
2 anything in excess of the Class III price for
3 that milk?

4 A No, we have over-order premiums, I guess, in the
5 area as well.

6 Q And in those negotiations with whoever you buy
7 your milk from, do you have discussions with
8 them regarding the fact that you're not getting
9 the full value for the -- in your view, the full
10 value of the butterfat that you're paying for?

11 A We have not to date.

12 Q And to be consistent, as you have over the years
13 with an aged longhorn, it's pretty high-quality
14 cheese, right?

15 A That's correct.

16 Q And those aren't sold in blocks, more or less
17 sold in loaves?

18 A No, sold in 700-pound blocks and 40-pound
19 blocks.

20 Q Okay. Coming back to my question, first of all,
21 I mean, you are able to sell the butterfat for
22 something. It's not as much as you would make
23 if you put it in the cheese, right?

24 A Correct.

25 Q But it has a value. The question we come back

1 to, how would you value that publicly? I mean,
2 how would we know what whey is worth?

3 Do you have any suggestions how we would
4 know that? I mean, you've given us information.
5 Nobody else has really given us really the kind
6 of detail that you have.

7 A I really don't have a good feel for that idea.

8 Q Now, you gave us information for 2006 and you
9 said there are annual contracts.

10 Are those calendar years or is it just some
11 other year?

12 A No, it's calendar year.

13 Q Calendar year. So are you operating under a
14 different basis this time?

15 A Actually, it's been the same multiplier for
16 several years now, hasn't changed.

17 Q There's some consistency?

18 A One thing is consistent.

19 Q One thing is consistent, okay.

20 Now, one of your theories is, I think, that
21 what you're saying is that you should pay for
22 the milk or the components that you use and the
23 way you use it.

24 Do you know -- I think you said by
25 testimony something like you have a 91, 91 1/2

1 percent butterfat recovery, something along
2 those lines?

3 A Yeah.

4 Q And do you know how the butterfat that your
5 plant receives is actually effectively priced?

6 A I mean, it's basically priced by the Class III
7 pricing formula.

8 Q You don't know whether there's a built-in
9 situation where you pay some additional money
10 for protein to cover the extra value of the fat
11 that is used in cheese?

12 A No.

13 Q You're not aware of that?

14 A No.

15 Q Now, on your second page there you make a
16 comment where you equate the amount of other
17 solids that's lost in this sludge, as you were
18 going through the various processes.

19 First of all, do you participate in any
20 kind of joint program where your operations are
21 sent in and there's some central process where
22 it combines a number of similar size plants so
23 that you can kind of look at yours against other
24 plants to see how you're doing on losses as
25 compared to others, or costs compared to others?

1 A We did recently participate in a Cornell
2 University study, which I haven't got the report
3 back yet, just kind of getting wrapped up with
4 Mark Stevenson.

5 Q Is that on the cost of producing?

6 A Cost side, yes.

7 Q But you haven't done anything in terms of
8 losses?

9 A No.

10 Q And you don't do that on an ongoing basis, do
11 you?

12 A No.

13 Q So, do you know -- and I'm sure you're doing a
14 good job -- do you have any way of knowing
15 whether yours is better than others, worse than
16 others?

17 A We don't compare them to anybody's, so I don't
18 know.

19 Q Now, you've indicated in your testimony that
20 you -- those other solids that aren't in the
21 sludge, I mean, the bulk of it you sell to a
22 whey powder?

23 A Right.

24 Q Now, do you try to standardize that whey powder
25 in any particular protein, whey protein?

1 Do you know what the range of the component
2 is?

3 A It's 12 percent protein, 67 percent lactose,
4 somewhere around there.

5 Q And do you know approximately how much -- I
6 mean, have you ever looked at the yield in terms
7 of how much milk that comes in, what percentage
8 of that ends up in the whey powder yield?

9 A We've not done a calculation like that, no.

10 Q Just kind of getting rid of what's left and
11 whatever it is it is?

12 A Right, uh-huh.

13 Q While we're talking about yields, I have a
14 question.

15 You say that you get approximately 410
16 million pounds of milk annually, and I think you
17 clarified it might have been 413 or something
18 like that, and you make 41 million pounds of
19 American style natural cheese. So you get
20 approximately 10 pounds of cheese out of 100
21 pounds of milk that's delivered?

22 A Uh-huh. On an average, it's just something less
23 than that.

24 Q Now, your plant in Cuba, you said you did the
25 Italian style cheeses, is that an acid whey that

1 comes off of that?

2 A No.

3 Q That's a sweet whey?

4 A Yeah.

5 Q And do they remove the cream before they -- a
6 lot of the cream before they ship it to the
7 plant?

8 A No, they standardize up.

9 Q Standardize up?

10 A Bring skim solids in.

11 Q Bring skim solids in. Do you know what their
12 fat content is on the average on their cheeses?

13 A No.

14 Q I wanted to go back just for some more
15 information. You talk about whole sweet whey
16 powder. It's whole simply because you didn't
17 take the butterfat out, or just that there is
18 some butterfat there so, therefore, you're able
19 to call it whole?

20 A I don't know have the definition, all I know
21 it's called whole sweet whey.

22 Q Frankly, I haven't been able to find any real
23 definition of whey powder either.

24 A I think it just falls under the typical range of
25 these components that make up the whole sweet

1 whey.

2 Q We don't necessarily compare that to whole milk
3 powder, which has a relatively high powder fat?

4 A No, I don't think so.

5 MR. YALE: I don't have any more questions.

6 JUDGE PALMER: You don't have any more
7 questions? Mr. Smith.

8 **CROSS-EXAMINATION,**

9 **QUESTIONS BY MR. DANIEL SMITH:**

10 Q Good afternoon.

11 A Good afternoon.

12 Q You indicated that you prepare your milk from
13 cooperative associations?

14 A Yes.

15 Q And that you're paying premiums at this time?

16 A That's correct.

17 Q Looking at the 2004 to 2006 period, prices went
18 up, prices came down. How did the premium
19 structure that you have, how was it affected by
20 those price swings?

21 A Well, I mean, again, in any area where you're
22 dealing with premiums, it's based on supply and
23 demand. That's what drives a lot of the issues
24 here.

25 Q Your premiums you distinguish between quality

1 and quantity premiums and a procurement premium
2 above that?

3 A We have quality premiums, yeah.

4 Q And is that the full measure of the premium?

5 A No.

6 Q So the procurement amount is in there in
7 addition to that.

8 Is that the amount that moves in response
9 to a supply and demand?

10 A In some cases it's been both.

11 Q You heard Mr. Whitcomb testify about his concern
12 of the potential loss of a lot of farms through
13 this spring planting.

14 Has that come up in your discussion with
15 your suppliers?

16 A No; not to date it hasn't, no.

17 Q Do you envision in your business
18 planning -- does your business planning include
19 a concern about the milk supply in the near
20 future?

21 A I think to a degree it does. I mean, in the
22 last several years now there's been no milk
23 discussion that we haven't had that someone
24 hasn't brought up the fact that we're losing
25 more farmers every day.

1 It's typically the smaller ones that are
2 kind of -- whatever their issues are, they're
3 leaving the business. But what we've been kind
4 of told is that in most cases when we lose some
5 of the smaller ones, the bigger guys get a
6 little bigger. I mean some of those cows are
7 not necessarily leaving the areas, just being
8 shuffled around. So at this point in time
9 there's not been indications that we're in a
10 crisis situation yet.

11 Q You don't hear confirmation of a crisis
12 situation?

13 A Not at this point. Again, we haven't had
14 discussions in our co-op and milk price
15 certainly in the last five, six, seven months.
16 If something changed in that period of time,
17 that would be another discussion.

18 Q It hasn't come up in a premium discussion?

19 A No.

20 Q Are you familiar with the market order
21 statistics, the volume of milk for the whole
22 market where the statistics are shown in terms
23 of the milk supply?

24 A I don't follow that, no. I mean, to the T where
25 I could talk about it.

1 Q Going downstream, were you here when Mr. Dryer
2 testified yesterday?

3 A Some of it, just in the middle of his testimony.

4 Q When he was talking about how the price to his
5 customer established being on hold essentially
6 to the block price on exchange.

7 Would you agree with his assessment
8 that processors tend to work as a group in terms
9 of the pricing at this point, and that there's
10 problems --

11 A I don't know if they work as a group.

12 Q I don't mean in concert.

13 A I think that is one of the tools that people use
14 as a base to start with.

15 Q And his testimony is pretty strong that if
16 processors deviate from that "dismal failure" is
17 the term he used.

18 Do you have a sense of that in the
19 industry?

20 A I think that's going to have definite impact if
21 you deviate to any degree, I mean, from that,
22 but that's the pricing mechanism everybody is
23 using, you want to go off that, that is going to
24 have an impact on you.

25 Q The customers of your cheddar cheese are

1 generally -- who do you sell your cheese to,
2 supermarkets?

3 A A variety of customers.

4 Q Is it competition with processors from
5 California, Midwest primarily?

6 A It's all the above, really.

7 Q All the above?

8 A A lot of business. You look at our business,
9 we're a private label, and primarily private
10 label packaging company. What we manufacture is
11 a very small amount of what we purchase. As the
12 manufacture division of Great Lakes, we are
13 competing with those suppliers that they're
14 purchasing their cheese from.

15 Q What I'm getting at is what I asked Mr. Dryer,
16 whether there's any distinction being made in
17 the market between processors regulated under
18 California pricing series, specifically, that
19 you see the impact of that and also in addition
20 more recently with deregulation in the Idaho
21 area?

22 A I really don't feel comfortable commenting on
23 that. I'm not on the procurement side of my
24 business; they would see those differences.

25 JUDGE PALMER: He basically came as plant

1 manager to give his testimony as such.

2 MR. SMITH: I understand. I was taking
3 every opportunity I can with a good witness to
4 see how far I could get, so thank you.

5 JUDGE PALMER: Any other questions? Give
6 your name again. I don't think the reporter has
7 it.

8 MR. SCHAEFER: Henry Schaefer. USDA AMS
9 Dairy Programs.

10 **CROSS-EXAMINATION,**

11 **QUESTIONS BY MR. HENRY SCHAEFER:**

12 Q Two questions. One is on your price that you
13 receive from Agri-Mark, I notice that you have a
14 number of prices that are the same. Is that
15 because the contract is based on the CME for a
16 weekly average?

17 For instance, in January there you've got
18 \$1.35 for two days, and then \$1.4202 for two
19 days.

20 A No, that might be just the case of the week that
21 the butter market didn't change and the butter
22 price is not the CME butter prices.

23 Q You're dealing a multiplier on a daily basis?

24 A Yes.

25 Q And then on your information there on your

1 losses and your de-sludging, you show a
2 \$0.3 percent loss versus your incoming milk,
3 your incoming raw milk and your other or solids.

4 That 71,000 pounds that you indicate, is
5 that made up only of what the order calls other
6 solids lactose and ash, or is there also some
7 protein and some fat included in that
8 de-sludging solids that come out?

9 A It could be a combination of that because it's
10 basically separating waste solids. So whatever
11 is in whey, six percent solids is what is there.

12 MR. SCHAEFER: Thank you very much.

13 JUDGE PALMER: Other questions?

14 Mr. Beshore.

15 **RECROSS-EXAMINATION,**

16 **QUESTIONS BY MR. MARVIN BESHORE:**

17 Q Mr. Jennings, what's your view on why there are
18 only two buyers of whey cream in your region;
19 there are certainly a number of cheese plants.

20 A I think it's directly related to their ability
21 to market that type of product. The markets are
22 limited, and so that's what's driving it.

23 Q Would it have anything -- do you think there is
24 any relationship with the volumes of whey cream
25 available?

1 JUDGE PALMER: In what sense?

2 Q If there's more available, would there be
3 potentially more people processing it?

4 A I don't think there's a lot of marketing behind
5 this product. I don't know that it's been
6 proven. I don't know how I would answer that
7 because, you know, my understanding of this
8 product is it is a little different than sweet
9 whey butter -- sweet butter, so you would have
10 to market it, I guess, to see if there's
11 actually growth -- potential growth for it.

12 I don't know if just having more whey cream
13 would change that scenario.

14 Q One other question with respect to your -- the
15 price you pay for your butterfat under the
16 present formulas.

17 The present formula, as I understand it,
18 tell me if I'm wrong, assumes that 90 percent of
19 butterfat is used in your cheese?

20 A Uh-huh.

21 Q So that the cheese price for butterfat is just
22 on 90 percent of your butterfat, correct?

23 A Correct.

24 Q That's your understanding, okay.

25 Now, if you actually are able to be

1 sufficiently efficient in your production system
2 that you incorporate it in two percent,
3 three percent, whatever, some amount greater
4 than 90 percent of the butterfat in cheese,
5 what's your obligation to pay for that
6 butterfat?

7 A We don't have an obligation at this point in
8 time.

9 Q So that's essentially free yield?

10 A Well, again, in our product, our moistures are
11 lower than probably typical maybe because of
12 longhorn quality. So our yields are probably
13 less in general than what would be -- the
14 standard identity for cheddar is 39 percent
15 moisture or under. Our typical moisture range
16 is 37 1/2 is our target. So we're losing up
17 some yield to that because of the specs we have
18 to leave for our longhorn product.

19 Q I think you've correctly indicated you don't
20 have any obligation for that under the formula
21 at present?

22 A No.

23 Q If you're looking at the total pricing formula
24 here for your butterfat, wouldn't you need to
25 take into account an offset for that value

1 versus what you've shown in your whey cream
2 value?

3 A That's a possibility.

4 Q And one way to estimate that offset might be you
5 look at what the formula says for how many
6 pounds of cheese come with a pound of butterfat,
7 1.582, or whatever it is, and use that as a way
8 to get at some possible offset value?

9 A There's probably some number you can use, I
10 don't know what that is.

11 Q You haven't attempted to make that calculation?

12 A No.

13 MR. BESHORE: Thank you very much.

14 JUDGE PALMER: Any questions? Mr. Vetne.

15 **RECROSS-EXAMINATION,**

16 **QUESTIONS BY MR. JOHN H. VETNE:**

17 Q One follow-up to Mr. Beshore's question. You
18 said you purchased milk from cooperatives?

19 A Correct.

20 Q When you purchase milk from cooperatives, you
21 pay a negotiated price that includes some
22 premium over the regulated formula?

23 A That's correct.

24 Q To the extent your yield is better than the
25 average yield of cheese plants or anything else,

1 gives you some additional revenue yourselves for
2 one to bargain with you to share in that?

3 A From the milk seller you mean?

4 Q Yes, the milk seller.

5 A No.

6 Q They try to get additional premiums from you
7 above the regulated price?

8 A They do, but not on the premise that we're
9 better yields than somebody else.

10 Q Do you pay on the basis of any component premium
11 or quantity premiums and that kind of thing?

12 A No.

13 Q Just straight components?

14 A Yes.

15 Q Quality premium?

16 A Uh-huh.

17 Q You pay that?

18 A Yes.

19 Q Yes. Thank you. Oh, yeah, and you have an
20 obligation to pay the contract price, not just
21 the federal price?

22 A Right.

23 Q There is that obligation?

24 A Yeah.

25 JUDGE PALMER: Mr. Rosenbaum.

1 MR. ROSENBAUM: Nothing further.

2 JUDGE PALMER: All right, sir. Thank you
3 very much.

4 Let's go off the record for a moment unless
5 we want to stay on the record.

6 MR. ROSENBAUM: No.

7 JUDGE PALMER: Let's go off the record.

8 *(A discussion was held off the record.)*

9

10 **EDWARD W. GALLAGHER,**

11 having been duly sworn to tell the truth, the whole
12 truth, and nothing but the truth relating to said
13 matter was examined and testified as follows:

14

15 **DIRECT EXAMINATION,**

16 **QUESTIONS BY MR. MARVIN BESHORE:**

17 *(Exhibit 53 was marked for identification.)*

18 Q Mr. Gallagher, your statement contains your
19 business address and a statement of professional
20 background.

21 MR. BESHORE: Before he reads that, I would
22 just like to say that Mr. Gallagher is being
23 offered as an expert in agricultural economics
24 and marketing, and I would like to have him read
25 his statement with that request that he be so

1 recognized.

2 JUDGE PALMER: Let him start and see.

3 A My name is Edward Gallagher. I'm Vice-President
4 of Economics and Risk Management for Dairylea
5 Cooperative, Inc. My business address is 5001
6 Brittonfield Parkway, Syracuse, New York.

7 I've been employed by Dairylea for the past
8 11 years, and previous to that, I was employed
9 by the Office of the Market Administrator, New
10 York-New Jersey Marketing Area. I served in a
11 variety of capacities during my 12 years at the
12 Market Administrator's office, including the
13 last five years as its Chief of Market Analysis,
14 Research and Information. I have a Bachelor of
15 Science degree from Cornell University and a
16 Masters of Science from The Ohio State
17 University. Both degrees were in agricultural
18 economics. I was raised on a dairy farm in
19 Central New York. I have an extensive dairy
20 economics, milk marketing and Federal Order
21 background. I have testified at numerous milk
22 marketing regulatory hearings at both the
23 federal and state levels.

24 Dairylea Cooperative request that the
25 United States Department of Agriculture amend --

1 JUDGE PALMER: Let me stop you right there.
2 Does anyone want some voir dire in his
3 expertise?

4 I'll accept him as an expert.

5 A Dairylea Cooperative request that the United
6 States Department of Agriculture amend Federal
7 Orders in a manner that assist dairy product
8 manufacturers in passing their production costs
9 on to the wholesale and retail dairy product
10 markets (i.e., the marketplace). The Dairylea
11 proposal, which requests the implementation of a
12 cost add-on process as it relates to the
13 National Agricultural Statistical Service,
14 N-A-S-S, NASS, product price survey will
15 eliminate the pricing circularity embedded in
16 the NASS Product Price Survey; create a
17 mechanism for all dairy product manufacturers to
18 use to assist them in passing on higher
19 production costs, regardless of whether a
20 manufacturer's product is included in the NASS
21 survey; allow for regular updates to facilitate
22 manufacturers in passing along their production
23 cost increases in a more timely basis; reduce
24 and perhaps eliminate the need for future make
25 allowance changes which have had a divisive

1 effect on dairy industry relationships; appease
2 dairy farmers' negative sentiment that Federal
3 Orders operate in a manner that facilitate
4 manufacturers to pass their higher production
5 costs down to producers; and provide a positive
6 step forward in preparing the U.S. dairy product
7 manufacturing industry for the inevitability of
8 the real business world faced by dairy farmers
9 and other businesses that do not have federal
10 assistance in mitigating higher production costs
11 by lowering prices received by suppliers.

12 This proposal is fashioned after a real
13 world effort by milk powder manufacturers to
14 pass along higher energy related production
15 costs to their wholesale and retail accounts.
16 In 2004 and 2005, Dairy America implemented
17 energy surcharges when selling powder. The
18 Dairy America selling price was increased by a
19 cost add-on to the powder sales price. Their
20 customers accepted the cost add-on and paid the
21 powder price plus the add-on. Exhibit 1 is an
22 actual Dairy America invoice from December 2005.
23 The line "December Surcharge" identifies a price
24 per pound of \$0.0293. This value was charged to
25 the customer to cover the higher energy costs of

1 producing the nonfat dry milk powder. During
2 the product price survey process, NASS, at the
3 request of USDA's Dairy Division, picked up the
4 full sales price as the NASS price, the powder
5 price of \$0.9883 plus the add-on of \$0.0293.
6 Dairy America sells 75 percent of the U.S.
7 powder production and almost two-thirds of U.S.
8 powder production is included in the NASS
9 survey. Dairy America's use of the energy
10 surcharge effectively raised the milk price for
11 its members and prevented them from capturing
12 additional income to offset higher production
13 costs; this is the circularity that Dairy America
14 attempts to correct with this proposal.

15 I'm at the first full paragraph on page
16 two. The Dairy America proposal creates a regulated
17 maximum cost add-on. The Dairy America members,
18 or any manufacturer with product included in the
19 NASS survey, could use the cost add-on to pass
20 on their higher production costs without
21 increasing the regulated price of the raw milk
22 they use. The result would be to effectively
23 end, or at least significantly mitigate, the
24 NASS survey/Federal Order class price
25 circularity problem.

1 Make allowances have become controversial
2 to many dairy farmers. The Dairylea members
3 view the make allowance as a cost of production
4 credit to manufacturers, financed through lower
5 regulated milk prices. Like dairy product
6 manufacturers, dairy farmers also face higher
7 production costs. They, too, have incurred
8 higher energy, fuel, labor, interest charges and
9 other input costs. Recently, dairy farmers have
10 also incurred substantially higher feed costs.
11 However, dairy farmers do not receive a
12 regulated cost of production credit to offset
13 these higher costs. For instance, the federal
14 government does not provide a cost of production
15 credit that forces dairy input suppliers to sell
16 their products to farmers at a lower cost.
17 There's not a federal mechanism for dairy
18 farmers to push their higher production costs
19 back to feed dealers by forcing them to sell
20 feed at a lower price. Instead, farmers are
21 often encouraged to be more cost efficient or
22 asked to negotiate higher prices in the
23 marketplace to cover their higher production
24 costs.

25 The Dairylea members and other dairy

1 farmers are wondering why the pricing system
2 does not work the same way for manufacturers as
3 it does for them. Presently, as make allowances
4 are increased, farmers are asked to pay their
5 own milk production cost increases, as well as
6 taking on the burden of a portion of
7 manufacturers' production cost increases.

8 Footnote 1, between 2002 and 2005, USDA reports
9 that the average operating plus hired labor cost
10 for producing milk increased by \$1.68 per
11 hundredweight, an increase of 15.3 percent.
12 These costs likely increased further during
13 2006. With aggressive federal and state level
14 incentives to increase bio-fuel production,
15 additional cost escalation will occur during
16 2007. Data contained in Exhibit 2 is taken from
17 USDA's web address at
18 www.ers.usda.gov/Data/CostsAndReturns/data/recent/Milk/R-USMilk.xls.

20 Dairy product manufacturers operate
21 businesses. Businesses get to choose how to
22 mitigate rising costs through a number of
23 management practices, including increasing their
24 sales price. For the vast majority of dairy
25 products that are processed or manufactured, the

1 option of increasing their sales price as a
2 means of mitigating or eliminating production
3 cost increases is a relevant option. However,
4 if the business manufactures a product that is
5 included in the NASS Price Survey, that option,
6 partially, and, in theory completely, is
7 unavailable. That is because the cost of
8 production increased sales price will be picked
9 up in the NASS Price Survey and ultimately will
10 increase the price of raw milk which was used to
11 manufacture the dairy product. This prevents
12 the manufacturer of NASS Price Surveyed product
13 from pricing their way out of a situation of
14 rapidly rising costs of production, as a part of
15 its business strategy.

16 In his testimony at the January 2006
17 Federal Order make allowance hearing, Dr. Robert
18 Yonkers described the challenge of the
19 circularity issue in the following way.

20 JUDGE PALMER: You know what we're going to
21 do, I think we'll just assume everybody can read
22 that statement and not have you read that.
23 That's his testimony.

24 They can refer back to that during
25 questioning.

)

1 A This circularity issue perpetuates the need to
2 make regulated changes to milk prices by
3 adjusting make allowances, under the broad
4 assumption that costs will rise over time. An
5 alternative approach is needed, one that brings
6 a larger measure of market orientation to the
7 regulated pricing structure. And one that
8 brings better balance to the financial stakes
9 surrounding make allowance changes.

10 The Dairylea members request the
11 implementation of an alternative process that
12 results in production costs being passed up
13 through the system instead of back down to them.
14 The alternative approach allows manufacturers to
15 pass cost of production increases through the
16 system and into the marketplace instead of
17 passing these costs back down to farmers.

18 It would allow NASS price survey
19 participants to utilize a cost of production
20 surcharge when selling their product, without
21 the surcharge being included in the NASS price;
22 the cost of production surcharge would be
23 determined in a hearing and be fixed until
24 changed by USDA; a NASS survey participant could
25 pass along cost increases greater than the

1 surcharge amount, but the NASS pricing survey
2 would only credit them up to the maximum amount
3 of the established cost of production surcharge;
4 the plant utilizing the surcharge would have to
5 show it was a negotiated add-on; and to
6 facilitate manufacturers in passing their costs
7 on relative to products excluded from the NASS
8 price survey, the Market Administrators would
9 publish the cost surcharge in their Class III
10 price announcement each month.

11 Some of the dairy industry's best economic
12 thinkers would say that implementation of the
13 DairyIea proposal is unnecessary. They might
14 comment that adjusting make allowances gets you
15 to the same place, even if circularity exists.
16 The theory goes that a make allowance change
17 would eventually result in the manufacturers
18 higher production costs being shared by both
19 producers and marketplace via lower milk prices
20 and higher marketplace prices. They would
21 recognize that the initial impacts of a make
22 allowance change would not result in an equal
23 sharing of burden between producers and
24 marketplace. In fact, they would say that
25 initially 100 percent of the cost falls into

1 lower producer prices. Over time, as production
2 is impacted by lower prices, dairy product
3 prices rise, along with producer prices, and in
4 the end some equilibrium level is met where both
5 producers and the marketplace are sharing the
6 higher manufacturing costs.

7 USDA's economic analysis for the most
8 recent make allowance hearing can be pointed to
9 as empirical evidence that this process is
10 expected to occur.

11 Do you want me to read the footnotes?

12 JUDGE PALMER: I don't think you need to
13 read the footnotes. You have your source
14 material in footnotes. You don't have to read
15 those.

16 A Thank you. It has been widely reported that the
17 most recent make allowance change reduces Class
18 III prices by \$0.25 per hundredweight,
19 immediately. The USDA analysis predicts that
20 during 2007, the impact on Class III prices
21 would be minus \$0.19 per hundredweight,
22 suggesting that some form of supply response
23 occurs during the first year that transfers some
24 of the cost to the marketplace. The USDA
25 analysis shows that by 2015, the negative impact

1 to producer prices would be reduced to \$0.08 per
2 hundredweight. This suggests that, in the long
3 run, the dairy farmer cost of the Class III make
4 allowance change, as it relates to Class III
5 values, would be \$0.08 and the marketplace cost
6 would absorb \$0.17.

7 By continuing to use USDA's analysis, it
8 calculates that the first year's impact on milk
9 revenues would be a reduction of \$190 to \$195
10 million, depending on whether the measurement in
11 change is the All-Milk Price or is the change in
12 total Federal Order cash receipts.

13 Dairylea does not dispute the theory that
14 underpins the thought process that reaches the
15 above conclusions. In fact, we agree that the
16 federally-regulated dairy pricing world,
17 inclusive of circularity and make allowances,
18 works this way. However, it works this way
19 because people have chosen to have it work this
20 way. There's nothing that says it has to work
21 this way.

22 Dairylea believes it can and should work
23 differently. Dairylea believes that the first
24 year revenue effect should be entirely absorbed
25 by marketplace --

1 JUDGE PALMER: Stop for a glass of water.
2 A Dairylea believes it can and should work
3 differently. Dairylea believes that the first
4 year of revenue effect should be entirely
5 absorbed by the marketplace and that over time
6 producer prices and revenue should decline as
7 markets adjust to higher wholesale prices, the
8 exact opposite progression as occurs with the
9 current make allowance change. Dairylea
10 believes that the elimination of the circularity
11 issue is a necessity in pushing the first year
12 effect off the back of dairy farmers and
13 squarely onto the backs of those in the
14 marketplace. Doing so would save producers
15 millions of dollars. USDA estimated that the
16 current process cost producers approximately
17 \$190 million during 2007. By changing the
18 system to push costs up, a larger amount, and
19 perhaps all of the \$190 million would have been
20 absorbed by the marketplace and not producers.
21 Over time, the end results would have been the
22 same in price value, meaning the long-run share
23 of the cost absorption by dairy farmers would
24 have likely been the same, but producers would
25 have been financially better off getting to that

1 equilibrium point.

2 All of us know that a dollar is worth more
3 today than a year from now. Many of us are
4 likely familiar with net present value analysis.
5 Using USDA's analysis for the impact on producer
6 revenue from 2007 to 2015 as a result of the
7 make allowance changes and using an
8 eight percent discount rate, the net present
9 value of the change to producer revenue is minus
10 \$819 to minus \$826 million. Since the
11 valuation -- since the value of the production
12 asset is determined by the future earnings
13 potential of the asset, the net present value
14 analysis shows that the collective production
15 assets of the U.S. dairy farming sector were
16 devalued by \$819 to \$826 million due to the
17 increase in the make allowance. DairyIea
18 believes that a large portion of the \$819 plus
19 million net present value loss would have been
20 avoided if the process worked in the reverse
21 order, whereby the costs would be initially
22 pushed to the marketplace. In theory, dairy
23 producers would eventually see lower revenue as
24 demand slowed as a result of higher marketplace
25 prices and ultimately lowering prices to

1 producers. However, the net decline in producer
2 revenue would be less than the amount occurring
3 due to the present system of adjusting make
4 allowances.

5 I would like to read this footnote.

6 JUDGE PALMER: All right, go ahead.

7 A The discussion of manufacturing costs is slicing
8 a couple of pennies per pound pretty thinly. In
9 reality, the marginal cost impact is so small
10 that passing on one or two cents a pound of
11 additional cost may not be a recognized factor
12 in the marketplace and demand may not be
13 impacted in any measurable way, meaning higher
14 production costs could be passed out without
15 hurting manufacturers or lowering milk prices.

16 Dairylea recognizes that there is a fuzzy
17 and gray timeframe as to when and how
18 manufacturers' costs of production get pushed up
19 through the marketplace or down to producers.
20 Some could argue that during the time period
21 that manufacturers wait for a make allowance
22 increase, it is in fact pushing costs off in
23 both directions. If so, this would suggest that
24 no make allowance change is needed. Others
25 could argue that manufacturers push costs

1 entirely back to producers via lower over-order
2 premiums, again, suggesting that no make
3 allowance change is needed. Still others could
4 argue that manufacturers are absorbing these
5 costs, which if so, is a problem that needs to
6 be addressed.

7 However, the solution to this problem
8 should not be one where producers' assets are
9 devalued by over \$819 plus million. Instead,
10 people need to change the pricing culture and
11 practices of the dairy industry. We recognize
12 that in today's Federal Order milk pricing
13 regulatory environment, the leadership of USDA
14 and Dairy Division is needed for this to occur.
15 Dairy producers need your leadership in getting
16 this done. The dairy manufacturing sector needs
17 regulatory assistance in passing their higher
18 production costs onto the marketplace. Dairylea
19 has the full faith in the industry that this can
20 be accomplished.

21 This is the essence of the Dairylea
22 proposal. It creates a mechanism for dairy
23 manufacturers to use to help them pass their
24 costs on to the marketplace. It will lead to a
25 change in how people think and act and a process

1 that has the potential to save producers
2 millions of dollars.

3 The easiest way to eliminate the
4 circularity issue would be to utilize Chicago
5 Mercantile Exchange (CME) cash traded prices in
6 the Federal Order pricing formulas, in lieu of
7 the NASS pricing surveys. Not only would
8 pricing circularity be eliminated, but the
9 issues affecting manufacturers due to the timing
10 lag between NASS and the CME would be corrected.
11 Unfortunately, at present, the CME only has
12 viable cash markets for cheese and butter, but
13 not whey and nonfat powder. A complete
14 elimination of the circularity issue could not
15 be achieved by replacing CME prices with NASS
16 prices, although an improvement could be made by
17 utilizing cheese and butter prices from the CME
18 instead of NASS survey prices.

19 Agri-Mark has proposed a method of
20 adjusting NASS prices in an attempt to re-create
21 them as more current CME cash prices. The NASS
22 surveying process reports prices that are two
23 weeks old so Federal Order manufacturing prices
24 are always two weeks behind the cash market
25 changes of CME. This is troubling to

1 manufacturers since they sell their product at
2 the current CME price, but pay for raw milk
3 based on the lagged NASS prices. In a declining
4 market, manufacturers have a higher likelihood
5 of operating at a loss since the base CME sales
6 prices will be less than the NASS price that
7 determines raw milk costs.

8 The key element here is that manufacturers
9 sell their product based on the cash CME price.
10 Over the last seven years the U.S. dairy
11 products manufacturing industry has had the
12 chance to vote on the price discovery mechanism
13 to use that forms the basis of their weekly
14 pricing. Their choices have been the current
15 CME cash exchange or the lagged NASS survey.
16 The dairy industry has overwhelmingly chosen the
17 CME cash exchange.

18 An important element in using a pricing
19 series is its transmission of information from
20 day to day, week to week and month to month.
21 From a longer run historical perspective, these
22 short-term price changes are, for the most part,
23 transmitted in the same manner by both series.
24 This is would be expected since the NASS survey
25 picks up information on spot wholesale prices

1 which are based on the CME cash price.

2 A disorderly marketing condition exists due
3 to the use of the NASS pricing survey due to its
4 lag and the impact on short-term manufacturing
5 losses. This can be corrected without impacting
6 price transmission, since the industry uses CME
7 prices to price their product. Knowing that the
8 CME cash prices reflect day-to-day supply and
9 demand changes and NASS pricing tracks CME
10 pricing, it would be appropriate to utilize CME
11 prices in place of NASS wherever possible.

12 One of Dairylea's goals is to eliminate the
13 pricing circularity as it affects Federal Order
14 Class III and IV prices. Dairylea supports
15 using CME cheese and butter prices as a
16 replacement for NASS cheese and butter prices.

17 In the absence of this change, or in
18 addition to this change, the Dairylea proposal
19 will help eliminate the pricing circularity.
20 From our perspective, it is a perfect compliment
21 to using CME cheese and butter prices in that it
22 will end the circularity embedded in whey and
23 nonfat powder prices, which will still use the
24 NASS pricing survey.

25 USDA would determine the maximum cost

1 add-on and publish them on a monthly basis in
2 their Federal Order Class III and IV price
3 announcements. USDA would hold periodic Class
4 III and IV dairy products cost of production
5 hearings, perhaps once per year.

6 I would like to read this footnote, too.
7 Dairylea would submit that this process could
8 occur without hearing and that USDA could use
9 the formulation as prescribed in the
10 November 22nd, 2006 Tentative Decision and
11 accompanying documentation. At the point that
12 both the California Department of Food and
13 Agriculture and the Cornell Program on Dairy
14 Markets and Policy manufacturing cost of
15 production data are updated, the USDA can use
16 the methodology to automatically recalculate the
17 cost-of-production add-on and begin to report
18 the new add-on.

19 At each hearing it would review the make
20 allowance calculations for cheese, whey, nonfat
21 dry milk and butter as prescribed in the
22 Tentative Final Decision published
23 November 22nd, 2006. It would make a
24 determination as to the cost per pound change in
25 the make allowance values. The positive

1 difference would become the maximum allowable
2 cost add-on that could be excluded from NASS
3 survey pricing for each surveyed product,
4 cheese, whey powder, butter and nonfat dry milk.

5 An illustration of the calculation of the
6 maximum allowable cost add-on can be shown by
7 modifying the table in Exhibit 5. It is this
8 formulation that Dairylea proposes that USDA use
9 to determine the maximum allowable cost add-on
10 for each product. Exhibit 6 is USDA's
11 calculation of the make allowances if the
12 updated California data is used. This will be
13 utilize to show the calculation of the maximum
14 allowable cost add-on. Exhibit 7 is Dairylea's
15 modified version of Exhibit 6. Exhibit 7
16 calculates the maximum allowable cost add-on
17 using the updated California data. Comparing
18 Exhibit 6 to Exhibit 7, notes that the line
19 "Scenario make allowance" in Exhibit 6 has been
20 changed to "Target Make Allowance" in Exhibit 7
21 and that additional lines of information have
22 been added in Exhibit 7 that are not in Exhibit
23 6. Exhibit 7, using the cheese calculation as a
24 reference, the cost add-on calculation utilizes
25 the target make allowance of \$0.1711 per pound

1 and subtracts the existing make allowance now
2 used under the Federal Order program, \$0.1682
3 per pound. This results in a value of \$0.0029
4 per pound, which is called the cost of
5 production change. The cheese cost of
6 production change becomes the maximum allowable
7 cheese cost add-on under the Dairylea proposal.

8 Dairylea supports the National Milk
9 Producers Federation's proposal to adjust make
10 allowances by an energy index. The Dairylea
11 proposal works in a complimentary fashion to the
12 National Milk proposal. Both can be
13 implemented. In determining the cost add-on
14 pursuant to the Dairylea proposal, the energy
15 cost change reflected by the National Milk
16 proposed calculation would be subtracted.

17 A brief example will show how the two
18 proposals complement one another. Exhibit 8
19 identifies USDA's projected calculations of the
20 NMPF energy index. Using projections for 2007,
21 the NMPF proposal would increase make allowances
22 in the following manner.

23 Do you want me to read that table?

24 JUDGE PALMER: No.

25 MR. STEVENS: No, just put that in.

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USDA's Estimated Make Allowance
Changes From the Application of the
NMPF Proposal, 2007

6

<u>Product</u>	<u>\$/lb</u>
Cheese	\$0.0023
Butter	\$0.0015
NFDM	\$0.0062
Dry Whey	\$0.0056

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The changes due to the NMPF proposal would be subtracted from the changes identified in Exhibit 7. This NMPF adjusted calculation is shown in Exhibit 9. As can be seen, Exhibit 9 uses the same format as Exhibit 7 but has added additional lines for the adjustment from the NMPF energy index. For the calculation of the cheese cost add-on, the \$0.0023 increase in the make allowance due to energy costs is backed out of the cost of production change. The cost of production change was \$0.0029 per pound. Subtracting the \$0.0023 energy cost of production increase from this number results in a value of \$0.0006 per pound. The \$0.0006 per

1 pound would become the month's maximum cost
2 add-on. This means that if a NASS survey
3 participant reported in their NASS survey that
4 they sold their cheddar cheese for \$1.40 per
5 pound plus a \$0.006 cost add-on, the NASS survey
6 would only incorporate the \$1.40 into the
7 calculation of the Class III price.

8 The Dairylea proposal does not suggest a
9 negative cost add-on. As can be seen for dry
10 whey and butter, the NMPF energy adjustment is
11 greater than the calculated cost of production
12 change. In these cases, the maximum cost add-on
13 would be zero.

14 It is hoped that all manufacturers could
15 use the cost add-ons in pricing dairy products
16 to their customers. For instance, a cheddar
17 manufacturer whose product was not included in
18 the NASS survey could use the published cost
19 add-on as a means of passing its increased cost
20 of producing cheddar cheese on to its customers.
21 Similarly, a mozzarella manufacturer may be able
22 to do the same thing.

23 Presently, USDA publishes the Fluid Milk
24 Promotion Order's \$0.20 assessment on Class I
25 milk on a monthly basis when announcing Federal

1 Order Class I prices. This process has assisted
2 Class I handlers passing on this cost to its
3 customers. Different yet but related, the
4 Pennsylvania Milk Marketing Board has
5 implemented a fuel adjuster to be added to Class
6 I over-order prices under jurisdiction. The
7 Pennsylvania Milk Marketing Board uses the
8 Federal Department of Energy's Energy
9 Information Administration's (EIA) publication
10 of regional diesel fuel prices to assist in
11 calculating the fuel surcharge that is passed on
12 to dealers and the marketplace. Federal Order 5
13 and 7 also utilize EIA information in their
14 transportation credit programs and publish
15 calculated information to assist the industry in
16 determining transportation credit reimbursement.
17 As previously indicated, Dairy America
18 successfully implemented a cost add-on a few
19 years ago. The point here is that federal
20 agencies have been assisting private entities in
21 passing along cost factors, both by providing a
22 mechanism to communicate the costs to the
23 industry and by providing the information to
24 determine the cost add-on.

25 Public Law 106-532 requires USDA to conduct

1 mandatory pricing surveys of Class III and IV
2 manufacturers that produce at least one million
3 pounds of product each year. It is from this
4 law that the NASS Dairy Product Price survey was
5 developed. It requires the Secretary to take
6 any necessary actions to verify the accuracy of
7 the information submitted. It provides a
8 mechanism for a federal court to enforce the law
9 and assess a civil penalty of as much as \$10,000
10 per occurrence for, among other things,
11 inaccurate reporting.

12 Manufacturing plants would submit a
13 modified Dairy Products Pricing Survey each
14 week. See Exhibit 12 for copies of the existing
15 surveys for cheese, whey, butter and nonfat dry
16 milk. Plants would continue to report the total
17 dollar sales and/or dollars per pound as they
18 presently do. These values would be inclusive
19 of the cost add-on. The existing survey could
20 easily be modified to identify the cost per
21 pounds and pounds of product total dollars, of
22 the regulated cost add-on that was included in
23 any of the plant's sales. As additional
24 information, the plant would provide copies of
25 invoices as evidence that the cost add-on was a

1 separately charged item and that the cost add-on
2 does not exceed the maximum allowable value as
3 determined by USDA for any of the product that
4 is priced with a cost add-on. In order for the
5 plant to receive the cost add-on credit against
6 their sales, it would have to show on the
7 invoices that the add-on was a separately
8 negotiated factor, as evidenced by it being
9 clearly indicated as such on the invoice, and
10 that it did not exceed the maximum allowable
11 amount. For product that is properly documented
12 as a cost add-on, the total dollar value of the
13 add-on on the product that was priced with the
14 add-on will be subtracted from the total dollars
15 of sales included in the report, to determine
16 the plant's NASS survey price and its
17 contribution to the weekly price calculation.

18 Periodically, Federal Order auditors will
19 conduct audits to assure that the submitted
20 information is correct. I am not aware whether
21 this is happening now, but Congress has given
22 the Secretary the authority to verify the
23 accuracy of the information.

24 If upon audit it is found that a survey
25 participant has incorrectly claimed the cost

1 add-on, USDA will add the value back into the
2 next weekly calculation of its product price
3 survey. If the audit finds that the survey
4 participant incorrectly claimed the cost add-on
5 over a number of weeks, the values can be added
6 to the price survey on a weekly basis by adding
7 the total dollars of the inappropriately claimed
8 cost add-on and dividing by the number of weeks
9 involved.

10 To facilitate correct reporting, USDA
11 should conduct a series of visits to the plants
12 providing the information, in advance of the
13 implementation of the cost add-on program.
14 Additionally, during the first month of
15 implementation, auditors should visit the plants
16 of those submitting information for an audit and
17 review of procedures. Certainly, a systematic
18 approach of visiting the plants or plant groups
19 that are the largest contributors, in pounds of
20 product included in the pricing surveys, should
21 be visited first.

22 The Dairylea proposal is included as
23 Exhibit 13. It would amend section 1000.50 of
24 all orders by adding a section (r) requiring the
25 exclusion of the maximum cost of production

1 add-on surcharges from inclusion in the NASS
2 survey prices used to calculate the class
3 prices. It would also amend section 1000.53(a)
4 of all orders by adding a section (12) requiring
5 the publication of the maximum cost of
6 production surcharges.

7 It is Dairylea's intent that the process
8 used to exclude the maximum cost of production
9 add-on from the NASS survey follow our testimony
10 presented herein or as adjusted in our
11 post-hearing brief.

12 Thank you for the consideration of this
13 proposal that is important to the members of
14 Dairylea Cooperative.

15 **BY MR. BESHORE:**

16 Q Now, Mr. Gallagher, you have just read
17 substantially the text of pages 1 through 11 of
18 the document that's been marked for
19 identification as Exhibit 53, correct?

20 A Correct.

21 Q Now, portions of that text, however, certain of
22 the footnotes, you did not read, but you
23 nevertheless intend the text of those footnotes
24 to be considered part of your testimony as if
25 you had read it?

1 A I do.

2 Q And the same with respect to quoted material
3 that you did not read or tabular material in the
4 text which you did, such as at page nine, which
5 you did not attempt to recite from your
6 testimony?

7 A That is correct.

8 Q There are 13 exhibits attached behind pages 1 to
9 11 of text into 53, correct?

10 A That is correct.

11 Q Some of them you referenced and described in
12 your testimony, but in some cases they were
13 referred to and not necessarily described.

14 I wonder if you would just take a minute
15 and go through them 1 to 13, and to the extent
16 they're not self-explanatory, indicate for the
17 record -- explain for the record what each
18 exhibit is.

19 A Exhibit 1 is an invoice from Dairy America that
20 identifies the December surcharge, their energy
21 cost add-on for that particular month.

22 Q Now, and this is one of the -- an invoice, an
23 actual invoice that involved what's been a much
24 discussed attempt to have a surcharge which
25 resulted in it being handed back in and a

1 circularity problem that's been discussed?

2 A That's correct.

3 Q Go on to number 2.

4 A Exhibit 2 is "USDA Cost of Production Data for
5 the United States for 2000 through 2005."

6 Q And Exhibit 3.

7 A Exhibit 3 is "USDA's Estimated Make Allowance
8 Change Impact from November 2006" that's page 6
9 and page 15 of that particular document.

10 Q Okay.

11 A Exhibit 4 is a table I created that is net the
12 present value impact calculation. It uses USDA
13 data from Exhibit 3A and 3B from November 2006.

14 Q Those are the exhibits in that hearing?

15 A Correct. That is the USDA analysis as a result
16 of their decision.

17 Q Okay.

18 A Exhibit 5 is USDA's calculation of proposed make
19 allowance for November 2006, page two of that
20 document.

21 Exhibit 6 is USDA's calculation of make
22 allowances for scenario A presented at this
23 hearing. It was in their document that they
24 published in February 2007, it's page eight of
25 that document.

1 Exhibit 7 is a modification that I made
2 that's calculating the maximum cost add-on and
3 it's a modification of Exhibit 6.

4 Q The document just before this, your Exhibit 6?

5 A Right. Uses scenario A as proposed with this
6 scenario.

7 Exhibit 8 is index energy cost and
8 effective make allowances for scenario J per
9 USDA's calculation from their February 2007
10 analysis of some of the hearing proposals, page
11 24 and page 25 of that document.

12 Exhibit 9 is the modified version of
13 calculating the energy maximum cost add-on
14 reflected in the NMPF adjusters, so that would
15 be a modification of Exhibit 7.

16 Exhibit 10 is a USDA Class I price
17 announcement for the Appalachian Order released
18 on March 23rd, 2007, their class pricing.

19 Q And that shows the process or assessment which
20 you discussed?

21 A Correct. And it also shows the EIA average
22 diesel fuel price used in the calculation for
23 market service payments.

24 Q Okay.

25 A Exhibit 11 is the "US Public Law 106-532" known

1 as the "Dairy Product Mandatory Reporting"
2 clause.

3 Q Subtitle C is called "Dairy Product"?

4 A Subtitle C "Dairy Product Mandatory Report."

5 Q All right.

6 A Exhibit 12 are copies of the four NASS surveys
7 that were provided to me. Probably were
8 provided to me in the fall of 2006.

9 Q The survey?

10 A Right.

11 Q The forms which the plants are requested to use
12 to report their information to NASS?

13 A For their dairy product price survey.

14 Q Exhibit 13 is the Dairylea proposal, which I
15 believe was published in the supplemental
16 hearing notes.

17 MR. BESHORE: Your Honor, if 53 has not
18 been received. We move so.

19 JUDGE PALMER: We will receive 53.

20 And now he's going to come back tomorrow
21 for cross.

22 Q There's an additional document that we marked as
23 a separate exhibit, which we will provide at
24 that time.

25 JUDGE PALMER: We're going to do that

1 tomorrow, all right.

2 Now let's go off the record for a moment.

3 *(A discussion was held off the record.)*

4 *(Thereupon, the hearing was adjourned at*
5 *5:25 p.m.)*

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